

ANNUAL BUDGET

Fiscal Year 2022-23



City of Hesperia

9700 Seventh Avenue
Hesperia, CA 92345
www.cityofhesperia.us

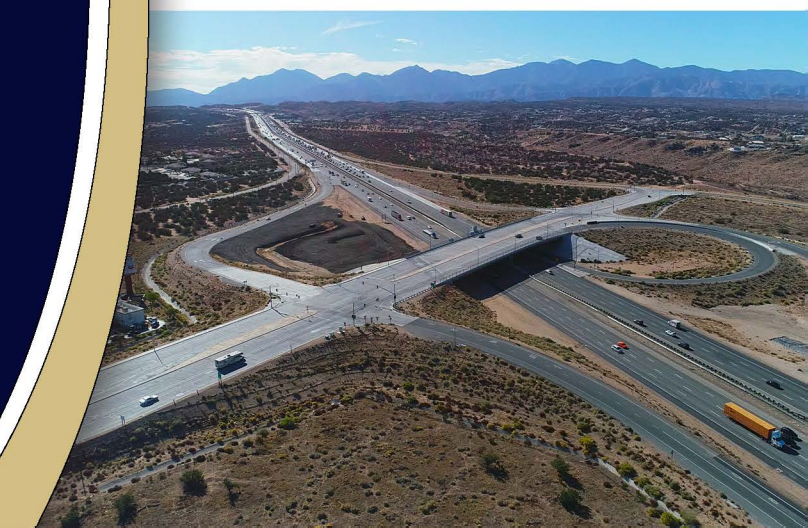
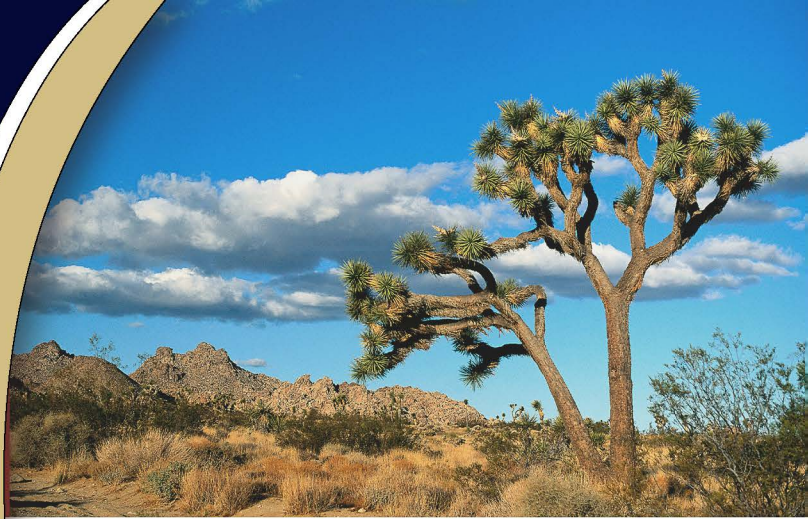


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City of Hesperia

Est. 1988

August 29, 2022

To the Honorable Mayor, City Council, and Citizens of the City of Hesperia:

It is a pleasure to present the City of Hesperia's Fiscal Year (FY) 2022-23 Adopted Budget for the City of Hesperia, Hesperia Community Development Commission, Hesperia Housing Authority, Hesperia Fire Protection District, and Hesperia Water District. This budget was developed with the guidance provided by the City Council to provide the highest level of service to the residents and business community within the City's fiscal constraints.

Importantly, the FY 2022-23 General Fund of the City is structurally balanced, with operational revenue funding operational expenditures and the difference between total resources (revenue, budgeted reserves, and transfers), and total expenditures resulting in a surplus. The City Council's prudent fiscal management has provided for the efficient use of City funds, with an emphasis on the delivery of services to the community, while also maintaining the City's fiscal health.

Local Economy

The FY 2022-23 total revenue is up 9% or \$12.5 million over the FY 2021-22 Budget. The two primary contributing factors for the overall increases are the General Fund Sales Taxes and the American Rescue Plan Act (ARPA) distribution. While discussed later in this letter, the FY 2022-23 Budget includes the second distribution totaling approximately \$11 million of a total \$22 million allocation.



Sales Tax revenue serves as a barometer of the local economy. As displayed in the chart, Hesperia has seen a growth of sales taxes despite the lingering impacts of the global pandemic. As the largest General Fund revenue source, sales tax revenue is anticipated to experience an increase of 64% over the past ten years from FY 2013-14 of \$8.5 million to the FY 2022-23 Budget of \$13.9 million. The increases realized during this time are attributed to fuel sales, which is the largest sales tax producing sector of the City, as well as strong demand of the City's consumer retail stores. Additionally, in recent years, the Sales Tax revenue received from the State and County pool has increased.

Brigit Bennington, Mayor
William J. Holland, Mayor Pro Tem
Larry Bird, Council Member
Cameron Gregg, Council Member
Rebekah Swanson, Council Member

Nils Bentsen, City Manager

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Further, when reviewing the historical trend of sales tax, one can see stark growth occurring after FY 2019-20. While many cities experienced dire negative impacts from the global pandemic, Hesperia's sales tax revenue continued to grow. The reason for this growth is directly related to the growth of sales taxes from the State and County Pool. More plainly, the increase of sales taxes is from online sales. During the pandemic many people altered their shopping habits from visiting traditional stores to ordering online. Prior to the pandemic, the State and County Pool accounted for approximately less than 10% of all sales tax. Since 2020, the percentage has grown to 15% of all sales taxes. As restrictions have relaxed with nearly all establishments open, there has been virtually no change to the pool's percentage over the past year.

City Council Priorities

The City's financial picture going into FY 2022-23 continues to build upon that of FY 2021-22, with both adhering to the City Council's priorities and financial policies of conservatism. All operating expenditures are funded with operating revenue. Additionally, this budget looks to maintain a General Fund cash balance of at least two months of operating expenditures; which should all projections hold, FY 2021-22 will end at 3.8 months of cash and FY 2022-23 will grow to 3.9 months. In addition to the City Council's fiscal policies, the FY 2022-23 Budget addresses each of the six priorities.

On February 11, 2014, the City Council hosted an agendaized Goal Setting Workshop where a consultant facilitated the integration of multiple goals into a list of the top six City Council Priorities. The goals, which were formally adopted by the Council on February 18, 2014, are as follows:

1. Public Safety – Ensure adequate public safety resources are available for our citizens, families, children, businesses, and visitors.
2. Financial Health – Hesperia will assure its financial health by continuing to provide structurally balanced budgets for its operating funds.
3. Future Development – Actively manage growth to ensure cohesive development including Industrial, Commercial, Residential, Freeway, Main Street and Ranchero Corridors.
4. Future Vision – Agree on a 'vision' of what Hesperia should be in 5, 15, and 25 years (revisit the 'vision' no sooner than once every 5 years).
5. Organizational Health – Establish and maintain a healthy and efficient organization to provide City services.
6. Capital Improvement – Create Capital Improvement Funding after Redevelopment's elimination.

Each year the City Council works with staff to establish planning goals within the framework of these six City Council Priorities which then, based upon funding availability, are incorporated into the annual budget process. In addition to the Financial Health priority, which has been demonstrated, the following highlights specific projects or expenditures that emphasize the other City Council Priorities in the FY 2022-23 Budget:

- Public Safety – Adhering to the first goal of the City Council, the FY 2022-23 Budget adds four new contracted law enforcement personnel: one Detective and three Deputies.



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- **Financial Health** – With the City Council’s guidance, the FY 2021-22 Budget sought to not only enhance the cash reserves within the operating funds (General Fund, Water Operating, and Sewer Operating), but the debt service funds as well. Many of these debt related funds hold a minimum of two years’ worth of payments that can be used as ‘rainy day’ fund or allow for early retirement.

Building upon these strategies, the City Council allocated \$4.0 million of the General Fund to create a Section 115 Trust to mitigate the CalPERS (pension) unfunded liability.

- **Capital Improvement** – The FY 2022-23 Budget includes a Capital Improvement Program (CIP) with expenditures projected to be approximately \$54.1 million. While the CIP Budget includes projects such as signals and pipeline, there are two projects that have the potential to change the landscape of Hesperia: the Ranchero Road Corridor and the Hesperia Wastewater Treatment Plant (HWTP).

The Ranchero Road project will serve as a major east to west thoroughfare and looks to increase from two lanes to five lanes for five miles between Mariposa Road and Seventh Avenue. As part of the project, a bridge will be constructed over the California Aqueduct and this project encompasses both the City and unincorporated area in the County of San Bernardino.

In an effort to control water resources well into the future, the FY 2022-23 Budget includes funding for the HWTP. This will be a multi-year design-build project starting with request for qualifications which was released during June 2022. While there will be an array of funding mechanisms, the City does plan to use its American Rescue Plan Act (ARPA) allocation of \$22 million, of which, \$11 million was received after the completion of the FY 2021-22 Budget. The second installment of \$11 million is anticipated to be received during the First Quarter of FY 2022-23.

More information about the specific priorities for each division, as well as significant changes and expenditure information can be found in Section F – Department & Program Expenditures Section of this budget document and for the capital projects, refer to Section G – CIP.

Issues on the Horizon

While revenue increases provide optimism that improvement continues, the City’s optimism is tempered with reasonable caution and fiscal conservatism. As such, proactive measures have been taken to successfully maintain the City’s fiscal health, however, challenges still remain, such as:

Employee Retirement Costs – The City is a member of the California Public Employees’ Retirement System (CalPERS), a cost-sharing multiple-employer public employee defined benefit pension plan for its personnel.

In anticipation of increased rates, based upon actions by the CalPERS Board to change its amortization and smoothing policies, the City Council gradually, but purposefully moved away from the City bearing the cost of the full 8% employee contribution, to placing that cost reasonably with employees. Initiated well before the California Public Employees’ Pension Reform Act of 2013, this funding shift began in FY 2007-08 and by FY 2012-13, employees were paying the full 8% employee contribution.



While this step was important, the City negotiated with employees to go even farther. To further advance the City Council's Financial Health Priority, in addition to paying the full CalPERS member contribution, employees also began paying 1% of reportable earnings as cost sharing of the City's normal costs starting in July 2015.

Despite these steps to help mitigate the City's pension costs, CalPERS has announced additional policy changes designed to improve the plans' funded status, which will increase the City's pension costs. These policy changes include reducing the amortization period from 30 to 20 years for future unfunded liabilities and reducing the discount rate from 7.25% for FY 2018-19 to 7.00% for FY 2019-20 and again, from 7.00% to 6.80% announced in November 2021, with an expected implementation of FY 2023-24. CalPERS is continually attempting to find solutions to reduce its \$163 billion unfunded liability; of which the Hesperia unfunded liability, including the Hesperia Water District and the former Hesperia Fire Protection District, is approximately \$35.6 million.

Other Post-employment Benefits (OPEB) – Governmental Accounting Standards Board (GASB) Statement No. 45 and its successor No. 75 require public-sector employers to recognize the cost of post-employment benefits, such as post-employment healthcare, over the active service life of their employees rather than on a pay-as-you-go basis and identify the methods and assumptions that are required to be used to project benefit payments.

As mentioned, the City Council has set aside \$4.0 million to create a section 115 trust fund to mitigate these growing unfunded liabilities. This prudent action is intended to generate investment income, thereby reducing future long term cash flow requirements.

Significant Events of FY 2021-22

- In June 2022, the Hesperia City Council was presented with, approved, and adopted the FY 2022-23 Proposed Budget.
- The City was awarded substantial funding from State and Federal grant programs to enhance infrastructure, environmental conservation, and quality of life programs:
 - The City received a combined allocation of \$192,675 through the Prop 68 Per Capita Program to fund the Golf Course Trails Project.
 - The City received \$38,802 from the Tire Amnesty 6 Grant through CalRecycle to resume Tire Amnesty Day events, in which residents can dispose of old and unwanted tires for free. The Tire Cleanup Grant through CalRecycle is currently pending.
 - The City received \$136,396 from the SB 1383 Local Assistance Grant Program through CalRecycle. This grant program assists local jurisdictions with implementing regulations required through Senate Bill 1383, which aims to reduce organic waste disposal and emissions of short-lived climate pollutants.
- Previously awarded grants that will be used in the upcoming year:
 - The City was awarded a \$75,000 WaterSMART grant through the Bureau of Reclamation to remove steel water lines from service by connecting residential water services to new and currently installed pvc pipelines. The project sites are located along Eighth, Ninth, and Tenth Avenues from Mesa Street to Mauna Loa Street; Ash, Mission, and El Centro Streets from Eleventh Avenue to Seventh Avenue. As a part of the City's 2008 Water Master Plan, this project will reduce water loss and enhance water quality.



City of Hesperia

- The City was awarded \$250,000 as part of CalRecycle's Rubberized Pavement Grant Program to assist with repaving via rubberized asphalt. This rubberized asphalt mix will be used to provide a 2" overlay on the Ranchero Road Widening Project.
- The City was awarded a \$30,191 grant from the Department of Justice Tobacco Program to monitor tobacco sale compliance by retail licensed businesses. The Hesperia Police Department will continue to conduct sting operations to investigate and reduce illegal tobacco sales to minors within Hesperia. Public education will also be funded through the grant program.
- The City received a Federal Highway Safety Improvement Program grant for a traffic signal at the intersection of Main Street and Timberlane Avenue. The project will install a traffic signal, widen the roadway to accommodate left turn pockets, and install sidewalks, crosswalks, and lighting. The intersection was identified as a safety priority, with the cost of the project at \$1.4 million, supplemented with \$0.9 million in grant funding.
- The City was awarded \$3.9 million as part of the California Transportation Commission's SB1 Local Partnership Program for the Ranchero Widening Project, which will widen five miles of Ranchero Road from two to five lanes and include features such as construction of a new bridge over the aqueduct, installation of signals and construction of a rail crossing. Construction began along the Ranchero Corridor in February 2022 and is projected to be completed in fall of 2023.
- Environmental and water conservation are leading priorities in Hesperia. The City hosts various programs during the year through grant funding and local partnerships. Over the 2021-2022 Fiscal Year, these programs yielded:
 - Neighborhood Beautification: 30.79 tons. This City-funded event allows residents free disposal of bulky items such as mattresses, furniture, and appliances.
 - E-Waste Disposal: 66.51 tons. This City-funded event allows residents free disposal of electronics.
 - Cleanup Day: 12.18 tons. This City-funded event organizes clean ups with community participation at designated locations throughout the City.
 - Tire Amnesty Day: 954 tires. Funded by CalRecycle. Tire Amnesty Day events were postponed after August 2021 but have resumed as of August 2022.
 - HEART Program: 465 tons. The Hesperia Environmental Assistance Response Team (HEART) was formed through a partnership between the City and Advance Disposal, involving a comprehensive sweep of the City to collect trash and debris from neighborhoods throughout Hesperia.
- In compliance with statewide water conservation mandates, the City enacted Stage 2 of the Water Conservation Emergency Plan. Hesperia Water District customers are prohibited from wastefully using water and are required to comply with mandatory water restrictions.
- Hesperia welcomed several new businesses during the past year::
 - Los Pollos Bros on Main Street
 - Castaneda's Mexican Food on Bear Valley Road
 - Big Lots on Main Street
 - Ace Hardware on Main Street
 - Charleys Cheesesteaks on Bear Valley Road



City of Hesperia

- Raising Cane's on Main Street
 - Crumbl Cookies on Main Street
 - Ulta Beauty on Main Street
 - Dollar General on I Avenue
 - Planet Fitness on Bear Valley Road
 - Modway Furniture in Hesperia Commerce Center I
- The City Clerk's Office completed the Hesperia Redistricting Process using 2020 US Census Data and public input over 6 Public Hearings. The new City District Boundaries were adopted on April 5, 2022.

Conclusion

Hesperia remains committed to providing its residents and businesses with a safe, well-managed community. Due to the continued strong, responsible leadership and prudent fiscal policy direction of the City Council, the City of Hesperia is well positioned to leverage federal and state grant funding, with City match requirements, to construct critical City infrastructure improvements for the benefit of the community. I would like to express my sincere appreciation to the City Council, City staff members, and community partners who have contributed to both the budget process and the important work of community-building.

Respectfully submitted,

Nils Bentsen
City Manager

P R E F A C E

- *Budget Document Overview*
- *Budget Document Sections*
- *Budget Document Financial Information*
- *Summary Budget Process Description and Schedule*
- *Level of Budgetary Control*
- *Basis of Accounting*
- *Hesperia City Council Officials*
- *Distinguished Budget Presentation Award*
- *City Organization Chart*

BUDGET DOCUMENT OVERVIEW

The budget document is the City of Hesperia's annual financial plan prepared by the City Manager and approved by the City Council. The financial plan serves as a policy document, operations guide for City Departments, and as a communication device. The audience of the budget document are the citizens, local businesses, debt holders and debt rating agencies, other governmental agencies, and the City's independent auditor.

BUDGET DOCUMENT SECTIONS

The budget document sections and a brief summary of the section's contents are as follows:

Financial Policies:

- Financial Policies
- Resolutions adopting the City's Financial Policies

A. Introduction

The introduction section includes the "Summary of Total City Revenue and Expenditures", the City's Mission Statement, City Council Priorities (Goals), and City of Hesperia History.

B. Resource and Expenditure Summaries

This section indicates how resources and expenditures are reconciled to balance the City's annual financial plan or budget for the City's major operating funds. This section also presents summary level information on fund balances and reserves.

C. Revenue Summaries

This section contains Information about the City's sources of income and is presented with summaries, graphics, and detailed revenue information by individual revenue accounts with \$10,000 or greater revenue.

D. Expenditure Summaries

This section provides a variety of City-wide expenditure summaries and charts.

E. City Position Summaries

This section includes information and charts about City positions or staff, both full and part-time positions, as well as detailed discussion of the CalPERS pension plans.

F. City Department and Program Expenditures

The City is organized into the following seven departments. This section provides information for each department and their programs regarding their expenditures and staffing to include Fiscal Year (FY) 2021-22 accomplishments and FY 2022-23 goals and objectives.

- City Council
- City Manager
- Management Services
- Economic Development
- Development Services
 - D.S. Community Development
 - D.S. Code Compliance
 - D.S. Public Works
 - D.S. Water
 - D.S. Sewer
- Police
- Fire

BUDGET DOCUMENT SECTIONS (Continued)

G. Capital Improvement Program (CIP)

This section presents in one section the capital improvement projects, which is adopted separately from the Fiscal Year (FY) 2022-23 Operating Budget.

H. Debt Service

This section summarizes information about the City's external, and in some situations internal, debt obligations.

I. Fund Balance Summary

This section presents financial information about each City fund that is planned to have expenditures in FY 2022-23.

J. Supplemental Information:

- Resolutions adopting the City's budget and related resolutions
- General and Administrative Allocation Plan and/or Indirect Cost Allocation Plan
- Salary Range Tables
- Long Range Financial Plans
- Significant Accounting Policies
- List of Acronyms
- Glossary of budget terms and abbreviations
- Community Profile
- Index

BUDGET DOCUMENT FINANCIAL INFORMATION

As mandated by California State Law, the City's fiscal year, or budget time period, is July 1st through June 30th. For example, FY 2022-23 means July 1, 2022 through June 30, 2023. In most sections of the budget document, four years of information is provided, with two columns, or versions of information, reflected for the current year (FY 2021-22).

The columns typically presented are as follows:

2019-20	2020-21	2021-22	2021-22	2022-23
<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Budget</u>

The financial information included in these columns is as follows:

2019-20 Actual

Actual financial information for FY 2019-20 as reported in the City's Annual Comprehensive Financial Report, with on occasion, budgetary basis adjustments.

2020-21 Actual

Actual financial information for FY 2020-21 as reported in the City's Annual Comprehensive Financial Report, with on occasion, budgetary basis adjustments.

2021-22 Budget

The FY 2021-22 Budget as adopted by the City Council on June 15, 2021 for Operating and CIP expenditures.

BUDGET DOCUMENT FINANCIAL INFORMATION (Continued)

2021-22 Revised

The 2021-22 Revised column reflects the 2021-22 Budget plus budget amendments approved by the City Council during the fiscal year. The 2021-22 Revised column is also adjusted to reflect estimates of what revenues and expenditures are estimated to be at the end of Fiscal Year 2021-22.

2022-23 Budget

This column initially reflects the FY 2022-23 Proposed Budget submitted by the City Manager.

Major Expenditure Accounts

Major expenditure account categories are presented in the budget document, which summarizes various detailed expenditure accounts under the following seven major expenditure account categories:

- Salaries
- Benefits
- Materials
- Contractual
- Other Operating
- Capital Outlay
- Debt Service

SUMMARY BUDGET PROCESS DESCRIPTION AND SCHEDULE

On February 15, 2022, the FY 2021-22 Mid-Year Budget Review was presented with current expenditures, revenue trends, updated reserves, as well as amendments to the 2021-22 Budget which were approved by the City Council. This served as the planning phase for year-end estimates, as well as identifying the goals for FY 2022-23.

The FY 2022-23 Budget process then commenced as follows:

VI. OPERATING BUDGET CALENDAR

Council FY 2021-22 Mid-Year Budget Review*	February 15, 2022
FY 2022-23 Budget Instructions Distributed	February 24, 2022
2022-23 Draft Division and/or Program Narratives	March 10, 2022
FY 2021-22 Revised Expenditure Estimates, 2022-23 Current Level Proposed Budget Expenditures and Expenditure Detail Narrative forms	March 17, 2022
2022-23 Budget Increments-"Requested Expenditures Above Current Level"	March 18, 2022
2022-23 Final Proposed Budget Division and/or Program Narratives completed	End of April
FY 2022-23 Budget Workshop #1 – Current Level Budget to Council (Operating)	May 3, 2022
FY 2022-23 Budget Workshop #2 – Budget Update	May 17, 2022
2022-23 Proposed Budget completed	May 27, 2022
Council Adopts Operating Budget*	June 7, 2022
Council Adopts CIP – Public Hearing & Presentation*	June 21, 2022

*Note: Budget Review(s), Workshops, Adoption, and Public Hearings presented to the Council during the City Council Meetings.

SUMMARY BUDGET PROCESS DESCRIPTION AND SCHEDULE (CONTINUED)

On June 7, 2022, the City Council/Board Members/Commission Members are expected to adopt the FY 2022-23 Proposed Operating Budget for the City of Hesperia, Hesperia Housing Authority, Hesperia Fire Protection District, and Hesperia Water District. Included with the proposed budget are the GANN Appropriations Limit for the City of Hesperia and Hesperia Fire Protection District.

The City's website provides a few accessible ways for public access to the budget and historical trends. One can utilize the web-based financial transparency portal tool, which provides a more inclusive and transparent budget that can be accessed by residents and staff around-the clock, providing a better understanding of the City's revenues and expenses, from historical trends to current line item level details. This web-based platform can be accessed from the City's webpage <http://www.cityofhesperia.us/1297/Financial-Transparency-Portal>; also the City's current adopted Budget and Annual Comprehensive Financial Reports are readily accessible on the City of Hesperia's webpage <http://www.cityofhesperia.us/452/Financial-Documents>.

LEVEL OF BUDGETARY CONTROL

Since the Budget is an estimate, from time to time it is necessary to make adjustments to fine-tune the line items within it. Various levels of budgetary control have been established to maintain the Budget's integrity.

The levels of budgetary control are as follows: The City Manager and/or designee, has the authority to make budget transfers within a fund, within capital projects, and within a department's operating budget. Such authority does not include any increase to an operating fund or to the overall adopted budget.

Budget transfers from one City fund to another are submitted to the City Council for formal approval. In addition, budget adjustments, which will increase an operating fund or the overall adopted budget, are submitted to City Council for approval. Additionally, a first quarter, mid-year, and final year-end budget review are submitted to the City Council, which contain any necessary budget amendment request, for review and approval. These controls are further identified in the Financial Policies, which are adopted by Resolution annually by the City Council.

BASIS OF ACCOUNTING

Expenditures are controlled at the fund level for all budgeted departments within the City. In addition, all funds reported in the Annual Comprehensive Financial Report are included and appropriated in the FY 2022-23 Budget. At the fund level, expenditures cannot legally exceed appropriations. The budgets are adopted on a basis substantially consistent with generally accepted accounting principles (GAAP) as adapted by the Governmental Accounting Standards Board (GASB) and in accordance with standards established by the California Society of Municipal Finance Officers (CSMFO) and Government Finance Officers Association (GFOA), with adjustments made for depreciation, principal debt service payments, and capital outlay expenses for proprietary funds (i.e. the Hesperia Water District). These budgetary basis adjustments are always reconciled to the Annual Comprehensive Financial Report and notes are made in I. Fund Balance Summary section of the budget document where they occur.

The accounting policies of the City conform to generally accepted accounting principles. The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. Fund accounting segregates funds according to their purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

All governmental funds (i.e. General, Special Revenue, Capital Projects and Debt Service Funds) are accounted for on the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period. Revenues are recorded when received in cash, except that revenues subject to accrual (generally 60 days after year-end) are recognized when due. Expenditures are recorded in the accounting period when the liability is incurred.

Proprietary funds (i.e. the Hesperia Water District) are accounted for using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned, while expenses are recognized when the liability is incurred.

FOR THE FISCAL YEAR 2022-23

ELECTED OFFICIALS

Brigit Bennington, Mayor

William J. Holland, Mayor Pro Tem

Cameron Gregg, Council Member

Larry Bird, Council Member

Rebekah Swanson, Council Member

(At Date of Issuance)

ADMINISTRATIVE STAFF

Nils Bentsen, City Manager

Rachel Molina, Assistant City Manager

Casey Brooksher, Director of Administrative Services

Melinda Sayre, Director of Government Services/City Clerk

Jeremy McDonald, Director of Public Works

Jon Billings, Police Captain



PREFACE

2022-23 City Council



Brigit Bennington, Mayor



William J. Holland
Mayor Pro Tem



Larry Bird
Council Member



Cameron Gregg
Council Member



Rebekah Swanson
Council Member

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PREFACE



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Hesperia
California**

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morill

Executive Director

The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Hesperia, California for its Annual Budget for the Fiscal Year beginning July 1, 2021.

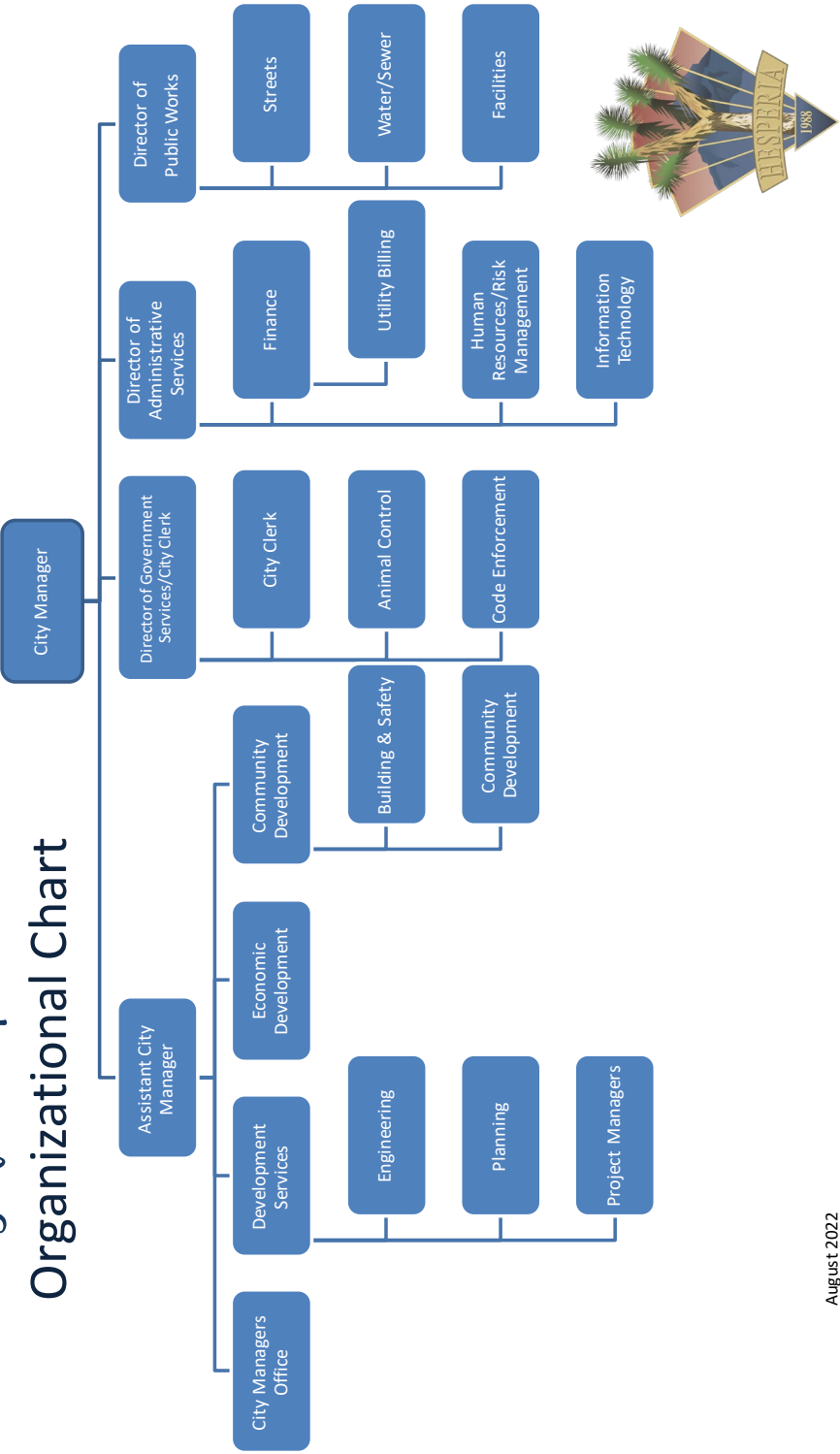
In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and will be submitted to GFOA to determine its eligibility for another award.

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PREFACE

City of Hesperia
Organizational Chart



August 2022

FINANCIAL POLICIES

- *Financial Policies*
- *Financial Policies Resolutions – The following four resolutions are scheduled for the City Council to adopt the Financial Policies for the City and its subsidiary districts:*
 - *Joint Resolution No. 2022-42*
 - *Resolution HHA 2022-03*
 - *Resolution HFPD 2022-04*
 - *Resolution HWD 2022-07*

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FINANCIAL POLICIES

I. BUDGETING POLICY

- The City will adopt an annual budget for the fiscal year beginning July 1st no later than June 30th of the same calendar year.
- The adopted budget will be balanced with current year operating expenditures fully funded by current year revenues.
- Fund balance reserves for the General Fund and Water District will be used only for non-recurring expenditures such as capital projects, studies, etc. and not for on-going operations. In the event that fund balance reserves are used for recurring (operational) expenditures, the City Council will be notified prior to adoption of the annual budget.
- The City Manager is authorized to implement programs as approved in the adopted budget.
- A First Quarter and Mid-Year budget review will be conducted for the City Council to determine the status of projected revenues, expenditures, and other financial situations, along with consideration of needed budget amendments. A Fourth Quarter appropriation review is conducted and budget amendments are presented to the City Council as needed.
- To ensure adequate funding for law enforcement services, the annual Police Department budget will comprise 53% of the General Fund operating expenditure budget. The General Fund operating budget is comprised of all expenditures less transfers out, debt service, and capital outlay. Should the Police Department budget exceed 53% of the General Fund operating budget, the City Manager is authorized by the City Council to negotiate with the County of San Bernardino Sheriff's Department to identify cost savings to maintain the City Council approved percentage. In addition, should the annual Police Department budget be less than 53% of the General Fund operating budget, the City Manager will be authorized to add additional level of services, be that personnel, programs, or equipment.

II. CAPITAL IMPROVEMENT POLICY

- The City will identify the estimated costs and potential funding sources for each capital project prior to its submittal to the City Council for approval.
- Capital projects involve the purchase or construction of major capital assets such as land; equipment; infrastructure; building or permanent improvements including additions, replacements, and major alterations; having a long life expectancy; and costing \$5,000 or more.
- Capital projects are funded by a variety of funding sources, which are often restricted for a specific purpose. Prior to a capital project being included in the annual budget, a determination must be made that the project is an appropriate use of the funds and that there is sufficient funding available.

III. REVENUE POLICY

Recurring expenditures will be funded by recurring revenue. Recurring expenditure increases that exceed recurring revenue growth should not be approved. Any new or expanded programs should be required to identify new funding sources and/or offsetting reductions in expenditures. In addition:

- The City shall use a conservative approach in projecting revenues.
- One-time revenues may be used for one-time expenditures or enhancement of reserves.
- The City shall update its user fees and charges periodically to recover costs of providing that service for which a fee is charged.
- All potential grants shall be carefully reviewed for matching requirements, maintenance of effort requirements, and on-going future expenditures requirements.
- Intergovernmental grants will be evaluated to determine the long term operating and maintenance costs associated with the grant.
- The City will maintain water and sewer rate structures which are adequate to ensure that these enterprise funds remain firmly and separately self-supporting, including the costs of operation, capital replacement, cost allocation plan, and debt service.

FINANCIAL POLICIES

IV. RESERVE POLICY

The cash reserve policies for the General Fund requires that a minimum of two (2) months of the annual expenditures be held in cash. It is the goal for the Hesperia Water District (Enterprise Fund), which is in the process of building reserves, to have two (2) months of the annual expenditures held in cash. Cash reserves is a calculation of the ratio of cash and cash equivalents to the total individual annual expenditures. The specific purpose of the reserves is to provide funding to meet operational appropriation requirements in the event that either, the City or Water District experience shortfalls in the level of anticipated revenues or unanticipated expenses.

Adequate reserve levels are a necessary component of the City's overall financial management strategy. It is the responsibility of the City Council to maintain a sufficient level of reserve funds to provide for the orderly provision of services to the citizens of the City of Hesperia. The City Council has the authority to decide the circumstances under which the reserves can be used. The City Manager may, from time to time, make recommendations as to the level of reserve funds necessary for prudent fiscal management. Reserve levels shall be reviewed at least annually during the budget process to ensure that they are consistent with the conditions faced by the City. All uses of reserves require a resolution of the City Council or will be incorporated in the annual adopted budget.

If the rare situation arises where a portion of the City's Reserves are to be utilized to fund operations, the equivalent amount will be returned as Reserves in the next available Budget. Use of Reserves in this instance may impact the City's ability to meet the Reserve Policy of holding (2) months of the annual expenditures in cash and requires City Council approval, as incorporated into the adopted budget.

V. TRANSFER AUTHORITY

The following criteria establish the transfer authority for appropriations as set forth in the fiscal year budget.

- Division Managers can make transfers between line items in the same program.
- Department Directors can make transfers between divisions within the same fund.
- Transfers between departments, within the same fund, will require the City Manager approval.
- Transfers between the capital expenditure classification and the operating expenditure classifications will require the City Manager approval.
- Transfers between different funds can only be made with an approved City Council resolution.
- The Finance Division will review all budget transfers and make recommendations to the City Manager.

VI. FISCAL MANAGEMENT

- An independent firm of certified public accountants will perform an annual financial and compliance audit according to General Accepted Auditing Standards (GAAS) that will be incorporated into the Annual Comprehensive Financial Report.
- Annually, the City will seek the Governmental Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Certificate of Achievement for Distinguished Budget Presentation Awards.

VII. INVESTMENTS

- The City will continue to have a written investment policy approved by City Council resolution annually. The policy for investments in priority order is safety, liquidity, and yield.
- The City Council will receive reports on the cash position and performance of City investments on a monthly basis.

VIII. CAPITAL ASSETS

- Assets exceeding the value of \$5,000 are considered capital assets.
- All assets will be maintained at a level that protects capital investment and minimizes future maintenance costs.

IX. DEBT MANAGEMENT

- The City will not issue long-term debt to finance current operations. Debt financing should only be used for long-term capital improvement projects or purchases of capital assets, such as water rights, that have a useful life exceeding the term of the financing. In addition, identified revenue sources shall be identified to allow for the principal, interest, and other related payments (debt service) of the long-term debt.
- The City will seek to maintain a high credit rating through sound financial practices as a basis for minimizing borrowing costs.
- The City will monitor all forms of debt. Annually, the status of all long-term debt will be reported to the City Council in the annual budget.
- The City will diligently monitor its compliance with bond covenants and continuing disclosures.

**JOINT RESOLUTION NO. 2022-42
RESOLUTION HHA NO. 2022-03
RESOLUTION HFPD NO. 2022-04
RESOLUTION HWD NO. 2022-07**

**A JOINT RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HESPERIA,
CALIFORNIA, THE BOARD OF DIRECTORS OF THE HESPERIA HOUSING
AUTHORITY, THE BOARD OF DIRECTORS OF THE HESPERIA FIRE
PROTECTION DISTRICT, AND THE BOARD OF DIRECTORS OF THE
HESPERIA WATER DISTRICT ADOPTING FINANCIAL POLICIES**

WHEREAS, the City of Hesperia wishes to establish a comprehensive set of financial policies that will serve as a guideline for operational and strategic decision making related to financial matters; and

WHEREAS, financial policies are intended to establish guidelines for the City's overall planning and management; and

WHEREAS, such policies will allow the City to maintain and enhance a sound fiscal condition; and

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF HESPERIA, CALIFORNIA, THE BOARD OF DIRECTORS OF THE HESPERIA HOUSING AUTHORITY, THE BOARD OF DIRECTORS OF THE HESPERIA FIRE PROTECTION DISTRICT, AND THE BOARD OF DIRECTORS OF THE HESPERIA WATER DISTRICTS AS FOLLOWS:

Section 1. The recitals are true and correct and adopted as findings.

Section 2. That the City Council and Board of Directors approves the Financial Policies (Exhibit A).

Section 3. If any section, sub-section, sentence, clause, or word in the Resolution is held to be invalid by decision of any court of competent jurisdiction or action of State legislation, such decision or legislation shall not affect the validity of the remaining portions of this Resolution.

Section 4. That the City Clerk shall certify to the passage and adoption of this resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 7th day of June 2022.



Brigit Bennington, Mayor/Chair

ATTEST:



Erin Baum, Assistant City Clerk/Secretary

INTRODUCTION

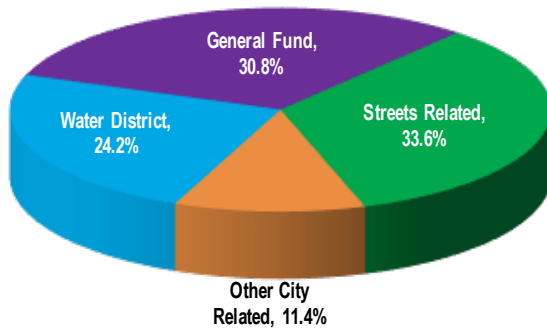
- *Summary of Total City Revenue and Expenditures*
- *Mission Statement and City Council Priorities (Goals)*
- *City of Hesperia History*

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Summary of Total City Revenue and Expenditures

This is the adopted Fiscal Year (FY) 2022-23 Budget document for the City of Hesperia and no changes were made between the proposed and adopted budget. The following information summarizes and highlights the planned major changes in the FY 2022-23 Budget:

Resources	2021-22	2022-23	Change From 2021-22	
	Budget	Budget	Amount	Percent
Revenue	\$ 131,534,779	\$ 144,010,399	\$ 12,475,620	9%
Budgeted Reserves	5,951,412	13,088,386	7,136,974	120%
Total Resources	137,486,191	157,098,785	19,612,594	14%
Expenditures	\$ 130,777,772	\$ 133,605,549	\$ 2,827,777	2%
Difference	\$ 6,708,419	\$ 23,493,236		

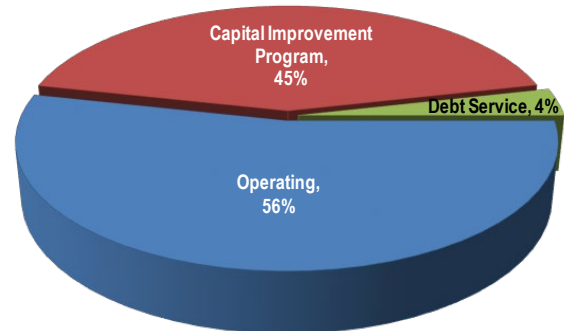
Revenue:

A comparison between FY 2021-22 Budget of \$131.5 million and FY 2022-23 Budget of \$144.0 million indicates that overall revenue is anticipated to increase by 9% (\$12.5 million).

Overall resources are anticipated to increase by 14%. While the following will summarize the major changes, for a detailed discussion, refer to Section C – Revenue Summaries and Section I – Fund Balance Summary.

The General Fund revenue is increasing by 13% or \$5.1 million. This increase is mainly from sales tax and development-related activity.

Due to an increase in water availability charges, along with the final approved annual rate increase, the Water District revenue is anticipated to increase by 11% or \$3.4 million over the FY 2021-22 Budget.

Expenditures:

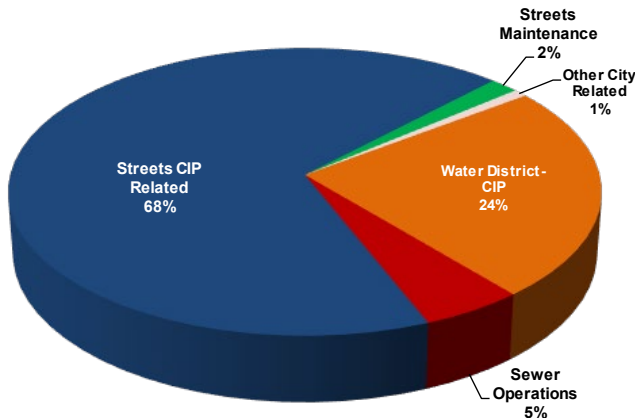
The FY 2022-23 Budget proposes expenditures of \$133.6 million, which is a 2% increase over the FY 2021-22 Budget of \$130.8 million.

The primary reason for the increase in expenditures is related to the operating budget, which is anticipated to increase by 14%. This is primarily due to salary cost of living adjustments (COLA), staffing level increases, expected CalPERS' pension costs increase, and an increase to the law enforcement.

For a complete discussion of budget-to-budget changes, refer to the following sections: D. Expenditure Summary and F. Department & Program Expenditures.

Budgeted Reserves:

Much like a savings account, Budgeted Reserves are excess resources saved from prior fiscal years.



The FY 2022-23 Budget contains the use of reserves totaling \$13,088,386 million, of which, \$758,795 will be utilized by operating funds (Streets Maintenance and Sewer Operations). The remaining \$12.3 million of reserve usage will be used to primarily fund projects.

The following table details the use of reserves:

Balanced Budget Policy

The \$13,088,386 of Budgeted Reserves is comprised of the following:

Operating Funds Use of Reserves

Streets Maintenance	\$ 229,898
Sewer Operations	528,897
Subtotal Operating Funds Use of Reserve	758,795

Other Funds Use of Reserves

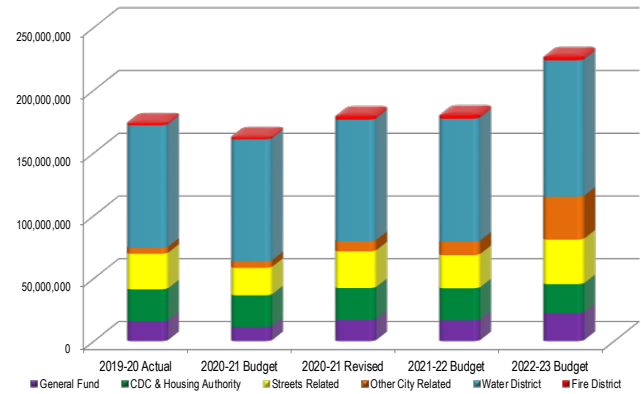
Streets Capital Improvement Projects Funds (Measure I, Gas Tax Swap, DIF-Streets, DIF-Storm Drain, Gas Tax RMRA, LTF)	\$ 8,932,479
Other City Related (AB 3229, Beverage Recycling, CDBG-NSP, & DIF Public Service)	110,912
Water District - Sewer Capital	3,286,200

Subtotal Other Funds Use of Reserve 12,329,591

Total Budgeted Reserves \$ 13,088,386

Cash Reserve Policy:

The cash reserve policy for the General Fund requires that a minimum of two (2) months of the annual expenditures be held in cash. The FY 2022-23 General Fund Budget includes 3.9 months of cash reserve, which equates to approximately \$14.5 million. Cash reserves is a calculation of the ratio of cash and cash equivalents to the total individual fund annual expenditures. The specific purpose of the reserves is to provide funding to meet operational appropriation requirements in the event that the City experiences shortfalls in the level of anticipated revenues or unanticipated expenses.

Fund Balance:

After accounting for all proposed resources and expenditures, the FY 2022-23 Fund Balance will be approximately \$226.9 million, which is an increase of 26% or \$46.5 million from the FY 2021-22 Budget of \$180.4 million.

Fund Balance	2021-22 Budget	2022-23 Budget	Amount Difference	Percent Change
General Fund	\$ 16,548,709	\$ 22,279,934	\$ 5,731,225	35%
CDC & Housing Authority	25,627,846	23,135,844	(2,492,002)	-10%
Streets Related	26,394,399	35,464,992	9,070,593	34%
Other City Related	10,678,726	34,296,725	23,617,999	221%
Water District	98,064,740	108,614,901	10,550,161	11%
Fire District	3,075,811	3,127,257	51,446	2%
Ending Fund Balance	\$ 180,390,231	\$ 226,919,653	\$ 46,529,422	26%

Balanced Budget:

A balanced budget uses operational revenue to fund operational expenditures, which means that one-time revenue is reserved for one-time costs, such as purchasing a large piece of equipment.

Capital Improvement Program (CIP) Summary:

The total allocation for all Capital Projects in all funds in FY 2022-23 is \$54.1 million. These projects include streets, storm drainage, facilities, water, and sewer projects. For an in depth review of all CIP projects, refer to Section G – CIP.

Capital Improvement Program (CIP) Projects**Streets Projects**

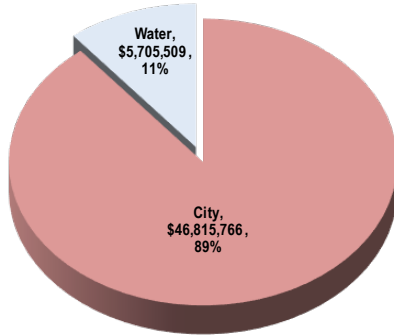
2022-23 Street Improvements	\$ 2,528,100
Traffic Signal Projects	1,000,000
Ranchero Road Related Projects	38,580,945
Carryover Streets Related Projects	1,353,900
Total Streets Related Projects	43,462,945

Storm Drainage Projects	2,642,149
Facilities Projects	328,000
Water Projects	3,825,000
Sewer Projects	3,845,000

Total CIP Projects \$ 54,103,094

Debt Service:

The Debt Service obligation for the City of Hesperia and the Hesperia Water District total \$4.9 million for FY 2022-23. This represents a slight decrease of \$17,500 from the FY 2021-22 Debt Service budget of \$4,895,611. It should be noted that the City's debt service obligation is 89%, while the Water District is 11% of the total obligation.



The following is a synopsis of the FY 2022-23 obligation costs:

City Total \$4.7 million

- 2012 Water Rights Lease Revenue Bonds - \$1.4 million
- 2013 Civic Plaza Refunding - \$0.9 million
- 2014 DIF Loan from General Fund - \$85,000
- Rancho Rd Interchange Loan from SBCTA - \$2.3 million

Water Total \$0.2 million

- 2016 State Revolving Fund (SRF) Loan - \$0.2 million

Positions, Salaries, and Benefits:

In total, the FY 2022-23 Budgeted salaries and benefits are expected to increase by 18%, or \$3.6 million from the FY 2021-22 Budget. This increase can be attributed to the 4.5% cost of living adjustment (COLA) for both the represented and non-represented employees, benefit changes, and 12% staffing increase.

The FY 2022-23 Budget proposes 192.85 full-time equivalent (FTE) City employees. Refer to Section E – City Position Summaries for a complete discussion of position changes, as well as the status of the individual CalPERS plans.

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CITY OF HESPERIA MISSION STATEMENT

Hesperia is dedicated to enhancing our safe, friendly community, while blending a rural lifestyle with progress and responsible growth.

CITY COUNCIL PRIORITIES (GOALS)

To adhere to the City's Mission Statement, the City Council has adopted the following six goals.

1. Public Safety – Ensure adequate public safety resources are available for our citizens, families, children, businesses, and visitors.
 - Refer to the Police Department (page F - 93) budget, as well as the Code Enforcement Program (page F - 42) and the Animal Control Program (page F - 46) budget for discussion of the Public Safety goal.
2. Financial Health – Hesperia will assure its financial health by continuing to provide structurally balanced budgets for its operating funds.
 - The City Manager Department (page F - 6) and Management Services Department, particularly the Finance Division, (page F - 14) budget discusses the Financial Health goal.
3. Future Development – Actively manage growth to ensure cohesive development including Industrial, Commercial, Residential, Freeway, Main Street and Ranchero Corridors.
 - The Economic Development Department (page F - 22) focuses on business attraction component of this goal, while the Development Service Department, particularly the Community Development Division (page F - 35 & F - 38), focus on the development component of the goal.
4. Future Vision – Agree on a 'vision' of what Hesperia should be in 5, 15, and 25 years (revisit the 'vision' no sooner than once every 5 years).
 - This goal discussion can be found in the City Council narrative found on page F - 1.

CITY COUNCIL PRIORITIES (GOALS) ~ Continued
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5. Organizational Health – Establish and maintain a healthy and efficient organization to provide City services.
 - The City Manager Department (page F - 5) and Human Resources/Risk Management Division within the Management Services Department (page F - 17), ensure that this goal is ascertained.
6. Capital Improvement – Create Capital Improvement Funding after Redevelopment's elimination.
 - The Development Services Department beginning on page F - 34, as a whole, oversee capital improvement. Furthermore, refer to the Capital Improvement Program (CIP) section, which starts on page G - 3 for a complete discussion of the planned projects.

City of Hesperia History Fiscal Year 2022-23



The history of Hesperia is the history of the American West, as reflected by its name, which is reported to be Greek for “Star of the West”. It is probable that the Native Americans were the first to settle in the area, with the first white man to pass through thought to be a Spaniard called Father Francisco Garces.

During the period of 1826-27, a guide by the name of Jedediah Smith pioneered the Mormon Trail, a route that extended across the desert from what today is Needles, a city at the California and Arizona border. As the trail wound westward toward its terminus at Mission San Gabriel, the Mormon Trail passed through Hesperia and was the route that General John Fremont and Kit Carson took in 1842, when they lead an Army party exploring the west. Fremont's journal specifically tells of the camp at the headwaters of the Mojave River, of the hundreds of Joshua trees everywhere, and of the “disappearing waters” where the river flows underground.

By 1845, the Mormon Trail was a well-established east-west crossing, with records reflecting that as many as 300 to 500 people per year traveled the trail; numbers that only increased as California became a part of the United States.

In 1847, the Atchison, Topeka and Santa Fe Railroad ran the first tracks through the area, and upon completion of the depot in 1885, the area was officially named "Hesperia". Also in 1885, a gentleman named Joseph Widney acquired the township of Hesperia, and shortly thereafter, he formed the Hesperia Land and Water Company for the purpose of creating a town.

Having laid out the Town, Hesperia Land and Water Company moved quickly to establish water rights with the County of San Bernardino, and this initial water appropriation was, ironically, in an amount sufficient to service a population of 56,500 people; only slightly less than the present day population of Hesperia.

During the time between 1870 and 1882, the agricultural crops of early ranchers (Mrs. C.B. Shaw, Mrs. Fleming and Mr. Sefton) received growing interest. The Shaw ranch employed 60 men and harvested 180 acres of grapes, which were tray-dried and shipped as raisins. It was Sefton, however, that brought the most fame to Hesperia with the wine created from his grapes being shipped throughout California and to the east coast.

Aside from grape production, Hesperia's first real industry was established around 1890, when an enterprising businessman saw commercial possibilities in the large Juniper bushes that dotted the Hesperia landscape. Contracting with Los Angeles bakers, he began supplying them with wood as fuel for their bakery kilns, shipping 7 to 10 carloads of Juniper cuttings to Los Angeles daily. Unfortunately, the juniper industry in Hesperia was short-lived, as oil became the principal fuel for baker's kilns in the early 1900's.

During the early 1900's, cross-country automobile travel brought visitors directly through Hesperia, the last major stopping point for automotive needs prior to crossing the dreaded Cajon Pass, with its narrow hairpin turns and steep roads. Unfortunately for local business, Highway ("Route 66") was realigned to the west of Hesperia in 1924.

As it is today, Hesperia became known in the 1950's for its affordable land (lots usually sold in increments of \$50 each), which attracted many investors, and the average dreamer wanting to invest in land. It wasn't until 1988, when voters approved incorporation and the City of Hesperia was born. The first City Council consisted of founding fathers Percy Bakker, George Beardsley, Bruce Kitchen, Howard Roth, and Val Shearer.

Having celebrated twenty years as a City, Hesperia has faced many challenges such as flooding, deteriorating streets, and a small tax base. But throughout the “growing pains” of early cityhood, the residents have continued to show a strong civic pride and community involvement that makes it unique in the High Desert. It is, in fact, during times of adversity that they demonstrate the spirit that carried their forefathers across the Mojave Desert to the place they call home.

Historical references supplied by Myra McGinnis.

RESOURCES AND EXPENDITURE SUMMARIES

- *Overview*
- *General Fund – 2022-23 Budget, Fund Balance, and Reserves*
- *Water District – 2022-23 Budget, Fund Balance, and Reserves*
- *Streets Maintenance Fund – 2022-23 Budget, Fund Balance, and Reserves*

OVERVIEW

The Resources and Expenditure Summaries section of the budget document depicts the calculations or methodology for "Balancing the Budget" for the City's primary operating funds or fund groups, which include the General Fund, Water District, and Public Works Streets Maintenance.

The two primary factors considered include:

- Resources – Annual Revenues, Budgeted Reserves (i.e. the planned use of savings), and Transfers.
- Expenditures – Annual Planned Expenditures for Operations, Capital Improvements, and Debt.

The budget is balanced by matching resources and expenditures, which results in a zero or surplus balance (Difference Resources/Expenditures).

Section I, Fund Balance Summary, provides similar balancing information for all City funds included in the FY 2022-23 with the exception of the Cash Reserve calculation.

RESOURCES AND EXPENDITURE SUMMARIES

GENERAL FUND – 2022-23 BUDGET, FUND BALANCE, AND RESERVES

	2021-22 Budget	2021-22 Revised	2022-23 Budget
Resources			
General Fund Operating Revenue	\$ 39,242,430	\$ 45,774,607	\$ 44,295,907
Transfers In			
1. Fund 255 - AB 3229 COPS Grant	200,000	200,000	200,000
2. Fund 309 - City Hall Facilities Fund	0	400,000	0
Total Transfers In	200,000	600,000	200,000
Budgeted Reserves	267,000	0	0
Total Budgeted Reserves	267,000	0	0
Total General Fund Resources	\$ 39,709,430	\$ 46,374,607	\$ 44,495,907
EXPENDITURES			
Total General Fund Operating Expenses	\$ 36,197,838	\$ 37,287,196	\$ 41,748,438
Transfers Out			
1. Fund 210 - HFPD CalPERS	1,043,000	1,043,000	1,130,815
2. Fund 309 - DIF 2018-City Hall Facilities	870,000	870,000	0
3. Fund 402 - 2012 Water Rights Acquisition Debt Service	1,438,675	1,438,675	1,442,075
4. Fund 403 - 2005 COP Refinance Debt Service	110,549	110,549	0
5. Fund 105 PERS Obligation Trust	0	4,000,000	0
Total Transfers Out	3,462,224	7,462,224	2,572,890
Total General Fund Expenditures & Transfers Out	39,660,062	44,749,420	44,321,328
Difference Total Resources / Total Expenditures	\$ 49,368	\$ 1,625,187	\$ 174,579
Fund Balance			
July 1 Beginning Balance	\$ 16,766,341	\$ 20,480,168	\$ 22,105,355
Total Budgeted Reserves	(267,000)	0	0
Difference Total Resources / Total Expenditures	49,368	1,625,187	174,579
Estimated June 30 Ending Fund Balance	\$ 16,548,709	\$ 22,105,355	\$ 22,279,934
Months of Cash to Pay Expenditures			
Beginning Cash July 01,	\$ 8,224,087	\$ 12,662,736	\$ 14,287,923
Estimated Resources Less Budgeted Reserves	39,442,430	46,374,607	44,495,907
Estimated Expenditures	(39,660,062)	(44,749,420)	(44,321,328)
Estimated Ending Cash June 30,	\$ 8,006,455	\$ 14,287,923	\$ 14,462,502
Months of Cash to Pay Expenditures and Transfers Out	2.4	3.8	3.9
Estimated Cash Reserves Percentage	20%	32%	33%

RESOURCES AND EXPENDITURE SUMMARIES

WATER DISTRICT – 2022-23 BUDGET, FUND BALANCE, AND RESERVES

	2021-22	2021-22	2022-23	Change From
Resources	Budget	Revised	Budget	2021-22 Budget %
Revenue				
Water Operating and Capital	\$ 25,712,181	\$ 28,444,222	\$ 28,411,024	10%
Sewer Operating and Capital	5,484,996	5,901,226	6,099,444	11%
Reclaimed Water Operations	300,000	60,258	377,964	26%
Total Revenue	31,497,177	34,405,706	34,888,432	11%
Budgeted Reserves	2,528,368	232,557	3,815,097	
Total Water District Resources	\$ 34,025,545	\$ 34,638,263	\$ 38,703,529	
Expenditures by Function				
Water Operating and Capital	\$ 21,972,896	\$ 21,910,020	\$ 25,445,365	16%
Sewer Operating and Capital	7,950,277	5,647,789	9,913,241	25%
Reclaimed Water Operations	262,556	243,836	255,656	-3%
Total Water District Expenditures & Transfers Out	30,185,729	27,801,645	35,614,262	18%
Establishment of Reserve Balances				
Permanent Water Rights	2,293,776	0	1,146,888	
1998A Retirement	0	0	0	
Total Reserve Balances	2,293,776	0	1,146,888	
Total Water Expenditures & Reserve Balance Funding	\$ 32,479,505	\$ 27,801,645	\$ 36,761,150	13%
Difference Total Resources / Total Expenditures	\$ 1,546,040	\$ 6,836,618	\$ 1,942,379	
Fund Balance				
July 1 Beginning Balance	\$ 96,753,292	\$ 102,736,669	\$ 109,340,730	
Budgeted Reserves	(2,528,368)	(232,557)	(3,815,097)	
Difference Resources/Expenditures	1,546,040	6,836,618	1,942,379	
Reserve Balances	2,293,776	0	1,146,888	
Estimated June 30 Ending Fund Balance	\$ 98,064,740	\$ 109,340,730	\$ 108,614,900	11%
Months of Cash to Pay Expenditures				
Beginning Cash July 01,	\$ 15,695,038	\$ 16,705,768	\$ 23,309,829	
Revenue	31,497,177	34,405,706	34,888,432	
Expenditures	(30,185,729)	(27,801,645)	(35,614,262)	
Estimated Ending Cash June 30,	\$ 17,006,486	\$ 23,309,829	\$ 22,583,999	33%
Months of Cash to Pay Expenditures and Transfers Out	6.8	10.1	7.6	
Total Estimated Cash Reserves Percentage	56%	84%	63%	

RESOURCES AND EXPENDITURE SUMMARIES

WATER OPERATING – 2022-23 BUDGET, FUND BALANCE, AND RESERVES

	2021-22 Budget	2021-22 Revised	2022-23 Budget	Change From 2021-22 Budget %
Resources				
Water Operations Revenue	\$ 24,327,581	\$ 26,031,696	\$ 26,330,124	8%
Budgeted Reserves				
1. Budgeted Reserves	\$ 0	\$ 0	\$ 0	
2. Budget Amendment Reserves	0	0	0	
Total Budgeted Reserves	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Total Water Operations & Reserves Resources	\$ 24,327,581	\$ 26,031,696	\$ 26,330,124	8%
Expenditures by Program				
700 4010 Source of Supply	\$ 4,232,272	\$ 6,416,872	\$ 4,825,015	
700 4020 Production	3,730,996	3,951,182	4,596,134	
700 4030 Water Distribution	1,623,578	1,602,298	1,847,563	
700 4035 Water Line Replacement	1,044,150	1,090,947	1,000,419	
700 4040 Engineering	1,002,956	1,116,231	1,019,812	
700 4050 Customer Service	2,000,669	1,985,445	2,504,758	
700 4060 Utility Billing	1,027,781	1,490,516	1,302,662	
700 4070 Administration	3,525,442	3,721,612	4,064,384	
700 4080 Property Management	455,052	461,991	459,618	
Total Water Operations Expenditures	<u>\$ 18,642,896</u>	<u>\$ 21,837,094</u>	<u>\$ 21,620,365</u>	16%
Transfers Out				
Fund 701 - Capital Balancing	2,000,000	2,000,000	1,900,000	
Fund 703 - Rehab & Replacement	500,000	500,000	1,375,000	
Fund 704 - Contamination Mitigation	500,000	500,000	80,000	
Fund 720 - Reclaimed Water	200,000	200,000	200,000	
Total Transfers Out	<u>3,200,000</u>	<u>3,200,000</u>	<u>3,555,000</u>	
Establishment of Reserve Balances				
Permanent Water Rights	2,293,776	0	1,146,888	
Total Reserve Balances	<u>2,293,776</u>	<u>0</u>	<u>1,146,888</u>	
Total Water Operations Expenditures & Reserve Balance Funding	\$ 24,136,672	\$ 25,037,094	\$ 26,322,253	9%
Difference Total Resources / Total Expenditures	\$ 190,909	\$ 994,602	\$ 7,871	
Fund Balance				
July 1 Beginning Balance	\$ 88,452,697	\$ 78,177,569	\$ 79,172,171	
Budgeted Reserves	0	0	0	
Established Reserves	2,293,776	0	1,146,888	
Difference Resources/Expenditures	190,909	994,602	7,871	
Estimated June 30 Ending Fund Balance	\$ 90,937,382	\$ 79,172,171	\$ 80,326,930	-12%
Months of Cash to Pay Expenditures and Transfers Out				
Beginning Cash July 01,	\$ 7,793,866	\$ 4,755,319	\$ 5,749,921	
Estimated Resources Less Budgeted Reserves	24,327,581	26,031,696	26,330,124	
Estimated Expenditures Plus Established Reserve Balances	(21,842,896)	(25,037,094)	(26,322,253)	
Estimated Ending Cash June 30,	\$ 10,278,551	\$ 5,749,921	\$ 5,757,792	-44%
Months of Cash to Pay Expenditures and Reserve Balances	5.6	2.8	2.6	
Total Estimated Cash Reserves Percentage	47%	23%	22%	

RESOURCES AND EXPENDITURE SUMMARIES

SEWER OPERATING – 2022-23 BUDGET, FUND BALANCE, AND RESERVES

	2021-22 Budget	2021-22 Revised	2022-23 Budget	Change From 2021-22 Budget %
Resources				
Sewer Operations Revenue	\$ 5,277,514	\$ 5,335,200	\$ 5,539,344	5%
Budgeted Reserves				
1. Budgeted Reserves	\$ 45,000	\$ 232,557	\$ 528,897	
Total Budgeted Reserves	\$ 45,000	\$ 232,557	\$ 528,897	
Total Sewer Operations & Reserves Resources	\$ 5,322,514	\$ 5,567,757	\$ 6,068,241	14%
Expenditures by Program				
710 4200 Sewer Distribution	\$ 4,206,706	\$ 4,422,567	\$ 4,809,563	
710 4240 Sewer Engineering	204,341	278,327	267,166	
710 4260 Sewer Utility Billing	215,444	219,707	243,465	
710 4270 Sewer Administration	633,786	647,156	748,047	
Total Expenditures	\$ 5,260,277	\$ 5,567,757	\$ 6,068,241	15%
Difference Total Resources / Total Expenditures	\$ 62,237	\$ 0	\$ 0	
Fund Balance				
July 1 Beginning Balance	\$ 14,726,625	\$ 14,553,014	\$ 14,320,457	
Budgeted Reserves	(45,000)	(232,557)	(528,897)	
Difference Resources/Expenditures	62,237	0	0	
Estimated June 30 Ending Fund Balance	\$ 14,743,862	\$ 14,320,457	\$ 13,791,560	-6%
Months of Cash to Pay Expenditures and Transfers Out				
Beginning Cash July 01,	\$ 12,406,464	\$ 13,233,675	\$ 13,001,118	
Estimated Resources Less Budgeted Reserves	5,277,514	5,335,200	5,539,344	
Estimated Expenditures Plus Established Reserve Balance	(5,260,277)	(5,567,757)	(6,068,241)	
Estimated Ending Cash June 30,	\$ 12,423,701	\$ 13,001,118	\$ 12,472,221	0%
Months of Cash to Pay Expenditures and Transfers Out	28.3	28.0	24.7	
Total Estimated Cash Reserves Percentage	236%	234%	206%	

RESOURCES AND EXPENDITURE SUMMARIES

STREETS MAINTENANCE FUND – 2022-23 BUDGET, FUND BALANCE, AND RESERVES

	2021-22	2021-22	2022-23	Change From
Resources	Budget	Revised	Budget	2021-22 Budget %
Street Maintenance Operating Revenue	\$ 2,157	\$ 82,167	\$ 1,944	-10%
Transfers In				
Fund 100 - General Fund	\$ 0	\$ 0	\$ 0	
Fund 204 - Measure I - Renewal	1,750,000	1,750,000	1,750,000	
Fund 205 - Gas Tax Fund	1,109,565	1,109,565	1,400,000	
Fund 206 - Gas Tax Swap	0	0	595,794	
<i>Total Transfers In</i>	<i>2,859,565</i>	<i>2,859,565</i>	<i>3,745,794</i>	<i>31%</i>
<i>Budgeted Reserves</i>	<i>527,011</i>	<i>507,120</i>	<i>229,898</i>	
Total Street Maintenance Resources	\$ 3,388,733	\$ 3,448,852	\$ 3,977,636	17%
Expenditures				
Streets Maintenance	\$ 2,021,138	\$ 2,030,117	\$ 2,098,161	
Traffic	1,367,595	1,418,735	1,879,475	
Total Expenditures	\$ 3,388,733	\$ 3,448,852	\$ 3,977,636	17%
Difference Resources/Expenditures	\$ 0	\$ 0	\$ 0	
Fund Balance				
July 1 Beginning Balance	\$ 577,011	\$ 796,250	\$ 289,130	
Total Budgeted Reserves	(527,011)	(507,120)	(229,898)	
Difference Resources/Expenditures	0	0	0	
Estimated June 30 Ending Balance	\$ 50,000	\$ 289,130	\$ 59,232	18%

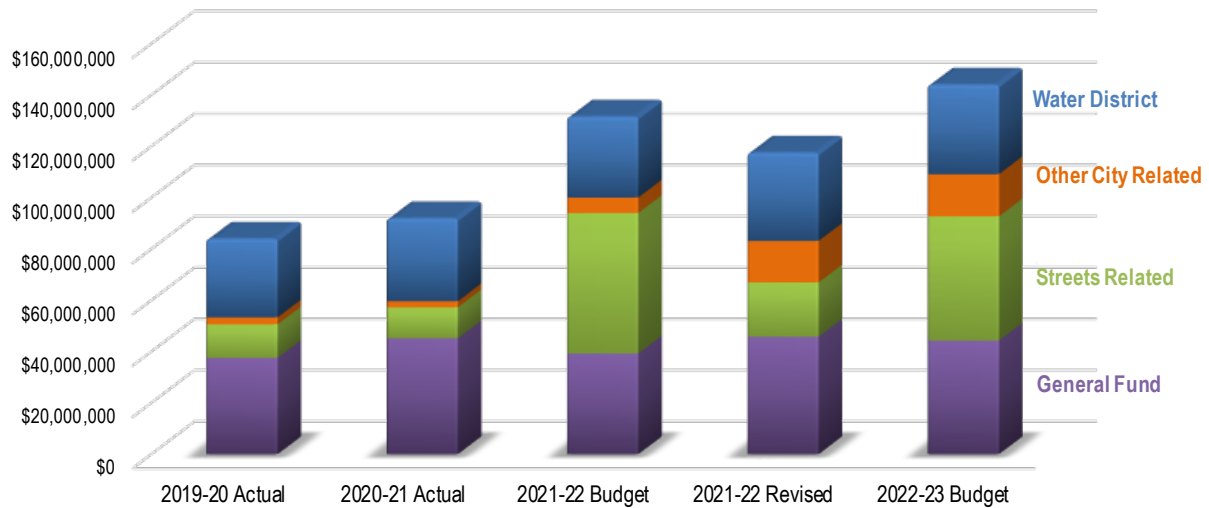
REVENUE

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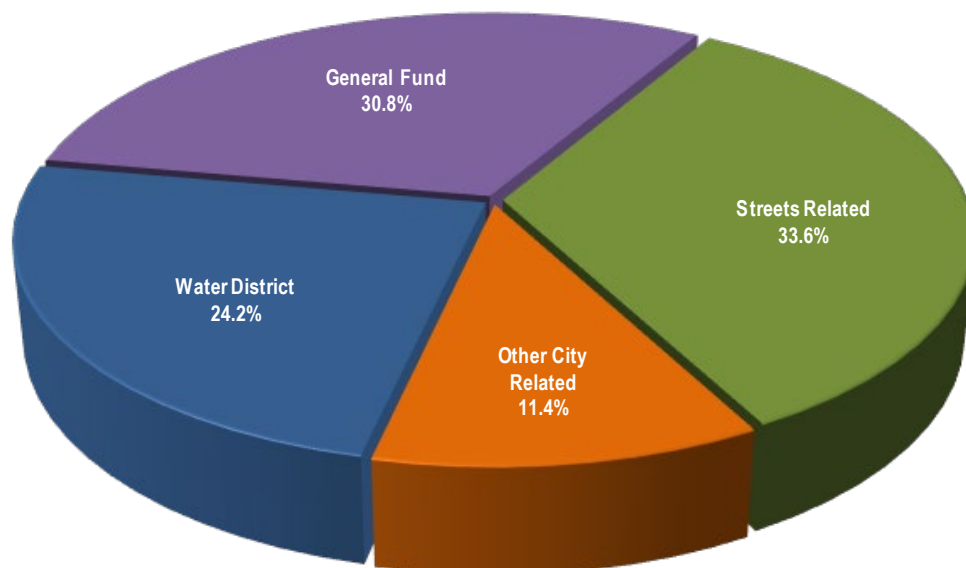
REVENUE

City of Hesperia Total City Revenue Trend



	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	Change From 2021-22 Budget
General Fund	\$37,543,746	\$ 45,175,917	\$ 39,242,430	\$ 45,774,607	\$ 44,295,907	13%
Streets Related	13,076,536	12,050,522	54,743,909	21,180,852	48,422,742	-12%
Other City Related	2,684,087	2,377,830	6,051,263	16,152,031	16,403,318	171%
Total City Funds	53,304,369	59,604,269	100,037,602	83,107,490	109,121,967	9%
Water District	30,632,935	32,299,402	31,497,177	34,405,706	34,888,432	11%
Total All Funds	\$83,937,304	\$ 91,903,671	\$131,534,779	\$117,513,196	\$144,010,399	9%

2022-23 Budget Total City Revenue



Summary and Highlights

The City of Hesperia maintains the practice of matching each revenue type to a similar expenditure type. The City accomplishes this through utilizing individual program types within funds. The two basic revenue types include on-going revenue and one-time revenue. City policy and practice is to have a 'structurally' balanced budget, not using one-time revenue (i.e. bond proceeds and etc.) to pay for on-going expenditures. The City achieves this by not including bond proceeds, etc., as revenue. The total FY 2022-23 Budget of \$144.0 million projects a revenue increase of \$12.5 million, or 9%, compared to the total FY 2021-22 Budget, and an increase of \$26.5 million, or 23% over the FY 2021-22 Revised. The FY 2022-23 Budget increase compared to the FY 2021-22 Revised is due to anticipated increases in project-related revenues.

The increase in the FY 2022-23 Budget compared to the prior year's budget is due to an increase in Other City Related funds from Federal grant funding from the American Rescue Plan and increase in General Fund revenues largely from sales tax and development-related revenues. Water District revenues are also expected to experience revenue growth. These increases were offset, in part, due to a reduction in Streets Related revenues due to the timing of reimbursements in grant and cooperative agreement funding through the San Bernardino County Transportation Authority (SBCTA), and Development Impact Fees (DIF) collections for several Capital Improvement Program (CIP) projects.

General Fund – General Fund revenue is for normal operations of, and services provided by the City that are not specifically accounted for in other funds. The FY 2022-23 Budget is projecting revenues to increase to \$44.3 million compared to the FY 2021-22 Budget of \$39.2 million. The following summarizes the projected increase/decrease of five major General Fund revenues from the FY 2021-22 Budget to the FY 2022-23 Budget:

- Sales and Use Tax revenue is projecting a 24% or nearly \$2.7 million increase, to \$14.0 million.
- Development Related revenue is anticipated to increase by \$0.9 million or 34%, to \$3.4 million.
- Vehicle License Fee revenue is expecting growth by \$0.6 million or 6%, to \$10.5 million.
- Leased Water Rights revenue is projected to decrease by \$0.4 million or 18%, to \$1.8 million.

Streets & Transportation Related Funds – This group is made up of 13 street and transportation related funds budgeted in FY 2022-23. Each of these funds receives revenue that is restricted for specific streets and transportation uses. The major highlights are as follows:

- Measure I 2010 Renewal revenue is expected to remain unchanged at \$3.6 million compared to FY 2021-22, as indicated by the SBCTA.
- Local Transportation Fund (LTF) revenue is anticipated to remain at \$0.9 million compared to the FY 2021-22 Budget. Although Victor Valley Transportation Authority's (VVTA) operating costs are expected to continue to increase, the COVID-19 CARES Act funding received by VVTA to fund their operations, is expected to provide a 'one-time' increase to LTF for the City in FY 2022-23. The expectation is that the City will no longer receive LTF funds after FY 2022-23 as these funds will be completely utilized by VVTA operations.
- Gas Tax RMRA revenue is State funded and took effect November 2017. This revenue is utilized to repair and maintain roads, freeways, and bridges. The Road Repair and Accountability Act of 2017 increased the gas tax by 12 cents and 20 cents for diesel; vehicle registration fees also increased depending on the value of the vehicle. Revenue for the FY 2022-23 Budget is anticipated at \$2.2 million, a 16% increase over the FY 2020-21 Budget and 10% greater than the FY 2021-22 Revised.
- Developer Impact Fees (DIF) for Streets and Storm Drainage revenues are forecasted to increase 5%, from the FY 2021-22 Budget. This revenue source can change significantly from year-to-year due to the timing of the payment of fees as developers pay the fees upon completion of construction. This recent drastic increase in this revenue source, is largely due to an expected total of \$12.0 million related to the Silverwood/Tapestry project. The first \$6.0 million payment to DIF 2018-Streets is expected to be received by June 30, 2022, while the remaining \$6.0 million payment to DIF 2018-Streets is expected in FY 2022-23.

Summary and Highlights (Continued)**Streets & Transportation Related Funds (Continued)**

- **Developer Impact Fees (DIF) for Streets and Storm Drainage (Continued)**

The FY 2022-23 Budget also assumes 240 single family residential permits (SFR's) revenue is received upfront, whereas DIF is received at the end of the project, which is the reason revenue is expected from 200 SFR along with 116 multi-family residential permits (MFR's), 1,226,589 square feet of industrial, and 135,896 square feet of commercial. For the FY 2022-23 Budget, the DIF revenue projections were prepared utilizing a combination of the new DIF fee rates that took effect July 16, 2018 and the few commercial projects remaining under the previous DIF fee rates. Projects initiated on or after April 2, 2022 will be subject to the revised DIF fees approved by the City Council.

Other City Funds – This group is comprised of 19 other non-street related funds. Each of these funds receives proceeds that are restricted for specific uses. Some of the major highlights are:

- **The CDBG/HOME Housing and Urban Development (HUD) grants** are projected to be \$1.5 million, which is 54% less than the FY 2021-22 Budget of \$3.3 million. The principal reason for this decrease for FY 2022-23 is due to the \$1.0 million of CDBG CARES Act funds that were budgeted in FY 2021-22. Upon review of the CDBG CARES Act requirements, the City determined to not participate in the program; thereby not budgeting the grant in the FY 2022-23 Budget. Additionally, the FY 2022-23 Budget reflects a decrease in CDBG entitlement revenue, which are reimbursements from HUD pursuant to the City's CDBG program.
- **Developer Impact Fees (DIF)** for the various non-street related DIF revenues is expecting a substantial increase of 15% over the FY 2021-22 Budget. This increase in DIF related revenue is due, in part, to an increase in the number and size of new development projects. The revenue for this group of funds is received at the end of the building process and must be paid before occupancy. Combined, these funds are anticipated to produce revenue of \$2.7 million during FY 2022-23.

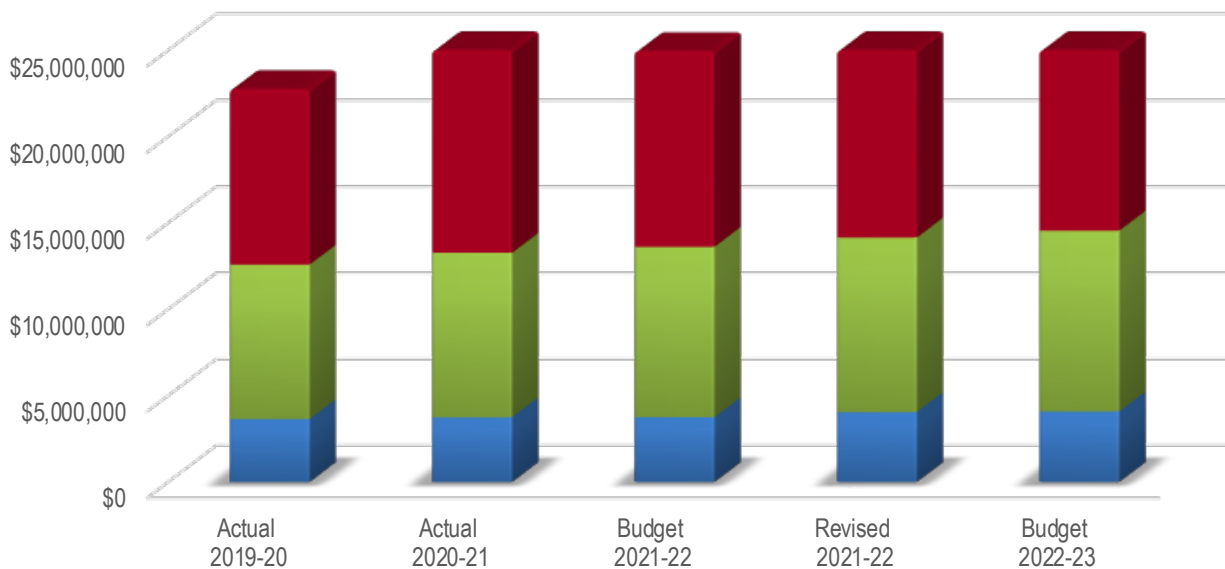
Water and Sewer Operations – These funds primarily report the City's water and sewer financial operations and are most associated with the functions of a traditional business. The revenues received are to pay for the cost of purchasing and distributing water as well as the transmission of sewage that comes from those homes/businesses on the City's sewer system. Some of the major highlights are:

- Total Water District revenue, is expected to increase about \$3.4 million when compared to the FY 2021-22 Budget of \$21.5 million. The Water Sales revenues of the District are projected to remain relatively unchanged from the FY 2021-22 Budget and expected to decrease 1% or \$0.2 million from FY 2021-22 Revised. The consistency from budget-to-budget is based upon the final annual water rate changes in December 2021 from the approved water rate structure, which comprises of six (6) months, through December 2022, of comparative budget-to-budget increases. Water Availability revenue is expected to increase \$1.9 million for the FY 2022-23 Budget over the FY 2021-22 Budget as a result of the approved utility rate changes for water services. The approved water rate structure, in part, shifts the District from a variable revenue collection model to a more fixed revenue collection model to promote financial stability.
- Water Capital is expected to increase 54% from the FY 2021-22 Budget, which reflects an increase in the anticipated number of residential and commercial developments connecting to the water system.
- The 5% increase in Sewer Operating similarly reflects an expanding customer base and the final sewer rate increase.
- Sewer Capital revenue is showing an expected 1% decrease from FY 2021-22 Revised and a 170% increase from the FY 2021-22 Budget, due to the timing and the number of anticipated apartment projects, tract homes, and commercial projects that are expected to be completed during FY 2022-23.
- Revenue from Reclaimed Water Operations is expected to be collected by the end of FY 2021-22 from the Hesperia Golf Course and the Township area. FY 2022-23 Budget anticipates increased revenue from five (5) additional customers connecting to the reclaimed water system.

General Fund Summary of Major Revenues

	2019-20	2020-21	2021-22	2021-22	2022-23	% Change From 2021-22
General Fund Revenues	Actual	Actual	Budget	Revised	Budget	Budget
Sales and Use Tax	\$10,161,833	\$12,836,667	\$ 11,333,000	\$ 14,300,000	\$ 13,900,000	23%
Vehicle License Fees	8,943,147	9,523,591	9,856,916	10,109,878	10,463,724	6%
Franchise Fees	3,642,764	3,751,220	3,757,723	4,051,457	4,090,296	9%
Total Top Three Revenues	\$22,747,744	\$26,111,478	\$ 24,947,639	\$ 28,461,335	\$ 28,454,020	14%
General & Administrative						
Recovery	2,697,338	2,807,356	2,768,055	2,768,056	3,085,930	11%
Leased Water Rights	2,150,344	2,014,038	2,219,295	1,878,445	2,063,685	-7%
Secured Property Tax	930,769	981,915	989,036	1,008,076	1,033,459	4%
Transient Occupancy Tax	1,389,038	1,798,649	1,300,000	1,500,000	1,500,000	15%
Commercial Cannabis Tax	290,022	701,099	700,000	526,000	481,000	-31%
Business License	483,281	443,845	530,789	728,000	783,600	48%
Development Related Revenues:						
Planning	227,775	337,225	209,747	669,864	358,773	71%
Building & Safety	1,962,784	2,787,366	1,886,167	2,799,585	2,352,208	25%
Engineering	490,381	1,168,512	456,220	1,344,750	667,700	46%
Total Develop. Rel. Revenues	2,680,940	4,293,103	2,552,134	4,814,199	3,378,681	32%
Sub-Total Top 12 Revenue						
Sources	33,369,476	39,151,483	36,006,948	41,684,111	40,780,375	13%
Coronavirus Relief Funds	0	2,408,224	0	0	0	n/a
All Other General Fund						
Revenues	4,174,270	3,616,210	3,235,482	4,090,496	3,515,532	9%
Total General Fund Revenues	\$37,543,746	\$45,175,917	\$ 39,242,430	\$ 45,774,607	\$ 44,295,907	13%

Total General Fund revenue is expected to increase from the FY 2021-22 Budget of \$39.2 million to \$44.3 million for the FY 2022-23 Budget, for a \$5.1 million or 13% growth. This increase is primarily due to expected increases in Sales and Use tax, Vehicle License fees, and Franchise fees. Development related revenues through Building and Safety and Engineering are also expected to increase in the FY 2022-23 Budget. The General Fund FY 2021-22 Revised revenue rose \$6.6 million, or 16.6%, from the FY 2021-22 Budget.

Top Three Revenues

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Sales and Use Tax	\$10,161,833	\$12,836,667	\$11,333,000	\$14,300,000	\$13,900,000	23%
Vehicle License Fees	8,943,147	9,523,591	9,856,916	10,109,878	10,463,724	6%
Franchise Fees	3,642,764	3,751,220	3,757,723	4,051,457	4,090,296	9%
Total Top Three General Fund Revenues	\$22,747,744	\$26,111,478	\$24,947,639	\$28,461,335	\$28,454,020	14%

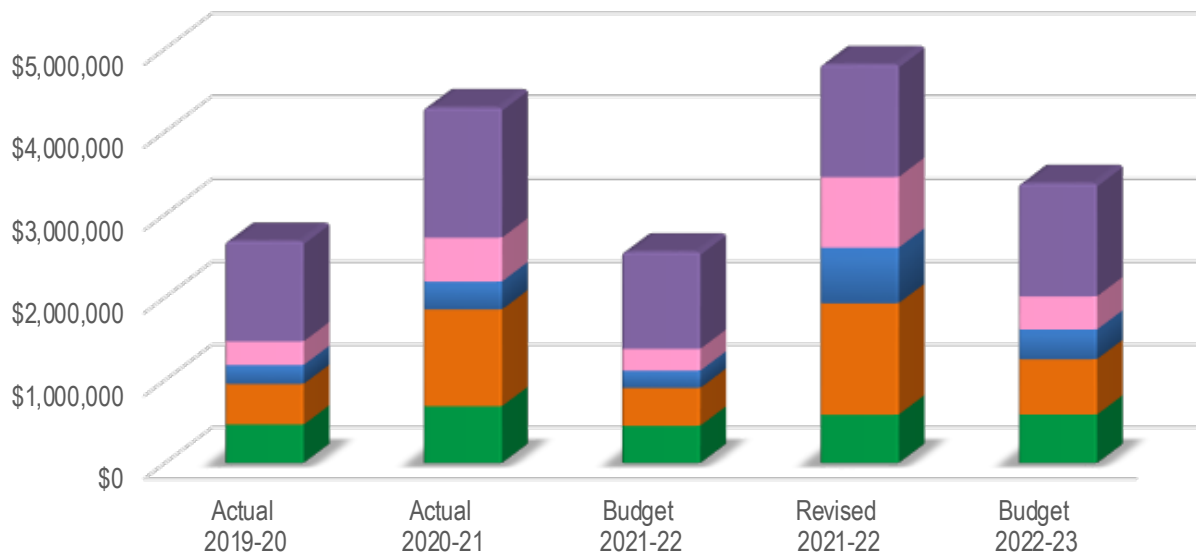
The General Fund's top three revenues are: Sales and Use Tax, Vehicle License Fees (VLF), and Franchise Fees. The top three revenues have comprised 61% of the 2019-20 Actual to 64% of the 2022-23 Budget, which represents a very stable revenue base for the General Fund. From the FY 2019-20 Actual to the 2022-23 Budget, the total General Fund revenue has grown by \$6.8 million, or 18%; during the same period, the *Top Three Revenues* have grown by \$5.7 million, or 25%.

Sales and Use Tax – Sales Tax is currently 7.75% in the City of Hesperia. The City's share is 1.00% of the 7.75%, with 6.00% going to the State, 0.50% to Measure I, and 0.25% applied to Local Transportation funding. The FY 2022-23 Budget estimate for Sales and Use Tax revenue is \$13.9 million, a 23% increase from the FY 2021-22 Budget of \$11.3 million. The rise in this revenue source is due to increased sale prices in several industry groups, such as, fuel, restaurants and hotels, and general consumer goods.

Vehicle License Fee (VLF) – The growth of the City's Vehicle License Fees has been tied to the City's growth of assessed valuation. The County Assessor will provide notification on July 1, 2022, through a press release, the FY 2022-23 assessed valuation. Based on past trends, it is estimated that the FY 2022-23 assessed valuation will be a 4.0% increase. Currently, the combined FY 2022-23 Budget for VLF revenues estimate is \$10.5 million, an increase of approximately \$0.4 million, or 4%, from the 2020-21 Revised Budget. The \$10.5 million budget is \$1.5 million or 17% above the FY 2019-20 Actual.

Top Three Revenue Comparison (Continued)

Franchise Fees – The City imposes fees on refuse hauling; gas and electric utilities; and cable television companies operating in the City for the use, and wear and tear of the City right-of-way. The fees range from two to ten percent (2% - 10%) of their gross receipts. The Fiscal Year (FY) 2022-23 Budget estimates revenue of \$4.1 million, which is 1% higher than the FY 2021-22 Revised and 9% higher than the FY 2021-22 Budget. With the FY 2022-23 Budget, this revenue source is 9% of the General Fund budget, compared to 8% of the General Fund for FY 2020-21 Actual, and 10% of the General Fund for the FY 2018-19 Actual.

General Fund Development Revenue

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Building Permit Fees	\$1,211,558	\$1,571,751	\$1,173,764	\$1,361,665	\$1,365,503	16%
Building Plan Check Fees	286,009	529,491	261,572	853,000	400,000	53%
Planning	227,775	337,225	209,747	669,864	358,773	71%
Engineering	490,381	1,168,512	456,220	1,344,750	667,700	46%
Other Development Revenues	465,217	686,124	450,831	584,920	586,705	30%
Sub-Total Development	\$2,680,940	\$4,293,103	\$2,552,134	\$4,814,199	\$3,378,681	32%
Related Revenues						

Overall, Development Related revenue is projected to increase 32% over the FY 2021-22 Budget and increase 26% over the FY 2019-20 Actual. Development related revenue comprises 8% of the General Fund FY 2022-23 Budget estimates.

Building Permit Fees – The City charges permit fees on construction activity in part to provide inspection services to ensure that the structures being built are in compliance with existing building codes in accordance with the California Government Code. Building Permit Fees represents 3% of the General Fund FY 2022-23 Budget revenue. The FY 2022-23 Budget is expected to increase 16% from the FY 2021-22 Budget, as revenue projections estimate that 240 single-family residential (SFR) building permits will be issued during FY 2022-23 in addition to 116 multi-family units. In comparison to the FY 2021-22 Budget, commercial activity in the FY 2022-23 Budget is expected to increase as the budget anticipates a total of 1,747,680 square feet in eleven (11) new commercial and industrial projects.

General Fund Development Revenue (Continued)

Building Plan Check Fees – The purpose of these fees is to offset the cost of verifying that the proposed structures comply with existing building codes and zoning requirements. Plan Checks are typically performed on residential development activity such as single-family residential, new stock home plans, commercial buildings, and various other miscellaneous permits. The FY 2022-23 Budget of \$400,000 is a 53% increase from the FY 2021-22 Budget of \$261,572, but a 53% decrease from FY 2021-22 Revised. This decrease from FY 2021-22 Revised is due to building plan check fees for two (2) large industrial projects. The FY 2022-23 Budget estimate is based on residential development activity including 75 SFR's, eight (8) new stock home plans, six (6) commercial projects, along with various other miscellaneous projects.

Planning related revenues for the FY 2022-23 Budget is anticipated 71% higher than the FY 2021-22 Budget. This budget to budget increase reflects an increase in the square footage of commercial projects requiring review. A total of 20 site plan reviews are expected to be conducted in FY 2022-23 compared to 18 site plan reviews conducted in FY 2021-22.

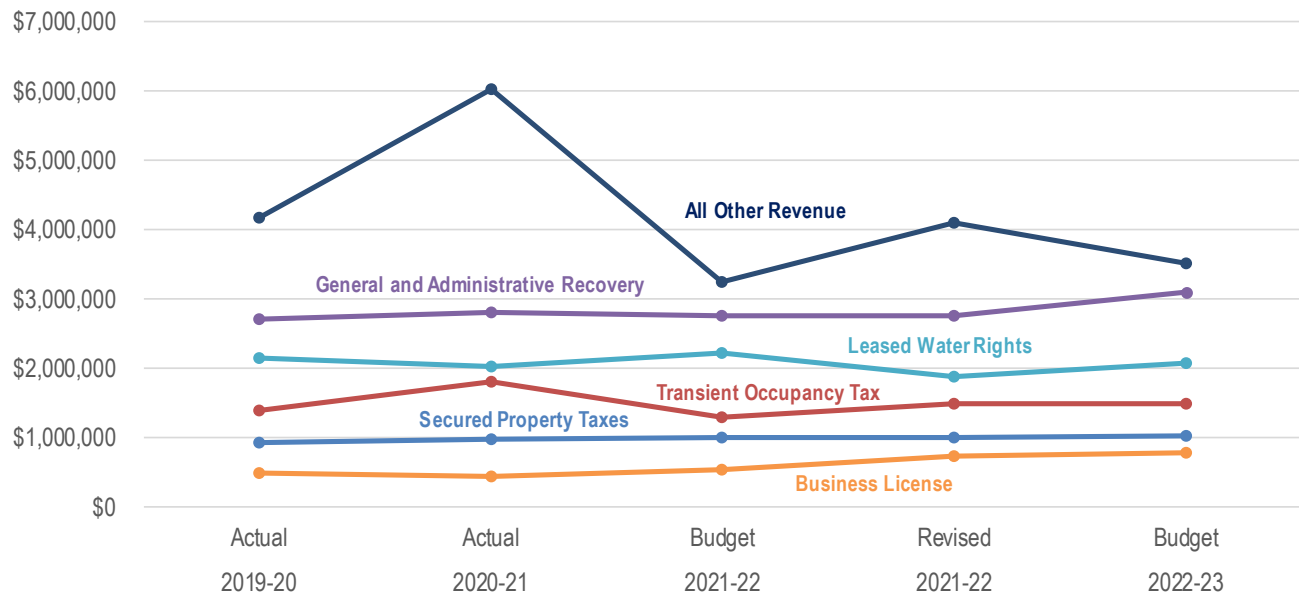
Engineering related revenues for the FY 2022-23 Budget are projected to increase 46% over the FY 2021-22 Budget and a 50% decrease compared to FY 2021-22 Revised. The FY 2022-23 Budget is based on the issuance of 240 single family permits, 116 apartments, and 1,362,485 square feet of commercial and industrial.

Other Development Revenues – This classification captures the remaining development revenues into one group. The largest component of this revenue source is the fee assessed on development collections to recover the costs of automating City systems. As a group, these revenues are about 1% of the total General Fund FY 2022-23 Budget. For the FY 2022-23 Budget, these revenues are expected to increase 30% over the FY 2021-22 Budget due to the aforementioned anticipated development activity.

REVENUE

Other General Fund Revenues

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	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Business License	\$ 483,281	\$ 443,845	\$ 530,789	\$ 728,000	\$ 783,600	48%
Secured Property Taxes	930,769	981,915	989,036	1,008,076	1,033,459	4%
Transient Occupancy Tax	1,389,038	1,798,649	1,300,000	1,500,000	1,500,000	15%
Commercial Cannabis Tax	290,022	701,099	700,000	526,000	481,000	-31%
Leased Water Rights	2,150,344	2,014,038	2,219,295	1,878,445	2,063,685	-7%
General & Administrative Recovery	2,697,338	2,807,356	2,768,055	2,768,056	3,085,930	11%
All Other General Fund Revenue	4,174,270	6,024,434	3,235,482	4,090,496	3,515,532	9%
Total Other General Fund	\$ 12,115,062	\$ 14,771,336	\$ 11,742,657	\$ 12,499,073	\$ 12,463,206	6%

Overall, this group of revenues is anticipated to increase 6% over the FY 2021-22 Budget and experienced relatively no change compared to FY 2021-22 Revised. The increase in the budget-to-budget comparison is largely due to the General & Administrative recovery, business licenses, and transient occupancy taxes net of decreases in leased water rights and commercial cannabis tax revenues. This group, *Other General Fund Revenues*, comprises approximately 28% of the total General Fund FY 2022-23 Budgeted revenue estimates.

Business License – This license is paid by each business operating within the City. The FY 2022-23 Budget estimate of \$783,600 is 48% higher than the FY 2021-22 Budget estimate of \$530,789 and is a projected increase of 8% from the FY 2021-22 Revised estimate of \$728,000. The projected growth in this revenue source is due to the business license fee increase from March 2021 being in effect for an entire fiscal year.

Secured Property Tax – Property owners pay a basic tax of 1% of their property's valuation to the County annually. Historically, the City's General Fund receives approximately 1.5 cents of every property tax dollar paid by owners. Since the County annexation of the former Fire District, the City retains a portion of the former District's property tax share.

Transient Occupancy Tax (TOT) – The City's municipal code authorizes the application of a 10% tax to the cost of hotel rooms within the City. This is intended to offset the cost of governmental services (streets and public safety) that the visitors use while temporarily staying in the City. Growth is driven by a combination of occupancy, rates, and lodging supply. It is expected that the revenue source will increase by 15%, or \$0.2 million compared to the FY 2021-22 Budget and is \$0.1 million greater than the FY 2019-20 Actual.

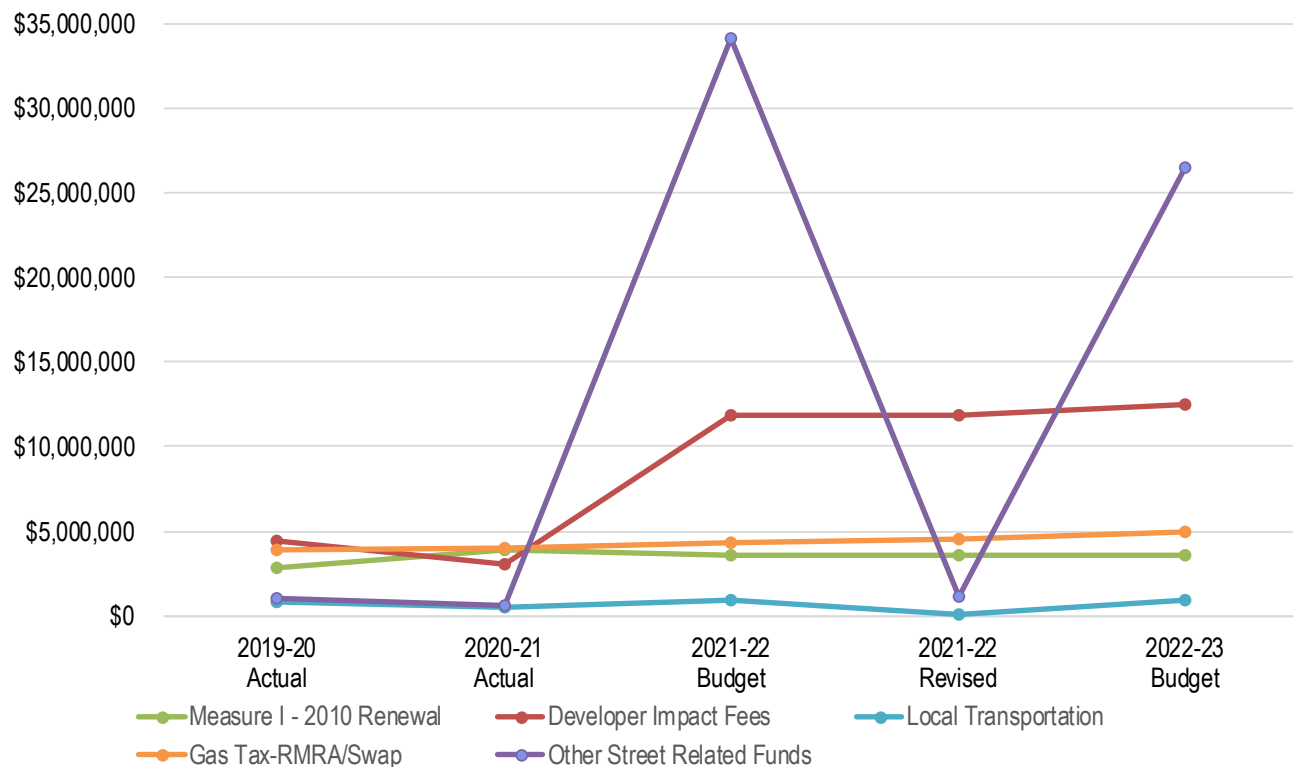
Other General Fund Revenues (Continued)

Commercial Cannabis Tax – Through the approval of a local ballot measure in 2018, the City adopted an ordinance for the imposition of a permanent tax of 4% of gross receipts from business operations on all commercial cannabis businesses. The number of commercial cannabis businesses allowed to operate within the City are limited to an authorized zone. The FY 2022-23 Budget of \$481,000, is a 31% decrease from the FY 2020-21 Actual due to a decrease in gross receipts reported on the monthly remittances.

Leased Water Rights – The City owns 6,736 acre feet of water rights (base annual production) which, after mandated ramp downs, leaves leasable water rights (55% free production allowance) at 3,705 acre feet. The General Fund leases its water rights at 90% of the Mojave Water Agency's rates which have increased over time based upon market demand. The FY 2022-23 lease rate is \$557 per acre foot compared to \$507 per acre foot in FY 2021-22 Revised. The budget-to-budget decrease is due to the revision of the lease water rate from \$599 to \$557 from the Mojave Basin Water Master.

General & Administrative Recovery – This General Fund revenue reflects the indirect costs for General Fund staff providing administrative services to the Water and Sewer Funds. The General & Administrative Recovery is based upon the prior fiscal year operating budget as approved by the adopted fee study. The FY 2022-23 Budget of \$3.1 million is 11% greater than the FY 2021-22 Budget. When compared to the FY 2020-21 Actual, the FY 2022-23 Budget is \$0.3 million or 10% higher.

All Other General Fund Revenue – The numerous other general fund revenue accounts that makes up this group are anticipating total collections of \$3.5 million in FY 2022-23. The FY 2022-23 Budget is \$0.6 million or 14% less than FY 2021-22 Revised and is \$2.5 million, or 42% less than FY 2020-21 Actual.

Streets and Transportation Related Funds

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Measure I - 2010 Renewal	\$ 2,838,702	\$ 3,880,182	\$ 3,588,247	\$ 3,596,588	\$ 3,598,916	0%
Gas Tax	1,433,762	1,492,636	1,551,911	1,698,292	1,854,203	19%
Gas Tax-RMRA	1,687,272	1,835,128	1,885,558	1,992,511	2,193,113	16%
Gas Tax Swap	798,583	670,999	851,256	815,890	947,632	11%
Local Transportation	834,960	551,725	879,515	88,004	877,402	0%
Sub-Total Streets Funds	7,593,279	8,430,670	8,756,487	8,191,285	9,471,266	8%
Developer Impact Fees	4,472,566	3,036,326	11,894,604	11,850,798	12,475,153	5%
Other Street Related Funds	1,010,691	583,526	34,092,818	1,138,769	26,476,323	-22%
Total Streets & Transportation Related Funds	\$13,076,536	\$12,050,522	\$54,743,909	\$21,180,852	\$48,422,742	-12%

Overall, this group of 13 funds estimates revenues at \$48.4 million and is anticipated to decrease 12% from the FY 2021-22 Budget of \$54.7 million. This is largely a result of the timing of receiving grants and cooperative funding associated with the Ranchero Road project.

Measure I Renewal – This revenue is funded by a Countywide 1/2 cent sales tax, as the 2010 Renewal approved by the County voters that went into effect in April 2010. The City receives its portion, which is restricted for street related purpose expenditures which will maintain or enhance the capacity of the streets. Measure I Renewal reflects no significant change from the Fiscal Year 2021-22 Budget and no change from the Fiscal Year 2021-22 Revised, which is due to the expectation that Sales tax activity will remain relatively consistent based upon estimates received from San Bernardino County Transit Authority (SBCTA).

Streets and Transportation Related Funds (Continued)

Gas Tax – Gas Tax revenue is derived from a cents per gallon tax collected at the pump. Revenues are allocated by the State on a per capita basis for street maintenance and improvements. The FY 2022-23 Budget of \$1.9 million will increase \$0.3 million or 19% from the FY 2021-22 Budget and a 9% increase from the FY 2021-22 Revised.

Gas Tax RMRA – This source of revenue is generated from a tax on fuel that took effect November 2017 during Fiscal Year 2017-18 and is used to repair and maintain roads, freeways, and bridges. The Road Repair and Accountability Act (RMRA) of 2017, increased the gas tax by 12 cents and 20 cents for diesel. Vehicle registration fees also increased depending on the value of the vehicle. The estimated FY 2022-23 Budget is expected to be \$2.2 million. This is a 16% increase above the Fiscal Year 2021-22 Budget and 10% greater than the FY 2021-22 Revised due to increased consumption and fuel prices.

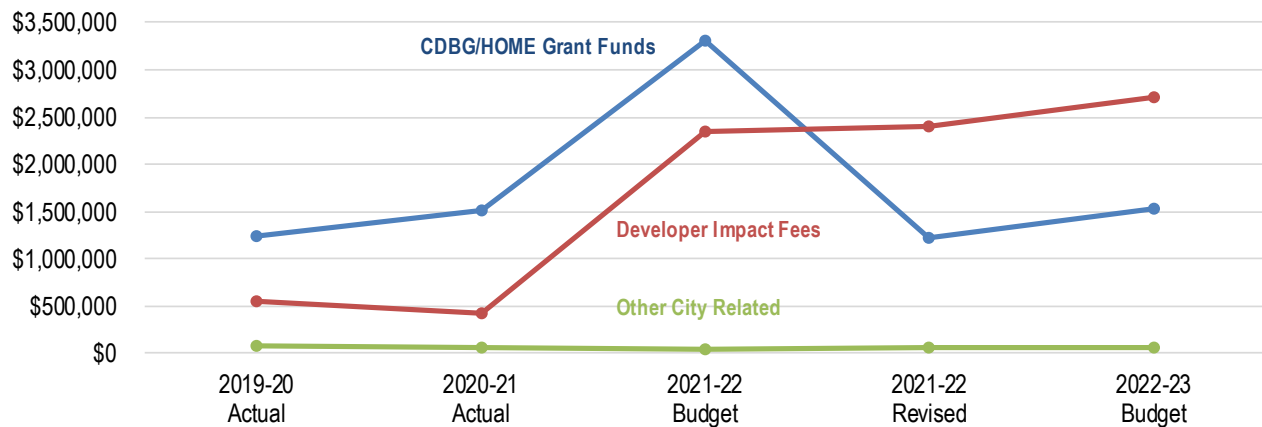
Gas Tax Swap – This source of revenue is State funded and, beginning with the FY 2011-12 Budget, legislative actions terminated the Proposition 42 Traffic Congestion Relief and 'swapped' it with the new Gas Tax Swap revenue. This revenue is used to fund street maintenance and projects. The FY 2022-23 Budget expects an increase of 11% from the FY 2021-22 Budget and a 16% increase from FY 2021-22 Revised. This revenue is determined primarily through gasoline consumption and prices, as well as "true ups" under the fuel tax swap system. Under the swap, the State Board of Equalization (BOE) annually adjusts the Section 2103 rate to try to match what fuel tax revenues in the forecast year would have been under Prop 42, had the swap not occurred. Later, when the actual amount of gallons sold and taxable sales are known for a year, the BOE is required to "look back" and "true up" for any over or under collection of revenue compared to what the sales tax rate would have collected. This "true up" is factored into the rate set in subsequent year(s).

Local Transportation Fund (LTF) – This is funded by the County 1/4 cent sales tax, and the primary use of this revenue is transportation related, including supporting the operations of Victor Valley Transit Authority (VVTA) along with appropriate street maintenance and improvements. The FY 2022-23 Budget of \$0.9 million is expected to remain unchanged from the FY 2021-22 Budget. The \$0.9 million in 'one-time' LTF funds expected to be remitted to the City in FY 2022-23 is due to VVTA receiving CARES Act funding during FY 2020-21, which was used to offset their organizational cost. After FY 2022-23, it is anticipated that the City will no longer receive LTF as the funds will be completely utilized by VVTA for their operations.

Developer Impact Fees (DIFs) – Of the thirteen DIF funds, five are restricted to street-related improvements, DIF-Streets, DIF-Storm Drainage, DIF 2018-Streets, DIF 2018-Drainage Facilities and A-04 Drainage. These are locally controlled funds and reflect the City's current trend in residential permitting. In total, DIF is projected to increase by \$0.6 million or 5% from both the FY 2021-22 Budget and the FY 2021-22 Revised Budget. The following is a discussion of the FY 2022-23 assumptions:

- The A-04 Draining DIF fee, which was approved by City Council in December 2020, is to fund infrastructure improvements and prevent flooding along the A-04 drainage line. The FY 2022-23 Budget assumes 40 single family residential (SFR) residences.
- DIF-Storm Drainage and DIF 2018-Drainage Facilities assumes 116 multi-family units, 200 SFR units, approximately 1.2 million square feet (sq ft) of industrial, and 67,000 sq ft commercial.
- DIF-Streets and DIF 2018-Streets shares the same development activity assumptions as with DIF Drainage. Additionally, the FY 2022-23 Budget assumes receiving a \$6 million installment (\$12 million total) associated with Silverwood/Tapestry project and will be used to as a funding source for the Ranchero Road project. As identified in the developer agreement associated with the Silverwood/Tapestry project, the developer is to prepay \$12 million of DIF-streets; of which, \$6 million will be received by June 30, 2022 and the remaining to be received during FY 2022-23.

Other Streets Related Funds – This group is comprised of two funds, the City Streets CIP and Public Works Street Maintenance fund. The Streets Maintenance budget is comprised of anticipated interest earnings for the year. The City Streets CIP fund tracks grants and developer reimbursements for capital projects. The revenue in this fund will change each year depending on the approved projects. For a detail of the different grants and developer reimbursements by capital improvement plan (CIP) projects, please refer to Section G – CIP.

CDBG, Developer Impact Fee, and Other City Related Funds

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
CDBG-Entitlement	\$ 1,046,473	\$ 1,009,086	\$ 3,293,376	\$ 1,165,719	\$ 1,509,086	-54%
Other CDBG/HOME Revenue	195,064	508,753	11,391	54,062	19,534	71%
CDBG/HOME Funds	1,241,537	1,517,839	3,304,767	1,219,781	1,528,620	-54%
Developer Impact - Fire	56,909	33,201	16,528	5,351	25,181	52%
Developer Impact - Police	11,464	8,108	3,368	560	6,205	84%
Developer Impact - Public Services	25,469	23,470	8,794	1,462	16,537	88%
Combined 2018 DIFs	465,032	359,046	2,320,485	2,392,914	2,657,686	15%
Developer Impact Fees (DIF)	558,874	423,825	2,349,175	2,400,287	2,705,609	15%
AB3229 Supplemental Law	229,707	230,075	200,549	237,269	237,584	18%
American Rescue Plan Grant	0	0	0	11,725,633	11,732,891	n/a
Other City Related Funds	83,007	65,152	44,474	66,011	69,162	56%
Total City Other Funds	\$ 2,113,125	\$ 2,236,891	\$ 5,898,965	\$ 15,648,981	\$ 16,273,866	176%

Overall, this group of 18 funds is projecting a 176% increase in the FY 2022-23 Budget. This is primarily the result of \$23.4 million from the Federal Government American Rescue Plan Grant, in which \$11.7 million was received in FY 2021-22 with the remaining \$11.7 million to be received in FY 2022-23. The American Rescue Plan Grant revenue consist of 72% of the group's total FY 2022-23 Budget while non-streets Developer Impact Funds comprises 17% of the total. CDBG/HOME funds revenue make up about 9% of the total revenues with \$1.5 million.

CDBG-Entitlement – These grants are received from U.S. Department of Housing and Urban Development (HUD) and the State, for the purpose of improving areas of the City and providing housing assistance for low income families. These revenues are largely derived from drawing down on the grants, after incurring the expenditures. The FY 2022-23 Budget represents the projects planned for FY 2022-23 that are submitted to and approved by HUD. The budget-to-budget decrease of 54% is primarily due to the \$1.0 million in CDBG CARES Act grant funding from HUD that was included in the FY 2021-22 Budget. During FY 2021-22, it was determined that the City would not participate in the program and thereby will no longer budget the funds going forward.

Other CDBG/HOME Revenue – This revenue group is comprised of several minor CDBG/HOME-related sources. The largest of this group is related to Neighborhood Stabilization Program (NSP), which served the purpose of buying, rehabilitating, and reselling abandoned/foreclosed homes within the City. In FY 2020-21, the City sold the last remaining NSP properties. The FY 2022-23 Budget consists largely of interest income from investment activity.

CDBG, Developer Impact Fee and Other City Related Funds (Continued)

Developer Impact Fees – These non-street related Developer Impact Fees (DIFs) were originally made up of the Fire, Police, and Public Services DIF funds. In July 2018, City Council approved DIF 2018 fees for Fire Suppression, City Hall Facilities, Animal Control, Records Storage, and Police Facilities. These revenues vary based upon the differing rates for Single Family Residential, Multi-Family Residential, and Commercial rate structures and is paid prior to occupancy. The FY 2022-23 Budget is a \$0.3 million increase over the FY 2021-22 Revised and a \$0.4 million increase over the FY 2021-22 Budget. This increase is due to the development activity, as well as the shift from the previous DIF fee structure to the DIF 2018 fee structure.

American Rescue Plan Grant – This grant established Coronavirus State and Local Fiscal Recovery Funds (SLFRF) as part of the Federal Government American Rescue Plan. These funds were established, in part, to address the negative impacts caused by COVID-19, replace lost revenue, and invest in water, sewer, and broadband infrastructure. The City was allocated a total of \$23.4 million in grant funding and received the first half of these grant funds of \$11.7 million in September 2021. The second installment of \$11.7 million in grant funding will be received in FY 2022-23.

Other City Related Funds – The four funds in this group include: the Environmental Programs Grant, the Disaster Preparedness Grant, the 2012 Water Rights Debt Service, and the City Debt Service fund. Each of these funds has restrictions, limiting how its money can be spent. The fund with the greatest revenue source in this revenue group is the Environmental Programs Grant, with grant revenue of \$63,525.

Community Development Commission

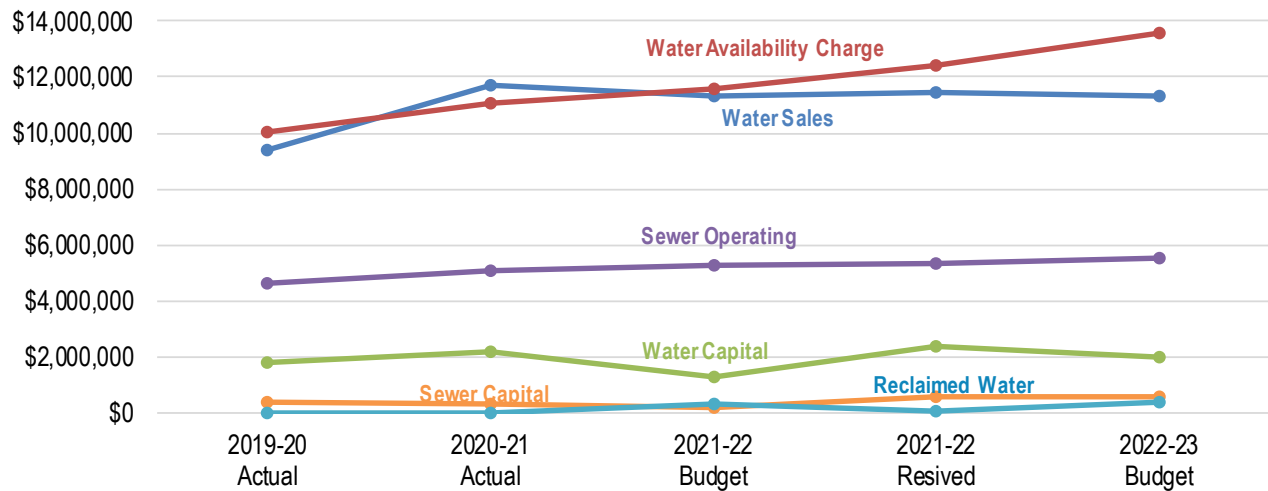
	2019-20	2020-21	2021-22	2021-22	2022-23	%Change From 2021-22
	Actual	Actual	Budget	Revised	Budget	Budget
Rents & Leases	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	n/a
Reimbursements/Other Agencies	0	0	0	0	0	n/a
Miscellaneous Revenue	15,030	0	0	0	0	n/a
Proceeds from Land Sale	270,000	0	0	0	0	n/a
All Other Revenue	29,727	0	0	0	0	n/a
Total Community Development Commission Revenue	\$ 314,757	\$ 0	\$ 0	\$ 0	\$ 0	n/a

The Community Development Commission contains no budgeted funds for FY 2022-23. The remaining functions of the Community Development Commission were absorbed into the General Fund beginning FY 2020-21.

Hesperia Housing Authority

	2019-20	2020-21	2021-22	2021-22	2022-23	%Change From 2021-22
	Actual	Actual	Budget	Revised	Budget	Budget
Housing Authority - Interest	\$ 94,365	\$ 37,535	\$ 49,120	\$ 25,899	\$ 23,832	-51%
Loan Repayments	118,465	89,133	90,178	177,128	91,084	1%
Proceeds from Land Sales	0	0	0	288,000	0	n/a
All Other Revenue	34,599	12,108	13,000	5,450	6,500	-50%
Total Housing Authority Revenue	\$ 247,429	\$ 138,776	\$ 152,298	\$ 496,477	\$ 121,416	-20%

The FY 2022-23 Budget for the Hesperia Housing Authority is \$121,416. The 2022-23 Budget is 20% less than the prior year's budget due to an anticipated decrease in interest-related revenue, and 76% lower than the FY 2021-22 Revised due largely to revenue received from the sale of vacant land and a loan payoff in FY 2021-22.

Water District Revenue Trend

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	%Change From 2021-22 Budget
Water Sales/Residential	\$ 7,881,766	\$ 9,397,705	\$ 9,492,508	\$ 9,432,881	\$ 9,607,197	1%
Water Sales/Business	464,742	535,928	540,624	600,426	590,069	9%
Water Sales/Public Building	613,985	671,355	688,916	731,285	715,361	4%
Water Sales/Irrigation	261,549	419,515	411,000	431,789	232,907	-43%
Water Sales/Construction	160,257	666,311	180,144	276,367	169,757	-6%
Sub-total Water Sales	\$9,382,299	\$11,690,814	\$11,313,192	\$11,472,748	\$11,315,291	0%
Water Availability Charge	10,050,818	11,059,476	11,600,000	12,420,148	13,548,959	17%
Total Water Sales	19,433,117	22,750,290	22,913,192	23,892,896	24,864,250	9%
Water Capital	1,806,811	2,183,081	1,300,000	2,407,526	2,000,000	54%
Sewer Operating	4,620,762	5,100,177	5,277,514	5,335,200	5,539,344	5%
Sewer Capital	393,869	320,628	206,632	564,826	558,800	170%
Reclaimed Water Operations	0	0	300,000	60,258	377,964	26%
All Other District Revenue	1,482,258	1,745,248	1,424,839	2,145,000	1,473,074	3%
Total Water District Revenue Before Grants	\$ 27,736,817	\$ 32,099,424	\$ 31,422,177	\$ 34,405,706	\$ 34,813,432	11%
Prop 84 Drought Relief Grant	0	199,978	0	0	0	n/a
Prop 1 Grant	2,896,118	0	0	0	0	n/a
BOR Water Smart Grant	0	0	75,000	0	75,000	0%
Total Water District Revenue	\$30,632,935	\$32,299,402	\$31,497,177	\$34,405,706	\$34,888,432	11%

Water District – Overall, the FY 2022-23 Budget anticipates an 11% growth from the FY 2021-22 Budget and a 1% increase from the FY 2021-22 Revised. The increase in Water District revenue between the FY 2020-21 Revised and the FY 2021-22 Budget is attributable to an increase in water availability charges. Additionally, the FY 2022-23 Budget is 8% or \$2.6 million greater than the FY 2020-21 Actual, which reflects increased revenues from the revised rate structure approved by the Board of Directors in November 2017, with the final annual rate changes occurring in December 2021. Even with the rate changes, Hesperia rates are still among the lowest in the area.

Water District Revenue Trend (Continued)

Water Sales – Water Customers pay for the water use registered by their meter. The FY 2022-23 Budget projects revenue to remain unchanged from the FY 2021-22 Budget and a 1% decrease over the FY 2021-22 Revised. The consistency in revenue from the FY 2021-22 Budget is based upon the fifth, and final, annual water rate changes that went into effect in December 2021.

Water Availability Charge – This standard charge on a customer's bill is based on the size of the water meter at the service address. The meters range in size from 5/8 inch to 8 inches. The 2022-23 Budget expects a 17% rise over the FY 2021-22 Budget, 9% above the FY 2021-22 Revised, and 35% more than FY 2019-20 Actual collections. These increases can be attributed to the recently restructured water rates. A function of the restructured water rates shifts the District from a variable revenue collection model that previously relied heavily on water sales to a more fixed revenue collection model which focuses on the replenishment of costs to ensure the availability of water to all customers. This model more accurately reflects the costs related to making water available to customers.

Water Capital – This is the connection fee for new water meter installations based on the set-up of new services. The FY 2022-23 Budget of \$2.0 million is based on 240 anticipated 3/4" SFR's and various 2" meters, 4" meter, and 1" meters for projects mentioned in previous sections. In addition, 116 apartments are planned during Fiscal Year 2022-23. The upcoming budget is 54% greater than the FY 2021-22 Budget but 17% less than the FY 2021-22 Revised. Currently, 220 3/4" meters (for homes), three 1" meters (one business meter, two irrigation meters, and one multi-family meter), one 1.5" business meter, three 2" business meters, one 2" irrigation meter, two 4" business meter, and two 6" fire sprinkler meters have been sold during FY 2021-22.

Sewer Operating – Sewer services are primarily available along the Main Street corridor and the western portion of the City and comprises about 20% of the District's water customers. Sewer Billing revenue is expected to reach \$5.5 million in the FY 2022-23 Budget, an increase of \$0.2 million from the FY 2021-22 Revised and \$0.2 million over the \$5.3 million FY 2021-22 Budget. The budget-to-budget increase reflects the 6% fixed rate increase effective December 2021 as part of the approved rate study as well as anticipated development activity in FY 2022-23.

Sewer Capital – Like Water Capital, this revenue group reflects development activity within the City. The majority occurs on the western side of the City where more sewer lines are concentrated. The FY 2022-23 Budget is anticipating a 170% increase from the FY 2021-22 Budget and a 1% decrease from the FY 2021-22 Revised. Anticipated FY 2022-23 development activity connecting to sewer includes 116 apartments, 150 tract homes, six industrial buildings, two retail buildings, two restaurants, one commercial building, one gas station, one automotive repair, and one medical building.

Reclaimed Water Operations – Reclaimed water revenues are generated from both connection fees and water sales from the City's reclaimed water system. In April 2022, the Hesperia Golf Course and the Township area began utilizing the reclaimed water system. Revenues for these first two customers are anticipated to be received by the end of FY 2021-22. The FY 2022-23 Budget anticipates five (5) additional customers, which include Hesperia City Hall, Hesperia Civic Park, Hesperia Police Station, the High Desert Government Center (San Bernardino County Building), and 8th Avenue Paseo to begin utilizing the reclaimed water system

All Other District Revenue – This group of revenues comprise the remaining Water District Operating and Capital revenue (about 4% of total District revenue) of which property tax revenue (\$0.3 million), water meter fees (\$0.3 million), and delinquency fees (\$0.1 million) comprise the majority. This category of revenues is projecting a 3% increase from the FY 2021-22 Budget.

REVENUE
SUMMARY BY MAJOR GROUP

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REVENUE DETAIL	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
General Fund Revenue						
Taxes	\$ 14,155,997	\$ 17,810,341	\$ 15,679,618	\$ 19,033,191	\$ 18,551,908	18%
Fines & Forfeitures	173,268	134,044	136,800	137,033	127,100	-7%
Interest	168,764	56,437	54,555	23,763	19,600	-64%
Intergovernmental	9,019,413	9,594,289	9,926,916	10,220,844	10,543,724	6%
Charges for Services	4,196,934	5,509,233	3,672,878	6,298,291	4,727,336	29%
Licenses & Permits	337,069	388,329	540,495	681,195	486,795	-10%
Grants	22,760	2,485,650	86,330	78,776	81,369	-6%
Other Operating	9,464,993	9,193,377	9,141,838	9,291,514	9,754,075	7%
All Other	4,548	4,217	3,000	10,000	4,000	33%
Total General Fund Revenue	\$ 37,543,746	\$ 45,175,917	\$ 39,242,430	\$ 45,774,607	\$ 44,295,907	13%
Street, Transportation, and Other Related City Funds						
Streets Related Funds	\$ 12,189,942	\$ 12,024,060	\$ 54,741,665	\$ 21,098,628	\$ 48,420,737	-12%
Other Transportation Related Funds	886,594	26,462	2,244	82,224	2,005	-11%
Other City Related Funds	2,113,125	2,236,891	5,898,965	15,648,981	16,273,866	176%
Total Streets & Other City Revenue	\$ 15,189,661	\$ 14,287,413	\$ 60,642,874	\$ 36,829,833	\$ 64,696,608	7%
Total City Funds	\$ 52,733,407	\$ 59,463,330	\$ 99,885,304	\$ 82,604,440	\$ 108,992,515	9%
Community Development Comm.						
Community Development Comm. Fund	\$ 314,757	\$ 0	\$ 0	\$ 0	\$ 0	n/a
Hesperia Housing Authority						
Hesperia Housing Authority Funds	\$ 247,429	\$ 138,776	\$ 152,298	\$ 496,477	\$ 121,416	-20%
Water District Revenue						
700 Water Operating Fund	\$ 20,889,316	\$ 24,485,413	\$ 24,327,581	\$ 26,031,696	\$ 26,330,124	8%
701 Water Capital Fund	4,702,929	2,383,059	1,375,000	2,407,526	2,075,000	51%
Total Water Operating & Capital Funds	\$ 25,592,245	\$ 26,868,472	\$ 25,702,581	\$ 28,439,222	\$ 28,405,124	11%
703 Water Capital Rehab and Replace Fund	11,917	4,511	4,800	2,000	2,400	-50%
704 Water Contamination Mitigation Fund	11,117	4,578	4,800	3,000	3,500	-27%
710 Sewer Operating Fund	\$ 4,620,762	\$ 5,100,177	\$ 5,277,514	\$ 5,335,200	\$ 5,539,344	5%
711 Sewer Capital Fund	393,869	320,628	206,632	564,826	558,800	170%
Total Sewer Operating & Capital Funds	\$ 5,014,631	\$ 5,420,805	\$ 5,484,146	\$ 5,900,026	\$ 6,098,144	11%
713 Sewer Capital Rehab & Replace Fund	3,025	1,036	850	1,200	1,300	53%
720 Reclaimed Water Operations Fund	0	0	300,000	60,258	377,964	26%
Total Water District Revenue	\$ 30,632,935	\$ 32,299,402	\$ 31,497,177	\$ 34,405,706	\$ 34,888,432	11%
Fire District Revenue	\$ 8,776	\$ 2,163	\$ 0	\$ 6,573	\$ 8,036	n/a
TOTAL ALL FUNDS	\$ 83,937,304	\$ 91,903,671	\$ 131,534,779	\$ 117,513,196	\$ 144,010,399	9%

**REVENUE
DETAIL BY FUND**

REVENUE DETAIL	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
<u>General Fund Revenue</u>						
Taxes						
Secured Property Tax	\$ 899,552	\$ 935,059	\$ 950,736	\$ 961,018	\$ 999,459	5%
100 19 220 0000 4000						
Prior Secured Property Tax	8,581	20,260	16,000	19,211	15,000	-6%
100 19 220 0000 4005						
HOPTR	7,236	4,464	6,800	4,347	4,500	-34%
100 19 220 0000 4410						
Current Supplemental Property Tax	6,673	15,496	6,500	15,000	6,500	0%
100 19 220 0000 4010						
Prior Supplemental Property Tax	8,727	6,636	9,000	8,500	8,000	-11%
100 19 220 0000 4011						
Sub-total Property Tax	\$ 930,769	\$ 981,915	\$ 989,036	\$ 1,008,076	\$ 1,033,459	4%
RDA Pass-Thru	721,046	689,429	660,000	797,878	798,000	21%
100 19 220 0000 4090						
VVEDA Tax increment	47,835	72,405	51,582	78,053	79,715	55%
100 19 220 0000 4095						
Payment in Lieu of Property Taxes	35,000	35,000	35,000	35,000	35,000	0%
100 19 220 0000 4097						
Sales and Use Tax	10,161,833	12,836,667	11,333,000	14,300,000	13,900,000	23%
100 19 220 0000 4100						
Community Facilities District #2005-1	296,869	305,914	310,000	315,184	324,734	5%
100 51 510 0000 4031						
Commercial Cannabis Tax	290,022	701,099	700,000	526,000	481,000	-31%
100 19 220 0000 4102						
Commercial Cannabis Cultivation Tax	0	1,817	0	0	0	n/a
100 19 220 0000 4103						
Transient Occupancy Tax	1,389,038	1,798,649	1,300,000	1,500,000	1,500,000	15%
100 19 220 0000 4140						
Property Transfer Tax	283,585	387,446	301,000	473,000	400,000	33%
100 19 220 0000 4145						
Total Taxes	\$ 14,155,997	\$ 17,810,341	\$ 15,679,618	\$ 19,033,191	\$ 18,551,908	18%
Fines & Forfeitures						
Vehicle Code Fines	\$ 84,051	\$ 58,851	\$ 72,000	\$ 60,000	\$ 60,000	-17%
100 51 510 0000 5500						
Booking Fees	10	0	0	0	0	n/a
100 51 510 0000 5540						
DUI Arrest Fees	33,600	32,000	28,800	33,720	33,600	17%
100 51 510 0000 5530						
Vehicle Tow Fees	15,100	16,200	14,000	20,000	16,000	14%
100 51 510 0000 5510						
Other Fines & Forfeitures	40,507	26,993	22,000	23,313	17,500	-20%
Total Fines & Forfeitures	\$ 173,268	\$ 134,044	\$ 136,800	\$ 137,033	\$ 127,100	-7%
Interest						
Interest Income – City	\$ 168,764	\$ 56,437	\$ 54,555	\$ 23,763	\$ 19,600	-64%
100 19 220 0000 5600						
Total Interest	\$ 168,764	\$ 56,437	\$ 54,555	\$ 23,763	\$ 19,600	-64%

**REVENUE
DETAIL BY FUND**

REVENUE DETAIL	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
<u>General Fund Revenue (Continued)</u>						
Intergovernmental						
Vehicle License Fee 100 19 220 0000 4400	\$ 76,266	\$ 70,698	\$ 70,000	\$ 110,966	\$ 80,000	14%
Triple Flip - Motor Vehicle In-Lieu 100 19 220 0000 4405	8,943,147	9,523,591	9,856,916	10,109,878	10,463,724	6%
Total Intergovernmental	\$ 9,019,413	\$ 9,594,289	\$ 9,926,916	\$ 10,220,844	\$ 10,543,724	6%
Charges for Services						
General Plan Update 100 29 300 3000 4942	\$ 21,071	\$ 17,343	\$ 15,745	\$ 11,515	\$ 15,000	-5%
EIR Fees 100 29 300 3000 4954	0	0	0	2,500	7,500	n/a
Tentative Tract 100 29 300 3000 4990	2,730	6,870	6,213	12,290	7,300	17%
Home Occupancy 100 29 300 3000 4960	8,602	29,450	7,000	321,000	25,800	269%
Tenant Improvement Plan Review 100 29 300 3000 4963	3,870	6,175	6,350	4,400	4,200	-34%
Tentative Parcel 100 29 300 3000 4995	4,872	2,714	3,184	3,914	3,200	1%
Project Extension 100 29 300 3000 4957	4,241	771	1,799	1,028	1,028	-43%
Conditional use 100 29 300 3000 5015	21,834	25,461	21,738	32,026	26,000	20%
Site Plans 100 29 300 3000 5005	14,113	23,408	17,024	40,432	42,560	150%
Business License 100 29 300 3000 4200	483,281	443,845	530,789	728,000	783,600	48%
Rental Housing Inspection Fee 100 29 305 3010 5038	0	0	0	0	0	n/a
Administration Fine-Code Enforcement 100 29 305 3010 5405	902,254	759,910	573,000	552,000	400,000	-30%
Municipal Code Fines 100 29 305 3010 5420	110,096	104,975	70,000	230,000	225,000	221%
Building Plan Check Fees 100 29 300 3020 5030	286,009	529,491	261,572	853,000	400,000	53%
Building Permit Fees 100 29 300 3020 4250	1,211,558	1,571,751	1,173,764	1,361,665	1,365,503	16%
Automation Fee 100 29 300 3020 4930	186,467	392,277	168,449	360,000	360,000	114%
Microfilm Fee 100 29 300 3020 4935	6,767	6,349	6,722	6,000	6,000	-11%
Parks & Rec Collection Fees 100 29 300 3020 5027	14,975	15,400	13,400	16,325	15,000	12%
Lot Grading Permit Fees 100 29 300 3020 4255	59,999	91,404	52,605	62,000	62,000	18%
Final Subdivision Processing Fee 100 29 310 3100 5010	16,130	9,960	7,000	11,074	10,000	43%
Final P/M Processing Fee 100 29 310 3100 5012	5,080	2,750	3,200	2,200	1,650	-48%
Construction Permit Fee 100 29 310 3100 4260	21,762	16,666	17,000	37,668	20,000	18%
Engineering Plan Check Fees 100 29 310 3100 5045	178,983	610,369	185,000	410,000	400,000	116%

**REVENUE
DETAIL BY FUND**

REVENUE DETAIL	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
General Fund Revenue (Continued)						
Charges for Services (Continued)						
Grading Plan Review Fees 100 29 310 3100 5050	\$ 23,202	\$ 34,732	\$ 25,000	\$ 48,200	\$ 32,000	28%
Construction Inspection Fees 100 29 310 3100 5035	198,967	444,650	180,000	785,400	180,000	0%
Administration Fine-Animal Control 100 29 305 5000 5405	195,022	150,732	135,000	187,900	160,000	19%
Other Charges for Services	215,049	211,780	191,324	217,754	173,995	-9%
Total Charges for Services	\$ 4,196,934	\$ 5,509,233	\$ 3,672,878	\$ 6,298,291	\$ 4,727,336	29%
Licenses & Permits						
Animal Licenses 100 29 305 5000 4210	\$ 138,830	\$ 149,359	\$ 135,000	\$ 164,000	\$ 140,000	4%
Animal Impound Fee 100 29 305 5000 5065	34,988	40,970	40,000	50,000	50,000	25%
FOG Annual Inspection 100 29 300 3020 5034	39,474	43,535	41,642	40,400	40,000	-4%
Residential Truck Parking Permit 100 29 300 3020 4292	0	26,000	75,000	(9,100)	10,000	-87%
Residential Housing Business License 100 29 305 3010 4202	0	24,200	158,500	301,825	150,000	-5%
Deemed Approved Alcohol License Inspections 100 29 300 3000 4221	0	15,200	22,800	46,475	26,300	15%
Other Licenses & Permits	123,777	89,065	67,553	87,595	70,495	4%
Total Licenses & Permits	\$ 337,069	\$ 388,329	\$ 540,495	\$ 681,195	\$ 486,795	-10%
Grants						
Coronavirus Relief Funds 100 19 220 0000 4759	\$ 0	\$ 1,190,177	\$ 0	\$ 0	\$ 0	n/a
Coronavirus Relief Funds-County 100 19 220 0000 4763	0	1,190,177	0	0	0	n/a
Coronavirus Relief Funds-County Capital 100 19 220 0000 4764	0	27,870	0	0	0	n/a
Grant Reimbursement-Tobacco Grant 100 51 510 0000 4700	0	3,158	0	13,000	7,886	n/a
Police Dept. of Justice LLEBG Grant 100 51 510 0000 4770	0	0	22,835	0	0	-100%
Police Off Highway Grant 100 51 510 0000 4790	22,760	21,328	39,267	39,267	48,608	24%
Police Homeland Security Grant 100 51 510 0000 4811	0	52,940	24,228	26,509	24,875	3%
Total Grants	\$ 22,760	\$ 2,485,650	\$ 86,330	\$ 78,776	\$ 81,369	-6%
Other Operating						
Article 19 Landfill Fee 100 19 220 0000 4170	\$ 77,187	\$ 96,573	\$ 88,000	\$ 102,426	\$ 104,000	18%
Cable Franchise Fee 100 19 220 0000 4150, 4151	780,667	775,602	766,048	761,334	745,044	-3%
Advance Disposal Franchise Fee 100 19 220 0000 4155	1,446,339	1,554,471	1,584,516	1,688,825	1,730,000	9%
Utilities Franchise Fee 100 19 220 0000 4160	1,088,571	1,074,574	1,069,159	1,248,872	1,261,252	18%
Water Franchise Fee 100 19 220 0000 4165	250,000	250,000	250,000	250,000	250,000	0%
Sub Total Franchise Fees	\$ 3,642,764	\$ 3,751,220	\$ 3,757,723	\$ 4,051,457	\$ 4,090,296	9%

**REVENUE
DETAIL BY FUND**

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REVENUE DETAIL	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
General Fund Revenue (Continued)						
Other Operating (Continued)						
State Mandated Claims SB90 100 19 220 0000 4500	\$ 50,884	\$ 55,771	\$ 45,000	\$ 56,561	\$ 50,000	11%
Insurance Reimb - Finance 100 19 220 0000 5803	0	0	0	30,636	0	n/a
General & Administrative Recovery 100 19 220 0000 5820	2,697,338	2,807,356	2,768,055	2,768,056	3,085,930	11%
Assessment Cost Recovery 100 19 220 0000 5830	14,251	5,329	5,000	5,000	5,000	0%
Leased Water Rights-Other 100 19 220 0000 5871	244,188	108,720	252,179	213,447	234,497	-7%
Leased Water Rights-RLF 100 19 220 0000 5872	1,906,156	1,905,318	1,967,116	1,664,998	1,829,188	-7%
City/County Hazmat Contract 100 19 220 0000 5368	166,844	171,849	177,005	177,005	182,315	3%
Cell Tower Rent 100 19 220 0000 5885	23,215	23,679	24,153	24,153	24,636	2%
Proceeds From Land Sale 100 19 220 0000 5900	124,100	0	0	0	0	n/a
Pet Adoption Charges 100 29 305 5000 4215	43,255	37,813	38,000	42,000	30,000	-21%
CSI Grant Reimbursement 100 29 310 3110 4860	0	0	0	0	0	n/a
Library Electricity Reimb 100 29 310 3110 5804	0	15,165	13,461	23,000	20,000	49%
Other Operating	551,998	311,157	94,146	235,201	202,213	115%
Total Other Operating	\$ 9,464,993	\$ 9,193,377	\$ 9,141,838	\$ 9,291,514	\$ 9,754,075	7%
All Other						
Miscellaneous/General Govt. 100 19 220 0000 5950	\$ 4,548	\$ 4,217	\$ 3,000	\$ 10,000	\$ 4,000	33%
Total All Other	\$ 4,548	\$ 4,217	\$ 3,000	\$ 10,000	\$ 4,000	33%
Total General Fund Revenue	\$ 37,543,746	\$ 45,175,917	\$ 39,242,430	\$ 45,774,607	\$ 44,295,907	13%
170 Community Development Commission						
Interest						
CDC - Interest 170 25 261 0000 5600	\$ 29,727	\$ 0	\$ 0	\$ 0	\$ 0	n/a
Total Interest Income	\$ 29,727	\$ 0	\$ 0	\$ 0	\$ 0	n/a
Other						
Rents & Leases 170 25 261 0000 5700	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	n/a
Reimbursements/Other Agencies 170 25 261 0000 5800	0	0	0	0	0	n/a
Proceeds from Land Sale 170 19 220 0000 5900	270,000	0	0	0	0	n/a
Misc. Revenue 170 25 261 0000 5950	15,030	0	0	0	0	n/a
Total CDC Other	\$ 285,030	\$ 0	\$ 0	\$ 0	\$ 0	n/a
Total Community Development Commission	\$ 314,757	\$ 0	\$ 0	\$ 0	\$ 0	n/a

**REVENUE
DETAIL BY FUND**

REVENUE DETAIL	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Hesperia Housing Authority (HHA) Funds (370, 371)						
370 Hesperia Housing Authority						
Interest						
Housing Authority - Interest	\$ 94,365	\$ 37,535	\$ 49,120	\$ 25,899	\$ 23,832	-51%
370 19 220 0000 5600						
Total Interest	\$ 94,365	\$ 37,535	\$ 49,120	\$ 25,899	\$ 23,832	-51%
Other						
Loan Repayments	\$ 118,465	\$ 89,133	\$ 90,178	\$ 177,128	\$ 91,084	1%
370 25 263 0000 4746						
Proceeds from Land Sales	0	0	0	288,000	0	n/a
370 25 263 0000 5900						
Miscellaneous	1,375	3,075	3,000	1,575	3,000	0%
370 25 263 0000 5950						
Other General Charges for Service	0	0	0	75	0	n/a
370 25 263 0000 5099						
Total Other	\$ 119,840	\$ 92,208	\$ 93,178	\$ 466,778	\$ 94,084	1%
Total Hesperia Housing	\$ 214,205	\$ 129,743	\$ 142,298	\$ 492,677	\$ 117,916	-17%
371 VVEDA Housing						
Interest						
VVEDA Housing Authority - Interest	\$ 33,224	\$ 9,033	\$ 10,000	\$ 3,800	\$ 3,500	-65%
371 19 220 0000 5600						
Total Interest	\$ 33,224	\$ 9,033	\$ 10,000	\$ 3,800	\$ 3,500	-65%
Total VVEDA Housing	\$ 33,224	\$ 9,033	\$ 10,000	\$ 3,800	\$ 3,500	-65%
Total HHA Funds	\$ 247,429	\$ 138,776	\$ 152,298	\$ 496,477	\$ 121,416	-20%
Other City Funds						
Community Development Block Grant (CDBG) Funds						
(251, 252, 253, 257, 258)						
251 CDBG Fund						
CDBG Administration Reimbursement	\$ 1,046,473	\$ 1,009,086	\$ 2,303,429	\$ 1,165,719	\$ 1,509,086	-34%
251 25 270 2700 4730						
CDBG Loan Repayment	72,781	34,193	0	17,291	0	n/a
251 25 270 2700 4746						
CDBG Program Income	8,087	3,799	0	1,921	0	n/a
251 25 270 2700 5903						
CDBG Miscellaneous Reimbursement	675	420	0	375	0	n/a
251 29 700 0000 5800						
Total CDBG Fund 251	\$ 1,128,016	\$ 1,047,498	\$ 2,303,429	\$ 1,185,306	\$ 1,509,086	-34%
252 HOME Grant Fund						
Interest						
CDBG HOME Grant Program Interest Income	\$ 4,935	\$ 1,458	\$ 1,109	\$ 829	\$ 923	-17%
252 19 220 0000 5600						
1999 Home-DAP Repayments	42,160	6,903	0	11,000	10,000	n/a
252 25 264 2700 4747						
1999 Home-HRLP Loan Repayments	13,500	17,352	0	13,500	0	n/a
252 25 264 2700 4758						
Total HOME Fund 252	\$ 65,945	\$ 27,641	\$ 1,109	\$ 26,829	\$ 10,923	885%

**REVENUE
DETAIL BY FUND**

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
REVENUE DETAIL						
Other City Funds (Continued)						
253 CDBG-Revolving Loan Fund						
CDBG Revolving Loan Program Interest Income 253 19 220 0000 5600	\$ 6,470	\$ 1,768	\$ 1,351	\$ 889	\$ 979	-28%
Total CDBG-Revolving Loan Fund 253	\$ 6,470	\$ 1,768	\$ 1,351	\$ 889	\$ 979	-28%
257 CDBG-Neighborhood Stabilization Program (NSP)						
NSP - Interest Income 257 19 220 0000 5600	\$ 41,106	\$ 11,678	\$ 8,931	\$ 6,757	\$ 7,632	-15%
NSP - Rents/Lease 257 25 270 2700 5870	0	700	0	0	0	n/a
Program Income from NSP Activities 257 25 270 2700 5903	0	428,554	0	0	0	n/a
Total CDBG-Neighborhood Stabilization Fund 257	\$ 41,106	\$ 440,932	\$ 8,931	\$ 6,757	\$ 7,632	-15%
258 CDBG-CV Cares Act Fund						
CDBG-CV Cares Act Administration Reimbursement 258 25 270 2700 4730	\$ 0	\$ 0	\$ 989,947	\$ 0	\$ 0	-100%
Total CDBG-CV Cares Act Fund 258	\$ 0	\$ 0	\$ 989,947	\$ 0	\$ 0	-100%
Total CDBG Funds (251, 252, 253, 257, 258)	\$ 1,241,537	\$ 1,517,839	\$ 3,304,767	\$ 1,219,781	\$ 1,528,620	-54%
204 Measure I - 2010 Renewal Fund						
Measure I - 2010 Renewal Interest Income 204 19 220 0000 5600	\$ 94,682	\$ 28,618	\$ 21,847	\$ 16,909	\$ 18,916	-13%
Measure I - 2010 Renewal 204 29 310 3150 4126	2,744,020	3,851,564	3,566,400	3,579,679	3,580,000	0%
Total Measure I - 2010 Renewal Fund 204	\$ 2,838,702	\$ 3,880,182	\$ 3,588,247	\$ 3,596,588	\$ 3,598,916	0%
205 Gas Tax Fund						
Interest						
Gas Tax Fund Interest Income 205 19 220 0000 5600	\$ 0	\$ 839	\$ 662	\$ 1,760	\$ 1,974	198%
SubTotal Interest	\$ 0	\$ 839	\$ 662	\$ 1,760	\$ 1,974	198%
Intergovernmental						
Gas Tax Section 2105 205 29 310 3150 4130	\$ 496,135	\$ 498,490	\$ 554,680	\$ 568,117	\$ 619,719	12%
Gas Tax Section 2106 205 29 310 3150 4132	301,091	311,197	336,646	346,694	378,374	12%
Gas Tax Section 2107 205 29 310 3150 4134	629,036	674,610	652,423	774,221	846,636	30%
Gas Tax Section 2107.5 205 29 310 3150 4135	7,500	7,500	7,500	7,500	7,500	0%
SubTotal Intergovernmental	\$ 1,433,762	\$ 1,491,797	\$ 1,551,249	\$ 1,696,532	\$ 1,852,229	19%
Total Gas Tax Fund 205	\$ 1,433,762	\$ 1,492,636	\$ 1,551,911	\$ 1,698,292	\$ 1,854,203	19%
206 Gas Tax Swap						
Gas Tax Swap Interest Income 206 19 220 0000 5600	\$ 938	\$ 11	\$ 3	\$ 1,354	\$ 1,607	53467%
Gas Tax Swap 7360 206 29 310 3150 4136	797,645	670,988	851,253	814,536	946,025	11%
Total Gas Tax Swap Fund 206	\$ 798,583	\$ 670,999	\$ 851,256	\$ 815,890	\$ 947,632	11%
207 Local Transportation Fund						
Local Transportation Fund Interest Income 207 19 220 0000 5600	\$ 27,096	\$ 10,144	\$ 8,250	\$ 5,539	\$ 6,137	-26%
Local Transportation SB325 - Article 8 207 29 310 3150 4110	807,864	541,581	871,265	82,465	871,265	0%
Total Local Transportation Fund 207	\$ 834,960	\$ 551,725	\$ 879,515	\$ 88,004	\$ 877,402	0%

**REVENUE
DETAIL BY FUND**

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
REVENUE DETAIL						
Other City Funds (Continued)						
209 Gas Tax - RMRA						
Gas Tax RMRA Interest Income 209 19 220 0000 5600	\$ 18,294	\$ 4,142	\$ 2,193	\$ 3,013	\$ 3,617	65%
Gas Tax RMRA 209 29 310 3150 4137	1,668,978	1,786,986	1,883,365	1,989,498	2,189,496	16%
Gas Tax RMRA 2018-19 Street Impr Proj Grant Reimb 209 29 700 7149 4700	0	44,000	0	0	0	n/a
Total Gas Tax-RMRA	\$ 1,687,272	\$ 1,835,128	\$ 1,885,558	\$ 1,992,511	\$ 2,193,113	16%
254 AQMD (AB2766 - Transit) Fund						
AQMD Fund Interest Income 254 19 220 0000 5600	\$ 229	\$ 123	\$ 87	\$ 57	\$ 61	-30%
AQMD - AB2766 Signal Sync. Grant 254 29 700 7133 4875	484,482	0	0	0	0	n/a
Total AQMD Fund 254	\$ 484,711	\$ 123	\$ 87	\$ 57	\$ 61	-30%
255 AB3229 Supplemental Law Fund						
AB2339 Supplemental Law Interest Income 255 19 220 0000 5600	\$ 2,450	\$ 600	\$ 549	\$ 330	\$ 408	-26%
AB3229 COP's Grant 255 51 510 0000 4780	227,257	229,475	200,000	236,939	237,176	19%
Total AB3229 Supplemental Law Fund 255	\$ 229,707	\$ 230,075	\$ 200,549	\$ 237,269	\$ 237,584	18%
256 Environmental Programs Grants						
Environmental Programs Grants Fund Interest Income 256 19 220 0000 5600	\$ 2,740	\$ 863	\$ 664	\$ 495	\$ 551	-17%
Beverage Recycling Grant 256 07 200 0000 4710	23,834	23,914	22,321	24,017	22,000	-1%
Grant Reimbursement 256 07 200 0000 4700	0	614	0	0	0	
Recycling Revenue 256 07 200 0000 5895	18,749	16,968	0	15,900	12,000	n/a
Tire Grant 256 07 200 2001 4700	2,376	20,901	20,429	19,870	28,974	42%
Litter Fines 256 51 510 0000 5402	39	7	0	13	0	n/a
Total Environmental Programs Grants Fund 256	\$ 47,738	\$ 63,267	\$ 43,414	\$ 60,295	\$ 63,525	46%
260 Disaster Preparedness Grant						
Disaster Preparedness Grant Fund Interest Income 260 19 220 0000 5600	\$ 772	\$ 211	\$ 160	\$ 107	\$ 117	-27%
Disaster Preparedness Grant Reimbursement 260 07 200 0000 4700	0	0	0	0	0	n/a
Miscellaneous Revenue	0	0	0	0	0	n/a
Total Disaster Preparedness Grant Fund 260	\$ 772	\$ 211	\$ 160	\$ 107	\$ 117	-27%
261 American Rescue Plan Grant						
American Rescue Plan Grant 261 19 220 0000 4765	\$ 0	\$ 0	\$ 0	\$ 11,701,844	\$ 11,701,844	n/a
American Rescue Plan Grant Fund Interest 261 19 220 0000 5600	0	0	0	23,789	31,047	n/a
Total American Rescue Plan Grant Fund 261	\$ 0	\$ 0	\$ 0	\$ 11,725,633	\$ 11,732,891	n/a

**REVENUE
DETAIL BY FUND**

	2019-20	2020-21	2021-22	2021-22	2022-23	% Change From 2021-22
REVENUE DETAIL	Actual	Actual	Budget	Revised	Budget	Budget
Other City Funds (Continued)						
263 Public Works Street Maintenance						
Public Works Street Maintenance Interest Income 263 19 220 0000 5600	\$ 16,805	\$ 3,458	\$ 2,157	\$ 1,780	\$ 1,944	-10%
Reimbursements 263 29 310 3150 5800	304,738	0	0	0	0	n/a
Public Works Graffiti Miscellaneous Income	80,340	22,881	0	80,387	0	100%
Total Public Works Street Maintenance 263	\$ 401,883	\$ 26,339	\$ 2,157	\$ 82,167	\$ 1,944	-10%
300 Streets Development Impact Fee (DIF) Fund						
Streets DIF Interest Income 300 19 220 0000 5600	\$ 75,413	\$ 12,119	\$ 11,432	\$ 2,591	\$ 2,852	-75%
Streets DIF Fees 300 29 310 3150 5060	379,945	212,400	77,677	12,885	146,038	88%
DIF - Rancho Road I-15 Interchange 300 29 700 7086 5950	350,000	0	0	0	0	n/a
Total Streets DIF Fund 300	\$ 805,358	\$ 224,519	\$ 89,109	\$ 15,476	\$ 148,890	67%
301 Storm Drain Development Impact Fee (DIF) Fund						
Storm Drain DIF Interest Income 301 19 220 0000 5600	\$ 55,206	\$ 14,649	\$ 11,170	\$ 7,315	\$ 8,070	-28%
Storm Drain DIF Fees 301 29 310 3150 5088	48,619	29,708	10,259	1,702	19,288	88%
Reimbursements/Other Agencies 301 29 310 3150 5800	0	18,115	0	0	0	n/a
Miscellaneous Revenue	0	165	0	0	0	n/a
Total Storm Drain DIF 301	\$ 103,825	\$ 62,637	\$ 21,429	\$ 9,017	\$ 27,358	28%
302 Fire DIF Fund						
Fire DIF Interest Income 302 19 220 0000 5600	\$ 24,322	\$ 6,763	\$ 5,170	\$ 3,467	\$ 3,826	-26%
Fire DIF Fees 302 29 310 3150 5062	32,587	26,438	11,358	1,884	21,355	88%
Total Fire DIF 302	\$ 56,909	\$ 33,201	\$ 16,528	\$ 5,351	\$ 25,181	52%
303 Police DIF Fund						
Police DIF Interest Income 303 19 220 0000 5600	\$ 1,808	\$ 91	\$ 70	\$ 13	\$ 5	-93%
Police DIF Fees 303 29 310 3150 5063	9,656	8,017	3,298	547	6,200	88%
Total Police DIF 303	\$ 11,464	\$ 8,108	\$ 3,368	\$ 560	\$ 6,205	84%
304 Public Services DIF Fund						
Public Services DIF Interest Income 304 19 220 0000 5600	\$ 134	\$ 0	\$ 0	\$ 3	\$ 4	n/a
Public Services DIF Fees 304 29 310 3150 5064	25,335	23,470	8,794	1,459	16,533	88%
Total Public Services DIF 304	\$ 25,469	\$ 23,470	\$ 8,794	\$ 1,462	\$ 16,537	88%

**REVENUE
DETAIL BY FUND**

REVENUE DETAIL	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Other City Funds (Continued)						
306 DIF 2018-Streets Fund						
DIF 2018-Streets Interest Income 306 19 220 0000 5600	\$ 38,142	\$ 25,622	\$ 19,507	\$ 20,173	\$ 23,059	18%
DIF 2018-Streets 306 29 310 3150 5066	3,264,328	2,504,287	10,542,564	10,868,092	11,032,164	5%
Total DIF 2018-Streets 306	\$ 3,302,470	\$ 2,529,909	\$ 10,562,071	\$ 10,888,265	\$ 11,055,223	5%
307 DIF 2018-Drainage Facilities Fund						
DIF 2018-Drainage Facilities Interest Income 307 19 220 0000 5600	\$ 3,305	\$ 2,101	\$ 1,591	\$ 2,032	\$ 2,423	52%
DIF 2018-Drainage Facilities 307 29 310 3150 5067	257,608	216,074	904,065	914,565	1,030,479	14%
Total DIF 2018-Drainage Facilities 307	\$ 260,913	\$ 218,175	\$ 905,656	\$ 916,597	\$ 1,032,902	14%
308 DIF 2018-Fire Suppression Fund						
DIF 2018-Fire Suppression Interest Income 308 19 220 0000 5600	\$ 2,325	\$ 1,650	\$ 1,256	\$ 1,840	\$ 2,260	80%
DIF 2018-Fire Suppression 308 29 310 3150 5068	209,575	159,892	1,144,818	1,175,726	1,312,830	15%
Total DIF 2018-Fire Suppression 308	\$ 211,900	\$ 161,542	\$ 1,146,074	\$ 1,177,566	\$ 1,315,090	15%
309 DIF 2018-City Hall Facilities Fund						
DIF 2018-City Hall Facilities Interest Income 309 19 220 0000 5600	\$ 1,970	\$ 1,191	\$ 1,076	\$ 901	\$ 1,219	13%
DIF 2018-City Hall Facilities 309 29 310 3150 5069	181,847	133,575	1,040,677	1,066,965	1,194,839	15%
Total DIF 2018-City Hall Facilities 309	\$ 183,817	\$ 134,766	\$ 1,041,753	\$ 1,067,866	\$ 1,196,058	15%
310 DIF 2018-Animal Control Fund						
DIF 2018-Animal Control Interest Income 310 19 220 0000 5600	\$ 688	\$ 648	\$ 515	\$ 387	\$ 439	-15%
DIF 2018-Animal Control 310 29 310 3150 5070	56,249	52,977	61,542	74,647	65,016	6%
Total DIF 2018-Animal Control 310	\$ 56,937	\$ 53,625	\$ 62,057	\$ 75,034	\$ 65,455	5%
311 DIF 2018-Records Storage Fund						
DIF 2018-Records Storage Interest Income 311 19 220 0000 5600	\$ 96	\$ 68	\$ 51	\$ 78	\$ 97	90%
DIF 2018-Records Storage 311 29 310 3150 5071	8,761	6,487	50,869	52,097	58,413	15%
Total DIF 2018-Records Storage 311	\$ 8,857	\$ 6,555	\$ 50,920	\$ 52,175	\$ 58,510	15%
312 DIF 2018-Police Fund						
DIF 2018-Police Interest Income 312 19 220 0000 5600	\$ 38	\$ 27	\$ 23	\$ 17	\$ 20	-13%
DIF 2018-Police 312 29 310 3150 5072	3,483	2,531	19,658	20,256	22,553	15%
Total DIF 2018-Police 312	\$ 3,521	\$ 2,558	\$ 19,681	\$ 20,273	\$ 22,573	15%
313 DIF A-04 Drainage Fund						
DIF A-04 Drainage Interest 313 19 220 0000 5600	\$ 0	\$ 1,076	\$ 166	\$ 358	\$ 0	-100%
DIF A-04 Drainage 313 29 310 3150 5073	0	10	316,173	21,085	210,780	-33%
Total DIF A-04 Drainage 313	\$ 0	\$ 1,086	\$ 316,339	\$ 21,443	\$ 210,780	-33%

**REVENUE
DETAIL BY FUND**

						% Change From 2021-22 Budget
REVENUE DETAIL	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	
Other City Funds (Continued)						
402 2012 Water Rights Debt Service Fund						
2012 Water Rights Debt Service Fund Interest Income	\$ 19,135	\$ 886	\$ 500	\$ 1,768	\$ 1,454	191%
402 19 220 0000 5600						
Total 2012 Water Rights Debt Service Fund 402	\$ 19,135	\$ 886	\$ 500	\$ 1,768	\$ 1,454	191%
403 2005 COP Debt Service Fund						
2005 Refinance Debt Service Fund Interest Income	\$ 15,362	\$ 788	\$ 400	\$ 3,841	\$ 4,066	917%
403 19 220 0000 5600						
Total 2005 Refinance Debt Service Fund 403	\$ 15,362	\$ 788	\$ 400	\$ 3,841	\$ 4,066	917%
504 City Streets CIP						
Park and Ride Grant Reimbursement	\$ 0	\$ 0	\$ 782,000	\$ 754,252	\$ 27,748	-96%
504 29 650 6523 4700						
Park and Ride MDAQMD Grant	0	0	0	0	0	n/a
504 29 650 6523 4832						
Park and Ride - CMAQ Grant	0	0	0	0	0	n/a
504 29 650 6523 4800						
Golf Course Trails	0	0	0	0	30,000	n/a
504 29 650 6527 4700						
Ranchero Corridor - SB1 LPP Grant	0	0	1,000,000	0	1,000,000	0%
504 29 700 7094 4844						
Ranchero Corridor - SB1 LPP Formula	0	0	7,090,353	0	6,033,545	-15%
504 29 700 7094 4845						
Ranchero Corridor - County Reimbursement	0	322,441	6,608,290	30,046	3,816,438	-42%
504 29 700 7094 5800						
Ranchero Corridor - SBCTA Reimbursement	0	0	8,294,705	75,375	6,357,627	-23%
504 29 700 7094 5999						
Traffic Signal @ Ranchero Road/Maple Avenue	0	0	0	0	62,865	n/a
504 29 700 7131 5950						
Traffic Signal @ Ranchero Road/Maple Avenue	0	0	61,650	0	183,483	198%
504 29 700 7131 5999						
Ranchero Aqueduct Crossing - SB1 LPP Grant	0	0	2,900,000	0	2,900,000	0%
504 29 700 7139 4844						
Ranchero Aqueduct Crossing - SB1 LPP Formula	0	0	3,902,400	0	3,094,129	-21%
504 29 700 7139 4845						
Ranchero Aqueduct Crossing	0	0	1,940,076	151,430	876,843	-55%
504 29 700 7139 5800						
Walnut Street - H-01 Retention Basin	0	0	750,000	45,345	704,655	-6%
504 29 700 7141 4700						
Traffic Signal @ Ranchero Road/Cottonwood Ave	0	0	61,650	0	183,688	198%
504 29 700 7146 5800						
Traffic Signal @ Ranchero Rd/Cottonwood Ave	0	0	0	0	77,532	n/a
504 29 700 7146 5950						
Bear Valley Road Bus Stop Relocation	44,515	0	0	0	0	n/a
504 29 700 7148 4700						
Bear Valley Road Bus Stop Reloc-Other Reimburse	79,000	4,402	0	0	0	n/a
504 29 700 7148 5999						
I Avenue Corridor Study	0	230,037	0	0	0	n/a
504 29 700 7151 4700						
Traffic Signal @ Ranchero Road/Seventh Avenue	0	0	0	0	87,686	n/a
504 29 700 7154 5950						
Traffic Signal @ Ranchero Road/Seventh Avenue	0	0	61,650	0	182,979	197%
504 29 700 7154 5999						
E Ave. Street Improvements	0	0	0	0	0	n/a
504 29 700 7157 4700						
Traffic Signal Main/Sultana/Timberlane	0	0	637,500	0	855,000	34%
504 29 700 7159 4700						
Other Miscellaneous	582	184	300	97	100	-67%
Total City Streets CIP Fund 504	\$ 124,097	\$ 557,064	\$ 34,090,574	\$ 1,056,545	\$ 26,474,318	-22%

**REVENUE
DETAIL BY FUND**

	2019-20	2020-21	2021-22	2021-22	2022-23	% Change From 2021-22
REVENUE DETAIL	Actual	Actual	Budget	Revised	Budget	Budget
Other City Funds (Continued)						
509 City Facilities CIP						
City Facilities CIP Interest Income	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	n/a
509 19 220 0000 5600						
Reimbursements/Other	0	0	0	0	0	n/a
509 19 220 0000 5900						
Total City Facilities CIP Fund 509	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	n/a
Streets Capital Improvement Project (CIP) Funds						
204 Measure I - 2010 Renewal	\$ 2,838,702	\$ 3,880,182	\$ 3,588,247	\$ 3,596,588	\$ 3,598,916	0%
205 Gas Tax	1,433,762	1,492,636	1,551,911	1,698,292	1,854,203	19%
206 Gas Tax Swap	798,583	670,999	851,256	815,890	947,632	11%
207 Local Transportation	834,960	551,725	879,515	88,004	877,402	0%
209 Gas Tax-RMRA	1,687,272	1,835,128	1,885,558	1,992,511	2,193,113	16%
300 Street Development Impact Fee	805,358	224,519	89,109	15,476	148,890	67%
301 Storm Drain Development						
Impact Fee	103,825	62,637	21,429	9,017	27,358	28%
306 DIF 2018-Streets Fund	3,302,470	2,529,909	10,562,071	10,888,265	11,055,223	5%
307 DIF 2018-Drainage Facilities Fund	260,913	218,175	905,656	916,597	1,032,902	14%
313 DIF A-04 Drainage	0	1,086	316,339	21,443	210,780	-33%
504 City Streets CIP	124,097	557,064	34,090,574	1,056,545	26,474,318	-22%
Total Streets CIP Related Revenue Funds	\$ 12,189,942	\$ 12,024,060	\$ 54,741,665	\$ 21,098,628	\$ 48,420,737	-12%
Other Transportation Related Funds						
254 AQMD (AB2766 Transit)	\$ 484,711	\$ 123	\$ 87	\$ 57	\$ 61	-30%
263 Public Works Street						
Maintenance	401,883	26,339	2,157	82,167	1,944	-10%
Total Other Transportation Funds	\$ 886,594	\$ 26,462	\$ 2,244	\$ 82,224	\$ 2,005	-11%
Total Streets Capital and Other Transportation Funds	\$ 13,076,536	\$ 12,050,522	\$ 54,743,909	\$ 21,180,852	\$ 48,422,742	-12%
Other City Related Funds						
251 Community Development Block Grant	\$ 1,128,016	\$ 1,047,498	\$ 2,303,429	\$ 1,185,306	\$ 1,509,086	-34%
252 HOME Grant	65,945	27,641	1,109	26,829	10,923	885%
253 CDBG Revolving Loan Program	6,470	1,768	1,351	889	979	-28%
255 AB3229 Supplemental Law	229,707	230,075	200,549	237,269	237,584	18%
256 Environmental Programs Grants	47,738	63,267	43,414	60,295	63,525	46%
257 Neighborhood Stabilization Program	41,106	440,932	8,931	6,757	7,632	-15%
258 CDBG-CV Cares Act	0	0	989,947	0	0	-100%
260 Disaster Preparedness Grant	772	211	160	107	117	-27%
261 American Rescue Plan Grant	0	0	0	11,725,633	11,732,891	n/a
302 Fire Development Impact Fee	56,909	33,201	16,528	5,351	25,181	52%
303 Police Development Impact Fee	11,464	8,108	3,368	560	6,205	84%
304 Public Services Development						
Impact Fee	25,469	23,470	8,794	1,462	16,537	88%
308 DIF 2018-Fire Suppression Fund	211,900	161,542	1,146,074	1,177,566	1,315,090	15%
309 DIF 2018-City Hall Facilities Fund	183,817	134,766	1,041,753	1,067,866	1,196,058	15%
310 DIF 2018-Animal Control Fund	56,937	53,625	62,057	75,034	65,455	5%
311 DIF 2018-Records Storage Fund	8,857	6,555	50,920	52,175	58,510	15%
312 DIF 2018-Police Fund	3,521	2,558	19,681	20,273	22,573	15%
402 Water Rights Debt Service Fund	19,135	886	500	1,768	1,454	191%
403 2005 COP Refinance Debt Service Fund	15,362	788	400	3,841	4,066	917%
509 City Facilities CIP	0	0	0	0	0	n/a
Total Other City Related Funds	\$ 2,113,125	\$ 2,236,891	\$ 5,898,965	\$ 15,648,981	\$ 16,273,866	176%
Total Streets CIP, Other Transportation, and Other City Related Funds	\$ 15,189,661	\$ 14,287,413	\$ 60,642,874	\$ 36,829,833	\$ 64,696,608	7%

**REVENUE
DETAIL BY FUND**

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REVENUE DETAIL	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
<u>Water District</u>						
700 Water Operating Fund						
Taxes						
Secured Property Taxes	\$ 309,729	\$ 322,068	\$ 323,505	\$ 335,147	\$ 348,758	8%
700 29 400 4070 4000						
RDA Pass-Thru	186,291	136,660	162,080	153,421	162,626	0%
700 29 400 4070 4090						
VVEDA Pass-Through	16,095	24,110	18,940	24,427	26,870	42%
700 29 400 4070 4095						
Total Taxes	\$ 512,115	\$ 482,838	\$ 504,525	\$ 512,995	\$ 538,254	7%
Interest						
Interest Income	\$ 68,769	\$ 21,039	\$ 20,000	\$ 18,060	\$ 19,420	-3%
700 29 400 4070 5605						
Interest COP	76	42	50	0	0	-100%
700 29 400 4070 5615						
Total Interest	\$ 68,845	\$ 21,081	\$ 20,050	\$ 18,060	\$ 19,420	-3%
Intergovernmental						
City Rent Charge	\$ 17,276	\$ 17,276	\$ 17,276	\$ 17,276	\$ 17,276	0%
700 29 400 4070 5880						
Total Intergovernmental	\$ 17,276	\$ 17,276	\$ 17,276	\$ 17,276	\$ 17,276	0%
Charges for Services						
Water Sales/Residential	\$ 7,881,766	\$ 9,397,705	\$ 9,492,508	\$ 9,432,881	\$ 9,607,197	1%
700 29 400 4060 5100						
Water Sales/Business	464,742	535,928	540,624	600,426	590,069	9%
700 29 400 4060 5101						
Water Sales/Public Building	613,985	671,355	688,916	731,285	715,361	4%
700 29 400 4060 5102						
Water Sales/Irrigation	261,549	419,515	411,000	431,789	232,907	-43%
700 29 400 4060 5103						
Water Sales/Construction	160,257	666,311	180,144	276,367	169,757	-6%
700 29 400 4060 5104						
Sub-Total Water Sales	9,382,299	11,690,814	11,313,192	11,472,748	11,315,291	0%
Water Availability Charge	10,050,818	11,059,476	11,600,000	12,420,148	13,548,959	17%
700 29 400 4060 5110						
Sub-Total Water Billing Revenue	\$ 19,433,117	\$ 22,750,290	\$ 22,913,192	\$ 23,892,896	\$ 24,864,250	9%
Credit Card Convenience Fees	\$ 0	\$ 63,309	\$ 84,720	\$ 64,459	\$ 64,476	-24%
700 29 400 4060 4902						
Plan Check	60,457	213,225	97,000	160,000	136,000	40%
700 29 400 4070 5160						
Water Meter Fees	211,453	383,115	258,000	311,419	262,835	2%
700 29 400 4070 5140						
Reconnection Fees	127,662	26,842	23,000	33,211	21,300	-7%
700 29 400 4070 5130						
Water Inspection	10,906	83,649	12,000	29,000	24,650	105%
700 29 400 4070 5180						
New Account Setup	81,438	68,171	66,000	78,152	65,960	0%
700 29 400 4060 5191						

**REVENUE
DETAIL BY FUND**

REVENUE DETAIL	2019-20 Actual	2018-19 Actual	2019-20 Budget	2019-20 Revised	2020-21 Budget	% Change From 2019-20 Budget
<u>Water District (Continued)</u>						
Charges for Services (Continued)						
Delinquency 700 29 400 4060 5851	\$ 72,267	\$ 107,947	\$ 85,400	\$ 144,488	\$ 60,000	-30%
Other Charges for Services	33,763	34,149	33,800	38,975	36,900	9%
Total Charges for Services	\$ 20,031,063	\$ 23,730,697	\$ 23,573,112	\$ 24,752,600	\$ 25,536,371	8%
Grants						
Water Arrearages Grant 700 29 400 4060 4853	\$ 0	\$ 0	\$ 0	\$ 445,362	\$ 0	n/a
Total Grants	\$ 0	\$ 0	\$ 0	\$ 445,362	\$ 0	n/a
Other Operating						
Other Operating	\$ 198,473	\$ 202,783	\$ 206,618	\$ 211,952	\$ 218,803	6%
Total Other Operating	\$ 198,473	\$ 202,783	\$ 206,618	\$ 211,952	\$ 218,803	6%
All Other						
All Other	\$ 61,544	\$ 30,738	\$ 6,000	\$ 73,451	\$ 0	-100%
Total All Other	\$ 61,544	\$ 30,738	\$ 6,000	\$ 73,451	\$ 0	-100%
Total Water Operating Fund 700	\$ 20,889,316	\$ 24,485,413	\$ 24,327,581	\$ 26,031,696	\$ 26,330,124	8%
701 Water Capital Fund						
Charges for Services						
Capital Facility Charges 701 29 400 4070 5120	\$ 1,806,811	\$ 2,183,081	\$ 1,300,000	\$ 2,407,526	\$ 2,000,000	54%
Total Charges for Services	\$ 1,806,811	\$ 2,183,081	\$ 1,300,000	\$ 2,407,526	\$ 2,000,000	54%
Prop 84 Drought Relief Grant 701 29 800 8087 4851	0	199,978	0	0	0	n/a
Prop 1 State Water Board 701 29 800 8087 4852	2,896,118	0	0	0	0	n/a
BOR Water SMART Grant 701 29 400 8092 4700	0	0	75,000	0	75,000	0%
Total Charges for Services	\$ 2,896,118	\$ 199,978	\$ 75,000	\$ 0	\$ 75,000	0%
Total Water Capital Fund 701	\$ 4,702,929	\$ 2,383,059	\$ 1,375,000	\$ 2,407,526	\$ 2,075,000	51%
<u>Water Capital Rehab and Replace Fund (703)</u>						
Interest						
Interest Income 703 19 220 0000 5600	\$ 11,917	\$ 4,511	\$ 4,800	\$ 2,000	\$ 2,400	-50%
Total Water Capital Rehab and Replace Fund (703)	\$ 11,917	\$ 4,511	\$ 4,800	\$ 2,000	\$ 2,400	-50%
<u>Water Contamination Mitigation Fund (704)</u>						
Interest						
Interest Income 704 19 220 0000 5600	\$ 11,117	\$ 4,578	\$ 4,800	\$ 3,000	\$ 3,500	-27%
Total Water Contamination Mitigation Fund (704)	\$ 11,117	\$ 4,578	\$ 4,800	\$ 3,000	\$ 3,500	-27%
Total Water Operating and Capital Fund Revenues	\$ 25,615,279	\$ 26,877,561	\$ 25,712,181	\$ 28,444,222	\$ 28,411,024	10%
<u>710 Sewer Operating Fund</u>						
Interest						
Interest Income 710 19 220 0000 5600	\$ 95,678	\$ 39,392	\$ 33,500	\$ 41,293	\$ 58,788	75%
Total Interest	\$ 95,678	\$ 39,392	\$ 33,500	\$ 41,293	\$ 58,788	75%

REVENUE
DETAIL BY FUND

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REVENUE DETAIL	2019-20 Actual	2018-19 Actual	2019-20 Budget	2019-20 Revised	2020-21 Budget	% Change From 2019-20 Budget
<u>710 Sewer Operating Fund (Continued)</u>						
Charges for Services						
Sewer Billing	\$ 4,398,587	\$ 4,724,476	\$ 5,022,604	\$ 5,078,413	\$ 5,225,772	4%
710 29 420 4200 5200						
Zone J Sewer Billing	81,542	75,270	75,270	75,270	75,270	0%
710 29 420 4200 5210						
Sewer Plan Check	34,553	178,041	100,000	117,096	126,714	
710 29 420 4200 5250						
Sewer Inspections	9,668	69,241	30,000	5,173	40,500	35%
710 29 420 4200 5260						
Credit Card Convenience Fees	0	12,059	16,140	12,265	12,300	
710 29 420 4260 4902						
Other Charges for Services	734	1,698	0	5,690	0	n/a
Total Charges for Service	\$ 4,525,084	\$ 5,060,785	\$ 5,244,014	\$ 5,293,907	\$ 5,480,556	5%
Total Sewer Operating Fund 710	\$ 4,620,762	\$ 5,100,177	\$ 5,277,514	\$ 5,335,200	\$ 5,539,344	5%
<u>711 Sewer Capital Fund</u>						
Charges for Services						
Sewer Connections	\$ 356,688	\$ 309,205	\$ 200,000	\$ 560,000	\$ 550,000	175%
711 29 420 4200 5220						
Interest Income	37,181	11,423	6,632	4,826	8,800	33%
711 19 220 0000 5600						
Total Sewer Capital Fund 711	\$ 393,869	\$ 320,628	\$ 206,632	\$ 564,826	\$ 558,800	170%
<u>Sewer Capital Rehab & Replace Fund (713)</u>						
Interest						
Interest Income	\$ 3,025	\$ 1,036	\$ 850	\$ 1,200	\$ 1,300	53%
713 19 220 0000 5600						
Total Sewer Capital Rehab & Replace Fund (713)	\$ 3,025	\$ 1,036	\$ 850	\$ 1,200	\$ 1,300	53%
Total Sewer Operating & Capital	\$ 5,017,656	\$ 5,421,841	\$ 5,484,996	\$ 5,901,226	\$ 6,099,444	11%
<u>720 Reclaimed Water Operations</u>						
Charges for Services						
Water Rate Surcharge	\$ 0	\$ 0	\$ 50,000	\$ 20,897	\$ 176,384	253%
720 29 430 4060 5110						
Reclaimed Water Sales	0	0	250,000	39,361	201,580	-19%
720 29 430 4060 5122						
Total Reclaimed Water Operations Fund (720)	\$ 0	\$ 0	\$ 300,000	\$ 60,258	\$ 377,964	26%
TOTAL WATER DISTRICT						
(700, 701, 703, 704, 710, 711, 713, 720)	\$ 30,632,935	\$ 32,299,402	\$ 31,497,177	\$ 34,405,706	\$ 34,888,432	11%
<u>Fire District</u>						
210 HFPD (PERS)						
HFPD (PERS) Interest Income	\$ 8,776	\$ 2,163	\$ 0	\$ 6,573	\$ 8,036	n/a
210 19 220 0000 5600						
Total HFPD (PERS) Fund 210	\$ 8,776	\$ 2,163	\$ 0	\$ 6,573	\$ 8,036	n/a
Total Fire District Funds	\$ 8,776	\$ 2,163	\$ 0	\$ 6,573	\$ 8,036	n/a
TOTAL REVENUE ALL FUNDS	\$ 83,937,304	\$ 91,903,671	\$ 131,534,779	\$ 117,513,196	\$ 144,010,399	9%

REVENUE

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REVENUES BY SOURCE TYPE
BY BLENDED COMPONENT UNIT

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	%Change From 2021-22 Budget
City of Hesperia						
Taxes						
Property	\$ 2,605,126	\$ 3,175,025	\$ 3,046,618	\$ 3,233,191	\$ 3,151,908	3%
Sales	10,969,697	13,378,248	12,204,265	14,382,465	14,771,265	21%
Other Taxes	1,389,038	1,798,649	1,300,000	1,500,000	1,500,000	15%
Fines & Forfeitures	173,307	134,051	136,800	137,046	127,100	-7%
Interest	623,225	188,029	155,445	132,155	145,307	-7%
Intergovernmental	15,663,818	17,395,624	17,779,183	18,301,089	19,111,474	7%
Charges for Services	8,674,927	8,885,099	17,864,630	20,510,201	19,863,824	11%
Licenses & Permits	337,069	388,329	540,495	681,195	486,795	-10%
Grants						n/a
Federal	1,396,473	2,255,361	4,759,939	13,661,324	14,126,439	197%
State	810,574	1,790,244	15,924,770	366,938	14,099,087	-11%
County	0	0	2,063,376	151,430	1,243,510	-40%
Other Operating	10,085,605	10,070,454	24,106,783	9,537,406	20,361,806	-16%
All Other	4,548	4,217	3,000	10,000	4,000	33%
Total City of Hesperia	\$ 52,733,407	\$ 59,463,330	\$ 99,885,304	\$ 82,604,440	\$ 108,992,515	9%
Community Development Commission						
Interest	\$ 29,727	\$ 0	\$ 0	\$ 0	\$ 0	n/a
Other Operating	285,030	0	0	0	0	n/a
Total HCRA	\$ 314,757	\$ 0	\$ 0	\$ 0	\$ 0	n/a
Hesperia Housing Authority						
Interest	\$ 127,589	\$ 46,568	\$ 59,120	\$ 29,699	\$ 27,332	-54%
Other Operating	119,840	92,208	93,178	466,778	94,084	1%
Total HCRA	\$ 247,429	\$ 138,776	\$ 152,298	\$ 496,477	\$ 121,416	-20%
Hesperia Water District						
Taxes						
Property	\$ 512,115	\$ 482,838	\$ 504,525	\$ 512,995	\$ 538,254	7%
Interest	227,763	82,021	70,632	70,379	94,208	33%
Intergovernmental	17,276	17,276	17,276	17,276	17,276	0%
Charges for Services	29,615,764	31,483,746	30,692,126	33,074,291	34,019,891	11%
Grants						
Federal	0	0	0	445,362	0	
Other Operating	198,473	202,783	206,618	211,952	218,803	6%
All Other	61,544	30,738	6,000	73,451	0	-100%
Total Water District	\$ 30,632,935	\$ 32,299,402	\$ 31,497,177	\$ 34,405,706	\$ 34,888,432	11%

REVENUE

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REVENUES BY SOURCE TYPE
BY BLENDED COMPONENT UNIT

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	%Change From 2021-22 Budget
Hesperia Fire Protection District						
Interest	\$ 8,776	\$ 2,163	\$ 0	\$ 6,573	\$ 8,036	n/a
All Other	0	0	0	0	0	n/a
Total Fire District	\$ 8,776	\$ 2,163	\$ 0	\$ 6,573	\$ 8,036	n/a
Combined						
Taxes						
Property	\$ 3,117,241	\$ 3,657,863	\$ 3,551,143	\$ 3,746,186	\$ 3,690,162	4%
Sales	10,969,697	13,378,248	12,204,265	14,382,465	14,771,265	21%
Other Taxes	1,389,038	1,798,649	1,300,000	1,500,000	1,500,000	15%
Fines & Forfeitures	173,307	134,051	136,800	137,046	127,100	-7%
Interest	1,017,080	318,781	285,197	238,806	274,883	-4%
Intergovernmental	15,681,094	17,412,900	17,796,459	18,318,365	19,128,750	7%
Charges for Services	38,290,691	40,368,845	48,556,756	53,584,492	53,883,715	11%
Licenses & Permits	337,069	388,329	540,495	681,195	486,795	-10%
Grants						
Federal	1,396,473	2,255,361	4,759,939	14,106,686	14,126,439	197%
State	810,574	1,790,244	15,924,770	366,938	14,099,087	-11%
County	0	0	2,063,376	151,430	1,243,510	-40%
Other Operating	10,688,948	10,365,445	24,406,579	10,216,136	20,674,693	-15%
All Other	66,092	34,955	9,000	83,451	4,000	-56%
Total Combined	\$ 83,937,304	\$ 91,903,671	\$ 131,534,779	\$ 117,513,196	\$ 144,010,399	9%

EXPENDITURE SUMMARY

- *Overview and Summary*
- *2022-23 Budgeted Expenditures*
- *Total Expenditures by Department*
- *Total Expenditures by Major Expenditure Classification*
- *Total General Fund Expenditures by Department*
- *City Operating Funds Budgeted Transfers*
- *Proprietary Funds Budgeted Transfers*
- *Total Expenditures by Fund, Department, and Program*
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EXPENDITURE SUMMARY

Overview and Summary

Overview

The following discussion will highlight the major changes to the FY 2022-23 Budget, which should be read in conjunction with the F Section – Department & Program Expenditures. The F Section will discuss expenditure changes at a departmental level and will give greater detail than this summary will provide.

Three departments (City Council, City Manager, and Management Services) expend resources to manage and direct the affairs of the City; two departments (Police and Fire) expend resources to ensure the safety of the citizens of Hesperia; and the remaining two departments (Development Services and Economic Development) oversee the development activities of the City, including all Capital Improvements.

The cash basis of accounting is utilized for budgetary reporting purposes. Expenditures or expenses are recorded only when cash is disbursed. In addition, depreciation of vehicles and equipment, the amortization of bond discounts, and deferred charges are not reflected in the budget for the proprietary funds (700 - Water Operating Fund, 701 - Water Capital Projects Fund, 710 - Sewer Operating Fund, 711 - Sewer Capital Projects Fund, 713 - Sewer Capital Rehab and Replace, and 720 - Reclaimed Water Operating).

Budget controls exist to ensure proper authorization for expenditures. The following Expenditure Summaries present an overview of the expenditures by department and by expenditure classification.

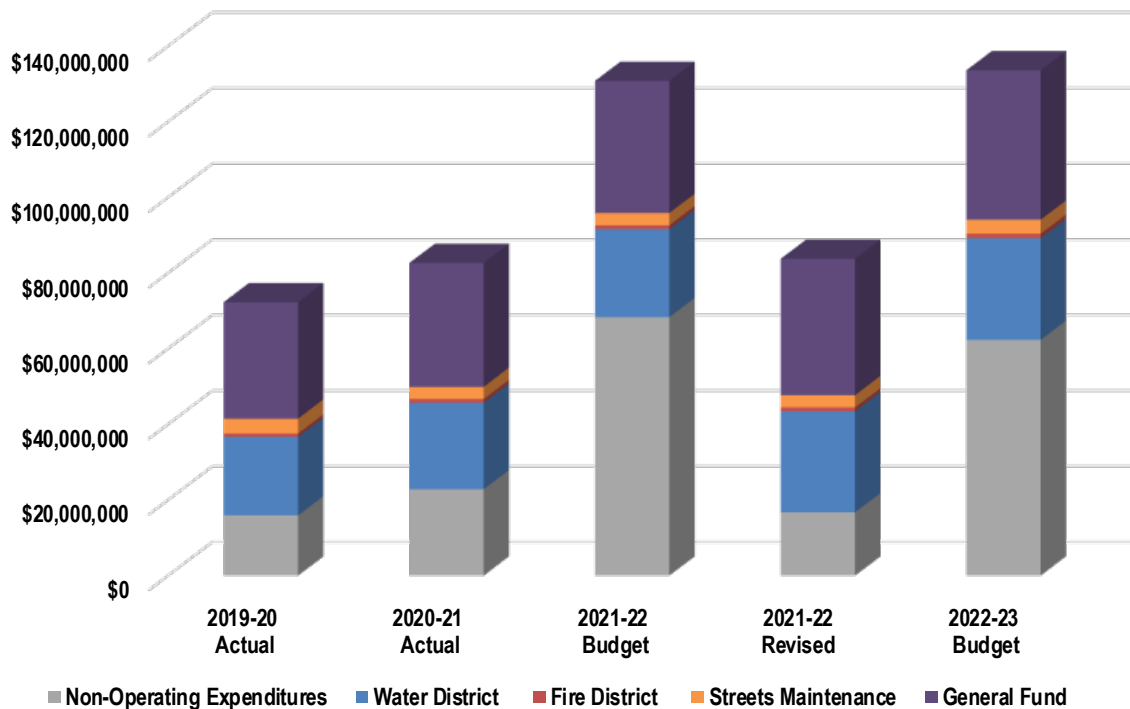
Summary of Budgeted Expenditures

The FY 2022-23 Budget of \$133.6 million is a 2% increase from the FY 2021-22 Budget of \$130.8 million. Overall, the increase in the budget is primarily due to Operating Expenditures. The FY 2022-23 operating budget of \$71,258,497 is an increase of 14% more than the FY 2021-22 Budget of \$62,468,368. This increase is primarily due to staffing, utility costs, providing services, and law enforcement contract increases. Staffing and the related salaries and benefits costs are further discussed in Section E – City Position Summaries.

The chart on the following page provides an overview of the City's operating and non-operating budget and includes a brief discussion of the substantive changes to the FY 2022-23 Budget.

EXPENDITURE SUMMARY

2022-23 Budgeted Expenditures



	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change (Budget to Budget)
<i>Operating Expenditures</i>						
General Fund	\$ 30,816,667	\$ 32,753,995	\$ 34,938,678	\$ 36,068,846	\$ 39,525,551	13%
Streets Maintenance	3,919,065	3,194,109	3,213,733	3,230,888	3,706,636	15%
Water District	20,753,179	22,874,106	23,273,537	26,721,195	26,895,495	16%
Fire District	874,510	975,994	1,042,420	1,007,746	1,130,815	8%
<i>Total Operating Expenditures</i>	<i>\$ 56,363,421</i>	<i>\$59,798,204</i>	<i>\$ 62,468,368</i>	<i>\$67,028,675</i>	<i>\$ 71,258,497</i>	<i>14%</i>
<i>Non-Operating Expenditures</i>						
Non-Operating Funds	1,850,618	4,543,047	2,841,938	1,362,931	2,150,657	-24%
Capital Outlay in Operating Funds	341,388	813,618	841,542	1,113,744	1,180,190	40%
Debt Service	6,031,189	10,209,235	4,895,611	4,472,249	4,913,111	0%
Capital Improvement Program	7,691,608	7,270,310	59,730,313	9,780,845	54,103,094	-9%
<i>Total Non-Operating Expenditures</i>	<i>15,914,803</i>	<i>22,836,211</i>	<i>68,309,404</i>	<i>16,729,769</i>	<i>62,347,052</i>	<i>-9%</i>
Total Budgeted Expenditures	\$ 72,278,224	\$ 82,634,415	\$ 130,777,772	\$ 83,758,444	\$133,605,549	2%

Total Operating Expenditures:

As shown in the chart above, the Operating Budget for Fiscal Year (FY) 2022-23 increased by 14% or \$8.8 million from FY 2021-22. The increase in the Operating Budget is primarily due to staffing, utility costs, insurance premiums, and law enforcement contract increases.

- General Fund** – As shown in the chart above, the operating portion, areas with staffing, is \$39.5 million. It should be noted that the overall General Fund budget, as shown on page D - 8, is \$41.7 million. The difference is due to non-operating costs. The operating portion of the General Fund is increasing by 13% due to salary Cost of Living Adjustments (COLA) of 4.5%, staffing level increase, and expected CalPERS' pension costs increase. In addition, the law enforcement contract with the County of San Bernardino is expected to increase by 8%. Additional information about departmental operations can be found in Section F.

EXPENDITURE SUMMARY

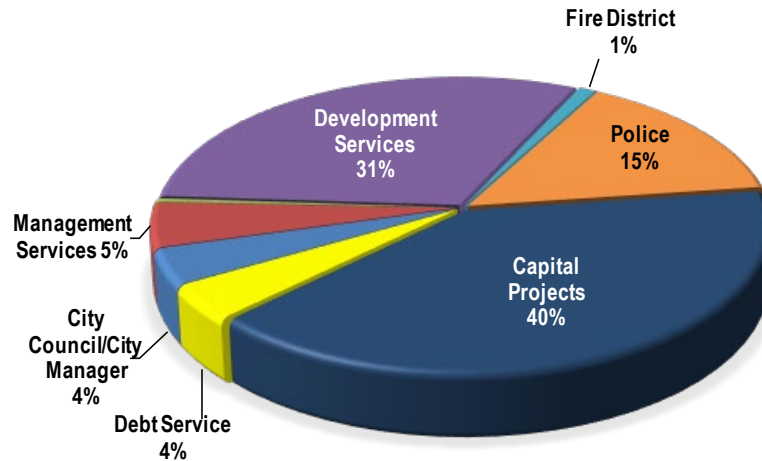
Total Operating Expenditures (Continued):

- Streets Maintenance – Streets Maintenance is increasing by 15%, from \$3.2 million to \$3.7 million and is directly due to the inclusion of funding for vehicles and equipment for operations and maintenance of the street and right-of way network within the City, in addition to salaries and benefits increases related to the 4.5% COLA, and a \$152,000 increase in the street sweeping contract due to a rise in labor and fuel costs.
- Water District – As a whole, the Water District Fund is increasing by 16% or \$3.6 million from the FY 2021-22 Budget of \$23.3 million to the FY 2022-23 Budget of \$26.9 million. This increase to the Water District is primarily related to increased utility costs. First, it is anticipated that replacement water costs will increase by \$0.6 million. Second, electricity used to pump and produce water is anticipated to increase by \$0.5 million. Finally, wastewater treatment costs are anticipated to increase 16% or \$0.6 million due to an increase in Victor Valley Wastewater Reclamation Authority's (VWVRA) treatment fees from \$4,414 per million gallons (MG) in FY 2021-22 to \$4,768 per MG in FY 2022-23.
- Fire District – The County of San Bernardino bears the responsibility for providing fire protection and ambulance services. After the annexation of these services, the City retained the legacy pension costs, which will increase by \$88,395 as CalPERS is addressing the unfunded liability.

EXPENDITURE SUMMARY

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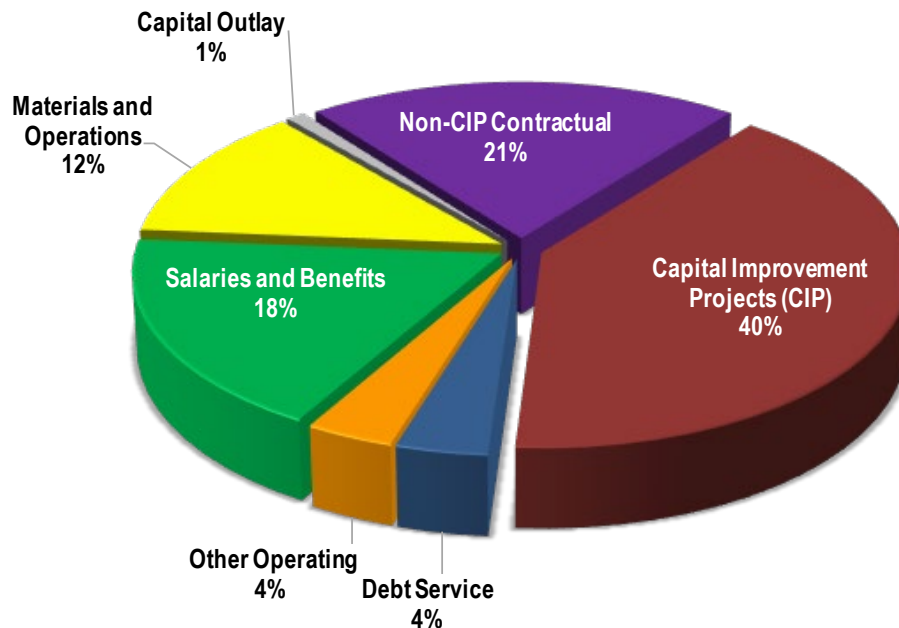
Total Expenditures by Department 2022-23 Budget



DEPARTMENTS	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
City Council	\$ 942,381	\$ 1,366,912	\$ 796,307	\$ 1,033,157	\$ 798,121	0%
City Manager	2,665,137	3,392,131	3,199,571	3,229,254	3,918,794	22%
Management Services	4,358,447	4,049,123	4,899,737	4,845,237	6,554,383	34%
Economic Development						
Community Development Commission	457,623	1,036,979	0	0	0	0%
Economic Development (CDC)	0	456,478	322,232	358,100	371,111	15%
Hesperia Housing Authority	93,722	1,906,983	66,650	66,875	72,586	9%
C.D.B.G.	152,904	256,907	1,463,224	203,530	84,087	-94%
Total Economic Development	704,249	3,657,347	1,852,106	628,505	527,784	-72%
Development Services						
Community Development	1,974,310	1,734,054	2,073,652	2,181,114	2,182,132	5%
Code Compliance	2,809,760	2,863,809	3,647,425	4,108,340	4,783,822	31%
Public Works	5,925,085	4,993,202	5,386,861	5,679,584	6,303,925	17%
Water Operations	16,615,795	18,158,661	18,642,896	21,602,458	21,620,365	16%
Sewer Operations	4,311,597	5,271,520	5,260,277	5,567,757	6,068,241	15%
Total Development Services	31,636,546	33,021,245	35,011,111	39,139,253	40,958,485	17%
Police	17,349,296	18,165,512	19,260,786	19,301,262	20,613,786	7%
Fire District	874,510	975,994	1,042,420	1,007,746	1,130,815	8%
Other Transportation Related	0	408,254	0	0	0	0%
Other City Related Expenditures	24,860	118,352	89,810	320,936	87,176	-3%
Other City/Other Transportation Related	24,860	526,606	89,810	320,936	87,176	-3%
Debt Service						
2013 Civic Plaza Refunding	834,975	850,440	867,050	866,091	881,150	2%
2012 Water Rights Acquisition	1,441,400	1,439,365	1,438,675	1,437,217	1,442,075	0%
Ranchero Road Interchange Loan from SBCTA	2,292,484	2,062,739	2,270,250	1,916,955	2,270,250	0%
2014 Development Impact Fee (DIF) Loan	59,289	19,270	85,000	17,350	85,000	0%
Water District	1,403,041	5,837,421	234,636	234,636	234,636	0%
Total Debt Service	6,031,189	10,209,235	4,895,611	4,472,249	4,913,111	0%
Capital Improvement Program						
C I P - Streets	3,869,582	5,001,496	51,034,828	8,220,717	43,462,945	-15%
C I P - Storm Drain	230,525	59,248	1,541,315	276,000	2,642,149	71%
C I P - Facilities	2,089	17,018	1,134,170	1,131,170	328,000	-71%
C I P - Water	2,971,708	827,198	3,330,000	72,926	3,825,000	15%
C I P - Sewer	617,704	1,365,350	2,690,000	80,032	3,845,000	43%
Total Capital Improvement Program	7,691,608	7,270,310	59,730,313	9,780,845	54,103,094	-9%
Total City Expenditures	\$ 72,278,224	\$ 82,634,415	\$ 130,777,772	\$ 83,758,444	\$ 133,605,549	2%

EXPENDITURE SUMMARY

Total Expenditures by Major Expenditure Classification



CLASSIFICATION	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% of Budget	% Change From 2021-22 Budget
Salaries and Benefits							
Salaries	\$ 12,600,629	\$ 11,226,525	\$ 12,538,117	\$ 13,391,518	\$ 14,674,518	11%	17%
Benefits	7,380,768	7,461,584	7,892,454	7,962,272	9,369,037	7%	19%
Total Salaries and Benefits	19,981,396	18,688,110	20,430,571	21,353,790	24,043,555	18%	18%
Materials and Operations	11,403,439	13,153,010	14,331,560	16,405,634	16,552,848	12%	15%
Capital Outlay	357,540	840,050	841,542	1,154,913	1,180,190	1%	40%
Non-CIP Contractual							
Contractual	5,317,993	6,992,278	6,327,851	6,964,189	7,862,058	6%	24%
Police Contractual	17,067,416	17,843,901	18,825,634	18,825,634	20,226,408	15%	7%
Total Non-CIP Contractual	22,385,408	24,836,179	25,153,485	25,789,823	28,088,466	21%	12%
Capital Improvement Program (CIP)							
C I P - Streets	3,869,582	5,001,496	51,034,828	8,220,717	43,462,945	32%	-15%
C I P - Storm Drain	230,525	59,248	1,541,315	276,000	2,642,149	2%	71%
C I P - Facilities	2,089	17,018	1,134,170	1,131,170	328,000	0%	-71%
C I P - Water	2,971,708	827,198	3,330,000	72,926	3,825,000	3%	15%
C I P - Sewer	617,704	1,365,350	2,690,000	80,032	3,845,000	3%	43%
Total CIP	7,691,608	7,270,310	59,730,313	9,780,845	54,103,094	40%	-9%
Other Operating	4,427,644	7,637,522	5,394,690	4,801,190	4,724,285	4%	-12%
Debt Service	6,031,189	10,209,235	4,895,611	4,472,249	4,913,111	4%	0%
Total Expenditures	\$ 72,278,224	\$ 82,634,415	\$ 130,777,772	\$ 83,758,444	\$ 133,605,549	100%	2%

NOTE: Capital Improvement Program (CIP) Projects are analyzed individually in Section G – CIP, while Section H – Debt Service covers each debt related expenditure. Total CIP makes up 40% of total budgeted expenditures, and Debt Service comprises 4% of the budget.

EXPENDITURE SUMMARY

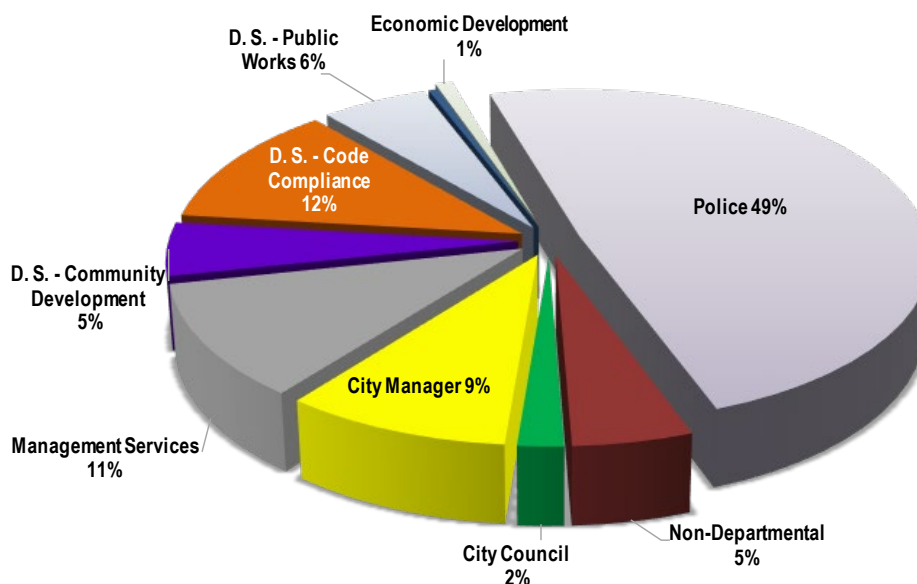
Total Expenditures by Major Expenditure Classification (Continued)

At \$133.6 million, the overall Fiscal Year (FY) 2022-23 total expenditures are increasing by 2% or \$3.0 million over the \$130.8 million budgeted during FY 2021-22. The increases to the Total Expenditures have primarily resulted from staffing, utility costs, insurance premiums, software and hardware system upgrades, and law enforcement contract increases, which are analyzed in detail in Section F – Department & Program Expenditures.

- **Salaries and Benefits** – Salaries and benefits are anticipated to increase by 18% or \$3.6 million. Section E – City Position Summaries includes a complete discussion of all position changes, salary increases (such as the cost of living adjustment (COLA) increase of 4.5%), and benefit changes (such as the \$126 increase to the City's health contribution).
- **Materials and Operations** – Materials and Operations are projected to increase 15% or \$2.2 million. This increase is primarily caused by the expected increase of goods and city-wide utilities. The FY 2022-23 Budget includes a \$0.6 million increase to effluent treatment, \$0.5 million increase in electricity costs, and \$0.6 million increase to replacement water, as the replenishment rate has increased 10% from \$563 to \$619 per acre feet (AF).
- **Capital Outlay** – The Capital Outlay budget includes non-CIP related asset purchases exceeding \$5,000 that possesses an economic useful life extending beyond one accounting period and contributes to the value of balance sheet assets. In FY 2022-23, Capital Outlay increases by 40%, or \$0.3 million from FY 2021-22. Examples that contribute to the increases are the purchases of service trucks, a vacuum excavator, skid steer, and a backhoe. Section F – Department & Program Expenditures provides detailed information on Capital Outlay Expenditures.
- **Contractual** – Contractual is expected to increase 24%, from \$6.3 million in FY 2021-22 to \$7.9 million in FY 2022-23. This rise is due to increased insurance premiums, street sweeping contract increases, and consultant services to commence the conversion of Development Services legacy software to a new application.
- **Police Contractual** – Police Contractual comprises 15% of the overall budget. For FY 2022-23, Police Contractual is increasing by 7% and is mainly due to the addition of one detective and three deputies.
- **Debt Service** – Debt Service budget of \$4.9 million has a slight increase of \$17,500 from the FY 2021-22 Budget of \$4.9 million to pay the upcoming principal and interest payment due during FY 2022-23. Additional information about the City's Debt Service can be found in Section H.

EXPENDITURE SUMMARY

Total General Fund Expenditures by Department



DEPARTMENTS	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% of Budget	% Change From 2021-22 Budget
City Council	\$ 942,381	\$ 1,366,912	\$ 796,307	\$ 1,033,157	\$ 798,121	2%	0%
City Manager	2,665,137	3,392,131	3,199,571	3,229,254	3,918,794	9%	22%
Management Services	3,236,939	3,233,550	3,912,119	4,073,647	4,682,211	11%	20%
Economic Development	0	456,478	322,232	358,100	371,111	1%	15%
Development Services							
D. S. - Community Development	1,974,310	1,734,054	2,073,652	2,181,114	2,182,132	5%	5%
D. S. - Code Compliance	2,809,760	2,863,809	3,647,425	4,108,340	4,783,822	12%	31%
D. S. - Public Works	1,876,832	1,695,583	1,998,128	2,230,732	2,326,289	6%	16%
D. S. - Capital Improvement Program	0	0	0	0	200,000	0%	100%
Development Services Total	6,660,902	6,293,446	7,719,205	8,520,186	9,492,243	23%	23%
Police	17,349,296	18,165,512	19,260,786	19,301,262	20,613,786	49%	7%
Non-Departmental	1,121,508	815,573	987,618	771,590	1,872,172	5%	90%
Total General Fund Expenditures	\$ 31,976,163	\$ 33,723,602	\$36,197,838	\$ 37,287,196	\$ 41,748,438	100%	15%

Total General Fund Expenditures by Department (Continued)

At \$41.7 million, the overall Fiscal Year (FY) 2022-23 expenditures for the General Fund are increasing by 15% or \$5.5 million over the \$36.2 million budgeted during FY 2021-22. As previously noted, increases to the General Fund Expenditures has primarily resulted from increases related to staffing as further described in Section E, the law enforcement contract with the County of San Bernardino, and insurance premiums, as well as software and hardware upgrades. Additionally, Non-Departmental is increasing due to the replacement of aging software in Development Services.

The following is a discussion of the different General Fund Departments increases:

- City Council – The City Council Department consists of both the City Council and the City Attorney Divisions. The department is expected to remain relatively flat with an increase of \$1,814.
- City Manager – In the past, the City Manager Department was comprised of both the City Manager and Information Technology (IT) Divisions. In FY 2022-23, the City Manager Department includes the City Manager, Information Technology (IT) Divisions, and Geographic Information System (GIS). Overall, the department is expected to increase by 22% or \$0.7 million. The increase is primarily attributed to the transfer of the Geographic Information System (GIS) program into IT from Development Services. There are additional increases within the IT Division to upgrade the City's backup system, server data switches, and other server components for FY 2022-23. In addition, \$50,000 for the 2022 Municipal Election has been included in the City Manager Division.
- Management Services – As a whole, the Management Services Department is expected to increase by 20%, from \$3.9 million in FY 2021-22 to \$4.7 million in FY 2022-23. The increase is due in large part to the City's insurance premium increasing by 26%, along with the implementation of budgeting software that was approved in FY 2021-22 and will carry forward into FY 2022-23.
- Economic Development – The Economic Development Department is increasing slightly by \$48,879.
- Development Services – As a whole Development Services makes up 23% of the General Fund expenditures and is expected to increase by 23%.
 - Community Development – Community Development, which includes Planning and Building & Safety, is expected to increase by 5%. This is primarily related to the creation of the Environmental Justice Element and the Safety Element in the City's General Plan, as required by the State of California.
 - Code Compliance – Code Compliance, which is comprised of Code Enforcement and Animal Control, is expected to increase by 31%. For Code Enforcement, the increase is directly due to three staffing additions and the funding to purchase three (3) service trucks to implement and manage the Deemed Approved, Truck Parking Permit, and Rental Housing Inspection Programs. The Animal Control increase of 21% is due to staffing added after the adoption of the FY 2021-22 Budget.
 - Public Works – Consisting of Engineering and Building Maintenance, expenditures are expected to increase by 16%, from \$2.0 million to \$2.3 million. The increase is due to the need for additional engineering services as a result of increased development activity, along with increased maintenance needed at City-owned facilities.
 - Capital Improvement – The General Fund Capital Improvement Program (CIP) funding is projected to increase \$200,000 for FY 2022-23. The increase is due to the inclusion of a new project to install trails at the Golf Course to encourage outdoor recreation. This project was also awarded a \$192,675 per capita grant. Additional information is included in the CIP section.
- Police Department – While the Police department is 15% of the total budgeted expenditures, the law enforcement contract of \$20,176,408 is 51% of the total General Fund operating expenditures, which is consistent with the City's Financial Policies. This ensures compliance with the City Council's adopted financial policies. The Police Department's increase of \$1.4 million is primarily due to the addition of one detective and three deputies, along with all the necessary equipment (including vehicles and other startup cost).
- Non-Departmental – Non-Departmental includes expenditures that are not attributed to any individual General Fund program and is expected to increase by 90% in FY 2022-23 from the FY 2021-22 Budget. The increase is due to the replacement of aging software in Development Services, which will be a multi-year project.

EXPENDITURE SUMMARY

City Operating Funds Budgeted Transfers

The FY 2022-23 Budget includes Transfers of City Operating Funds totaling \$7,287,487. As shown in the following chart, the Transfers In balance to a corresponding Transfer Out, with the exception occurring in the FY 2021-22 Revised Budget.

City Transfers	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Transfers In					
1. Fund 100 - General Fund*	\$ 644,400	\$ 252,000	\$ 200,000	\$ 600,000	\$ 200,000
2. Fund 170 - Community Development Commission	430,299	0	0	0	0
3. Fund 207 - Local Transportation Fund	0	0	0	0	0
4. Fund 210 - HFPD CalPERS	1,394,000	2,226,934	1,043,000	1,043,000	1,130,815
5. Fund 263 - Street Maintenance	3,771,891	3,329,988	2,859,565	2,859,565	3,745,794
6. Fund 304 - 2014 DIF Loan (DIF-Public Service)*	496,000	3,304,783	0	0	0
7. Fund 309 - DIF 2018-City Hall Facilities*	0	557,000	870,000	870,000	0
8. Fund 402 - 2012 Water Rights Acquisition Debt Service	1,441,400	3,000,000	1,438,675	1,438,675	1,442,075
9. Fund 403 - 2005 COP Refinance Debt Service	836,750	2,600,938	867,050	867,050	768,803
10. Fund 504 - City Streets Projects	28,030	0	0	0	0
Total Transfers In	\$9,042,770	\$15,271,643	\$7,278,290	\$ 7,678,290	\$7,287,487
Transfers Out					
1. Fund 100 - General Fund*	\$3,868,385	\$ 7,673,453	\$3,462,224	\$ 7,462,224	\$2,572,890
2. Fund 204 - Measure I - 2010 Renewal	1,398,030	1,925,700	1,750,000	1,750,000	1,750,000
3. Fund 205 - Gas Tax	1,300,000	982,146	1,109,565	1,109,565	1,400,000
4. Fund 206 - Gas Tax Swap	900,000	422,142	0	0	595,794
5. Fund 207 - Local Transportation Fund	201,891	0	0	0	0
6. Fund 255 - AB 3229 Supplemental Law	246,000	252,000	200,000	200,000	200,000
7. Fund 303 - DIF Police	398,400	0	0	0	0
8. Fund 304 - 2014 DIF Loan (DIF-Public Service)	730,064	0	0	0	0
9. Fund 309 - DIF 2018-City Hall Facilities	0	4,016,202	756,501	1,156,501	768,803
10. Fund 504 - City Streets Projects	0	71	0	0	0
Total Transfers Out	\$9,042,770	\$15,271,714	\$7,278,290	\$ 11,678,290	\$7,287,487

FY 2021-22 Revised

The difference between Transfers In and Transfers Out is \$4,000,000. The amount is being transferred from the General Fund to a Section 115 Trust to establish, manage, and mitigate the unfunded pension liability and other post-employment benefits liabilities.

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- Transfer of \$200,000 between the General Fund and Fund 255 – AB 3229 Supplemental Law is to offset the cost for Deputy Sheriffs.
- Transfer of \$1,130,815 between Fund 210 – HFPD CalPERS and the General Fund is to fund the CalPERS obligations of the former Hesperia Fire Protection District.
- To fund the operations of Fund 263 – Streets Maintenance, \$3,745,794 was transferred from Fund 204 – Measure I - 2010 Renewal (\$1,750,000), Fund 205 – Gas Tax (\$1,400,000), and Fund 206 – Gas Tax Swap (\$595,794).
- Transfer of \$1,442,075 between Fund 402 – 2012 Water Rights Acquisition Debt Service and the General Fund is to fund annual debt service obligation.
- Transfer of \$768,804 between Fund 403 – 2005 COP Refinance Debt Service and Fund 309 – DIF 2018-City Hall Facilities to fund annual debt service obligation.

*Note: Budgetary Basis Adjustment – Principal repayments related to the 2014 Development Impact Fee (DIF) Loan From the General Fund are reflected as Advances To/From in the Annual Comprehensive Financial Report. For purposes of the debt section, repayments are shown as a principal expenditure; however, the repayment is actually a transfer of funds and is identified in the City Operating Funds Budgeted Transfers, not as an expenditure.

EXPENDITURE SUMMARY**Proprietary Funds Budgeted Transfers**

The FY 2022-23 Budget includes Transfers totaling \$3,555,000 from the Water Operating fund to various funds within the Water District.

Proprietary Funds Transfers	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
<i>Transfers In</i>					
1. Fund 701 - Water Capital	\$ 0	\$ 0	\$ 2,000,000	\$ 2,000,000	\$ 1,900,000
2. Fund 703 - Water Capital Rehab & Replace	0	0	500,000	500,000	1,375,000
3. Fund 704 - Water Contamination Mitigation	500,000	500,000	500,000	500,000	80,000
4. Fund 720 - Recycled Water Operations	0	0	200,000	200,000	200,000
<i>Total Transfers In</i>	\$ 500,000	\$ 500,000	\$ 3,200,000	\$ 3,200,000	\$ 3,555,000
<i>Transfers Out</i>					
1. Fund 700 - Water Operating	\$ 500,000	\$ 500,000	\$ 3,200,000	\$ 3,200,000	\$ 3,555,000
<i>Total Transfers Out</i>	\$ 500,000	\$ 500,000	\$ 3,200,000	\$ 3,200,000	\$ 3,555,000

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- Transfer of \$1,900,000 between Fund 701 – Water Capital and Fund 700 – Water Operating to fund the deficit in the capital fund.
- Transfer of \$1,375,000 between Fund 703 – Water Capital Rehab & Replace and Fund 700 – Water Operating to reserve funds for future rehabilitation or replacement of the Water District's capital assets.
- Transfer of \$80,000 between Fund 704 – Water Contamination Mitigation and Fund 700 – Water Operating to reserve funds to mitigate any potential contamination occurring in the District's facilities.
- Transfer of \$200,000 between Fund 720 – Recycled Water Operations and Fund 700 – Water Operating is to fund annual debt service obligation for the reclaimed water network.

EXPENDITURE SUMMARY

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TOTAL EXPENDITURES BY FUND, DEPARTMENT AND PROGRAM

	2019-20	2020-21	2021-22	2021-22	2022-23	% Change From 2021-22
	Actual	Actual	Budget	Revised	Budget	Budget
<u>General Fund</u>						
<u>City Council</u>						
100 100 City Council	\$ 449,758	\$ 270,269	\$ 346,307	\$ 333,157	\$ 348,121	1%
100 102 City Attorney	492,623	1,096,643	450,000	700,000	450,000	0%
Total City Council	\$ 942,381	\$ 1,366,912	\$ 796,307	\$ 1,033,157	\$ 798,121	0%
<u>City Manager</u>						
100 200 City Manager	\$ 1,380,323	\$ 1,868,236	\$ 1,423,865	\$ 1,457,822	\$ 1,573,041	10%
100 215 Information Technology	1,284,814	1,523,895	1,775,706	1,771,432	2,345,753	32%
Total City Manager	\$ 2,665,137	\$ 3,392,131	\$ 3,199,571	\$ 3,229,254	\$ 3,918,794	22%
<u>Management Services</u>						
100 220 Finance	\$ 1,845,812	\$ 1,625,010	\$ 1,780,689	\$ 1,898,206	\$ 2,103,642	18%
100 225 Human Resources/ Risk Mgmt.	1,391,127	1,608,540	2,131,430	2,175,441	2,578,569	21%
100 229 Non-Departmental	1,121,508	815,573	987,618	771,590	1,872,172	90%
Total Management Services	\$ 4,358,447	\$ 4,049,123	\$ 4,899,737	\$ 4,845,237	\$ 6,554,383	34%
<u>Economic Development</u>						
100 25 Economic Development	\$ 0	\$ 456,478	\$ 322,232	\$ 358,100	\$ 371,111	15%
<u>D. S. - Community Development</u>						
100 3000 Planning	\$ 859,362	\$ 670,362	\$ 888,065	\$ 909,277	\$ 979,314	10%
100 3020 Building & Safety	1,114,948	1,063,692	1,185,587	1,271,837	1,202,818	1%
Total D. S. Community Development	\$ 1,974,310	\$ 1,734,054	\$ 2,073,652	\$ 2,181,114	\$ 2,182,132	5%
<u>D. S. - Code Compliance</u>						
100 3010 Code Enforcement	\$ 1,170,268	\$ 1,204,304	\$ 1,728,671	\$ 1,830,626	\$ 2,467,764	43%
100 5000 Animal Control	1,639,492	1,659,505	1,918,754	2,277,714	2,316,058	21%
Total D. S. Code Compliance	\$ 2,809,760	\$ 2,863,809	\$ 3,647,425	\$ 4,108,340	\$ 4,783,822	31%
<u>D. S. - Public Works</u>						
100 3100 Engineering	\$ 793,771	\$ 722,907	\$ 864,415	\$ 955,305	\$ 967,725	12%
100 3110 Building Maintenance	1,083,061	972,676	1,133,713	1,275,427	1,358,564	20%
100 Capital Improvement Program	0	0	0	0	200,000	100%
Total D. S. - Public Works	\$ 1,876,832	\$ 1,695,583	\$ 1,998,128	\$ 2,230,732	\$ 2,526,289	26%
<u>100 510 Police</u>	\$ 17,349,296	\$ 18,165,512	\$ 19,260,786	\$ 19,301,262	\$ 20,613,786	7%
Total General Fund Expenditures	\$ 31,976,163	\$ 33,723,602	\$ 36,197,838	\$ 37,287,196	\$ 41,748,438	15%
<u>Community Development Commission</u>						
170 Community Development Commission	\$ 457,623	\$ 1,036,979	\$ 0	\$ 0	\$ 0	0%
<u>Hesperia Housing Authority Funds</u>						
370 Hesperia Housing Authority	\$ 93,722	\$ 1,906,983	\$ 66,650	\$ 66,875	\$ 72,586	9%
<u>C.D.B.G Funds</u>						
251 C.D.B.G Administration	\$ 1,095,017	\$ 1,052,055	\$ 2,303,429	\$ 1,075,306	\$ 1,438,687	-38%
257 Neighborhood Stabilization Program	19,032	0	0	0	0	0%
258 CDBG-CV Cares Act	0	0	989,947	0	0	-100%
Total C.D.B.G Expenditures	\$ 1,114,049	\$ 1,052,055	\$ 3,293,376	\$ 1,075,306	\$ 1,438,687	-56%

EXPENDITURE SUMMARY

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TOTAL EXPENDITURES BY FUND, DEPARTMENT AND PROGRAM (Continued)

	2019-20	2020-21	2021-22	2021-22	2022-23	% Change From 2021-22
	Actual	Actual	Budget	Revised	Budget	Budget
<u>D. S. - Public Works Funds</u>						
263 3150 Street Maintenance	\$ 2,428,969	\$ 1,885,807	\$ 2,021,138	\$ 2,030,117	\$ 2,098,161	4%
263 3170 Traffic	1,619,284	1,411,812	1,367,595	1,418,735	1,879,475	37%
263 Street Maintenance Fund	\$ 4,048,253	\$ 3,297,619	\$ 3,388,733	\$ 3,448,852	\$ 3,977,636	17%
<u>Streets Capital Improvement Projects (CIP) Funds</u>						
204 Measure I - 2010 Renewal	\$ 1,090,810	\$ 450,828	\$ 1,764,242	\$ 704,736	\$ 1,652,933	-6%
207 Article 8 Local Transportation Fund	2,347	25,000	457,000	8,200	248,800	-46%
209 Gas Tax RMRA	768,364	2,894,958	2,000,000	1,500	1,998,500	0%
300 Streets Development Impact Fee	2,383,603	2,722,636	565,050	205,007	203,600	-64%
301 Storm Drain Development Impact Fee	230,525	73,419	391,315	140,000	1,065,149	172%
306 Development Impact Fees 2018-Streets *	0	0	12,128,698	3,532,567	12,895,201	6%
313 Development Impact Fees A-04 Drainage	0	11,448	400,000	11,000	952,000	138%
504 City Wide Streets Projects	473,403	440,318	36,444,106	6,070,056	28,132,561	-23%
Total Streets CIP Funds	\$ 4,949,052	\$ 6,618,607	\$ 54,150,411	\$ 10,673,066	\$ 47,148,744	-13%
<u>Other Transportation Related Funds</u>						
254 AB 2766 AOMD	\$ 484,482	\$ 0	\$ 0	\$ 0	\$ 0	0%
Total Other Transportation Related Funds	\$ 484,482	\$ 0	\$ 0	\$ 0	\$ 0	0%
<u>Other City Related Funds</u>						
256 Environmental Programs Grant Fund	\$ 21,593	\$ 32,177	\$ 61,890	\$ 46,881	\$ 66,156	7%
303 Development Impact Fees-Police	0	6,128	0	23,330	0	0%
304 Public Services Dev. Impact Fee	59,289	0	0	0	0	0%
309 Development Impact Fees 2018-City Hall Facilities	0	19,270	85,000	17,350	85,000	0%
312 Development Impact Fees-2018 Police	0	0	0	6,889	0	0%
402 Water Rights Acquisition	1,441,400	1,439,365	1,438,675	1,437,217	1,442,075	0%
403 2013 Refunding Lease Rev Bonds	834,975	850,440	867,050	866,091	881,150	2%
Total Other City Related Funds	\$ 2,357,257	\$ 2,347,380	\$ 2,452,615	\$ 2,397,758	\$ 2,474,381	1%
Total Streets CIP, Other Transportation, City Facilities, & Other City Related Funds	\$ 7,790,791	\$ 8,965,987	\$ 56,603,026	\$ 13,070,824	\$ 49,623,125	-12%
<u>700 Water Operating Fund</u>						
4010 Source of Supply	\$ 3,278,811	\$ 4,178,788	\$ 4,232,272	\$ 6,416,872	\$ 4,825,015	14%
4020 Production	3,011,644	3,577,195	3,730,996	3,951,182	4,596,134	23%
4030 Distribution	1,562,372	1,592,817	1,623,578	1,602,298	1,847,563	14%
4035 Pipeline Maintenance	1,023,265	995,129	1,044,150	1,090,947	1,000,419	-4%
4040 Engineering	990,078	917,477	1,002,956	1,116,231	1,019,812	2%
4050 Customer Service	1,904,560	1,891,383	2,000,669	1,985,445	2,504,758	25%
4060 Utility Billing	1,002,579	907,098	1,027,781	1,490,516	1,302,662	27%
4070 Administration	4,857,862	9,582,404	3,525,442	3,721,612	4,064,384	15%
4080 Property Management	387,665	353,792	455,052	461,991	459,618	1%
Total Water Operating	\$ 18,018,836	\$ 23,996,082	\$ 18,642,896	\$ 21,837,094	\$ 21,620,365	16%

*Note – Fund 306 includes the Debt Service for the Ranchero Road Interchange Loan

EXPENDITURE SUMMARY

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TOTAL EXPENDITURES BY FUND, DEPARTMENT AND PROGRAM (Continued)

						% Change From
	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	2021-22 Budget
<u>701 Water Capital Projects Fund</u>	\$ 2,971,708	\$ 827,198	\$ 3,330,000	\$ 72,926	\$ 3,825,000	15%
<u>720 Reclaimed Water Operations</u>	\$ 0	\$ 80,047	\$ 262,556	\$ 243,836	\$ 255,656	-3%
<u>710 Sewer Operating Fund</u>						
4200 Sewer Operations	\$ 3,810,443	\$ 4,754,290	\$ 4,206,706	\$ 4,422,567	\$ 4,809,563	14%
4240 Sewer Engineering	193,766	176,964	204,341	278,327	267,166	31%
4260 Sewer Utility Billing	184,972	187,348	215,444	219,707	243,465	13%
4270 Sewer Administration	122,416	152,918	633,786	647,156	748,047	18%
Total Sewer Operating	\$ 4,311,597	\$ 5,271,520	\$ 5,260,277	\$ 5,567,757	\$ 6,068,241	15%
<u>711 Sewer Capital Fund</u>	\$ 559,710	\$ 1,500,350	\$ 2,690,000	\$ 80,032	\$ 3,845,000	43%
<u>713 Sewer Capital Rehab and Replace</u>	\$ 61,262	\$ 0	\$ 0	\$ 0	\$ 0	0%
Total Water District	\$25,923,113	\$31,675,196	\$30,185,729	\$27,801,645	\$35,614,262	18%
<u>210 Fire Operating Fund</u>	\$ 874,510	\$ 975,994	\$ 1,042,420	\$ 1,007,746	\$ 1,130,815	8%
Total Expenditures By Fund, Department, and Program	\$ 72,278,224	\$ 82,634,415	\$ 130,777,772	\$ 83,758,444	\$ 133,605,549	2%

EXPENDITURE SUMMARY

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TOTAL EXPENDITURES BY ACCOUNT

	2019-20	2020-21	2021-22	2021-22	2022-23	% Change From 2021-22
	Actual	Actual	Budget	Revised	Budget	Budget
Salaries						
7000 - Salaries & Wages	\$ 11,909,487	\$ 10,626,587	\$ 11,831,340	\$ 12,631,217	\$ 13,757,525	16%
7010 - Council/Commissioner Wage	50,727	48,920	59,780	59,780	59,780	0%
7030 - Part Time Wages	323,396	255,868	340,103	393,627	527,494	55%
7050 - Overtime Wages	258,594	236,438	254,894	254,894	246,519	-3%
7070 - Standby Pay	51,965	52,136	52,000	52,000	83,200	60%
7080 - FLSA Pay	6,460	6,577	0	0	0	0%
Total Salaries	\$ 12,600,629	\$ 11,226,525	\$ 12,538,117	\$ 13,391,518	\$ 14,674,518	17%
Benefits						
7100 - 401a Pension Plan	\$ 197,409	\$ 186,168	\$ 207,979	\$ 212,897	\$ 299,295	44%
7110 - PERS-Classic	3,021,653	3,259,592	3,531,056	3,525,744	3,957,105	12%
7111 - Pension Expense	616,686	379,158	0	0	0	0%
7115 - PERS-PEPRA	501,153	545,676	464,083	477,034	808,256	74%
7120 - Health Insurance	1,774,063	1,674,249	2,400,525	2,456,095	2,851,620	19%
7123 - Dental Insurance	75,848	68,111	79,147	81,068	89,788	13%
7126 - Vision Insurance	13,056	11,477	12,999	13,228	14,452	11%
7140 - Worker's Compensation	714,168	754,036	751,848	761,469	847,151	13%
7150 - Medicare	181,124	163,210	177,365	181,483	208,027	17%
7160 - Social Security/FICA	23,972	18,261	21,309	24,993	28,313	33%
7170 - Life Insurance	15,055	13,083	14,851	15,171	17,067	15%
7180 - Auto Allowance	85,568	77,815	64,800	64,800	85,200	31%
7181 - Bilingual Pay	20,400	19,200	18,000	19,200	21,600	20%
7182 - Cellphone Allowance	11,700	11,600	10,800	10,800	14,400	33%
7190 - Unemployment Insurance	17,346	73,649	55,000	40,788	43,000	-22%
7195 - Post Employment Benefits	54,080	187,123	82,692	77,502	83,763	1%
7199 - Other Benefit Expense	57,486	19,176	0	0	0	0%
Total Benefits	\$ 7,380,767	\$ 7,461,582	\$ 7,892,454	\$ 7,962,272	\$ 9,369,037	19%
Material and Operations						
7200 - Div/Program Expenditures	\$ 10,353	\$ 7,506	\$ 237,919	\$ 13,930	\$ 13,930	-94%
7250 - Office Expense	84,355	57,932	57,500	64,010	66,288	15%
7255 - Computer Supplies	45,048	37,152	50,120	42,080	50,710	1%
7260 - Printing	26,102	20,889	27,871	27,871	33,907	22%
7270 - Postage/Shipping Costs	134,326	88,177	49,035	43,335	49,845	2%
7280 - Publications	14,063	4,597	5,591	6,435	10,963	96%
7290 - Advertising	39,087	26,701	33,350	36,705	39,131	17%
7300 - Employee Expense	40,408	34,346	48,000	52,111	48,881	2%
7310 - Council Reimbursement	45	0	200	200	200	0%
7320 - Uniform Expense	47,252	43,292	51,846	51,111	62,090	20%
7370 - Reserve Costs	4,907	2,814	8,000	6,000	8,510	6%
7400 - Materials & Operations	1,620,801	1,669,498	1,739,736	1,651,958	2,146,838	23%
7410 - Safety Supplies	26,599	25,834	29,135	28,181	33,716	16%
7420 - Kennel Supplies	75,887	64,363	87,900	87,900	87,900	0%
7430 - Field Expenses	14,024	9,163	12,350	12,350	14,850	20%
7440 - Fuel	345,362	277,826	335,600	398,384	495,658	48%
7455 - Small Tools	20,985	22,490	23,700	28,341	24,900	5%
7460 - Equipment Under Capital	68,419	63,262	66,660	79,393	81,927	23%
7470 - Utilities-Electric	2,281,521	2,770,265	2,838,809	3,004,169	3,354,898	18%
7473 - Utilities-Gas	47,203	44,441	44,245	46,735	52,100	18%
7476 - Utilities-Water	3,351,322	4,336,675	4,769,943	6,668,074	5,440,119	14%
7478 - Utilities-Wastewater	2,844,310	3,286,451	3,520,161	3,766,359	4,088,550	16%
7482 - Utilities-Telephone	218,886	218,449	250,569	240,579	272,017	9%
7483 - Utilities-Telecomm Services	1,122	0	0	0	0	0%
7484 - Property Tax/Assessments	0	0	270	0	0	-100%
7485 - Lease Maintenance	41,051	40,887	43,050	49,423	74,920	74%
Total Material and Operations	\$ 11,403,441	\$ 13,153,009	\$ 14,331,560	\$ 16,405,634	\$ 16,552,848	15%

EXPENDITURE SUMMARY

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TOTAL EXPENDITURES BY ACCOUNT (Continued)

	2019-20	2020-21	2021-22	2021-22	2022-23	% Change From 2021-22
	Actual	Actual	Budget	Revised	Budget	Budget
Contractual Services						
7500 - Contract Services	\$ 5,777,867	\$ 8,109,611	\$ 33,496,218	\$ 7,450,669	\$ 34,647,109	3%
7520 - Plan Check	0	0	50,000	90	35,000	-30%
7525 - Inspection	0	0	50,000	165,000	152,000	204%
7550 - Collection Services	53,014	40,816	47,750	92,300	100,750	111%
7560 - Legal Services	617,592	1,236,117	565,000	816,029	560,000	-1%
7563 - Litigation Services	42,331	115,957	90,000	178,382	101,500	13%
7565 - Claims/Lawsuits/Settlement	32,511	37,140	60,000	83,897	60,000	0%
7570 - Insurance Services	662,337	836,040	1,089,750	1,088,000	1,374,190	26%
7580 - Computer Services	86,860	90,737	103,970	112,848	105,470	1%
7585 - Software License	428,575	543,706	595,172	588,657	640,686	8%
7590 - Service Charges & Fees	190,934	142,141	89,343	112,770	116,164	30%
7605 - Traffic Signal Maintenance	33,963	47,266	80,000	80,000	80,000	0%
7610 - Striping Contract	144,730	163,602	171,000	169,000	169,000	-1%
7615 - Street Sweeping Contract	186,150	193,500	210,000	175,078	357,585	70%
7650 - Equipment Rental	13,796	10,409	33,700	36,470	33,700	0%
7700 - County Contract	16,856,131	17,513,021	18,775,634	18,775,634	20,176,408	7%
7705 - County Contract Overtime	211,285	330,879	50,000	50,000	50,000	0%
7710 - Cal Id	111,898	113,707	113,744	113,744	113,744	0%
7720 - Franchise Fee	250,000	250,000	250,000	250,000	250,000	0%
7748 - Development Agreement	98,593	551	6,059	551	237,997	3828%
7749 - Other Contracts	51,889	148,088	8,966,638	2,524,678	5,403,839	-40%
7775 - Economic Development	0	428,554	0	0	0	0%
Total Contractual Services	\$ 25,850,457	\$ 30,351,842	\$ 64,893,978	\$ 32,863,797	\$ 64,765,142	0%
Other Operating						
7800 - Other Operating	\$ 890,584	\$ 440,439	\$ 208,575	\$ 353,484	\$ 321,500	54%
7805 - Dues/Memberships	61,001	58,792	71,902	71,591	77,381	8%
7820 - Travel & Meetings	13,594	5,034	21,960	19,520	18,770	-15%
7825 - Mileage	103	0	640	390	340	-47%
7840 - Conferences & Seminars	19,221	4,933	60,210	41,890	61,575	2%
7845 - Training & Education	54,972	26,718	91,600	66,924	123,100	34%
7860 - Education Reimbursement	32,332	35,659	31,220	29,371	35,100	12%
7880 - Community Relations	33,341	22,810	41,950	40,800	42,050	0%
7890 - General & Admin Expense	2,697,338	2,807,356	2,768,056	2,768,056	3,085,930	11%
7900 - Bad Debt Expense	0	0	0	4,523	0	0%
7935 - Loss on Market Analysis	0	2,813,597	0	0	0	0%
7950 - Rent Expense	17,276	17,276	17,276	17,276	17,276	0%
8000 - Grant Expense	1,194,251	1,058,381	5,717,176	1,981,881	3,129,123	-45%
8001 - Homeland Security Grant	29,684	23,256	24,228	26,510	24,875	3%
8004 - Tobacco Grant	0	5,800	0	16,431	7,886	100%
8020 - Off Highway Grant	29,708	29,621	39,267	47,733	64,812	65%
8026 - Proposition 1 Grant	881,395	0	0	0	0	0%
8028 - Mobile Source Emiss. Reduct. Grant	484,482	0	0	0	0	0%
8029 - SB1 LPP Grant	0	0	3,900,000	0	3,900,000	0%
8030 - SB1 LPP Formula	0	0	11,365,740	908,095	10,491,818	-8%
8038 - Water Arrearages Grant	0	0	0	445,362	0	0%
8039 - Covid Grant	0	712,030	0	1,596	0	0%
8040 - Beverage Container Recycle	11,807	16,844	22,321	22,321	27,017	21%
8070 - Facilities Maintenance	217,385	131,971	143,750	160,250	213,600	49%
8071 - Vehicle/Equip Maintenance/Repair	518,587	462,002	575,711	447,057	489,550	-15%
8072 - Maintenance/Repairs	3,638	292	12,000	8,000	10,000	-17%
8080 - W/C Trustee Audit Adjustment	(362,744)	214,942	0	0	0	0%
8090 - Misc Expense	10,557	48,688	9,000	9,000	9,000	0%
Total Other Operating	\$ 6,838,512	\$ 8,936,441	\$ 25,122,582	\$ 7,488,061	\$ 22,150,703	-12%

EXPENDITURE SUMMARY

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TOTAL EXPENDITURES BY ACCOUNT (Continued)

	2019-20	2020-21	2021-22	2021-22	2022-23	% Change From 2021-22
	Actual	Actual	Budget	Revised	Budget	Budget
Capital Outlay						
8400 - Land & Buildings	\$ 179,047	\$ 475,030	\$ 261,928	\$ 96,028	\$ 30,000	-89%
8401 - Residential Property	16,154	0	0	0	0	0%
8404 - Appraisal Services	0	0	0	12,950	0	0%
8420 - Vehicles Capital Expend	187,325	499,024	335,042	453,214	518,309	55%
8440 - Equipment Capital Expend	94,944	321,727	506,500	612,721	631,881	25%
8460 - Computer Capital Expend	53,865	0	0	0	0	0%
8560 - Infrastructure-Water	1,636,654	0	0	0	0	0%
8592 - Contributed Capital	5,240	0	0	0	0	0%
Total Capital Outlay	\$ 2,173,229	\$ 1,295,781	\$ 1,103,470	\$ 1,174,913	\$ 1,180,190	7%
Debt Service						
8600 - Principal	\$ 3,736,240	\$ 8,630,483	\$ 3,147,063	\$ 3,147,063	\$ 3,208,821	2%
8700 - Interest Expense	2,175,402	1,511,122	1,740,548	1,319,603	1,693,790	-3%
8800 - Bond Administration Exp	119,547	67,630	8,000	5,583	10,500	31%
Total Debt Service	\$ 6,031,189	\$ 10,209,235	\$ 4,895,611	\$ 4,472,249	\$ 4,913,111	0%
Total City Expenditures by Account Number	\$ 72,278,224	\$ 82,634,415	\$ 130,777,772	\$ 83,758,444	\$ 133,605,549	2%

CITY POSITION SUMMARIES

- *Overview and Summary*
- *CalPERS*
- *10-Year History of Full-Time and Part-Time Staff by Fund*
- *2022-23 Budget Full-Time and Part-Time Staff by Department*
- *2022-23 Budget General Fund Full-Time Positions*
- *Full-Time and Part-Time Position Listing Summary by Department*
- *Full-Time Position Listing by Department*
- *Part-Time Position Listing by Department*

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CITY POSITION SUMMARIES

Overview and Summary

The "City Position Summaries" Section includes information on all City full-time and part-time positions (employees). This section includes graphics showing positions by department and fund, as well as position listings that indicate the allocation of full-time and part-time positions for each department. Information about the staffing of positions is shown for four fiscal years and how the indicated positions are funded and authorized. It is important to note that the positions shown in this section are intended to be filled by employees of the City. This section does not include any positions contracted by a third party (contracted staff). For a salary range table, refer to the most recent Combined Compensation Schedule, as required by CalPERS, which can be located in the J Section – Supplemental Information.

All full-time and part-time positions are expressed as full-time equivalents (FTE) to reflect the hours budgeted. A full-time position (1.00 FTE) reflects 2,080 hours of paid time for one year, while a part-time position is budgeted for 960 hours equating to 0.46 FTE ($960/2,080=0.46$).

Summary of Position Changes:

The Fiscal Year (FY) 2022-23 Budget increases staffing by 12% or 19.95 FTE from 172.90 FTE in FY 2021-22 to 192.85 FTE. Of the budget-to-budget increase, 1.46 FTE was approved to be added during the FY 2021-22 First Quarter Review, while the FY 2021-22 Mid-Year Budget Review added 4.38 FTE. The FY 2022-23 Budget includes the addition of 14.11 FTE.

Position Changes Occurring During FY 2021-22 (5.84 FTE Increases):

During the FY 2021-22 First Quarter Budget Review, the following staffing additions occurred (1.46 FTE addition):

Animal Control – Addition of 1.46 FTE

- Added one (1.00 FTE) Animal Care Technician.
- Added one (0.46 FTE) part-time Animal Care Technician.

During the Mid-Year Budget Review, staffing increased by 4.38 FTE.

Development Services Department – Addition of 1.00 FTE

- Eliminated one Principal Planner (1.00 FTE), which is a Management Classification and added one new Deputy Development Services Director (1.00 FTE), which is a Senior Management Classification.
- Added one Senior Management Analyst (1.00 FTE)

Community Development Division – Addition of 0.46 FTE

- Eliminated one Community Development Coordinator position (1.00 FTE) and added one Community Development Supervisor (1.00 FTE).
- Eliminated one Office Assistant (1.00 FTE) and added one Senior Office Specialist position (1.00 FTE).
- Eliminated one Senior Engineering Technician position (1.00 FTE) and added one Assistant Planner position (1.00 FTE).
- Added one part-time Office Assistant (0.46 FTE).

Code Compliance Division – Animal Control – Addition of 2.92 FTE

- Eliminated the Animal Services Manager (1.00 FTE), which is a Management Classification, Non-Represented position, and salary range 41.
- Eliminated one Animal Services Coordinator position (1.00 FTE) and added a new position classification title of Animal Services Supervisor (1.00 FTE).
- Added a new position classification title of Field Services Supervisor (1.00 FTE).
- Added a new position classification title of Animal Services Specialist (1.00 FTE).
- Added two part-time receptionist positions (0.92 FTE).
- Added one Animal Care Technician (1.00 FTE) position.

CITY POSITION SUMMARIES

Overview and Summary (Continued)

FY 2022-23 Positions Recommendations (14.11 FTE Increase):

In addition to the actions occurring during the fiscal year that were presented with the FY 2021-22 Budget reviews, the FY 2022-23 Budget proposes a restructuring of department positions, as well as the addition of new positions to accommodate increased workloads from development and new programs.

Management Services Department – Addition of 0.54 FTE

- Eliminate one part-time Office Assistant (0.46 FTE) and add one full-time Office Assistant (1.00 FTE).
- Eliminate one Financial Analyst (1.00 FTE) and add one Accountant (1.00 FTE).
- Eliminate one Management Analyst (1.00 FTE) and add one Senior Accountant (1.00 FTE).

Economic Development Department – No FTE Change

- Eliminate one Senior Development Specialist (1.00 FTE) and add one Economic Development Manager (1.00 FTE).

Community Development Division – Addition of 0.54 FTE

- Eliminate one part-time Plans Examiner (0.46 FTE) and add one full-time Plans Examiner (1.00 FTE).

Code Compliance Division – Addition of 3.54 FTE

- Eliminate one part-time Administrative Analyst (0.46 FTE).
- Add one Code Enforcement Supervisor (1.00 FTE).
- Add two Code Enforcement Officers (2.00 FTE).

Public Works Division – Addition of 4.46 FTE

Engineering Program – Addition of 1.46 FTE

- Eliminate one (1.00 FTE) Construction Inspection Supervisor and add one (1.00 FTE) Senior Management Analyst.
- Add one Administrative Analyst (1.00 FTE).
- Add one part-time Officer Assistant (0.46 FTE).

Building Maintenance Program – Addition of 1.00 FTE

- Add one Facility Maintenance Technician (1.00 FTE).

Streets Maintenance Division – Addition of 2.00 FTE in Traffic

- Add one Maintenance Worker (1.00 FTE).
- Add one Traffic Signal Technician (1.00 FTE).

Water Operating Division – Addition of 6.03 FTE

Production Program – Addition of 2.00 FTE

- Add one Maintenance Worker (1.00 FTE).
- Add one Water Quality Technician (1.00 FTE).

Utility Billing Program – Addition of 4.03 FTE

- Add one Accountant (1.00 FTE) position.
- Add two part-time Customer Service Representative positions (1.46 FTE). Each position is allocated at 0.73 FTE.
- Increase one part-time Customer Service Representative FTE allocation from 0.46 FTE to 0.73 FTE (increase of 0.27 FTE).
- Eliminate one vacant Senior Customer Service Representative (1.00 FTE) and add five part-time Office Assistant positions. Each part-time position will have an FTE allocation of 0.46 FTE for a total of 2.30 FTE.

Overview and Summary (Continued)**Salary Range increase:**

The following positions are being recommended for a salary range increase:

- Assistant City Clerk with a proposed salary range increase from Range 35 to a Range 37.
- Code Enforcement Supervisor with a proposed salary range increase from Range 37 to a Range 39.
- Maintenance Crew Supervisor with a proposed salary range increase from Range 37 to a Range 38.
- Customer Service Supervisor with a proposed salary range increase from Range 36 to a Range 37.
- Facilities Supervisor with a proposed salary range increase from Range 36 to a Range 38.
- Fleet/Warehouse Supervisor with a proposed salary range increase from Range 36 to a Range 37.

Changes to FTE Allocation:

Each fiscal year management will review all existing positions to ensure that the FTE distribution is indicative of the work performed. The following changes have been included in the budget to reflect current workload assignments.

- The Geographical Information Systems Manager (1.00 FTE) and the Geographical Information Systems Technician (1.00 FTE) transitioned from the Public Works Division to the Information Technology Division.
- One Administrative Analyst (1.00 FTE) position transitioned from Community Development Division to the Code Compliance Division.

Summary of Salary and Benefits Provisions included in the Fiscal Year 2022-23 Budget:

The FY 2022-23 Budget includes a Cost of Living Adjustment (COLA) increase of 4.5% that will be effective the first full pay period of July 2022. The salary range tables can be found in the J – Supplemental Information Section of this budget.

Additionally, the budget includes a \$126 increase for the City's health contribution, which will start July 1, 2022 for the August 2022 insurance premiums. The FY 2021-22 Contribution is \$1,324, which increases to \$1,450 per month in FY 2022-23. These increases, as well as any other benefit provided by the City, can be found in the memo of understanding (MOU) with the represented employees as well as in the non-represented compensation and benefit plan.

Workers' Compensation

The FY 2022-23 Budget assumes an increase of 12.68% for the overall Workers' Compensation budget. This is a higher rate when compared to the FY 2021-22 Budget where Workers' Compensation decreased overall by 0.24% or 0.41% for the City and -0.96% for the Water District from the year prior.

	2021-22	2022-23	Change	Percent
<u>Rating Groups</u>	<u>Budget</u>	<u>Budget</u>	<u>Amount</u>	<u>Change</u>
City of Hesperia	\$397,431	\$438,458	\$41,027	10.32%
Hesperia Water District	<u>354,417</u>	<u>408,693</u>	<u>54,276</u>	<u>15.31%</u>
Total	\$751,848	\$847,151	\$95,303	12.68%

California Public Employees Retirement System (CalPERS):

The pension costs for the FY 2022-23 Budget is based on the June 30, 2020 actuarial valuation report (report). This means that the pension costs for FY 2022-23 is based on all activity through June 30, 2020. Due the pandemic being in the early phases, the rate of return of CalPERS investments at June 30, 2020 was 4.7%, which is 2.3% less than assumed rate of 7%. This differential negatively impacts the unfunded liability. Since the rate of return was less than the assumed rate of 7%, there a growth of unfunded liability, which increased the FY 2022-23 payment to CalPERS. While the impact of June 30, 2021 year close will not impact the City until FY 2023-24, the FY 2020-21 rate of return was 21.3%, which is 14.3% over the assumed rate of 7%.

Given the anticipated positive rate of return for FY 2020-21, it is anticipated to be offset by changes with the CalPERS investment strategy. The CalPERS Board of Administration votes to set the actuarial rate of return. Effective FY 2023-24, the actuarial discount rate will be lowered from 7% to 6.8%, which impact future costs of the City plans, as less assumed earnings will be forecasted to offset future costs.

CalPERS Overview:

The City oversees a total of six CalPERS pension plans. The FY 2022-23 Budget assumes total pension expenditures of \$4,751,778, which is an approximate 19% or \$0.8 million increase over the FY 2021-22 Budget of \$3,995,139. The following details each of the six pension plans:

Plan	Plan Formula	Status	Members			
			Active	Transferred	Separated	Retired
Miscellaneous Plan for the City of Hesperia	2.7% @ 55	Active	53	45	45	142
PEPRA Miscellaneous Plan for the City of Hesperia	2.0% @ 62	Active	54	13	16	1
Miscellaneous Plan for the HWD	2.7% @ 55	Active	37	25	14	54
PEPRA Miscellaneous Plan for the HWD	2.0% @ 62	Active	20	4	1	0
Miscellaneous Plan for the HFPD	2.0% @ 55	Inactive	0	0	4	7
Safety Plan for the HFPD	2.0% @ 50	Inactive	0	30	9	50

Both the City and Water are Miscellaneous Risk Pool (Cost-Sharing Multiple-Employer Defined Benefit Pension Plan) plans and have 'Classic' (referred to as Miscellaneous) and 'PEPRA' (Public Employees' Pension Reform Act) members. Through retirement of current Classic Employees, these plans will be phased out over the next thirty to forty years, depending on the age of the participant. Classic Plans tend to have a higher retirement cost, as the retirement age is usually lower and the plans have higher retirement benefits. In an effort to control the increasing pension costs, the State passed pension reform legislation that became effective January 1, 2013, with Assembly Bill (AB) 340, or the Public Employees' Pension Reform Act (PEPRA). This mandated that all employees hired on or after January 1, 2013, who are new to CalPERS, or a CalPERS member with a break in service greater than six months, will participate in the Miscellaneous two percent (2%) at age 62 (PEPRA) plan.

As described, the annual pension budget is derived from the Annual Valuation Report received from CalPERS. The FY 2022-23 Budget is based on the information provided in the Annual Valuation Report as of June 30, 2020, which was issued during July 2021. This report details the Normal Cost, which is a portion of the cost of the future pension benefits allocated to the current year. The normal cost assumes a specific rate of return on future earnings, as well as the City's contribution. If CalPERS does not achieve its anticipated rate of return on investments, the unfunded accrued liability (UAL) will increase. During the past decade, the CalPERS unfunded liability has continued to grow.

To address this issue, CalPERS has phased in a lowering of the estimated rate of return on investments from 7.5% in 2017 to the current rate of 7%; however, effective next fiscal year, the rate will be lowered to 6.8%. It should be noted that as the rate of return is lowered, the UAL payment that is due annually increases, as it is assumed that the future earnings will now be less.

Further, starting in June 30, 2019 and continued forward, CalPERS lowered its amortization time period of gains and losses on investment earnings from 30 years to 20 years. For example, if there is a year where investments earn less than the estimated rate of return of 7%, CalPERS will spread that loss over 20-years. This action could increase the annual UAL payment; however, it is expected to stabilize the unfunded liability, as the UAL payment essentially increases the funded status.

California Public Employees Retirement System (CalPERS) (Continued):**CalPERS Individual Plan Details:***Hesperia Fire Protection District Plans:*

While County Fire annexed the Fire District, the City of Hesperia retained the outstanding CalPERS liability for both plans. While these plans are inactive, the City annually pays the unfunded accrued liability (UAL). This means that there are annual payments due for the plan retirees. The following chart details the Fire pension plans.

	Funded				Annual UAL Payment		
	UAL	Ratio	Projected Last UAL Payment	Years Remaining	FY 2021-22 Report	FY 2022-23 Report	FY 2023-24 Projection
Miscellaneous Plan	\$ 201,610	64.60%	June 30, 2030	8	\$ 24,722	\$ 26,505	\$ 27,000
Safety	\$ 9,796,922	69.40%	June 30, 2033	11	\$ 1,017,698	\$ 1,104,310	\$ 1,104,000

City of Hesperia Plans:

As previously mentioned, there are two City plans: Miscellaneous and PEPRA.

It should be noted that the normal cost is different for the Miscellaneous Plan (Classic Plan) and the PEPRA plan. For each plan, the normal cost is determined by the Annual Valuation Report, and this percentage is applied to the biweekly payroll and remitted to CalPERS. For the Miscellaneous Plan, the employee is responsible for their portion of the employee contribution rate, which is a contribution rate of 8%, as well as 1% of the employer's normal cost rate for a total employee contribution rate of 9%. For the PEPRA participants, the employee contribution rate is determined annually by CalPERS; for FY 2022-23 the rate is 6.75%. The following table demonstrates the Normal Cost percentage rate for FY 2022-23.

	Miscellaneous Plan	PEPRA Plan
Plan Normal Cost Percentage	21.990%	14.220%
Less: Employee Contribution Rate	-7.960%	-6.750%
Less: Employee Contribution of the Employer's Rate	-1.000%	0.000%
<i>Total City Normal Contribution Rate</i>	<i>13.030%</i>	<i>7.470%</i>

The following chart demonstrates the unfunded accrued liability. While the normal cost is based on payroll, the amount due each fiscal year for the UAL is determined by CalPERS. The following demonstrates the UAL for the two City plans:

	Funded				Annual UAL Payment		
	UAL	Ratio	Projected Last UAL Payment	Years Remaining	FY 2021-22 Report	FY 2022-23 Report	FY 2023-24 Projection
Miscellaneous Plan	\$ 18,249,528	72.00%	June 30, 2044	22	\$ 1,516,908	\$ 1,710,427	\$ 1,830,000
PEPRA Plan	\$ 209,587	90.50%	June 30, 2041	19	\$ 20,989	\$ 25,258	\$ 29,000

CITY POSITION SUMMARIES**California Public Employees Retirement System (CalPERS) (Continued):****CalPERS Individual Plan Details:***Hesperia Water District Plans:*

As with the City, the Water District has two active plans, which are the Miscellaneous Plan and PEPRAPlan. Additionally, the Normal Cost for the Miscellaneous and PEPRAPlan plans mirrors the City's plans. The following details the Water District's Normal Cost.

	Miscellaneous Plan	PEPRA Plan
Plan Normal Cost Percentage	21.990%	14.220%
Less: Employee Contribution Rate	-7.960%	-6.750%
Less: Employee Contribution of the Employer's Rate	-1.000%	0.000%
<i>Total City Normal Contribution Rate</i>	<i>13.030%</i>	<i>7.470%</i>

The following demonstrates the unfunded accrued liability for the Water District.

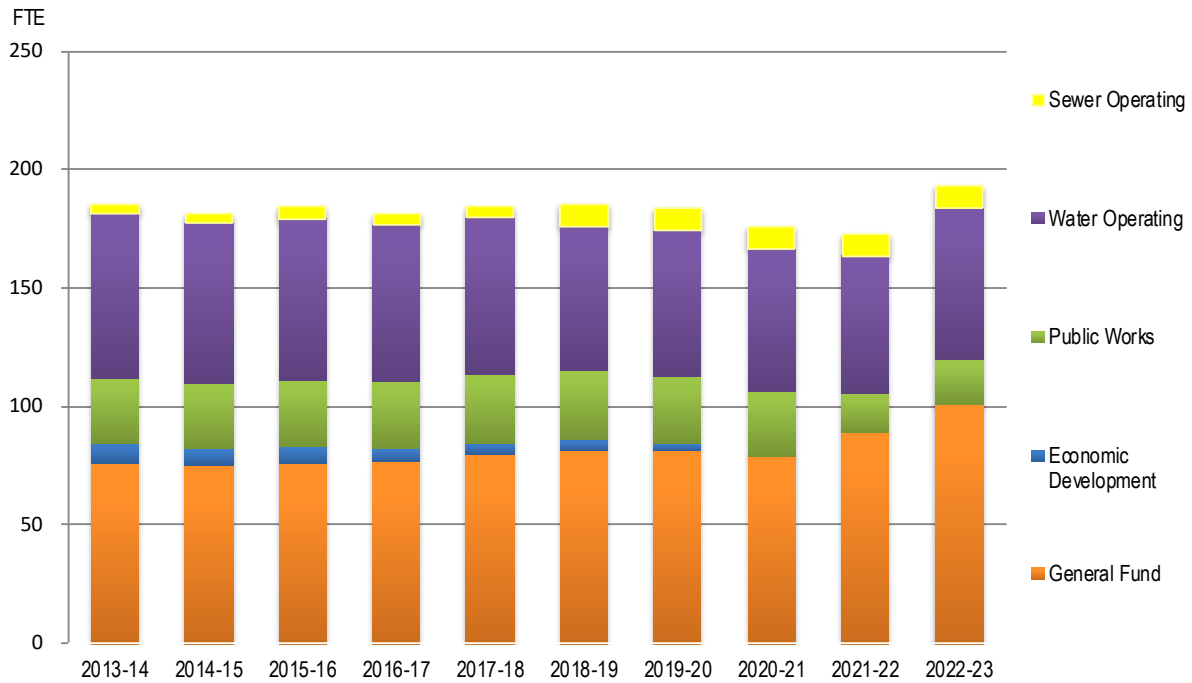
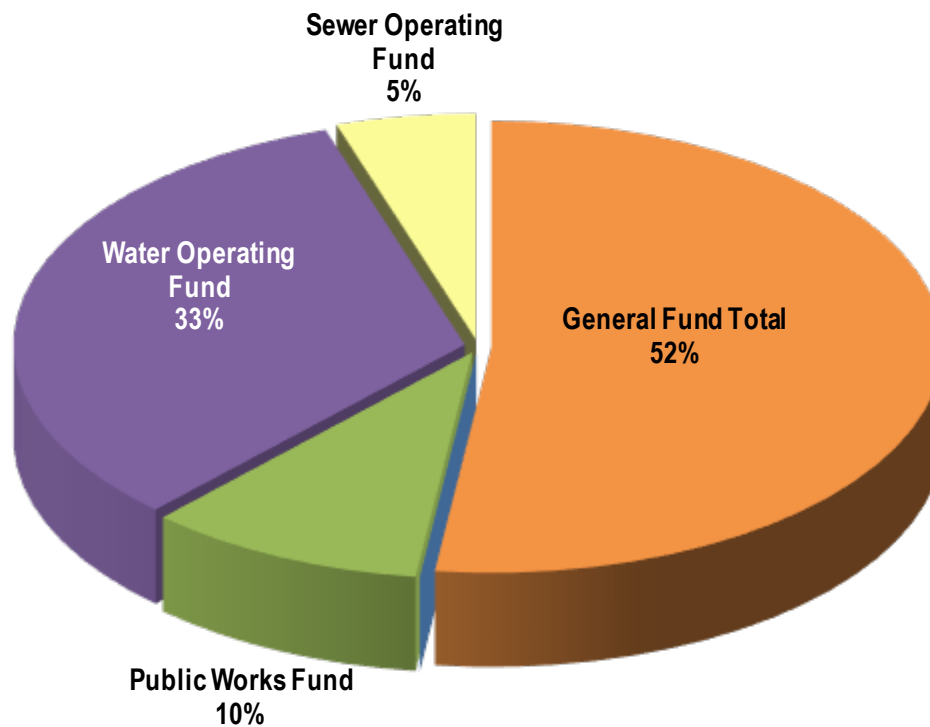
	UAL	Funded Ratio	Projected Last UAL Payment	Years Remaining	Annual UAL Payment		
					FY 2021-22 Report	FY 2022-23 Report	FY 2023-24 Projection
Miscellaneous Plan	\$ 7,096,660	72.60%	June 30, 2044	22	\$ 496,283	\$ 570,597	\$ 615,000
PEPRAPlan	\$ 46,154	91.20%	June 30, 2041	19	\$ 7,109	\$ 7,794	\$ 8,300

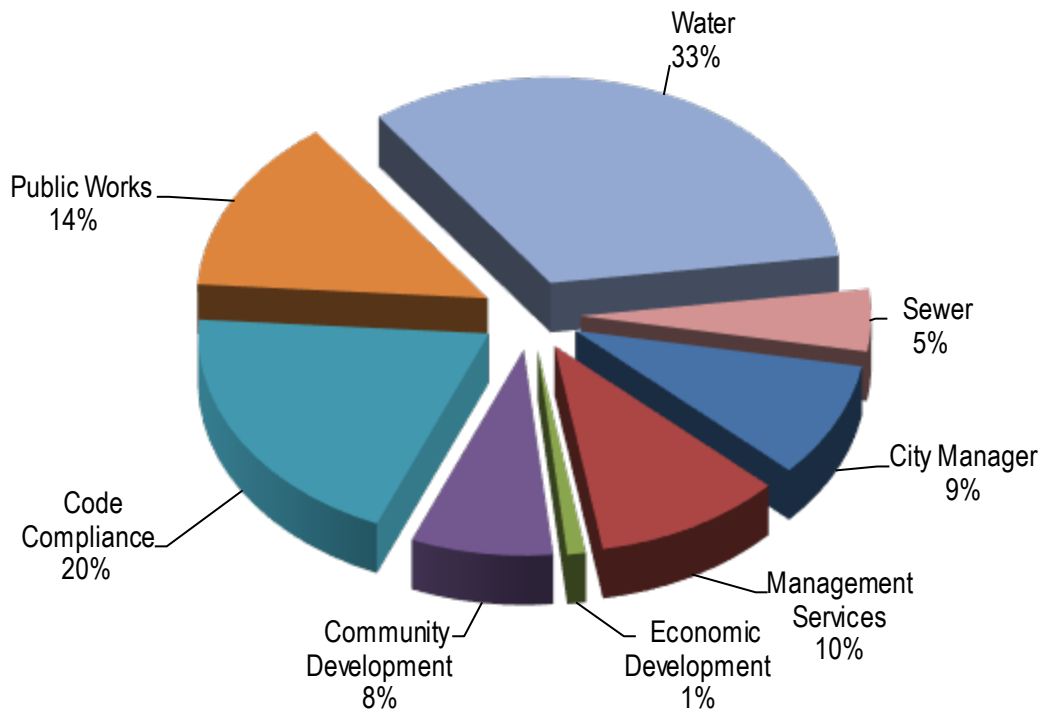
CITY POSITION SUMMARIES**Demonstration of the Citywide Positions:**

The following pages detail the City positions by looking at the data in different ways. First, there is the 10-year history by funding source, which gives a historical perspective to the City's positions. This is followed by the 2022-23 Budget Full-Time and Part-Time by department, which demonstrates the departmental makeup of City staffing. Next, there is information for the 2022-23 General Fund Staffing, which focuses solely on the positions within the General Fund. The following is a comprehensive listing of all full-time positions, as well as a listing for all part-time positions.

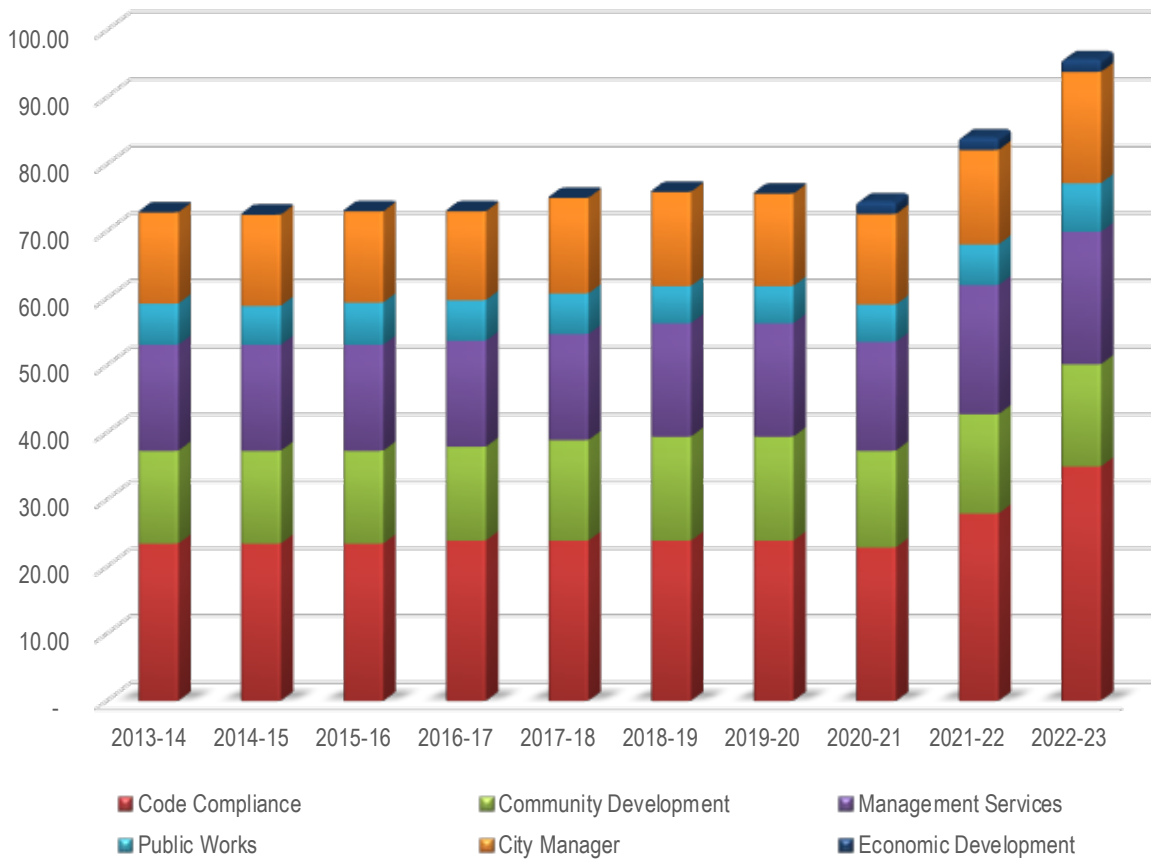
10-YEAR HISTORY OF FULL-TIME AND PART-TIME STAFF BY FUND

Major Funds	2013-14	2014-15	2015-16	2016-17	2017-18
General Fund					
City Manager	13.60	13.60	13.60	13.48	14.48
Management Services	16.26	16.26	16.26	16.26	16.26
Economical Development	0.00	0.00	0.00	0.00	0.00
Development Services:					
Community Development	15.95	14.76	15.68	15.38	16.38
Code Compliance	23.78	23.92	23.92	25.28	25.28
Public Works	6.61	6.26	6.76	6.51	6.97
General Fund Total	76.20	74.80	76.22	76.91	79.37
Economic Development Funds	8.00	7.00	7.00	5.00	5.00
Public Works Fund	27.75	27.40	27.60	28.79	28.79
Water District Fund	69.23	67.98	68.58	65.84	66.30
Sewer District Fund	4.50	4.50	5.20	5.20	5.20
Total Full & Part-Time By Fund	185.68	181.68	184.60	181.74	184.66
Major Funds	2018-19	2019-20	2020-21	2021-22	2022-23
General Fund					
City Manager	15.20	15.18	14.88	15.48	17.52
Management Services	17.36	17.36	16.71	19.71	20.21
Economic Development	0.00	0.00	1.90	1.90	1.90
Development Services:					
Community Development	16.42	16.42	14.86	15.72	15.25
Code Compliance	25.74	25.74	24.74	29.79	38.17
Public Works	6.70	6.70	6.01	6.51	8.17
General Fund Total	81.42	81.40	79.10	89.11	101.22
Economic Development Funds	5.00	3.00	0.10	0.10	0.10
Public Works Fund	28.56	27.94	27.02	16.72	18.57
Water District Fund	61.21	61.88	60.15	57.60	63.56
Sewer District Fund	9.39	9.44	9.53	9.37	9.40
Total Full & Part-Time By Fund	185.58	183.66	175.90	172.90	192.85

10 YEAR HISTORY OF FULL-TIME AND PART-TIME STAFF BY FUND (Continued)**2022-23 FULL-TIME AND PART-TIME STAFF BY FUND**

2022-23 BUDGET FULL-TIME AND PART-TIME STAFF BY DEPARTMENT

<u>Departments</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>% Change From 2021-22 Budget</u>
City Manager	15.18	14.88	15.48	17.52	13%
Management Services	17.36	16.71	19.71	20.21	3%
Economic Development	3.00	2.00	2.00	2.00	0%
Development Services:					
Community Development	16.42	14.86	15.72	15.25	-3%
Code Compliance	25.74	24.74	29.79	38.17	28%
Public Works	34.64	33.03	23.23	26.74	15%
Water	61.88	60.15	57.60	63.56	10%
Sewer	9.44	9.53	9.37	9.40	0%
Development Services Total	148.12	142.31	135.71	153.12	13%
Total Full & Part-Time Staff	183.66	175.90	172.90	192.85	12%
Change Amount		-7.76	-3.00	19.95	
Percentage		-4.2%	-1.7%	11.5%	

2022-23 BUDGET GENERAL FUND FULL-TIME POSITIONS

General Fund	2013-14	2014-15	2015-16	2016-17	2017-18
City Manager	13.60	13.60	13.60	13.25	14.25
Management Services	15.80	15.80	15.80	15.80	15.80
Economic Development	0.00	0.00	0.00	0.00	0.00
Development Services:					
Community Development	13.84	13.84	13.84	14.00	15.00
Code Compliance	23.46	23.46	23.46	23.90	23.90
Public Works	6.15	5.80	6.30	6.05	6.05
General Fund Total	72.85	72.50	73.00	73.00	75.00

General Fund	2018-19	2019-20	2020-21	2021-22	2022-23
City Manager	14.05	13.80	13.50	14.10	16.60
Management Services	16.90	16.90	16.25	19.25	19.75
Economic Development	0.00	0.00	1.90	1.90	1.90
Development Services:					
Community Development	15.50	15.50	14.40	14.80	15.25
Code Compliance	23.90	23.90	22.90	27.95	34.95
Public Works	5.55	5.55	5.55	6.05	7.25
General Fund Total	75.90	75.65	74.50	84.05	95.70

Full-Time and Part-Time Position Listing Summary by Department

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
City Manager Department				
Full-Time Staff	13.80	13.50	14.10	16.60
Part-Time Staff	1.38	1.38	1.38	0.92
<i>Subtotal City Manager</i>	<u>15.18</u>	<u>14.88</u>	<u>15.48</u>	<u>17.52</u>
Management Services Department				
Full-Time Staff	16.90	16.25	19.25	19.75
Part-Time Staff	0.46	0.46	0.46	0.46
<i>Subtotal Management Services</i>	<u>17.36</u>	<u>16.71</u>	<u>19.71</u>	<u>20.21</u>
Economic Development Department				
Subtotal Full-Time Staff	3.00	2.00	2.00	2.00
Development Services (D.S.)				
D.S.-Community Development				
Full-Time Staff	15.50	14.40	14.80	15.25
Part-Time Staff	0.92	0.46	0.92	0.00
<i>Subtotal D.S.-Community Development</i>	<u>16.42</u>	<u>14.86</u>	<u>15.72</u>	<u>15.25</u>
D.S.-Code Compliance				
Full-Time Staff	23.90	22.90	27.95	34.95
Part-Time Staff	1.84	1.84	1.84	3.22
<i>Subtotal D.S.-Code Compliance</i>	<u>25.74</u>	<u>24.74</u>	<u>29.79</u>	<u>38.17</u>
D.S.-Public Works Department				
Full-Time Staff	31.65	31.65	21.85	24.90
Part-Time Staff	2.99	1.38	1.38	1.84
<i>Subtotal D.S.-Public Works</i>	<u>34.64</u>	<u>33.03</u>	<u>23.23</u>	<u>26.74</u>
D.S.-Water				
Full-Time Staff	59.95	58.91	56.75	58.48
Part-Time Staff	1.93	1.24	0.85	5.08
<i>Subtotal D.S.-Water</i>	<u>61.88</u>	<u>60.15</u>	<u>57.60</u>	<u>63.56</u>
D.S.-Sewer				
Full-Time Staff	9.30	9.39	9.30	9.07
Part-Time Staff	0.14	0.14	0.07	0.33
<i>Subtotal D.S.-Sewer</i>	<u>9.44</u>	<u>9.53</u>	<u>9.37</u>	<u>9.40</u>
Subtotal Development Services	148.12	142.31	135.71	153.12
Total City Full-time and Part-time Staff	183.66	175.90	172.90	192.85

Full-Time Position Listing by Department

<u>City Manager Department</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Administrative Aide	1.00	1.00	1.00	1.00
Assistant City Clerk	1.00	1.00	1.00	1.00
Assistant City Manager	0.00	0.00	0.30	0.30
Assistant to the City Manager	0.75	0.00	0.00	0.00
City Clerk	1.00	0.00	0.00	0.00
City Manager	0.80	0.75	0.75	0.75
Community Relations Specialist	1.25	1.25	1.25	1.25
Deputy City Clerk	1.00	1.00	1.00	1.00
Deputy City Manager	0.00	0.70	0.00	0.00
Director of Government Services/City Clerk	0.00	0.80	0.80	0.80
Geographical Information Systems Manager	0.00	0.00	0.00	1.00
Geographical Information Systems Technician	0.00	0.00	0.00	1.00
Information Systems Manager	1.00	1.00	1.00	1.00
Information Systems Specialist	4.00	4.00	4.00	4.00
Information Systems Technician	0.00	0.00	1.00	1.00
Management Analyst	1.00	1.00	1.00	1.00
Office Assistant	0.00	0.00	0.00	0.50
Secretary to the City Manager and City Council	1.00	1.00	1.00	1.00
Total City Manager Full-Time Staff	13.80	13.50	14.10	16.60
<u>Management Services Department</u>				
Accountant	2.00	2.00	3.00	4.00
Accounting Technician	4.00	4.00	5.00	5.00
Budget/Finance Specialist	1.00	1.00	1.00	1.00
Deputy Human Resources/Risk Management Director	0.00	0.00	1.00	1.00
Deputy Finance Director	0.90	0.75	0.75	0.75
Director of Administrative Services	0.00	0.00	0.75	0.75
Director of Finance	1.00	0.75	0.00	0.00
Financial Analyst	2.00	2.00	2.00	1.00
Human Resources Analyst	0.00	0.00	1.00	1.00
Human Resources Manager	1.00	1.00	0.00	0.00
Human Resources Specialist	1.00	1.00	0.00	0.00
Management Analyst	0.00	0.00	0.75	0.00
Office Assistant	0.00	0.00	0.00	0.50
Personnel Technician	2.00	2.00	2.00	2.00
Risk Manager	0.00	0.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00	1.75
Senior Financial Analyst	1.00	0.75	0.00	0.00
Total Management Services Full-Time Staff	16.90	16.25	19.25	19.75
<u>Economic Development Department</u>				
Administrative Analyst	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	0.00	0.00	0.00
Economic Development Manager	1.00	1.00	0.00	1.00
Senior Development Specialist	0.00	0.00	1.00	0.00
Total Economic Development Full-Time Staff	3.00	2.00	2.00	2.00

Full-Time Position Listing by Department (Continued)

<u>D.S.-Community Development</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Administrative Analyst	0.85	0.85	0.85	0.00
Administrative Secretary	0.00	0.00	0.20	0.20
Assistant City Manager	0.20	0.10	0.00	0.00
Assistant Planner	0.00	0.00	0.00	1.00
Associate Planner	1.00	0.00	1.00	1.00
Building Inspector	3.00	3.00	3.00	3.00
Building Official	1.00	1.00	0.00	0.00
Community Development Coordinator	0.00	0.00	1.00	0.00
Community Development Supervisor	1.00	1.00	0.00	1.00
Community Development Technician	1.25	1.25	1.75	1.75
Deputy Community Development Director	0.00	0.00	1.00	1.00
Deputy Director of Development Services	0.00	0.00	0.00	0.30
Executive Secretary	0.20	0.20	0.00	0.00
Office Assistant	0.00	1.00	1.00	0.00
Plans Examiner	2.00	2.00	2.00	3.00
Principal Planner	1.00	1.00	1.00	0.00
Senior Community Development Technician	1.00	1.00	1.00	1.00
Senior Office Specialist	1.00	0.00	0.00	1.00
Senior Planner	2.00	2.00	1.00	1.00
Total D.S.-Community Development Full-Time Staff	15.50	14.40	14.80	15.25
<u>D.S.-Code Compliance</u>				
Administrative Analyst	0.00	0.00	0.00	1.00
Administrative Secretary	1.00	1.00	1.45	1.45
Animal Care Technician	4.00	4.00	4.00	6.00
Animal Control Officer	3.00	3.00	3.00	3.00
Animal Services Coordinator	0.00	1.00	1.00	0.00
Animal Services Specialist	0.00	0.00	0.00	1.00
Animal Services Supervisor	0.00	0.00	0.00	1.00
Animal Services Manager	1.00	1.00	1.00	0.00
Assistant City Manager	0.45	0.45	0.00	0.00
Code Enforcement Officer	4.00	4.00	7.00	9.00
Code Enforcement Supervisor	1.00	1.00	1.00	2.00
Community Development Technician	0.00	0.00	0.50	0.50
Executive Secretary	0.45	0.45	0.00	0.00
Field Services Supervisor	0.00	0.00	0.00	1.00
Office Assistant	4.00	3.00	5.00	5.00
Senior Animal Care Technician	1.00	0.00	0.00	0.00
Senior Animal Control Officer	1.00	1.00	1.00	1.00
Senior Code Enforcement Officer	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Total D.S.-Code Compliance Full-Time Staff	23.90	22.90	27.95	34.95

Full-Time Position Listing by Department (Continued)

<u>D.S.-Public Works</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Administrative Analyst	0.50	0.50	0.50	0.90
Administrative Secretary	0.50	0.50	1.20	1.20
Assistant City Manager	0.20	0.20	0.35	0.35
Assistant Engineer	0.35	0.35	0.35	0.35
Community Development Technician	0.25	0.25	0.35	0.25
Construction Inspection Supervisor	0.35	0.35	0.25	0.00
Construction Inspector	1.15	1.15	1.15	1.15
Custodian	1.00	1.00	1.00	1.00
Deputy Director of Development Services	0.00	0.00	0.00	0.15
Director of Public Works	0.00	0.00	0.35	0.35
Engineering Technician	0.40	0.40	0.00	0.00
Environmental Compliance Inspector	0.00	0.00	0.40	0.40
Equipment Operator	4.30	4.30	2.00	2.00
Executive Secretary	0.20	0.20	0.00	0.00
Facilities Maintenance Technician	0.00	0.00	0.00	1.00
Facilities Supervisor	0.50	0.50	0.50	0.50
Fleet/Warehouse Supervisor	0.30	0.30	0.30	0.30
Geographical Information Systems Manager	0.30	0.30	0.30	0.00
Geographical Information Systems Technician	0.30	0.30	0.30	0.00
Maintenance Crew Supervisor	2.30	2.30	1.30	1.30
Maintenance Worker	9.40	9.40	5.40	6.40
Management Analyst	0.00	0.00	0.35	0.35
Office Assistant	1.00	1.00	0.50	0.50
Project Construction Manager	0.75	0.75	0.75	0.75
Public Works Manager	0.80	0.80	0.00	0.00
Public Works Supervisor	0.00	0.00	0.35	0.35
Senior Custodian	0.50	0.50	0.50	0.50
Senior Engineering Technician	0.00	0.00	0.40	0.00
Senior Maintenance Worker	5.80	5.80	2.50	2.50
Senior Management Analyst	0.50	0.50	0.50	1.35
Traffic Signal Technician	0.00	0.00	0.00	1.00
Total D.S.-Public Works Full-Time Staff	31.65	31.65	21.85	24.90
<u>D.S.-Water</u>				
Accountant	0.00	0.00	0.00	0.84
Administrative Analyst	0.56	0.56	1.40	1.73
Administrative Secretary	0.41	0.41	0.93	0.93
Assistant City Manager	0.12	0.20	0.30	0.30
Assistant Engineer	0.52	0.52	0.52	0.52
Assistant to the City Manager	0.25	0.00	0.00	0.00
City Manager	0.16	0.20	0.20	0.20
Community Development Technician	2.00	2.00	2.00	2.00

Full-Time Position Listing by Department (Continued)

<u>D.S.-Water (Continued)</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Community Relations Specialist	0.75	0.75	0.75	0.75
Construction Inspection Supervisor	0.52	0.52	0.52	0.00
Construction Inspector	0.68	0.68	0.68	0.68
Custodian	2.00	2.00	2.00	2.00
Customer Service Representative	4.20	4.20	2.52	2.52
Customer Service Supervisor	0.84	0.84	0.84	0.84
Deputy City Manager	0.00	0.25	0.00	0.00
Deputy Director of Development Services	0.00	0.00	0.00	0.50
Deputy Finance Director	0.08	0.20	0.20	0.20
Director of Administrative Services	0.00	0.00	0.20	0.20
Director of Finance	0.00	0.20	0.00	0.00
Director of Government Services/City Clerk	0.00	0.15	0.15	0.15
Director of Public Works	0.00	0.00	0.55	0.55
Engineering Technician	0.48	0.48	0.00	0.00
Environmental Compliance Inspector	0.00	0.00	0.35	0.35
Equipment Operator	2.70	2.70	2.00	2.00
Executive Secretary	0.12	0.12	0.00	0.00
Facilities Supervisor	0.50	0.50	0.50	0.50
Fleet/Warehouse Supervisor	0.65	0.65	0.65	0.65
Geographical Information Systems Manager	0.56	0.56	0.56	0.00
Geographical Information Systems Technician	0.56	0.56	0.56	0.00
Maintenance Crew Supervisor	4.00	4.00	4.00	4.00
Maintenance Worker	13.00	12.00	13.00	14.00
Management Analyst	0.00	0.00	0.75	0.55
Meter Reader	4.00	4.00	3.00	3.00
Office Assistant	0.81	0.81	0.41	0.41
Project Construction Manager	0.20	0.20	0.20	0.20
Public Works Manager	0.17	0.17	0.00	0.00
Public Works Superintendent	0.00	0.83	0.00	0.00
Public Works Supervisor	0.83	0.00	0.55	0.55
Pump Operator	1.95	1.95	1.95	1.95
Senior Account Clerk	1.68	1.68	1.68	1.68
Senior Custodian	0.50	0.50	0.50	0.50
Senior Customer Service Representative	1.68	1.68	0.84	0.00
Senior Engineering Technician	0.00	0.00	0.48	0.00
Senior Accountant	0.00	0.00	0.00	0.20
Senior Financial Analyst	0.00	0.20	0.00	0.00
Senior Maintenance Worker	6.50	6.50	5.80	5.80
Senior Management Analyst	0.41	0.41	0.41	1.43
Senior Pump Maintenance Worker	0.95	0.95	0.95	0.95
Senior Pump Operator	0.95	0.95	0.95	0.95
Senior Warehouse Technician	0.83	0.83	0.90	0.90
Utility Line Locator	1.00	1.00	1.00	1.00
Warehouse Technician	0.83	0.00	0.00	0.00
Water Quality Specialist	1.00	1.00	1.00	1.00
Water Quality Technician	0.00	0.00	0.00	1.00
Total D.S.-Water Full-Time Staff	59.95	58.91	56.75	58.48

Full-Time Position Listing by Department (Continued)

<u>D.S.-Sewer</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Accountant	0.00	0.00	0.00	0.16
Administrative Analyst	0.09	0.09	0.25	0.37
Administrative Secretary	0.09	0.09	0.22	0.22
Assistant City Manager	0.03	0.05	0.05	0.05
Assistant Engineer	0.13	0.13	0.13	0.13
City Manager	0.04	0.05	0.05	0.05
Community Development Technician	0.50	0.50	0.50	0.50
Construction Inspection Supervisor	0.13	0.13	0.13	0.00
Construction Inspector	0.17	0.17	0.17	0.17
Customer Service Representative	0.80	0.80	0.48	0.48
Customer Service Supervisor	0.16	0.16	0.16	0.16
Deputy City Manager	0.00	0.05	0.00	0.00
Deputy Director of Development Services	0.00	0.00	0.00	0.05
Deputy Finance Director	0.02	0.05	0.05	0.05
Director of Administrative Services	0.00	0.00	0.05	0.05
Director of Finance	0.00	0.05	0.00	0.00
Director of Government Services/City Clerk	0.00	0.05	0.05	0.05
Director of Public Works	0.00	0.00	0.10	0.10
Engineering Technician	0.12	0.12	0.00	0.00
Environmental Compliance Inspector	0.00	0.00	0.25	0.25
Executive Secretary	0.03	0.03	0.00	0.00
Fleet/Warehouse Supervisor	0.05	0.05	0.05	0.05
Geographical Information Systems Manager	0.14	0.14	0.14	0.00
Geographical Information Systems Technician	0.14	0.14	0.14	0.00
Maintenance Crew Supervisor	0.70	0.70	0.70	0.70
Maintenance Worker	3.60	3.60	3.60	3.60
Management Analyst	0.00	0.00	0.15	0.10
Office Assistant	0.19	0.19	0.09	0.09
Project Construction Manager	0.05	0.05	0.05	0.05
Public Works Manager	0.03	0.03	0.00	0.00
Public Works Supervisor	0.17	0.17	0.10	0.10
Pump Operator	0.05	0.05	0.05	0.05
Senior Account Clerk	0.32	0.32	0.32	0.32
Senior Accountant	0.00	0.00	0.00	0.05
Senior Customer Service Representative	0.32	0.32	0.16	0.00
Senior Engineering Technician	0.00	0.00	0.12	0.00
Senior Financial Analyst	0.00	0.05	0.00	0.00
Senior Maintenance Worker	0.70	0.70	0.70	0.70
Senior Management Analyst	0.09	0.09	0.09	0.22
Senior Pump Maintenance Worker	0.05	0.05	0.05	0.05
Senior Pump Operator	0.05	0.05	0.05	0.05
Senior Warehouse Technician	0.17	0.17	0.10	0.10
Warehouse Technician	0.17	0.00	0.00	0.00
Total D.S.-Sewer Full-Time Staff	9.30	9.39	9.30	9.07
Total Full-Time City Staff	174.00	169.00	166.00	181.00

Part-Time Position Listing by Department

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>City Manager Department</u>				
Information Systems Technician	0.46	0.46	0.00	0.00
Office Assistant	0.00	0.00	0.46	0.00
Receptionist	0.92	0.92	0.92	0.92
Total City Manager Department Part-Time Staff	1.38	1.38	1.38	0.92
<u>Management Services Department</u>				
Office Assistant	0.46	0.46	0.46	0.46
Total Management Services Department Part-Time Staff	0.46	0.46	0.46	0.46
<u>D.S.-Community Development</u>				
Administrative Analyst	0.00	0.00	0.46	0.00
Building Inspector	0.46	0.00	0.00	0.00
Plans Examiner	0.46	0.46	0.46	0.00
Total D.S.-Community Development Part-Time Staff	0.92	0.46	0.92	0.00
<u>D.S.-Code Compliance</u>				
Animal Care Technician	0.92	0.92	0.92	1.38
Office Assistant	0.92	0.92	0.92	0.92
Receptionist	0.00	0.00	0.00	0.92
Total D.S.-Code Compliance Part-Time Staff	1.84	1.84	1.84	3.22
<u>D.S.-Public Works</u>				
Administrative Intern	0.23	0.23	0.23	0.23
Custodian	0.46	0.00	0.00	0.00
Facilities Electrician	0.23	0.23	0.23	0.23
Facilities Maintenance Technician	0.23	0.00	0.00	0.00
Maintenance Worker	1.84	0.92	0.92	0.92
Office Assistant	0.00	0.00	0.00	0.46
Total D.S.-Public Works Part-Time Staff	2.99	1.38	1.38	1.84
<u>D.S.-Water</u>				
Administrative Intern	0.23	0.23	0.23	0.23
Custodian	0.46	0.00	0.00	0.00
Customer Service Representative	0.78	0.78	0.39	1.86
Facilities Electrician	0.23	0.23	0.23	0.23
Facilities Maintenance Technician	0.23	0.00	0.00	0.00
Office Assistant	0.00	0.00	0.00	2.76
Total D.S.-Water Part-Time Staff	1.93	1.24	0.85	5.08
<u>D.S.-Sewer</u>				
Customer Service Representative	0.14	0.14	0.07	0.33
Total D.S.-Sewer Part-Time Staff	0.14	0.14	0.07	0.33
Total Part-Time City Staff	9.66	6.90	6.90	11.85

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FUND: GENERAL FUND 100
DEPARTMENT: CITY COUNCIL 01

DEPARTMENT EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 46,927	\$ 44,320	\$ 53,280	\$ 53,280	\$ 53,280	0%
Benefits	83,159	88,415	93,393	93,393	95,165	2%
Materials & Operations	4,830	2,839	4,434	4,434	4,626	4%
Contractual	627,623	1,153,643	507,000	757,000	507,000	0%
Other Operating	179,842	77,695	138,200	125,050	138,050	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 942,381	\$1,366,912	\$ 796,307	\$ 1,033,157	\$798,121	0%

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
100 City Council	\$ 449,758	\$ 270,269	\$ 346,307	\$ 333,157	\$348,121	1%
102 City Attorney	492,623	1,096,643	450,000	700,000	450,000	0%
TOTAL	\$ 942,381	\$1,366,912	\$ 796,307	\$ 1,033,157	\$798,121	0%

DEPARTMENT GOALS FOR 2022-23

- Continue to provide policy direction on City Council priorities, which include:
 - Public Safety – Ensure adequate public safety resources are available for citizens, families, children, businesses, and visitors.
 - Financial Health – Ensure Hesperia’s financial health by continuing to provide structurally balanced budgets for its operating funds.
 - Future Development – Actively manage growth to ensure cohesive development including industrial, commercial, residential, freeway, Main Street, and Ranchero Corridors.
 - Future Vision – Agree on a ‘vision’ of what Hesperia should be in 5, 15, and 25 years.
 - Organizational Health – Establish and maintain a healthy and efficient organization to provide City services.
 - Capital Improvement – Create capital improvement funding after Redevelopment Agency’s elimination.
- Continue to support conservative spending policies, responsible budgeting practices, and true fiscal stewardship of the citizen’s monies.
- Maintain funding for priority projects including the Ranchero Corridor Project.
- Continue to actively pursue alternative funding sources via Federal, State, and County grants.

FUND: GENERAL FUND 100
DEPARTMENT: CITY COUNCIL 01
DIVISION: CITY COUNCIL 100

DIVISION						% Change
EXPENDITURE	2019-20	2020-21	2021-22	2021-22	2022-23	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2021-22
						Budget
Salaries	\$ 46,927	\$ 44,320	\$ 53,280	\$ 53,280	\$ 53,280	0%
Benefits	83,159	88,415	93,393	93,393	95,165	2%
Materials & Operations	4,830	2,839	4,434	4,434	4,626	4%
Contractual	135,000	57,000	57,000	57,000	57,000	0%
Other Operating	179,842	77,695	138,200	125,050	138,050	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 449,758	\$270,269	\$ 346,307	\$333,157	\$348,121	1%

DIVISION DESCRIPTION

The City Council is the legislative body of the organization and is comprised of five members elected by district to four-year overlapping terms of office. The City Council also sits as the Board of Directors of the Hesperia Water District, Hesperia Housing Authority, Successor Agency for the former Hesperia Redevelopment Agency, Hesperia Community Development Commission, and is responsible for the development and adoption of all City policy. The City Council appoints a City Manager charged with the implementation of adopted policy, as well as a City Attorney that reviews Council actions and policy for legal considerations. The City Council also appoints members of the public to serve on the Planning Commission and City Council Advisory Committee.

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- None.

2021-22 DIVISION ACCOMPLISHMENTS

- Provided leadership and policy direction on issues and projects important to the citizens of the City of Hesperia.
- Continued to support the residents and businesses through the COVID-19 pandemic.
- Maintained the highest level of public safety services possible within existing funding constraints.
- Continued to actively pursue alternative funding sources via Federal, State, and County grants.
- Continued to support conservative spending policies, responsible budgeting practices, and true fiscal stewardship of the citizen's monies.
- Adopted the Rental Housing Business License and Inspection Program.
- Adopted the Residential Truck Parking Permit Program.
- Held the Groundbreaking Ceremony for the Ranchero Road Widening Project.

2022-23 DIVISION GOALS AND OBJECTIVES

- Provide leadership and policy direction on issues and projects important to the citizens of the City of Hesperia.
- Continue to actively pursue alternative funding sources via Federal, State and County grants.
- Maintain the highest level of public safety services possible within existing funding constraints.
- Continue to support conservative spending policies, responsible budgeting practices, and true fiscal stewardship of the citizen's monies.

FUND: GENERAL FUND 100
DEPARTMENT: CITY COUNCIL 01
DIVISION: CITY ATTORNEY 102

DIVISION EXPENDITURE SUMMARY						% Change From
	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	2021-22 Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	0	0	0	0	0	0%
Materials & Operations	0	0	0	0	0	0%
Contractual	492,623	1,096,643	450,000	700,000	450,000	0%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
	\$ 492,623	\$ 1,096,643	\$ 450,000	\$700,000	\$450,000	0%

DIVISION DESCRIPTION

The City Attorney is appointed by the City Council and serves as legal counsel to the City, the Water District, the Hesperia Housing Authority, the Successor Agency for the former Hesperia Redevelopment Agency, and the Hesperia Community Development Commission, as well as various commissions and committees. The City Attorney advises elected and appointed officials and staff on legal issues affecting the City, represents the City in litigation and administrative matters, and provides necessary legal review, drafting and negotiation of ordinances, resolutions, agreements, and other documents.

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- Fiscal Year (FY) 2020-21 was an outlier year due to litigation, particularly the Department of Justice (DOJ) Fair Housing case that continued into FY 2021-22. However, the City Attorney's office has transitioned out of the matter, and with the resolution of various legal matters, litigation costs should return to a more normal level in FY 2022-23.

2021-22 DIVISION ACCOMPLISHMENTS

- Provided timely and appropriate legal advice on a variety of issues.
- Continued to minimize litigation and exposure to litigation where possible; aggressively represented the City in litigation.
- Assisted in negotiation, drafting, and implementation of agreements to further economic development, capital improvement, and housing projects, including Covington Capital, IWT, I Avenue, surplus lands, the racetrack, the RV 395 project, and acquisition of water rights.
- Assisted in the development of ordinances, regulations and agreements related to SB 1383 organics recovery, a new program for waste collection, and "ghost haulers".
- Provided legal advice and support on development, regulatory and election issues including COVID, VVWRA flow diversion settlement, A-04 Drainage Impact Fee, Ranchero Road widening, waterline relocation, redistricting, Tapestry/Silverwood issues, expiration of tract maps, HUD NSP closeout issues, SCIP financing, creation of a services CFD, and numerous code enforcement and cannabis issues.

2022-23 DIVISION GOALS AND OBJECTIVES

- Provide legal services and advice that will limit the City's exposure to claims for damages and aggressively represent the City when engaged in litigation and mediation.
- Facilitate planning and land use projects and environmental review.

FUND: GENERAL FUND 100
DEPARTMENT: CITY COUNCIL 01
DIVISION: CITY ATTORNEY 102

2022-23 DIVISION GOALS AND OBJECTIVES (Continued)

- Provide prompt drafting and review of agreements, ordinances, resolutions, and memoranda in support to the City Council, City Manager, Planning Commission, and City departments.
- Keep the City Council and City Manager informed on new legal developments affecting the City.
- Continue to control costs for legal services where possible.

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07

DEPARTMENT EXPENDITURE SUMMARY						% Change From 2021-22
	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	Budget
Salaries	\$ 1,276,208	\$ 1,222,789	\$ 1,359,570	\$ 1,416,395	\$ 1,656,980	22%
Benefits	561,011	568,020	625,878	627,078	838,728	34%
Materials & Operations	211,591	201,445	246,932	256,768	290,230	18%
Contractual	508,702	757,467	846,326	811,026	837,626	-1%
Other Operating	69,638	558,911	72,365	117,987	75,849	5%
Capital Outlay	37,987	83,499	48,500	0	219,381	352%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 2,665,137	\$ 3,392,131	\$ 3,199,571	\$ 3,229,254	\$ 3,918,794	22%

DIVISION EXPENDITURE SUMMARY						% Change From 2021-22
	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	Budget
200 City Manager	\$ 1,380,323	\$ 1,868,236	\$ 1,423,865	\$ 1,457,822	\$ 1,573,041	10%
215 Information Technology	1,284,814	1,523,895	1,775,706	1,771,432	2,345,753	32%
TOTAL	\$ 2,665,137	\$ 3,392,131	\$ 3,199,571	\$ 3,229,254	\$ 3,918,794	22%

<u>DEPARTMENT STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Total Full-Time Staff	13.80	13.50	14.10	16.60
Total Part-Time Staff	1.38	1.38	1.38	0.92
Total City Manager Staff	15.18	14.88	15.48	17.52

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: CITY MANAGER 200

DIVISION						% Change
EXPENDITURE	2019-20	2020-21	2021-22	2021-22	2022-23	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2021-22
Salaries	\$ 856,367	\$ 759,301	\$ 824,509	\$ 855,834	\$ 906,356	10%
Benefits	385,507	364,952	384,274	385,474	448,196	17%
Materials & Operations	54,279	49,884	54,032	57,318	56,314	4%
Contractual	18,373	140,403	101,035	101,035	100,050	-1%
Other Operating	65,797	553,696	60,015	58,161	62,125	4%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,380,323	\$ 1,868,236	\$ 1,423,865	\$ 1,457,822	\$ 1,573,041	10%

DIVISION DESCRIPTION

The City Manager serves as the Chief Executive Officer of the City and the Water District, as well as Executive Director of the Hesperia Housing Authority, Successor Agency for the former Hesperia Redevelopment Agency, and Hesperia Community Development Commission. The City Manager ensures that City Council policies and directions are implemented, and provides executive level staff support to the City Council and staff through a variety of functions (Goal 5 – Organization Health), including public administration, intergovernmental relations, financial oversight of all City funds (Goal 2 – Financial Health), addressing unique challenges/special projects, policy analysis, and other items that are necessary to improve the functions of government. The City Manager is responsible for the efficient and effective operation of all City/District/Agency departments, programs and services including oversight of the City Clerk, Community Relations, and Information Technology Divisions.

City Clerk – The City Clerk’s Office is responsible for supporting and assisting the public, City departments, and the City Council by facilitating the compliance of a variety of legal requirements related to transparency in government processes and proceedings.

Elections and Political Reform Act Compliance: Administers municipal elections and related matters, mail ballot collection, preparation of election handbook, provides guidance to candidates in meeting election-related legal responsibilities; serves as compliance officer for committee campaign filings, lobbyist filings, Conflict of Interest filings, and other Fair Political filings; coordination of AB 1234 ethics training.

City Council Agenda, Meetings, and Committees: Ensures Brown Act compliance in City Council meeting proceedings; coordinates the preparation and distribution of City Council agendas; prepare and publish public legal notices; web stream and archival of City Council Meetings; coordinate ceremonial presentations and proclamations; prepare and archive Council action including meeting minutes, resolutions, ordinances, contracts, and agreements; coordinate outside agency appointments; and oversee the City Council’s Commissions and Advisory Committees.

Records Management and Public Records: Oversee and manage the city-wide Records Management program and City’s record storage facility vendor; administers the City’s electronic record imaging program; facilitates transparent and open access to public records, while ensuring compliance with the California Public Records Act; maintains the City’s Municipal Code.

Other Responsibilities: Administers oaths of office and attests and seals official documents; process recorded documents; receives and files petitions, appeals, claims, and lawsuits against the City; process applications for meetings/events in the Library Community Room; oversee the City Hall reception desk; coordinate the bi-annual community shred event; and coordinates the City’s Annual Youth in Government Day program.

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: CITY MANAGER 200

DIVISION DESCRIPTION (Continued)

Community Relations – The Community Relations function of the City Manager's Office is responsible for a variety of programs that support the City's goals of increasing public participation and awareness of City government and its programs and services. The Community Relations functions are comprised of four concentrations:

1. **Public Information:** Distributes information to the public through Media relations, to include serving as Webmaster, publishing the Horizon Newsletter, and managing City social media accounts; oversight of the City's mobile application; coordination of Citizen's Academy and Take Our Daughters & Sons to Work Day; oversees the annual State of the City address; authors speeches, talking points, presentations, and advertising on behalf of the City. The Public Information Office serves as community liaison to coordinate the City's participation in events, including Hesperia Days, Hot Rod Halloween, Jolly Parade, and National Night Out.
2. **Legislative Advocacy:** Administers grant applications; Coordinates legislative outreach at the Federal and State level; Monitors and advocates for annual legislative priorities.
3. **Environmental Programs:** Ensures that the City is in compliance with Federal and State requirements related to solid waste; support student programs, and manage outreach for litter abatement, graffiti prevention, water conservation, storm-water protection, and illegal dumping; oversees Hesperia Environmental Assistance Response Team (HEART), an illegal dumping mitigation program; Pride Enhancement Program and Neighborhood Beautification Day.
4. **Emergency Management:** Manage the City's Emergency Operation Center during an emergency; coordination of the City's Emergency Operation Plan, and training of staff. Other Community Relations responsibilities include response to citizen concerns, and special events and projects.

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- Funding for the 2022 Municipal Election is added in the amount of \$50,000.

<u>DIVISION STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Full-Time Staff</u>				
Administrative Aide	1.00	1.00	1.00	1.00
Assistant City Clerk	1.00	1.00	1.00	1.00
Assistant City Manager	0.00	0.00	0.30	0.30
Assistant to the City Manager	0.75	0.00	0.00	0.00
City Clerk	1.00	0.00	0.00	0.00
City Manager	0.80	0.75	0.75	0.75
Community Relations Specialist	1.25	1.25	1.25	1.25
Deputy City Clerk	1.00	1.00	1.00	1.00
Deputy City Manager	0.00	0.70	0.00	0.00
Director of Government Services/City Clerk	0.00	0.80	0.80	0.80
Management Analyst	1.00	1.00	1.00	1.00
Secretary to the City Manager and City Council	1.00	1.00	1.00	1.00
Total Full-Time Staff	8.80	8.50	8.10	8.10
<u>Part-Time Staff</u>				
Receptionist	0.92	0.92	0.92	0.92
Total Part-Time Staff	0.92	0.92	0.92	0.92
Total Full & Part-Time Staff	9.72	9.42	9.02	9.02

FUND:	GENERAL FUND	100
DEPARTMENT:	CITY MANAGER	07
DIVISION:	CITY MANAGER	200

2021-22 DIVISION ACCOMPLISHMENTS

- The City's Emergency Operations Center continued to stay activated in response to the Coronavirus Disease (COVID-19). The Director of Emergency Services declared a local disaster in March 2020.
- Managed the City Council redistricting process due to the 2020 Federal Census.
- Continued to expand the City's record digitization program in order to increase accessibility to City information in electronic format and reduce the storage of paper records.
- Continued to manage the City's Solid Waste Franchise Agreement providing rate analyses and program enhancements.
- Continued to increase transparency with residents and community member engagement through the City website, social media platforms, and the City app (mobile application).
- Continued to ensure the democratic process through compliance with the Brown Act and ensured proper public notification and transparency in all legislative actions.
- Continued to assist the public in gaining access to public records through the use of in-person and online acceptance and completion of approximately 560 public record requests comprised of 2,900 pages of documents.
- Resumed monitoring state agency unfunded mandates (SB 1383) for organic material processing and disposal options.
- Continued to maintain compliance with CalRecycle mandates pertaining to recycling and diversion within the City.
- Resumed supporting the City website and social media outreach in an effort to increase followers and more effectively reach residents and members of surrounding communities.
- Resumed legislative advocacy efforts to monitor and review Federal and State legislation, write letters, and contact legislators to protect and advance the City's interests.
- Produced the annual State of the City Address, which featured the City Council members sharing updates on projects and programs in Hesperia.
- Continued to manage and address citizen requests and complaints.
- Worked with the City's consultant to update the City's Emergency Operations Plan.

2022-23 DIVISION GOALS AND OBJECTIVES

- Manage and coordinate the elections process for the 2022 election for districts 2, 3, and 4.
- Work with neighboring cities and numerous agencies such as California League of Cities, San Bernardino County Transportation Authority, Victor Valley Wastewater Reclamation Authority, Mojave Water Agency, Tri-Agency, Hesperia Recreation and Park District, and Hesperia Unified School District.
- Further continue to pursue all sources of Federal and State funding for a variety of programs in concert with the City's legislative program and needs of various City departments.
- Continue to manage and address citizen requests and complaints.
- Continue to expand the City's record digitization program in order to increase accessibility to City information in electronic format and reduce the storage of paper records.
- Continue to manage the City's Solid Waste Franchise Agreement providing rate analyses and program enhancements.
- Continue to increase transparency with residents and community member engagement via communications outlets such as the City website, social media platforms, City app, and other digital/print mediums.
- Complete the City's Emergency Operations Plan Update.

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: CITY MANAGER 200

2022-23 DIVISION GOALS AND OBJECTIVES (Continued)

- Resume hosting the Annual Youth in Government Day program to provide local high school seniors with City department information, facility tours and a mock city council meeting exercise.
- Continue to ensure the democratic process through compliance with the Brown Act (Open Meeting Law) and ensure proper public notification and transparency in all legislative actions.
- Continue to assist the public in gaining access to public records in compliance with the California Public Records Act and continually evaluate methods to increase transparency.
- Resume monitoring State agency unfunded mandates for organic material processing and disposal options.
- Continue to maintain compliance with CalRecycle mandates pertaining to recycling and diversion within the City.
- Resume supporting City website and social media outreach in an effort to increase followers and more effectively reach residents and members of surrounding communities.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>City Manager</u>				
Number of community events	7	5	4	4
Number of Twitter followers	5,159	4,779	4,988	5,200
Number of Facebook Likes	11,676	13,860	14,307	14,750
Number of valid website hits	463,004	563,426	603,652	663,000
Number of grants/awards applications submitted	5	8	13	12
Number of legislative letters	6	7	22	20
Number of environmental school programs presented	1	2	7	7
Number of recycling/clean-up events held	22	17	18	17
Number of streets adopted	53	55	57	60
Number of Military Banners installed	11	15	9	15
<u>City Clerk</u>				
City Council Meetings Held/Agendas Published	26	25	22	22
City Council Items Processed	264	198	146	220
Annual Number of Ordinances Processed	19	5	7	6
Annual Number of Resolutions Processed	118	103	77	95
Annual Contracts Approved and Processed	91	99	66	92
Annual Claims/Lawsuits Processed	109	60	40	55
Recorded Documents Processed	101	99	27	94
Public Hearing Notices/Postings	28	18	16	23
Records Requests/Pages Provided	494/1,800	517/2,585	563/2,900	600/2,900
Maps Processed	7	9	5	7
Records Requested from Storage	76	43	45	60
Archived Boxes in Records Storage	2,081	2,133	2,050	1,600
Library Community Room Bookings	300	182	150	150
Conflict of Interest Form 700 Processed	104	73	70	80
Mayoral Proclamations Processed	32	79	81	40
Records Retention Boxes Destroyed/Pounds of paper recycled	*3/72	*0/0	200/5,000	300/7,500
City Council Candidate's filings processed (even numbered years)	0	6	0	6
Campaign/Committee Filings	40	60	40	80

*Due to the COVID-19 pandemic restriction, Records Retention destruction drastically reduced due to City staff are required to be on-site when documents are destroyed.

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: INFORMATION TECHNOLOGY 215

DIVISION						% Change
EXPENDITURE	2019-20	2020-21	2021-22	2021-22	2022-23	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2021-22
Salaries	\$ 419,841	\$ 463,488	\$ 535,061	\$ 560,561	\$ 750,624	40%
Benefits	175,504	203,068	241,604	241,604	390,532	62%
Materials & Operations	157,312	151,561	192,900	199,450	233,916	21%
Contractual	490,329	617,064	745,291	709,991	737,576	-1%
Other Operating	3,841	5,215	12,350	59,826	13,724	11%
Capital Outlay	37,987	83,499	48,500	0	219,381	352%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,284,814	\$ 1,523,895	\$ 1,775,706	\$ 1,771,432	\$ 2,345,753	32%

DIVISION DESCRIPTION

The Information Technology (IT) Division is responsible for coordinating the technological needs of all City departments in order to advance the overall mission of the City. The IT Division is responsible for the design, development, administration, and maintenance of a wide variety of telecommunications and computer networks, operating systems, planning for continuity of services when faced with disaster, performing project management, and ensuring information is protected. Additionally, the Division coordinates and ensures the City's Geographic Information Systems (GIS) supports the needs of customer divisions, and maintains responsibility for the City and subsidiary agencies' geolocation data. The focus of this Division is to support programs that assist employees in providing the highest level of customer service, as well as allowing citizens easy access to City documents, the website, videos of City Council/Planning Commission Meetings, and emergency alerts when necessary.

DIVISION STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Geographical Information Systems Manager	0.00	0.00	0.00	1.00
Geographical Information Systems Technician	0.00	0.00	0.00	1.00
Information Systems Manager	1.00	1.00	1.00	1.00
Information Systems Specialist	4.00	4.00	4.00	4.00
Information Systems Technician	0.00	0.00	1.00	1.00
Office Assistant	0.00	0.00	0.00	0.50
Total Full-Time Staff	5.00	5.00	6.00	8.50
<u>Part-Time Staff</u>				
Information Systems Technician	0.46	0.46	0.00	0.00
Office Assistant	0.00	0.00	0.46	0.00
Total Part-Time Staff	0.46	0.46	0.46	0.00
Total Full & Part-Time Staff	5.46	5.46	6.46	8.50

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- \$132,845 has been included to replace the current aged network switches located at City Hall, the Hesperia Police Station, and Hesperia Animal Control.

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: INFORMATION TECHNOLOGY 215

SIGNIFICANT DIVISION EXPENDITURE CHANGES (Continued)

- Funding in the amount of \$119,000 has been included for the purchase of additional hardware and software to upgrade the City's back-up system.
- Funding in the amount of \$47,650 is included as a carry-over from the FY 2021-22 Budget for the equipment to upgrade the current server data switches and other server components.
- Operating budget shows an increase due to absorbing the GIS functions that were previously shown in Public Works – Engineering.

2021-22 DIVISION ACCOMPLISHMENTS

- Completed transition to new wireless devices at City sites and decommissioned legacy equipment.
- Stabilized migration to new City Intranet platform and decommissioned prior 2003 technology.
- Addressed end of life firewall devices and improved security measures.
- Improved technology asset inventory.
- Prepared and completed documentation for City management communicating disaster recovery capabilities.
- Completed transition to new remote work virtual desktop infrastructure and multi-factor authentication for access into the City's network.
- Upgraded the City's existing Geographic Information Systems (GIS) database.
- Completion of software and GIS data upgrade to GraniteNet software for the wastewater division.
- Provided data and maps for the A-04 Drainage program to identify parcels within the A-04 boundaries.
- Assisted with Hydraulic Modeling data for the Silverwood project.

2022-23 DIVISION GOALS AND OBJECTIVES

- Develop requirements and process documentation to transition current land management, licensing, and Code Enforcement application to a newly supported solution.
- Improve file restoration capabilities.
- Perform an external penetration test against the City's network identifying opportunities for improvement.
- Monitor newly implemented detection and response service for other cybersecurity improvement opportunities.
- Implement mobile Cityworks for Public Works staff asset management.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
City Sites Serviced	5	5	5	5
Databases Managed	86	83	83	84
Local Area Networks Managed	28	28	28	28
Operating Systems Managed	8	6	5	5
Software Applications Supported	134	124	120	120
Computer Devices Managed	697	626	557	500
▪ Physical Servers	21	16	12	11
▪ Virtual Servers	74	57	55	50
▪ Workstations	292	274	280	230
▪ Virtual Clients	162	124	50	50
▪ Laptops	84	95	100	105

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07
DIVISION: INFORMATION TECHNOLOGY 215

PERFORMANCE AND WORKLOAD INDICATORS	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
▪ Electronic Tablets	64	60	60	54
▪ Routers and Switches Managed	32	32	32	32
▪ Printers, Plotters, and Copiers Supported	73	75	75	66
▪ Smart Phones	92	115	115	103
Data Storage Devices	6	6	3	3
▪ Data Storage Capacity	90TB	120TB	120TB	120TB
Data Processing				
Data Backed Up Nightly (Terabytes)	15.4TB	14.4TB	14.5TB	****14TB
E-mails Processed (Outgoing)	191,629	220,487	242,771	250,000
E-mails Processed (Incoming)	1,566,699	1,025,860	924,771	950,000
▪ Valid Emails (Incoming)	792,705	755,352	648,722	600,000
Help Desk Statistics				
▪ Trouble Calls Processed	4,280	*2,314	1,844	916
▪ Average Time Per Trouble Call	50 min	41 min	38 min	24 min
▪ Help Desk Tickets	N/A	1,078	997	984
User Accounts Managed	1,618	1,545	1,758	1,763
▪ Network Accounts	270	263	270	265
▪ Email Accounts	333	***254	260	260
▪ Telephone and Wireless Accounts	530	526	529	519
▪ Wireless Network Clients	121	134	136	132
▪ Tyler New World .Net Accounts	**102	103	103	112
▪ FIS/Sungard TrakIT Accounts	133	136	137	151
▪ Azteca CityWorks Accounts	45	45	45	45
▪ ECS Imaging Laserfiche Accounts	64	64	64	84
▪ HLP Chameleon Accounts	20	20	20	20
▪ Geoviewer Accounts	N/A	N/A	170	175

*Note: Methodology for logging work orders has been modified.

**Note: In prior years, the count was based on licenses purchased and is now based on active accounts.

***Note: As part of the email system migration, shared and unused mailboxes have been removed or consolidated.

****Note: Prior years utilized an arbitrary number that was only understood by IT. Simplified with universal data quantity.

FUND: GENERAL FUND 100
DEPARTMENT: MANAGEMENT SERVICES 19

DEPARTMENT EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 1,473,379	\$ 1,260,865	\$ 1,503,320	\$ 1,571,570	\$ 1,685,695	12%
Benefits	736,241	734,343	851,521	843,043	1,023,462	20%
Materials & Operations	192,383	202,267	635,810	357,584	738,271	16%
Contractual	1,230,234	1,407,189	1,673,197	1,765,425	2,772,603	66%
Other Operating	726,209	444,457	235,889	307,615	334,352	42%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 4,358,447	\$ 4,049,123	\$ 4,899,737	\$ 4,845,237	\$ 6,554,383	34%

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
220 Finance	\$ 1,845,812	\$ 1,625,010	\$ 1,780,689	\$ 1,898,206	\$ 2,103,642	18%
225 Human Resources/ Risk Management	1,391,127	1,608,540	2,131,430	2,175,441	2,578,569	21%
229 Non-Departmental	1,121,508	815,573	987,618	771,590	1,872,172	90%
TOTAL	\$ 4,358,447	\$ 4,049,123	\$ 4,899,737	\$ 4,845,237	\$ 6,554,383	34%

DEPARTMENT STAFFING	2019-20	2020-21	2021-22	2022-23
Total Full-Time Staff	16.90	16.25	19.25	19.75
Total Part-Time Staff	0.46	0.46	0.46	0.46
Total Management Services Staff	17.36	16.71	19.71	20.21

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: GENERAL FUND 100
DEPARTMENT: MANAGEMENT SERVICES 19
DIVISION: FINANCE 220

DIVISION						% Change From
EXPENDITURE	2019-20	2020-21	2021-22	2021-22	2022-23	2021-22
SUMMARY	Actual	Actual	Budget	Revised	Budget	Budget
Salaries	\$ 1,112,982	\$ 945,313	\$ 1,068,972	\$ 1,118,222	\$ 1,198,637	12%
Benefits	511,681	491,851	549,239	549,239	642,810	17%
Materials & Operations	19,810	16,339	17,520	17,920	19,266	10%
Contractual	186,284	163,723	131,976	203,700	225,814	71%
Other Operating	15,055	7,784	12,982	9,125	17,115	32%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,845,812	\$ 1,625,010	\$ 1,780,689	\$ 1,898,206	\$ 2,103,642	18%

DIVISION DESCRIPTION

Financial Management and Analysis – Adhering to the City Council goal of Financial Health (Goal 2), the Finance Division develops the City's financial management policies and plans and coordinates the preparation of the Annual Budget and Capital Improvement Program; monitors City revenue and expenditures with periodic reporting to the City Council; performs City debt management functions; provides financial and program analysis for various Citywide projects and initiatives, as well as employee negotiations.

Revenue Management – Performs the City's treasury management functions to include preparing the City's investment policy and managing City investments in accordance with the policy, and maintains a comprehensive revenue management information system.

Accounting Services – Develops and maintains accounting policies and operates the City's automated financial management and record keeping system, which consists of the general ledger, accounts payable, accounts receivable, payroll, and provides monthly reports; prepares the Annual Comprehensive Financial Report (ACFR) for review by the City's auditors, and prepares various reports for the State and Federal government; maintains the City's fixed assets inventory system, and provides other support service functions.

Purchasing System – Performs the City's central purchasing functions and administers the process.

DIVISION STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Accountant	2.00	2.00	3.00	4.00
Accounting Technician	4.00	4.00	5.00	5.00
Budget/Finance Specialist	1.00	1.00	1.00	1.00
Deputy Finance Director	0.90	0.75	0.75	0.75
Director of Administrative Services	0.00	0.00	0.75	0.75
Director of Finance	1.00	0.75	0.00	0.00
Financial Analyst	2.00	2.00	2.00	1.00
Management Analyst	0.00	0.00	0.75	0.00
Office Assistant	0.00	0.00	0.00	0.50
Senior Accountant	1.00	1.00	1.00	1.75
Senior Financial Analyst	1.00	0.75	0.00	0.00
Total Full-Time Staff	12.90	12.25	14.25	14.75

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	FINANCE	220

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- Funds to complete the implementation of budgeting software has been included. This project was approved during FY 2021-22 and will carry forward into FY 2022-23.

2021-22 DIVISION ACCOMPLISHMENTS

- Completed the City's Annual Comprehensive Financial Report for Fiscal Year (FY) 2020-21. The City received notification from the Governmental Finance Officers' Association (GFOA) that the FY 2019-20 Annual Comprehensive Financial Report earned the award for Excellence in Financial Reporting. This is the nineteenth consecutive year that the City has earned this recognition.
- Coordinated the FY 2022-23 Budget process and received notification from the Governmental Finance Officers' Association (GFOA) that the FY 2021-2 Budget document earned the Distinguished Budget Presentation Award. This is the ninth time that the City has earned this recognition; the first was for the FY 2004-05 Budget document.
- Updated the City and Subsidiary District's Statement of Investment Policy for FY 2021-22, and provided monthly Treasurer's Reports documenting the City's cash and investment position.
- Conducted the FY 2021-22 First Quarter, Mid-Year, and Fourth Quarter Budget Reviews.
- Continued administration of the Successor Agency to the former Redevelopment Agency (in conjunction with the Economic Development Department), including administration of debt obligations, preparation of the Recognized Obligation Payment Schedules, and responding to inquiries by the State and the County of San Bernardino.
- Provided Budget-to-Actual and outstanding invoice reports to departments to assist them in the management of their sections.
- Submitted State Controller's Reports for the City, Fire, Water, Hesperia Public Financing Authority, and Hesperia Joint Public Financing Authority, as well as the City's Street Report and the State Compensation Report.
- Prepared annual continuing disclosures, reserve requirement compliance calculations, and budget certifications for City and subsidiary district/agency debt issues, as required by the respective bond indentures.
- Prepared and submitted quarterly Department of Housing and Urban Development (HUD) Federal Cash Report.
- Continued to manage the City's resources in a fiscally prudent manner.
- Provided City management and the City Council with financial analytical support on various projects.
- Assisted with the purchase of Coronavirus (COVID-19) Emergency Operations Center (EOC) supplies.
- Implemented an Interactive Voice Response (IVR) system in conjunction with Information Technology and Utility Billing, in order to provide an alternate payment option for water/sewer customers.
- Worked with the City Manager's Office on the formation of two Community Facilities Districts: one for residential maintenance and services, and one for non-residential maintenance and services.
- Assisted Utility Billing with the implementation of the State's Water and Wastewater Arrearages Grant.
- Began implementation of budgeting software that is projected to provide efficiencies in the annual budget preparation process.

2022-23 DIVISION GOALS AND OBJECTIVES

- Complete the Annual Comprehensive Financial Report for FY 2021-22 and submit to the Governmental Finance Officers' Association (GFOA) for evaluation and award consideration.
- Coordinate the FY 2023-24 Budget Process and submit the FY 2022-23 Budget to the Governmental Finance Officers' Association (GFOA) for evaluation and award consideration.

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	FINANCE	220

2022-23 DIVISION GOALS AND OBJECTIVES (Continued)

- Review and update the Statement of Investment Policy for the City and subsidiary districts and provide monthly Treasurer's Reports documenting the City's cash and investment position.
- Develop and present the FY 2022-23 First Quarter, Mid-Year, and Fourth Quarter Budget Reviews for the City Council's consideration.
- Provide City departments with monthly financial reports in a timely manner.
- Prepare annual continuing disclosures, reserve requirement compliance calculations, and budget certifications for City and subsidiary district/agency debt issues, as required by the respective bond indentures.
- Submit State Controller's Reports for the City, Fire, Water, Hesperia Public Financing Authority, and Hesperia Joint Public Financing Authority, as well as the City's Street Report and State Compensation Report.
- Complete the reconciliation of the Water Capital Fund, in advance of a water/sewer impact fee study.
- Review the City's current Purchasing policy and procedures to propose efficiency changes.
- Host a "How to Conduct Business with Hesperia" seminar, and distribute the corresponding guidebook to aid local businesses in their efforts to respond to City bids.
- Continue the administration of the Successor Agency to the former Redevelopment Agency (in conjunction with the Economic Development Department), including administration of debt obligations, preparation of the Recognized Obligation Payment Schedules, and responding to inquiries by the State and the County of San Bernardino.
- Actively monitor changes in economic conditions, and provide timely reporting to management and the City Council.
- Complete the implementation of budgeting software to provide efficiencies in the annual budget preparation process.
- Work with consultant on the formation of a community facilities district for the Tapestry development.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Average Annual Yield	1.93%	0.50%	0.36%	0.41%
Number of Monthly Reports Issued	136	136	136	136
Number of Budget Transfers Processed	133	138	135	135
Number of Payroll Checks/Direct Deposits Processed	6,090	5,532	5,666	5,900
Invoices Processed*	7,378	6,920	*9,168	7,143
Accounts Payable Checks/ACH's Processed	4,644	4,069	7,220	4,142
Number of Requests for Proposal/Qualification	21	25	25	25
Number of Informal Bids Produced	105	95	74	80
Number of Contracts Issued	53	68	62	65
Number of Amendments to Contracts	92	99	100	100
Number of Contracts Administered	207	199	211	215
Number of Purchase Orders Issued	454	414	490	500
Number of Change Purchase Orders Processed	182	178	178	180

*Increase in FY 2021-22 is due to the one-time refunds processed for Building and Safety.

FUND: GENERAL FUND 100
DEPARTMENT: MANAGEMENT SERVICES 19
DIVISION: HUMAN RESOURCES/RISK MANAGEMENT 225

DIVISION						% Change
EXPENDITURE	2019-20	2020-21	2021-22	2021-22	2022-23	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2021-22
Salaries	\$ 360,397	\$ 315,552	\$ 434,348	\$ 453,348	\$ 487,058	12%
Benefits	222,910	240,801	300,530	292,052	378,852	26%
Materials & Operations	51,683	45,370	63,045	74,139	78,682	25%
Contractual	751,853	999,942	1,314,750	1,340,762	1,608,090	22%
Other Operating	4,283	6,875	18,757	15,140	25,887	38%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,391,127	\$ 1,608,540	\$ 2,131,430	\$ 2,175,441	\$ 2,578,569	21%

DIVISION DESCRIPTION

The Human Resources Division provides the City Manager, executive staff, employees, its subsidiary districts, and the general public with a fair employment recruitment and selection system, which is achieving the City Council goal of Organization Health (Goal 5); maintains centralized City personnel files and records, and administers and implements City personnel policies and procedures. Ensures that the City of Hesperia's hiring and employment policies and practices comply with Federal and State legislation, and assures that the City's approach and efforts to equal employment opportunity are in accordance with adopted law and City Council policy. The Division manages all employee benefit plans as well.

Facilitates and ensures that the City's actions on employer-employee relations are in accordance with Federal and State legislation on the collective bargaining process through negotiations and administration of Memorandums of Understanding (MOU), and related agreements with represented employee groups, to include the Teamsters Local 1932; and the administration of salaries, benefits, and related policies for non-represented employee groups.

Risk Management strives to protect personnel and the physical assets of the City from injury and loss, respectively, by managing all City insurance policies, processing liability claims, lawsuits, coordinating and providing employee safety training programs, coordinating Occupational Safety and Health Administration (OSHA), and Americans with Disabilities Act Amendment Act (ADAAA) compliance, and workers' compensation claims management.

<u>DIVISION STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Full-Time Staff</u>				
Deputy Human Resources/Risk Management Director	0.00	0.00	1.00	1.00
Human Resources Analyst	0.00	0.00	1.00	1.00
Human Resources Manager	1.00	1.00	0.00	0.00
Human Resources Specialist	1.00	1.00	0.00	0.00
Personnel Technician	2.00	2.00	2.00	2.00
Risk Manager	0.00	0.00	1.00	1.00
Total Full-Time Staff	4.00	4.00	5.00	5.00
<u>Part-Time Staff</u>				
Office Assistant	0.46	0.46	0.46	0.46
Total Part-Time Staff	0.46	0.46	0.46	0.46
Total Full & Part-Time Staff	4.46	4.46	5.46	5.46

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	HUMAN RESOURCES/RISK MANAGEMENT	225

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- An overall increase in materials & operations, contractual and other operating expenditures is due to social inflation, higher than normal legal verdicts which public entities have experienced, and mandated city-wide trainings that take place every two years.

2021-22 DIVISION ACCOMPLISHMENTS

Human Resources

- Conducted Meet and Confer meetings with the Teamsters Local 1932 representatives in the area of employee relations matters and negotiated a successor Memorandum of Understanding.
- Eliminated paper processing of employee benefit administration by adopting self-service options through the employee benefit software to streamline benefit administration and to allow employees to view and manage their benefits online throughout the plan year.
- Partnered with Animal Services to enhance participation through advertisements for the shelter volunteer program. Continued shelter tour orientations to provide expectations of the requirements to participate in the program.
- Promoted and coordinated the Walking Challenge to encourage employees to engage in teamwork and achieve physical fitness (e.g., walking, jogging, running, exercise).
- Analyzed and reviewed current recruitment strategies and began revising approach to advertising and flyers to improve applicant pool and developed a new method to change the recruitment process to provide departments and divisions personnel in a timely effective manner.
- Created project plan for policy review and revision and established a timeline/phases to complete project.

Risk Management

- Monitored employees' leave usage and established a process to educate employees and supervisors, audit, and appropriately apply protected leaves to provide options of coverage.
- Evaluated Federal and State recommendations regarding emergency preparedness and developed a plan to ensure all employees have basic supplies in their City issued emergency packs to support them during an emergency while in the workplace and a schedule to replenish supplies.
- Assessed City and Department safety needs and objectives, identified problem areas, and determined resources required to create a sustainable Safety Committee Program.

2022-23 DIVISION GOALS AND OBJECTIVES

Human Resources

- Complete phase one of policy project plan to include draft revisions of four sections of the Personnel Rules and Regulations for review and approval by management.
- Develop an employee engagement and appreciation quarterly plan and work with Management to implement.
- Establish an interactive to include informative health fair for employees, educational items and fitness challenge.
- Continue to enhance the recruitment process by utilizing statistics and trends in advertisements to improve the selection process to increase the number of eligible qualified applicants and in creating rating techniques to determine the qualified applicant.
- Evaluate new hire onboarding process and make recommendations to change the process to be more electronic and more efficient.

FUND: GENERAL FUND 100
DEPARTMENT: MANAGEMENT SERVICES 19
DIVISION: HUMAN RESOURCES/RISK MANAGEMENT 225

2022-23 DIVISION GOALS AND OBJECTIVES (Continued)

Risk Management

- Revise and update safety policies and procedures in compliance with Federal and State health and safety regulations to create a sustainable Safety Committee Program and implement effective changes to improve employee safety through training, increase awareness of safety concerns and actions, and reduce injuries and workers' compensation costs.
- Coordinate the replenishment and/or issuance of updated emergency packs based on Federal and State recommendations.
- Analyze Federal and State laws related to employee leaves and workers' compensation in order to develop and implement an Employee Return to Work Program. Educate employees and supervisors on the Program in an effort to reduce absenteeism and days away from work and control workers' compensation claim costs.
- Coordinate with the City's Joint Powers Authority (JPA), Public Entity Risk Management Authority (PERMA), to perform a valuation of City-owned property in order to ensure more accurate annual trending and fiscally responsible premiums.
- Evaluate the current process for cost recovery of damaged City property and coordinate with City departments to implement process and procedural changes to increase cost recovery.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Human Resources</u>				
Advertising/Marketing	110	138	220	124
Background Checks (includes rescinds and hires)	26	36	47	37
Benefit Memos Processed	226	215	223	210
Employee Evaluations Processed	143	70	203	125
Employee Promotions Processed	11	14	22	12
Employment Separations/Retirements Processed	25	41	27	24
Employment Applications Reviewed/Processed	2,199	1,789	1,160	1,650
Employment Interviews Coordinated and Monitored	52	62	50	50
Employment Testing and Assessments Proctored	7	3	7	5
New Employees (hires) Processed	24	32	47	34
Personnel Action Forms Processed	153	124	188	153
Records Retention Program Processed	52	0	22	25
Recruitment and Selection	27	38	37	30
Staff Professional Development Attended	18	17	33	28
Volunteers Processed	16	6	3	6

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	HUMAN RESOURCES/RISK MANAGEMENT	225

**PERFORMANCE AND
WORKLOAD INDICATORS**

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Risk Management</u>				
Damaged City Property Claims Recovery	23	33	32	30
Insurance Certificates Received/Processed	471	528	789	600
Lawsuits Filed and Monitored	8	7	6	7
Lawsuits Settled	8	1	3	4
Liability Claims	80	48	48	45
Liability Claims Settled	1	1	3	2
Liability Subrogation Notices Sent	41	69	42	45
Subpoenas Processed	7	3	7	5
Training and Drills Coordinated	22	15	20	20
Workers' Compensation Claims Processed/Monitored	14	8	6	9
Workers' Compensation Claims Settled	1	3	3	3

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	NON-DEPARTMENTAL	229

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	1,650	1,692	1,752	1,752	1,788	2%
Materials & Operations	120,890	140,559	555,245	265,525	640,323	15%
Contractual	292,097	243,524	226,471	220,963	938,699	314%
Other Operating	706,871	429,798	204,150	283,350	291,350	43%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,121,508	\$ 815,573	\$ 987,618	\$ 771,590	\$ 1,872,160	90%

DIVISION DESCRIPTION

This program includes expenditures that are not otherwise attributable to any individual General Fund program, including Citywide postage, household hazardous waste, Fire District audit costs, and Golf Course reclaimed water, maintenance, and operation costs.

DIVISION STAFFING

None.

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- The primary increase is funding to commence the conversion of the Development Services legacy software to a new application. This software conversion will be a multi-year project.

FUNDS: VARIOUS
DEPARTMENT: ECONOMIC DEVELOPMENT 25

DEPARTMENT EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 241,666	\$ 230,005	\$ 172,945	\$ 181,445	\$ 201,524	17%
Benefits	136,046	125,317	90,952	90,952	112,942	24%
Materials & Operations	22,410	5,248	238,133	8,706	13,510	-94%
Contractual	261,869	766,434	161,051	189,397	170,858	6%
Other Operating	987,250	3,325,491	3,019,177	1,016,831	1,383,550	-54%
Capital Outlay	16,154	0	0	12,950	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,665,394	\$ 4,452,495	\$ 3,682,258	\$ 1,500,281	\$ 1,882,384	-49%

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
100 General Fund	\$ 0	\$ 456,478	\$ 322,232	\$ 358,100	\$ 371,111	15%
170 Community Development Commission	457,623	1,036,979	0	0	0	0%
370 Hesperia Housing Authority	93,722	1,906,983	66,650	66,875	72,586	9%
<u>Community Development Block Grant</u>						
251 CDBG Administration	\$ 1,095,017	\$ 1,052,055	\$ 2,303,429	\$ 1,075,306	\$ 1,438,687	-38%
257 CDBG Neighborhood Stabilization Program	19,032	0	0	0	0	0%
258 CDBG-CV Cares Act	0	0	989,947	0	0	-100%
Sub-Total CDBG	\$ 1,114,049	\$ 1,052,055	\$ 3,293,376	\$ 1,075,306	\$ 1,438,687	-56%
Total Economic Development	\$ 1,665,394	\$ 4,452,495	\$ 3,682,258	\$ 1,500,281	\$ 1,882,384	-49%

DEPARTMENT STAFFING	2019-20	2020-21	2021-22	2022-23
Total Full-Time Staff	3.00	2.00	2.00	2.00
Total Economic Development Staff	3.00	2.00	2.00	2.00

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND:	GENERAL FUND	100
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	ECONOMIC DEVELOPMENT	251

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 0	\$ 211,338	\$ 162,407	\$ 170,457	\$ 188,718	16%
Benefits	0	115,363	84,370	84,370	104,374	24%
Materials & Operations	0	2,286	9,044	5,306	10,010	11%
Contractual	0	123,253	52,461	89,017	54,059	3%
Other Operating	0	4,238	13,950	6,950	13,950	0%
Capital Outlay	0	0	0	2,000	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 0	\$ 456,478	\$ 322,232	\$ 358,100	\$ 371,111	15%

DIVISION DESCRIPTION

The Economic Development Division (EDD) is primarily responsible for the City's business attraction and retention efforts. These efforts result in an increase to the job base, increased sales and use tax, property taxes, and the overall economic progress and diversity of the City.

Under the direction of the City Manager's Department, EDD administers marketing efforts for the City. Business attraction marketing efforts are carried out in a variety of ways, including written placements, print ads, and social media and other digital outreach.

EDD manages, either directly or through third-party contracts, the City's real estate with respect to property acquisition, disposition, and leasing.

<u>DIVISION STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Full-Time Staff</u>				
Administrative Analyst	0.00	1.00	1.00	1.00
Economic Development Manager	0.00	0.90	0.00	0.90
Senior Development Specialist	0.00	0.00	0.90	0.00
Total Full-Time Staff	0.00	1.90	1.90	1.90

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- None.

2021-22 DIVISION ACCOMPLISHMENTS

- Continued business attraction efforts for both retail and industrial sectors along primary commercial corridors.
- Continued marketing efforts to include outreach strategy and digital presence.

FUND:	GENERAL FUND	100
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	ECONOMIC DEVELOPMENT	251

2022-23 DIVISION GOALS AND OBJECTIVES

- Continue business attraction efforts for both retail and industrial sectors along primary commercial corridors.
- Continue marketing efforts to include outreach strategy and digital presence.
- Address City-owned land for compliance due to the recent mandated Surplus Act meeting the State Housing and Community Development requirements.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Properties & Security Interests Managed	N/A	95	130	56
Exclusive Negotiation Agreements Approved	N/A	1	0	1
Active Development Leads	N/A	6	6	6
Proposals Prepared and RFI Responses	N/A	1	4	0
Projects Assisted through Entitlement or Construction	N/A	2	4	4
Newsletter Issues	N/A	1	2	2
Event Sponsorships	N/A	2	4	2
Groundbreakings and Ribbon Cuttings	N/A	0	1	1
Advertising Placements	N/A	0	0	0
Trade Shows/Exhibitions/Conferences	N/A	0	0	0

FUND: HESPERIA COMMUNITY DEVELOPMENT COMMISSION 170
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: PROJECTS 261

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 210,516	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	118,055	0	0	0	0	0%
Materials & Operations	18,897	0	0	0	0	0%
Contractual	102,169	0	0	0	0	0%
Other Operating	7,986	1,036,979	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 457,623	\$ 1,036,979	\$ 0	\$ 0	\$ 0	0%

DIVISION DESCRIPTION

The Hesperia Community Development Commission (CDC) is primarily responsible for the City's business attraction and retention efforts. These efforts result in an increase to the job base, increased sales and use tax, property taxes, and the overall economic progress and diversity of the City.

Under the direction of the City Manager's Department, the CDC administers marketing efforts for the City. Business attraction marketing efforts are carried out in the form of written advertisements in trade journals, social media, and attendance at industrial and retail trade shows.

The CDC, will manage, either directly or through third-party contracts, the City's real estate with respect to property acquisition, disposition, and leasing. Starting with the FY 2020-21 Budget, the economic development functions have been funded from the General Fund. The information shown in this Division is for historical purposes.

<u>DIVISION STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Full-Time Staff</u>				
Administrative Analyst	1.00	0.00	0.00	0.00
Administrative Secretary	0.90	0.00	0.00	0.00
Economic Development Manager	0.90	0.00	0.00	0.00
Total Full-Time Staff	2.80	0.00	0.00	0.00

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- Beginning in Fiscal Year (FY) 2020-21, CDC (170) was transferred to the General Fund (100-25) Economic Development.

FUND: HESPERIA COMMUNITY DEVELOPMENT COMMISSION 170
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: PROJECTS 261

PERFORMANCE AND**WORKLOAD INDICATORS**

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Properties & Security Interests Managed	95	N/A	N/A	N/A
Exclusive Negotiation Agreements Approved	1	N/A	N/A	N/A
Active Development Leads	23	N/A	N/A	N/A
Proposals Prepared and RFI Responses	15	N/A	N/A	N/A
Projects Assisted through Entitlement or Construction	9	N/A	N/A	N/A
Newsletter Issues	2	N/A	N/A	N/A
Event Sponsorships	4	N/A	N/A	N/A
Groundbreakings and Ribbon Cuttings	0	N/A	N/A	N/A
Advertising Placements	6	N/A	N/A	N/A
Trade Shows/Exhibitions/Conferences	12	N/A	N/A	N/A
Feet on the Street Business Surveys/Visits	0	N/A	N/A	N/A

FUND: HESPERIA HOUSING AUTHORITY 370
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: LOW/MODERATE HOUSING 263

DIVISION						% Change
EXPENDITURE	2019-20	2020-21	2021-22	2021-22	2022-23	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2021-22
						Budget
Salaries	\$ 8,254	\$ 3,783	\$ 5,269	\$ 5,494	\$ 6,403	22%
Benefits	4,975	2,806	3,291	3,291	4,284	30%
Materials & Operations	73	41	200	0	100	-50%
Contractual	77,587	481,372	57,890	47,140	61,799	7%
Other Operating	2,833	1,418,981	0	0	0	0%
Capital Outlay	0	0	0	10,950	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 93,722	\$1,906,983	\$ 66,650	\$ 66,875	\$ 72,586	9%

DIVISION DESCRIPTION

The Hesperia Housing Authority (HHA), develops, manages, and promotes programs and projects that preserve and improve the supply of affordable housing in the City of Hesperia for low and moderate income persons.

The HHA is not designated as a Public Housing Authority by U.S. Department of Housing and Urban Development (HUD), but rather will focus its efforts on preservation and maintenance of quality affordable housing stock within the City. In addition, linkages with San Bernardino County provide Hesperia residents with access to a Mortgage Assistance Program, and the Housing Authority of San Bernardino County serves as the designed HUD Public Housing Authority.

<u>DIVISION STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Full-Time Staff</u>				
Administrative Secretary	0.05	0.00	0.00	0.00
Economic Development Manager	0.05	0.05	0.00	0.05
Senior Development Specialist	0.00	0.00	0.05	0.00
Total Full-Time Staff	0.10	0.05	0.05	0.05

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- None.

2021-22 DIVISION ACCOMPLISHMENTS

- Completed annual and bi-annual Home Investment Partnership Program (HOME), HHA and Labor Standards reports to HUD and Housing and Community Development (HCD).
- Monitored Housing projects to ensure adherence of income levels and quality controls.
- Complied with SB 341, AB 471, and AB 987 related to housing successor agencies and affordable housing unit disclosure.

FUND:	HESPERIA HOUSING AUTHORITY	370
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	LOW/MODERATE HOUSING	263

2022-23 DIVISION GOALS AND OBJECTIVES

- Prepare and submit required Semi-Annual Labor Standards Enforcement Report and Home Investment Partnership Program (HOME) Annual Performance Report to HUD and Housing and Community Development (HCD).
- Comply with SB 341, AB 471, and AB 987 related to housing successor agencies and affordable housing unit disclosure.

PERFORMANCE AND**WORKLOAD INDICATORS**

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Cumulative Units Constructed	343	343	343	343
Housing Property Sale	0	0	0	0
Loan Management/Servicing	88	88	78	75

FUND: CDBG 251, HOME GRANT 252, NSP 257, and CDBG CV Cares 258
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 22,896	\$ 14,884	\$ 5,269	\$ 5,494	\$ 6,403	22%
Benefits	13,016	7,148	3,291	3,291	4,284	30%
Materials & Operations	3,440	2,921	228,889	3,400	3,400	-99%
Contractual	82,113	161,809	50,700	53,240	55,000	8%
Other Operating	976,431	865,293	3,005,227	1,009,881	1,369,600	-54%
Capital Outlay	16,154	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,114,049	\$ 1,052,055	\$ 3,293,376	\$1,075,306	\$1,438,687	-56%

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Community Development Block Grant						
251 CDBG Administration	\$ 1,095,017	\$ 1,052,055	\$ 2,303,429	\$1,075,306	\$1,438,687	-38%
257 CDBG Neighborhood Stabilization	19,032	0	0	0	0	0%
258 CDBG-CV Cares Act	0	0	989,947	0	0	-100%
Total CDBG	\$ 1,114,049	\$ 1,052,055	\$ 3,293,376	\$1,075,306	\$1,438,687	-56%

<u>DIVISION STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Full-Time Staff</u>				
Administrative Secretary	0.05	0.00	0.00	0.00
Economic Development Manager	0.05	0.05	0.00	0.05
Senior Development Specialist	0.00	0.00	0.05	0.00
Total Full-Time Staff	0.10	0.05	0.05	0.05

FUND: CDBG 251
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270
PROGRAM: CDBG ADMINISTRATION/ECONOMIC DEVELOPMENT AND HOUSING

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 22,896	\$ 14,884	\$ 5,269	\$ 5,494	\$ 6,403	22%
Benefits	13,016	7,148	3,291	3,291	4,284	30%
Materials & Operations	3,198	2,921	4,900	3,400	3,400	-31%
Contractual	79,477	161,809	50,700	53,240	55,000	8%
Other Operating	976,431	865,293	2,239,269	1,009,881	1,369,600	-39%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,095,017	\$ 1,052,055	\$ 2,303,429	\$ 1,075,306	\$ 1,438,687	-38%

PROGRAM DESCRIPTION

The Economic Development Department administers the City's Community Development Block Grant (CDBG) Program and related activities. These activities are directed at enticing public and private sector investment within targeted geographic areas of the City. The Department is tasked with implementing existing programs and developing innovative, new initiatives to promote economic and housing development and rehabilitation projects, with an emphasis on activities that create jobs, build or enhance infrastructure, provide affordable housing, expand the tax base, and promoting economic diversity. Annually, the City adopts an action plan allocating funds for administration and planning tasks as well as programs and projects identified in the City's CDBG Consolidated Plan. The Department annually evaluates its CDBG Program in the context of the required Five-Year Consolidated Plan and reprograms funds, if necessary, to projects, programs, or activities to meet its goals and objectives and meet CDBG timeliness requirements. Substantial amendments to the Consolidated Plan are also pursued when appropriate and in compliance with the City's Citizen Participation Plan.

The City's annual CDBG development activities are designed to foster private and public sector investment with CDBG target areas. Federal regulations mandate that programs funded by CDBG meet one or all of the national objectives: (1) elimination of slums or blight; (2) benefit low-to-moderate income individuals; or (3) address other community needs having a particular urgency.

For consistency in presenting the CDBG information, all activities of the City's Annual Action Plan are discussed herein and likewise, the accomplishments, staffing, goals and objectives.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Administrative Secretary	0.05	0.00	0.00	0.00
Economic Development Manager	0.05	0.05	0.00	0.05
Senior Development Specialist	0.00	0.00	0.05	0.00
Total Full-Time Staff	0.10	0.05	0.05	0.05

FUND: CDBG 251
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270
PROGRAM: CDBG ADMINISTRATION/ECONOMIC DEVELOPMENT AND HOUSING

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2021-22 PROGRAM ACCOMPLISHMENTS

- Completed the close-out of Neighborhood Stabilization Program (NSP) and roll-over funds to CDBG.
- Worked on reconstruction of streets and related infrastructure as determined through the preparation of the Annual Plan.
- Processed Emergency Housing and Business Assistance Program payments and reimbursements utilizing CDBG funding.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Complete the annual audit.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Annual IDIS Draw-downs	6	6	6	6
Linear feet of business façades improved	0	300	0	0
Timeliness Test	Pass	Pass	No	No

FUND: CDBG NEIGHBORHOOD STABILIZATION PROGRAM 257
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270
PROGRAM: CDBG NEIGHBORHOOD STABILIZATION PROGRAM

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	0	0	0	0	0	0%
Materials & Operations	242	0	0	0	0	0%
Contractual	2,636	0	0	0	0	0%
Other Operating	0	0	0	0	0	0%
Capital Outlay	16,154	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 19,032	\$ 0	\$ 0	\$ 0	\$ 0	0%

PROGRAM DESCRIPTION

In 2008, Congress passed the Housing and Economic Recovery Act, which created the Neighborhood Stabilization Program (NSP). The NSP Program allocated \$3.92 Billion to communities and states across the nation to address the growing foreclosure problem and stabilize neighborhoods. Hesperia was allocated \$4.59 million in NSP grant funds to address increasing foreclosures. Allocations of the NSP funds were based on (1) the number and percentage of home foreclosures, (2) the number and percentage of homes financed by a subprime mortgage, and (3) the number and percentage of homes in default or delinquency. The NSP provides emergency assistance for the redevelopment of abandoned and foreclosed residential properties. Eligible activities include financing mechanisms for purchase of foreclosed homes, purchase, and rehabilitation of foreclosed or abandoned homes, land banks for foreclosed homes, demolition of blighted structures, and redevelopment of demolished or vacant property.

All NSP funds are to be used to benefit individuals and families whose incomes do not exceed 120% of area median income and 25% of the NSP funds must be used for housing that is affordable to individuals and families whose incomes do not exceed 50% of area median income. Homes must be purchased at a one (1) percent discount, per NSP requirements. The NSP effort will provide affordable housing opportunities and arrest blighting conditions caused by home vacancy. This effort is intended to transform neighborhoods in the City.

The City has acquired 23 single family residences and one land bank property. In FY 2014-15, the City completed the rehabilitation phase. The City began selling or leasing the properties in FY 2012-13 and completed sales of the three (3) remaining properties in FY 2019-20. The program is being closed out.

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2021-22 PROGRAM ACCOMPLISHMENTS

- Completed the NSP close-out.

2022-23 PROGRAM GOALS AND OBJECTIVES

- The NSP was closed in FY 2021-22. The information shown in the Program Description is for documentation purposes.

FUND: CDBG NEIGHBORHOOD STABILIZATION PROGRAM 257
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270
PROGRAM: CDBG NEIGHBORHOOD STABILIZATION PROGRAM

PERFORMANCE AND**WORKLOAD INDICATORS**

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Real Property Escrows Opened	2	0	0	0
Real Property Escrows Closed	2	0	0	0
Real Property Rehabilitation	1	0	0	0
Real Property Sale	2	0	0	0

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: COMMUNITY DEVELOPMENT 300

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 1,260,450	\$ 1,066,816	\$ 1,259,776	\$ 1,292,613	\$ 1,281,164	2%
Benefits	609,294	572,528	608,059	612,597	642,241	6%
Materials & Operations	37,335	33,799	40,962	47,657	54,089	32%
Contractual	34,443	30,418	132,216	201,411	162,080	23%
Other Operating	32,789	30,493	32,639	26,836	42,558	30%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,974,310	\$ 1,734,054	\$ 2,073,652	\$ 2,181,114	\$ 2,182,132	5%

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Planning	\$ 859,362	\$ 670,362	\$ 888,065	\$ 909,277	\$ 979,314	10%
Building & Safety	1,114,948	1,063,692	1,185,587	1,271,837	1,202,818	1%
TOTAL	\$ 1,974,310	\$ 1,734,054	\$ 2,073,652	\$ 2,181,114	\$ 2,182,132	5%

DEPARTMENT STAFFING	2019-20	2020-21	2021-22	2022-23
Total Full-Time Staff	15.50	14.40	14.80	15.25
Total Part-Time Staff	0.92	0.46	0.92	0.00
Total D.S. Community Development	16.42	14.86	15.72	15.25

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: COMMUNITY DEVELOPMENT 300
PROGRAM: PLANNING 3000

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 556,305	\$ 413,031	\$ 585,028	\$ 596,514	\$ 575,666	-2%
Benefits	273,905	233,499	278,432	282,183	298,319	7%
Materials & Operations	2,750	3,196	3,365	10,621	5,616	67%
Contractual	15,179	12,006	9,200	9,200	80,000	770%
Other Operating	11,223	8,630	12,040	10,759	19,713	64%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 859,362	\$ 670,362	\$ 888,065	\$ 909,277	\$ 979,314	10%

PROGRAM DESCRIPTION

Planning provides public information, project review, and approvals or recommendations for development proposals to ensure that new development conforms to Hesperia's environment as described in the General Plan (City Council Goal 3 – Future Development), specific plans, and Development Code. This Program assures conformance with the California Environmental Quality Act (CEQA), the Subdivision Map Act, the Municipal Code, and the Specific Plan. The Program also supports the Development Review Committee, the Planning Commission, and the City Council in all planning matters. Planning prepares applications for the annexation of sphere areas, as well as environmental documents for private developments and public developments such as Economic Development and Public Works projects. Planning also recommends changes to the City's Land Use Plan to keep pace with the increase in population, commercial and industrial growth, and the changing regulatory environment to assure Hesperia's future growth and success.

<u>PROGRAM STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Full-Time Staff</u>				
Administrative Analyst	0.35	0.35	0.35	0.00
Administrative Secretary	0.00	0.00	0.10	0.10
Assistant City Manager	0.10	0.05	0.00	0.00
Assistant Planner	0.00	0.00	0.00	1.00
Associate Planner	1.00	0.00	1.00	1.00
Community Development Coordinator	0.00	0.00	0.50	0.00
Community Development Supervisor	0.50	0.50	0.00	0.50
Community Development Technician	1.25	1.25	1.25	1.25
Deputy Community Development Director	0.00	0.00	0.50	0.50
Deputy Development Services Director	0.00	0.00	0.00	0.30
Executive Secretary	0.10	0.10	0.00	0.00
Office Assistant	0.00	1.00	1.00	0.00
Principal Planner	1.00	1.00	1.00	0.00
Senior Community Development Technician	0.50	0.50	0.50	0.50
Senior Office Specialist	1.00	0.00	0.00	1.00
Senior Planner	2.00	2.00	1.00	1.00
Total Full-Time Staff	7.80	6.75	7.20	7.15

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	COMMUNITY DEVELOPMENT	300
PROGRAM:	PLANNING	3000

<u>PROGRAM STAFFING (Continued)</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Part-Time Staff</u>				
Administrative Analyst	0.00	0.00	0.23	0.00
Total Part-Time Staff	0.00	0.00	0.23	0.00
Total Full & Part-Time Staff	7.80	6.75	7.43	7.15

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- \$70,000 has been included for the creation of the Environmental Justice Element and the Safety Element in the City's General Plan, as required by the State of California. The Environmental Justice Element will reflect the City's commitment to reducing environmental burdens and ensuring all residents have the opportunity to access public facilities and services that improve their quality of life. The Safety Element required by the State of California to be reviewed and updated, in the case of flooding and fire hazards.

2021-22 PROGRAM ACCOMPLISHMENTS

- Processed Housing Element update and submitted to the State to completion.
- Processed grading plans for the Silverwood development project (formerly Tapestry) and began formulating operating procedures related to future plan submittals.
- Processed a development code amendment modifying the regulations for metal accessory buildings and metal cargo containers.
- A development code amendment is planned for spring of 2022 to modify standards for truck parking on industrial zoned properties.
- Processed a series of zone changes that changed the zoning from commercial to industrial to allow future warehouse distribution facilities to develop on properties located west of Interstate 15.
- Processed a Conditional Use Permit, Development Agreement, and Environmental Impact Report (EIR) for the Hesperia Commerce Center II project, a 3.75 million square foot warehouse distribution facility.
- Received multiple land use applications and initiated the processing of several large warehouse distribution facilities in excess of over 500,000 square feet.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Implement electronic review of land use applications and minor Planning applications.
- Process development code amendments, general plan amendments, and reclassification of zoning designations by October 2022, as mandated by the Housing Element.
- Begin preliminary analysis and background work for upcoming General Plan updates to the Safety Element and creation of a new Environmental Justice Element as required by the Housing Element.
- Continue to process, review, and implement the Silverwood Specific Plan (Tapestry) and formulate standard operating procedures for staff to process future plan submittals.
- Continue to process entitlement applications and EIR's for several large warehouse distribution facilities in excess of over 500,000 square feet.
- Continue to assess Development Code for future modifications and updates.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	COMMUNITY DEVELOPMENT	300
PROGRAM:	PLANNING	3000

PERFORMANCE AND**WORKLOAD INDICATORS**

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Business Licenses (new)	1,449	1,516	**2,349	3,600
Submit New DRC Items	86	60	61	90
Conditional Use Permits/Revisions	8	13	16	15
Development Code Amendments	1	1	2	5
Parcel Maps (includes revisions)	8	8	5	10
Tentative Tracts & Tract Extensions	15	2	5	5
Site Plan Reviews/Revised Site Plan Reviews	14	15	17	20
Medical Cannabis Business Permits	26	*N/A	*N/A	*N/A

*On November 19, 2019, the council placed a stay on this program and no new applications were accepted after that date.

**Increasing in Licenses is attributed to Truck Parking Permit Program estimate of 350 in the first year and 40% compliance in Rental Housing Program (1,746 licenses).

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: COMMUNITY DEVELOPMENT 300
PROGRAM: BUILDING & SAFETY 3020

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 704,145	\$ 653,785	\$ 674,748	\$ 696,099	\$ 705,498	5%
Benefits	335,389	339,029	329,627	330,414	343,922	4%
Materials & Operations	34,585	30,603	37,597	37,036	48,473	29%
Contractual	19,264	18,412	123,016	192,211	82,080	-33%
Other Operating	21,566	21,863	20,599	16,077	22,845	11%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,114,948	\$ 1,063,692	\$ 1,185,587	\$ 1,271,837	\$ 1,202,818	1%

PROGRAM DESCRIPTION

Building and Safety is responsible for permitting, plan checking, building inspection, and land grading operations for compliance with adopted building codes and Federal and State Laws, which assists with achieving the City Council goal on Future Development. Technicians at the public counter process permits and provide public information for a wide variety of development related issues. The program also administers the business licensing, billing, and fee collection of several key programs within the City including: Fats, Oils, and Grease (FOG); Residential Truck Parking; Rental Housing; Deemed Approved Alcohol; Tobacco Retail Licensing; and provides the Permit-To-Operate and inspections for the eleven mobile home parks that lie within the City's boundaries.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Administrative Analyst	0.50	0.50	0.50	0.00
Administrative Secretary	0.00	0.00	0.10	0.10
Assistant City Manager	0.10	0.05	0.00	0.00
Building Inspector	3.00	3.00	3.00	3.00
Building Official	1.00	1.00	0.00	0.00
Community Development Coordinator	0.00	0.00	0.50	0.00
Community Development Supervisor	0.50	0.50	0.00	0.50
Community Development Technician	0.00	0.00	0.50	0.50
Deputy Community Development Director	0.00	0.00	0.50	0.50
Executive Secretary	0.10	0.10	0.00	0.00
Plans Examiner	2.00	2.00	2.00	3.00
Senior Community Development Technician	0.50	0.50	0.50	0.50
Total Full-Time Staff	7.70	7.65	7.60	8.10
<u>Part-Time Staff</u>				
Administrative Analyst	0.00	0.00	0.23	0.00
Building Inspector	0.46	0.00	0.00	0.00
Plans Examiner	0.46	0.46	0.46	0.00
Total Part-Time Staff	0.92	0.46	0.69	0.00
Total Full & Part-Time Staff	8.62	8.11	8.29	8.10

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	COMMUNITY DEVELOPMENT	300
PROGRAM:	BUILDING & SAFETY	3020

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2021-22 PROGRAM ACCOMPLISHMENTS

- Issued permits and performed inspections for the construction of 1,055,360 square foot, Modway Furniture distribution warehouse located in the Hesperia Commerce Center.
- Reviewed 2,488 plans, which exceeded the stated goal of 2,300. These plans included several new industrial, commercial, single and multi-family projects, tenant improvement projects, along with numerous patios, pools, garages, and additions.
- Completed the development and implementation of the mandatory Rental Housing Business License and Inspection Program. This program is intended to ensure basic habitability for renters, ensure property owners remain responsible for their properties and remove blight and unsafe conditions from neighborhoods. A total of 2,187 regulated business licenses have been issued, consisting of 1,932 single family residences and 2,885 multi-family units.
- Completed the development and implementation of the Residential Commercial Truck Parking Permit Program designed to address significant damage and deterioration caused on residential roads by very large and extremely heavy commercial vehicles while balancing the needs of Hesperia's trucking community. Eligible residents were required to obtain a business license and permit for commercial vehicles parked on their properties within lot size restrictions before the November 3, 2021 moratorium on permits. A total of 310 addresses in the City have active parking permits, consisting of 406 trucks and 443 trailers.
- Implemented the previously adopted Deemed Approved Inspection program intended to mitigate potential issues that may arise from the sale of alcohol such as loitering, littering and graffiti. To comply with the program, the business will receive a yearly inspection from Code Enforcement using an industry standard checklist. Community Development partnered with Code Enforcement in educating businesses on City requirements during the first year of inspections to gain compliance. A total of 126 businesses have registered for the program and completed annual inspections which frequently require follow-up inspections for compliance.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Review building plans and issue permits for the construction of a 1,226,589 square foot distribution warehouse in the Hesperia Commerce Center.
- Continue to coordinate with Code Enforcement to administer the Residential Rental Housing Business License and Inspection Program. This program is aimed at ensuring basic habitability for renters, ensuring property owners remain responsible for their properties and remove blight and unsafe conditions from neighborhoods.
- Implement the newly adopted Tobacco Retail Licensing Program intended to ensure that retailers comply with tobacco control laws and business standards of the City of Hesperia to protect the health, safety, and welfare of residents.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	COMMUNITY DEVELOPMENT	300
PROGRAM:	BUILDING & SAFETY	3020

**PERFORMANCE AND
WORKLOAD INDICATORS**

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Permits Issued	3,475	3,454	2,144	3,230
Solar Permits Issued	456	740	868	500
New Residential Permits	239	295	*101	150
Plans Reviewed	2,451	2,560	2,488	2,400
Inspections	13,754	14,100	10,843	14,500
Inspections Per Day Per Inspector	20.90	18.95	19.25	18.50

*Housing based on 220 single family and multi-family units plus an anticipated 100 tract homes.

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: CODE COMPLIANCE 305

DIVISION						% Change
EXPENDITURE	2019-20	2020-21	2021-22	2021-22	2022-23	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2021-22
Salaries	\$ 1,616,854	\$ 1,558,030	\$ 1,934,942	\$ 2,202,705	\$ 2,535,730	31%
Benefits	837,115	864,159	1,013,787	1,078,132	1,356,631	34%
Materials & Operations	192,261	183,261	216,119	236,806	290,167	34%
Contractual	116,272	169,014	373,524	336,000	418,800	12%
Other Operating	47,258	74,810	71,011	64,921	81,160	14%
Capital Outlay	0	14,535	38,042	189,776	101,334	166%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 2,809,760	\$ 2,863,809	\$ 3,647,425	\$ 4,108,340	\$ 4,783,822	31%

DIVISION						% Change
EXPENDITURE	2019-20	2020-21	2021-22	2021-22	2022-23	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2021-22
Code Enforcement	\$ 1,170,268	\$ 1,204,304	\$ 1,728,671	\$ 1,830,626	\$ 2,467,764	43%
Animal Control	1,639,492	1,659,505	1,918,754	2,277,714	2,316,058	21%
TOTAL	\$ 2,809,760	\$ 2,863,809	\$ 3,647,425	\$ 4,108,340	\$ 4,783,822	31%

DEPARTMENT STAFFING	2019-20	2020-21	2021-22	2022-23
Total Full-Time Staff	23.90	22.90	27.95	34.95
Total Part-Time Staff	1.84	1.84	1.84	3.22
Total D.S. Code Compliance Staff	25.74	24.74	29.79	38.17

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: CODE COMPLIANCE 305
PROGRAM: CODE ENFORCEMENT 3010

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 679,730	\$ 646,098	\$ 959,444	\$1,025,153	\$1,315,110	37%
Benefits	365,631	372,844	494,619	494,619	707,315	43%
Materials & Operations	50,970	67,572	69,206	82,238	124,764	80%
Contractual	55,602	72,465	131,700	106,300	191,976	46%
Other Operating	18,335	45,325	35,660	32,540	38,765	9%
Capital Outlay	0	0	38,042	89,776	89,834	136%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,170,268	\$ 1,204,304	\$ 1,728,671	\$1,830,626	\$2,467,764	43%

PROGRAM DESCRIPTION

Code Enforcement's primary duties are the prevention, detection, investigation, and enforcement of violations of laws regulating public nuisance, public health, aesthetics, safety and welfare, business activities, building standards, land-use and municipal affairs. Code Enforcement's responsibility lies squarely between policy making and the realms of law enforcement and litigation. City Council adopts policies, codes, rules and regulations to solve problems or to respond to federal, state, or community mandates. Code Enforcement applies these laws either by using warnings and notices to persuade voluntary compliance or by filing court actions. Code Enforcement operates seven days per week. Code Enforcement strives to achieve the City Council's number one goal of Public Safety (Goal 1).

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Administrative Analyst	0.00	0.00	0.00	1.00
Administrative Secretary	0.00	0.00	0.20	0.20
Assistant City Manager	0.20	0.20	0.00	0.00
Code Enforcement Officer	4.00	4.00	7.00	9.00
Code Enforcement Supervisor	1.00	1.00	1.00	2.00
Community Development Technician	0.00	0.00	0.50	0.50
Executive Secretary	0.20	0.20	0.00	0.00
Office Assistant	1.00	0.00	2.00	2.00
Senior Code Enforcement Officer	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Total Full-Time Staff	9.40	8.40	13.70	17.70

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305
PROGRAM:	CODE ENFORCEMENT	3010

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Funding in the amount of \$89,834 has been included for the purchase of three (3) service trucks.
- Materials and operations has increased due to the onboarding costs for three staffing additions. Refer to City Positions Summaries (Section E) for more detailed information.
- Additionally, the Code Enforcement Budget shows an increase due to staffing added after the adoption of the FY 2021-22 Budget. Refer to Section E – City Position Summaries for further detail.

2021-22 PROGRAM ACCOMPLISHMENTS

- Completed the development and implementation of the mandatory Rental Housing Business License and Inspection Program intended to ensure basic habitability for renters, ensure property owners remain responsible for their properties and remove blight and unsafe conditions from neighborhoods. A total of 2,186 regulated business licenses were issued consisting of 1,931 single family residences and 2,885 multi-family units.
- Continued to implement the previously adopted Deemed Approved Inspection Program to mitigate potential issues that may arise from the sale of alcohol such as loitering, littering, and graffiti. Conducted annual inspections using an industry standard checklist and partnered with Community Development in educating businesses on City requirements during the first year of inspections to gain compliance. A total of 127 businesses have registered and completed the annual inspections which frequently require follow-up inspections for compliance.
- Completed the development and implementation of the Residential Commercial Truck Parking Permit Program designed to address significant damage and deterioration caused on residential roads by very large and extremely heavy commercial vehicles while balancing the needs of Hesperia's trucking community. Eligible residents were required to obtain a business license and permit for commercial vehicles parked on their properties within lot size restrictions before the November 3, 2021 moratorium on permits. A total of 310 address have active parking permits, consisting of 406 trucks and 443 trailers.
- Continued upgrading the City's Code Enforcement web page by including a calendar of upcoming community events and reinforcing the positive aspects of Code Enforcement.
- Continued partnership with the Glen Helen Work Release Program to operate the Restoring the Environment for a Cleaner Hesperia (REACH) Program. The REACH crew cleaned up weeds, trash and illegal dumping at various locations throughout the City and hauled approximately 265 loads to Advance Disposal for a total of 225 tons (449,880 pounds). The REACH crew was responsible for the collection and disposal of 763 tires, 663 mattresses, 817 couches, 1,404 bags of trash, 511 shopping carts, 170 television sets, and 124 gallons of hazardous materials. Additionally, the REACH program also completed 30 board-ups on structures (residences, garages, sheds, commercial, and industrial buildings).
- Operated seven days a week to increase proactive enforcement and mitigate cases of illegal street vending, illegal commercial vehicle parking, vehicle sales, and other code enforcement cases.
- Continued to conduct quarterly Neighborhood Beautification events offering residents a cost free opportunity to dispose of bulky items.
- Continued to conduct annual inspections of massage parlors and smoke shops. As a result of this year's inspections, one (1) massage parlor had their business license revoked due to serious violations causing their business to be closed.
- Conducted special enforcement programs concentrating on illegal vendors and parking violations outside of regular business hours resulting in 48 hours of additional enforcement.
- Conducted proactive sign violation enforcement sweep resulting in removing 260 illegal signs.
- Conducted 1 (one) quarterly Tire Amnesty Day to curb illegal dumping, which resulted in the collection of 954 tires.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305
PROGRAM:	CODE ENFORCEMENT	3010

2021-22 PROGRAM ACCOMPLISHMENTS (Continued)

- Conducted weekly quality-of-life sweeps with the San Bernardino County Sheriff's Department, vacating over 528 sites, and removal of approximately 41.745 tons (83,490 pounds) of trash and debris.
- Code Enforcement in conjunction with the San Bernardino County Sheriff's Department, continued enforcement of cannabis-related municipal code violation cases. Since July 1, 2021, there has been approximately 20 cases opened against grows, delivery, and dispensary facilities. Approximately 4,213 cannabis plants and 102 pounds of product were removed and destroyed.
- Continued to conduct annual inspections of all registered cannabis delivery businesses and plant permits.
- Code Enforcement, along with volunteers from Public Works, Planning, Building & Safety, and the City Manager's office staff participated in the annual Statewide Point in Time Count with the San Bernardino County Office of Homeless Services. The survey was conducted by using a web-based application designed specifically for this program to provide invaluable data on homeless individuals and families within the county on a given time and day. The Point in Time Count and Survey is critical to secure government and private funding, as well as other resources for local communities to assist those who are homeless or at risk of becoming homeless.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Continue coordinated efforts with Building & Safety to administer the Residential Housing Business License and Inspection program aimed at ensuring basic habitability for renters, ensuring property owners remain responsible for their properties and remove blight and unsafe conditions from neighborhoods.
- Continue operating the Deemed Approved Inspection program to reduce problems caused by public consumption of alcoholic beverages and requiring all off-sale establishments throughout the City to receive an annual inspection to ensure that blight, litter, graffiti, loitering, and other nuisance activities are not occurring at their place of business.
- Continue the Truck Parking Permit program to allow continued parking of permitted commercial vehicles on qualifying lots and ensure trucks transporting hazardous materials are not parking in neighborhoods.
- Continue to partner with the Glen Helen Work Release Program to operate the Restoring the Environment for a Cleaner Hesperia (REACH) Program. The REACH crew removes weeds, debris, illegally dumped tires, trash, and maintains City-owned properties.
- Continue operating seven days a week to increase proactive enforcement and mitigate cases of illegal street vending, illegal commercial vehicle parking, vehicle sales, and other code enforcement cases.
- Continue to conduct quarterly Neighborhood Beautification events offering residents a cost free opportunity to dispose of bulky items.
- Continue to conduct annual inspections of massage parlors and smoke shops to reduce serious violations.
- Continue to conduct special enforcement programs, concentrating on illegal dumping, commercial vehicles, and other parking violations outside of regular business hours.
- Conduct proactive sign violation enforcement sweeps throughout the City.
- Continue to conduct quarterly Tire Amnesty Day events to reduce illegal dumping.
- Continue to conduct quality-of-life sweeps in conjunction with the San Bernardino County Sheriff's Department.
- Continue to enforce local cannabis laws by conducting sweeps with the San Bernardino County Sheriff's Department.
- Continue to conduct annual inspections of all registered cannabis delivery businesses and plant permits.
- Implement the newly adopted Tobacco Retail Licensing Program intended to ensure that retailers comply with tobacco control laws and business standards of the City of Hesperia to protect the health, safety, and welfare of residents.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305
PROGRAM:	CODE ENFORCEMENT	3010

**PERFORMANCE AND
WORKLOAD INDICATORS**

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
New Enforcement Cases	5,825	4,857	9,100	9,300
Inspections (New and Recheck)				
• Code Enforcement	10,415	8,164	13,644	14,000
• Deemed Approved	N/A	143	190	160
• Rental Housing	N/A	2,624	3,936	4,500
• Truck Parking	N/A	370	370	370
Notices Issued	1,403	1,076	1,260	1,400
Parking Citations	1,171	1,333	3,470	3,500
Warrants	21	1	10	25
Court Hearings	6	5	9	12
Administrative Citations	345	434	541	550
Contracted Abateements	16	0	2	10
Tonnage	218	232	257	260
Tire Amnesty Days	2,287	1,446	954	0

REACH Program

City Abateements (Board-ups)	54	23	30	40
Tires	695	509	763	850
Mattresses	1,045	442	663	675
Couches	1,026	545	817	825
Bags of Trash	552	936	1,404	1,425
Shopping Carts	276	341	511	525
Televisions	450	113	170	175
Gallons of Hazardous Liquid	213	83	124	125

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: CODE COMPLIANCE 305
PROGRAM: ANIMAL CONTROL 5000

PROGRAM						% Change
EXPENDITURE	2019-20	2020-21	2021-22	2021-22	2022-23	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2021-22
Salaries	\$ 937,124	\$ 911,932	\$ 975,498	\$ 1,177,552	\$ 1,220,620	25%
Benefits	471,484	491,315	519,168	583,513	649,316	25%
Materials & Operations	141,291	115,689	146,913	154,568	165,403	13%
Contractual	60,670	96,549	241,824	229,700	226,824	-6%
Other Operating	28,923	29,485	35,351	32,381	42,395	20%
Capital Outlay	0	14,535	0	100,000	11,500	100%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,639,492	\$ 1,659,505	\$ 1,918,754	\$ 2,277,714	\$ 2,316,058	21%

PROGRAM DESCRIPTION

Animal Control provides a number of public safety functions including rabies control, dog licensing, stray and dangerous animal abatement, hearings for public nuisance, quarantine, and hearings for dangerous and/or vicious animals. These functions are paramount in achieving the City Council's first goal of Public Safety. Animal Control also provides care, shelter, and treatment for unwanted and abused animals. Animal Control maintains a large population of adoptable animals, and the on-site veterinarian provides weekly vaccination and spay/neuter clinics for High Desert residents.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Administrative Secretary	1.00	1.00	1.25	1.25
Animal Care Technician	4.00	4.00	4.00	6.00
Animal Control Officer	3.00	3.00	3.00	3.00
Animal Services Coordinator	0.00	1.00	1.00	0.00
Animal Services Specialist	0.00	0.00	0.00	1.00
Animal Services Supervisor	0.00	0.00	0.00	1.00
Animal Services Manager	1.00	1.00	1.00	0.00
Assistant City Manager	0.25	0.25	0.00	0.00
Field Services Supervisor	0.00	0.00	0.00	1.00
Executive Secretary	0.25	0.25	0.00	0.00
Office Assistant	3.00	3.00	3.00	3.00
Senior Animal Care Technician	1.00	0.00	0.00	0.00
Senior Animal Control Officer	1.00	1.00	1.00	1.00
Total Full-Time Staff	14.50	14.50	14.25	17.25

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305
PROGRAM:	ANIMAL CONTROL	5000

<u>PROGRAM STAFFING (Continued)</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Part-Time Staff</u>				
Animal Care Technician	0.92	0.92	0.92	1.38
Office Assistant	0.92	0.92	0.92	0.92
Receptionist	0.00	0.00	0.00	0.92
Total Part-Time Staff	1.84	1.84	1.84	3.22
Total Full & Part-Time Staff	16.34	16.34	16.09	20.47

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Funding in the amount of \$11,500 is included as a carry-over for the swap-out of bed boxes on the replacement trucks that were purchased in FY 2021-22 with the ones from the old vehicles.
- Additionally, the budget shows an increase due to staffing added after the adoption of the FY 2021-22 Budget. Refer to Section E – City Position Summaries for further detail.

2021-22 PROGRAM ACCOMPLISHMENTS

- Continued the Pets and Vets program to increase adoptions and decrease euthanasia.
- Staff continued to successfully operate a cat adoption program through PetSmart Adoption Charities in Apple Valley PetSmart. Monies paid to the City through the participation in the PetSmart Charities are placed back into the Shelter's Adoption Program. There were 46 cat adoptions from July 2020 through June 2021, which decreased from past years due to the COVID-19 restrictions.
- Applied for a grant from the Raymond Pryke Foundation and received \$10,000, to fund the purchase of new cages for medical and surgery room areas.
- Continued the established Volunteer Program to help with animal enrichment as well as offering community involvement within the shelter.
- Increased visibility of animal services through media, events, City of Hesperia webpage, 24PetConnect.com webpage, Facebook page, and Instagram page.
- Continued outreach to receive donations of all cat litter and laundry detergent that is needed for the shelter operations. This includes many pallets worth of product, including retail packaged cat litter that is then donated to our adopters for their new pet. In addition, bulk donations to help reduce food expenses.
- Applied for a grant from Best Friends Animal Society and received \$4,000 to fund kits in order to expand the kitten foster program. This increases adoption and decreases euthanasia.
- Completed the medical suite from the Raymond Pryke Foundation grant monies. This room is fully functioning and is utilized to offset medical expenses, by eliminating costs of basic procedures that can be performed by the shelter's registered veterinary technicians. Allotted contract monies are used for surgeries and/or treatments beyond the scope of a registered veterinary technician allowed procedures.
- Continued the managed intake policies thus maintaining the 'No-Kill Shelter' status by working with rescue groups, private adoptions, and the Spay, Neuter, and Release program. A 'No-Kill Shelter', is defined as an animal shelter that has a placement rate of 90% or higher.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Continue to identify outside funding sources and apply for targeted spay/neuter grants and microchip grants.
- Continue to increase visibility of animal services through media, community events, webpage, Facebook, and Instagram pages.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305
PROGRAM:	ANIMAL CONTROL	5000

2022-23 PROGRAM GOALS AND OBJECTIVES (Continued)

- Continue to expand foster parent program allowing animals to be fostered by the public. This effort will help to reduce animals in the shelter and possibly lead to the animal being adopted by the foster thus increasing adoption rates.
- Expand our outreach programs to help educate the community regarding dog licensing, adoptions, donations, wild life and proper animal care.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Officer call response	8,931	8,106	8,000	8,500
Citations & Notice of Violations	1,612	1,672	2,300	2,300
Hearings	15	25	20	25
Owner Turn-in-Alive*	462	114	180	160
Owner Turn-in-Deceased	176	50	100	120
Strays Recovered-Alive	4,820	4,379	4,000	4,500
Strays Recovered-Deceased	850	890	900	900
Seized/Abandoned/Agency Assist	109	122	120	150
Animals Adopted/Rescued	2,404	1,994	2,500	1,500
Animals Euthanized	784	279	300	250
Transfer to another Agency	36	19	15	20
Animal Licenses Issued	14,906	14,340	18,000	20,000
Number of Animals Processed (Intake)	5,855	5,114	5,000	5,200
Pets/Vets Program	34	36	40	50
Trap, Neuter, Release (TNR) Program	972	983	850	900
<u>Shelter Operations Donations</u>				
Cat Litter pallets annually (lbs.)	40,000	40,000	40,000	40,000
Laundry Detergent 2-4 pallets annually (lbs.)	20,000	20,000	20,000	20,000
Dog Food (lbs.)	2,000	3,000	5,000	6,000

*Managed Intake Program implemented March 2020

FUNDS: GENERAL FUND 100 AND STREETS MAINTENANCE FUND 263
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 2,131,056	\$ 1,548,653	\$ 1,638,184	\$ 1,759,242	\$ 1,974,988	21%
Benefits	1,020,434	911,150	918,877	930,527	1,108,174	21%
Materials & Operations	921,906	882,877	940,244	1,004,942	1,045,434	11%
Contractual	1,255,806	1,055,841	1,266,044	1,278,212	1,633,191	29%
Other Operating	466,695	491,171	398,512	369,119	441,138	11%
Capital Outlay	129,188	103,510	225,000	337,542	301,000	34%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 5,925,085	\$ 4,993,202	\$ 5,386,861	\$ 5,679,584	\$ 6,503,925	21%

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Street Maintenance (263)						
3150 Street Maintenance	\$ 2,428,969	\$ 1,885,807	\$ 2,021,138	\$ 2,030,117	\$ 2,098,161	4%
3170 Traffic	1,619,284	1,411,812	1,367,595	1,418,735	1,879,475	37%
Total Fund Street Maintenance (Fund 263)	\$ 4,048,253	\$ 3,297,619	\$ 3,388,733	\$ 3,448,852	\$ 3,977,636	17%
General Fund (100)						
3100 Engineering	\$ 793,771	\$ 722,907	\$ 864,415	\$ 955,305	\$ 967,725	12%
3110 Building Maintenance	1,083,061	972,676	1,133,713	1,275,427	1,358,564	20%
CIP	0	0	0	0	200,000	100%
Total General Fund (100)	\$ 1,876,832	\$ 1,695,583	\$ 1,998,128	\$ 2,230,732	\$ 2,526,289	26%
Total Public Works	\$ 5,925,085	\$ 4,993,202	\$ 5,386,861	\$ 5,679,584	\$ 6,503,925	21%

<u>DIVISION STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Total Full-Time Staff	31.65	31.65	21.85	24.90
Total Part-Time Staff	2.99	1.38	1.38	1.84
Total D.S. Public Works Staff	34.64	33.03	23.23	26.74

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: STREETS MAINTENANCE FUND 263
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310

DIVISION						% Change
EXPENDITURE	2019-20	2020-21	2021-22	2021-22	2022-23	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2021-22
Salaries	\$ 1,670,451	\$ 1,124,508	\$ 1,137,702	\$ 1,193,642	\$ 1,346,250	18%
Benefits	774,114	674,994	626,618	628,377	743,050	19%
Materials & Operations	415,728	345,565	388,175	416,536	434,707	12%
Contractual	792,418	666,385	773,270	766,348	926,211	20%
Other Operating	266,354	382,657	287,968	225,985	256,418	-11%
Capital Outlay	129,188	103,510	175,000	217,964	271,000	55%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 4,048,253	\$ 3,297,619	\$ 3,388,733	\$ 3,448,852	\$ 3,977,636	17%

DIVISION DESCRIPTION

The Street Maintenance Fund includes the Streets Maintenance Program and Traffic Program. Streets Maintenance is responsible for operations and maintenance of the street and right-of-way network within the City. The Traffic Program is responsible for operations and maintenance of the street and right-of-way network within the City.

<u>DIVISION STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Total Full-Time Staff	26.10	26.10	15.80	17.65
Total Part-Time Staff	1.84	0.92	0.92	0.92
Total Full & Part-Time Staff	27.94	27.02	16.72	18.57

FUND: STREETS MAINTENANCE FUND 263
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: STREET MAINTENANCE 3150

PROGRAM						% Change From
EXPENDITURE	2019-20	2020-21	2021-22	2021-22	2022-23	2021-22
SUMMARY	Actual	Actual	Budget	Revised	Budget	Budget
Salaries	\$ 1,098,937	\$ 751,693	\$ 824,922	\$ 864,862	\$ 889,828	8%
Benefits	502,232	441,868	445,934	447,693	487,688	9%
Materials & Operations	242,189	209,691	230,491	194,997	200,298	-13%
Contractual	233,771	106,042	121,207	121,207	124,563	3%
Other Operating	222,652	359,381	256,084	183,394	220,784	-14%
Capital Outlay	129,188	17,132	142,500	217,964	175,000	23%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 2,428,969	\$ 1,885,807	\$ 2,021,138	\$ 2,030,117	\$ 2,098,161	4%

PROGRAM DESCRIPTION

The Street Maintenance Program is responsible for operations and maintenance of the street and right-of-way network within the City. These responsibilities include, but are not limited to, street and shoulder repair, crack sealing, flood control, box culverts, debris removal, ice control, and support of Code Compliance issues and City-sponsored functions. This program is also responsible for the maintenance of all stormwater inlets and outlets, ensuring that they remain unobstructed for the free flow of stormwater runoff.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Administrative Analyst	0.25	0.25	0.25	0.45
Administrative Secretary	0.25	0.25	0.65	0.65
Assistant City Manager	0.10	0.10	0.15	0.15
Assistant Engineer	0.20	0.20	0.20	0.20
Construction Inspection Supervisor	0.25	0.25	0.25	0.00
Construction Inspector	0.30	0.30	0.30	0.30
Deputy Director of Development Services	0.00	0.00	0.00	0.15
Director of Public Works	0.00	0.00	0.35	0.35
Engineering Technician	0.20	0.20	0.00	0.00
Equipment Operator	4.30	4.30	2.00	2.00
Executive Secretary	0.10	0.10	0.00	0.00
Fleet/Warehouse Supervisor	0.15	0.15	0.15	0.15
Geographical Information Systems Manager	0.15	0.15	0.15	0.00
Geographical Information Systems Technician	0.15	0.15	0.15	0.00
Maintenance Crew Supervisor	1.30	1.30	0.30	0.30
Maintenance Worker	5.10	5.10	3.10	3.10
Management Analyst	0.00	0.00	0.35	0.35
Office Assistant	0.55	0.55	0.25	0.25
Public Works Manager	0.40	0.40	0.00	0.00
Public Works Supervisor	0.00	0.00	0.35	0.35

FUND: STREETS MAINTENANCE FUND 263
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: STREET MAINTENANCE 3150

<u>PROGRAM STAFFING (Continued)</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Full-Time Staff</u>				
Senior Engineering Technician	0.00	0.00	0.20	0.00
Senior Maintenance Worker	2.80	2.80	1.50	1.50
Senior Management Analyst	0.20	0.20	0.20	0.45
Total Full-Time Staff	16.75	16.75	10.85	10.70
<u>Part-Time Staff</u>				
Maintenance Worker	1.84	0.92	0.92	0.92
Total Part-Time Staff	1.84	0.92	0.92	0.92
Total Full & Part-Time Staff	18.59	17.67	11.77	11.62

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Funding in the amount of \$34,125 has been included for the purchase of one (1) mid-size truck to replace the current aged, high mileage unit, which continues to have constant repairs.
- Funding in the amount of \$54,875 has been included for the purchase of one (1) full-size truck and dump bed insert. The new truck will be used as a dual-purpose truck; during the winter months, the truck will be used to spread cinder during storm events; and in the summer months will be used to address pothole complaints.
- \$11,000 has been included for the purchase of one (1) trailer mounted light tower.
- Funding in the amount of \$75,000 has been included for the purchase of one (1) skid steer with mower and fork attachments.

2021-22 PROGRAM ACCOMPLISHMENTS

- Rehabilitation of flood control channel from Peach Avenue to Orchid Avenue.
- Used 300 tons of cold mix to repair 30,000 potholes. Used 200 tons of asphalt to repair 4,472 square feet of roads.
- Completed 4,450 square feet of trench repair for Water Division.
- Graded 90 miles of dirt roads and shoulders.
- Removed excess sediment from the H-01 retention basin.
- Crack-sealed 670 linear feet of cracks on road.
- Performed asphalt repair to Bear Valley Road between the Mojave River Bridge and Fish Hatchery Road.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Continue to grade dirt roads every 12 to 18 weeks, or as needed.
- Install concrete barriers at various locations to help prevent illegal dumping.
- Continue to maintain storm drain facilities, retention basins, and associated dry wells consistent with State and Federal Law.

FUND: STREETS MAINTENANCE FUND 263
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: STREET MAINTENANCE 3150

2022-23 PROGRAM GOALS AND OBJECTIVES (Continued)

- Rehabilitation of flood control channel from Santa Fe Avenue to I Avenue to assist with erosion control.
- Rehabilitation of Main Street from Hickory Avenue to Balsam Avenue.
- Continue to provide pavement repairs for Water programs.

PERFORMANCE AND

<u>WORKLOAD INDICATORS</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Pavement Repaired (Square Feet)	*32,000	158,715	8,000	10,000
Pavement Repaired/Water Patches (Sq. Ft.)	*12,000	8,398	4,450	8,000
Berms Constructed (Feet)	*1,130	1,424	520	800
Hot Mix (Tons)	*482	38,575	200	500
Potholes Repaired	*21,500	32,565	30,000	35,000
Cold Mix (Tons)	*330	387	300	200
Dirt Roads Graded (Miles)	*61	17	30	15
Shoulders Graded (Miles)	*20	33	60	40
Debris Tons (Weeds, Trash-Advanced Disposal)	*766	689	300	500
Debris to Mojave Yard (Loads)	*1,700	469	60	300
Fill Dirt (Loads)	*291	51	100	300
Storm Drains Cleaned (Counts)	333	156	480	200
Crack-Seal (Feet)	*110	0	0	200
Slurry Seal (Miles)	3	0	0	0

*During Fiscal Year (FY) 2019-20, the pandemic drastically affected the amount of work that employees were able to complete.

Hesperia has 538 miles of roads, with 498 paved and 40 unpaved.

FUND: STREETS MAINTENANCE FUND 263
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: TRAFFIC 3170

PROGRAM EXPENDITURE SUMMARY						% Change From 2021-22
	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	Budget
Salaries	\$ 571,514	\$ 372,815	\$ 312,780	\$ 328,780	\$ 456,422	46%
Benefits	271,882	233,126	180,684	180,684	255,362	41%
Materials & Operations	173,539	135,874	157,684	221,539	234,409	49%
Contractual	558,647	560,343	652,063	645,141	801,648	23%
Other Operating	43,702	23,276	31,884	42,591	35,634	12%
Capital Outlay	0	86,378	32,500	0	96,000	195%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,619,284	\$ 1,411,812	\$ 1,367,595	\$ 1,418,735	\$ 1,879,475	37%

PROGRAM DESCRIPTION

The Traffic Program is responsible for operations and maintenance of the street and right-of-way network within the City. These responsibilities include, but are not limited to, sign maintenance, traffic signal maintenance, striping, street sweeping, weed abatement, graffiti removal, and support of Code Compliance issues and City-sponsored functions. This Program is responsible for ensuring safe traffic flow within the City through the proper use and maintenance of signs and markings, traffic signals, and related traffic control devices, practices, and techniques.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Administrative Secretary	0.25	0.25	0.25	0.25
Fleet/Warehouse	0.15	0.15	0.15	0.15
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	4.30	4.30	2.30	3.30
Office Assistant	0.25	0.25	0.25	0.25
Public Works Manager	0.40	0.40	0.00	0.00
Senior Maintenance Worker	3.00	3.00	1.00	1.00
Traffic Signal Technician	0.00	0.00	0.00	1.00
Total Full-Time Staff	9.35	9.35	4.95	6.95

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- \$24,500 has been included for the purchase of one (1) trailer mounted hot water pressure washer, which will be used to perform weekly bus shelter maintenance throughout the City.
- Funding in the amount of \$42,000 is included for the replacement of one (1) traffic signal cabinet at the intersection of Peach Avenue and Main Street. The current cabinet is aged and not to City specification.
- Due to nationwide supply chain issues experienced by the automobile industry, funding in the amount of \$29,500 is included as a carry-over from the FY 2021-22 Budget for the purchase of one (1) service truck.
- Materials & Operations have increased 49%, due to the planned traffic signals and traffic signs reactive and proactive maintenance to be performed this fiscal year.
- The street sweeping contract is projected to increase by approximately \$152,000 due to the increase of labor and fuel costs.

FUND:	STREETS MAINTENANCE FUND	263
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	TRAFFIC	3170

2021-22 PROGRAM ACCOMPLISHMENTS

- Installed 50 rotating flooded signs in flood prone locations.
- Converted twenty (20) traffic signal lights to cost saving LED's (light emitting diode) at various intersections throughout the City.
- Supported Engineering by completing twenty (20) work orders that required the installation of traffic signs and/or legends.
- Installed four (4) LED stop signs at the intersection of Ranchero Road and Seventh Avenue to enhance driver safety.
- Replaced outdated traffic signal cabinets at the intersection of Main Street and G Avenue.
- Replaced the traffic signal cabinet at Ranchero Road and Caliente Road due to vandalism.
- Inspected and provided sign maintenance to 400 signs.
- Removed graffiti from 422 locations within the City.
- Performed traffic signal maintenance for 35 intersections.
- Provided 5,204 curb miles of street sweeping to keep the neighborhoods and streets free of debris.
- Provided after hours on-call for emergency traffic signal repairs, downed signs, road repair and closures for Police and Fire.
- Installed truck route signs in support of the City's newly adopted Truck Route Program.
- Installed speed back signs on Maple Avenue in school zone for Hesperia High School.
- Installed retro-reflective backing plates on traffic signal heads at I Avenue and Sultana Street.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Install LED traffic signal safety lights at the intersections of Main Street and Third Avenue, Main Street and Seventh Avenue, and Main Street and Ninth Avenue.
- Replace the traffic signal visors at the intersection of Main Street and Cataba Road to prevent the accumulation of snow.
- Continue to manage street sweeping services provided by the City's contractor so that streets and bike lanes will be free of debris and trash.
- Remove garage sale signs from City right-of-way every Monday.
- Continue to maintain legends, striping, and curb markings throughout the City.
- Continue to clean and maintain bus shelters to support public transportation within the City.
- Continue to provide the following support to the Engineering Program:
 - Complete work orders that require the installation of new signage and legend painting.
 - Install new traffic signals for 2022-23.
 - Collaborate on the Ranchero Road widening project.

FUND:	STREETS MAINTENANCE FUND	263
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	TRAFFIC	3170

PERFORMANCE AND**WORKLOAD INDICATORS**

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Legends Painted (Stop, Bar, Arrows, Speed Limit)	*640	*91	500	500
Signs Maintained	*1,405	*584	400	500
Graffiti Sites Addressed	*1,075	1,524	422	500
Striping (Feet)	*151,958	**1,495,415	200,000	200,000
Street Sweeping (Curb Miles)	3,780	3,780	5,213	5,213
Crosswalk and Curb (Feet)	*735	*116	20,000	30,000

*During Fiscal Year (FY) 2019-20 and FY 2020-21, the pandemic drastically affected the amount of work that employees were able to complete.

**Additional work completed on north and south streets from Bear Valley Road to Ranchero Road.

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: ENGINEERING 3100

PROGRAM EXPENDITURE SUMMARY						% Change From 2021-22
	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	2021-22 Budget
Salaries	\$ 333,413	\$ 318,403	\$ 363,480	\$ 422,098	\$ 432,600	19%
Benefits	155,626	158,353	201,614	211,505	231,516	15%
Materials & Operations	16,275	10,435	13,785	11,646	13,607	-1%
Contractual	273,392	227,864	271,820	287,050	275,300	1%
Other Operating	15,065	7,852	13,716	23,006	14,702	7%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 793,771	\$ 722,907	\$ 864,415	\$ 955,305	\$ 967,725	12%

PROGRAM DESCRIPTION

Engineering is responsible for the planning, design, and construction of the infrastructure of the City to address the needs of the community both today and in the future. The Program also reviews all development proposals to ensure that they conform to City codes and standards, and provides technical input to street, traffic, transit, and wastewater member agencies, which meets the City Council goal pertaining to Capital Improvement. Engineering also oversees all aspects of the City's Capital Improvement Program, including the Annual Paving Program and street, wastewater, potable water, and storm drain related construction projects. The Engineering Program maintains responsibility for traffic engineering and works closely with the Public Works Department to respond to concerns.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Administrative Analyst	0.25	0.25	0.25	0.45
Administrative Secretary	0.00	0.00	0.30	0.30
Assistant City Manager	0.10	0.10	0.20	0.20
Assistant Engineer	0.15	0.15	0.15	0.15
Community Development Technician	0.25	0.25	0.25	0.25
Construction Inspection Supervisor	0.10	0.10	0.10	0.00
Construction Inspector	0.85	0.85	0.85	0.85
Engineering Technician	0.20	0.20	0.00	0.00
Environmental Compliance Inspector	0.00	0.00	0.40	0.40
Executive Secretary	0.10	0.10	0.00	0.00
Geographical Information Systems Manager	0.15	0.15	0.15	0.00
Geographical Information Systems Technician	0.15	0.15	0.15	0.00
Office Assistant	0.20	0.20	0.00	0.00
Project Construction Manager	0.75	0.75	0.75	0.75
Senior Engineering Technician	0.00	0.00	0.20	0.00
Senior Management Analyst	0.30	0.30	0.30	0.90
Total Full-Time Staff	3.55	3.55	4.05	4.25

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	ENGINEERING	3100

<u>PROGRAM STAFFING (Continued)</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Part-Time Staff</u>				
Administrative Intern	0.23	0.23	0.23	0.23
Office Assistant	0.00	0.00	0.00	0.46
Total Part-Time Staff	0.23	0.23	0.23	0.69
Total Full & Part-Time Staff	3.78	3.78	4.28	4.94

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- \$100,000 is included for additional engineering services due to the increase in development activity.
- \$50,000 including for contract plan check services and construction inspections.

2021-22 PROGRAM ACCOMPLISHMENTS

- Completion of the expansion of the Park and Ride facility on Joshua Street at Highway 395. State and regional grants were utilized to fund the project and construction completed early 2022.
- Development Services staff continued oversight and revisions of the MS4 Stormwater State permit requirements and monitored citywide development compliance.
- Silverwood Project grading began and construction has commenced.
- Completed construction of the Community Development Block Grant (CDBG) funded dirt road paving project that included Cactus Street – from First Avenue to Sixth Avenue and Fourth Avenue – from Joshua Street to Cactus Street.
- Completed design, permitting, right-of-way acquisition and awarded a construction contract for widening of Ranchero Road between I-15 and Seventh Avenue including the DWR Aqueduct Bridge. Began utility relocations and construction of improvements.
- The GIS program has transitioned to the Information Technology (IT) Division, streamlining services to allow for and to facilitate efficiencies in customer support and technology planning.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Complete construction of the drainage structure in the Antelope Valley Wash where it crosses Peach Avenue including roadway improvements to Peach Avenue between Centennial Street and Hinton Avenue.
- Continue work on the A-04 Drainage Program by coordinating development along the A-04 corridor.
- San Bernardino County Flood Control, in collaboration with the City, will continue efforts to complete the Bandicoot Basin project.
- Collection of data and preparation of a citywide speed zone survey was stalled in FY 2020-21 due to funding concerns caused by the COVID-19 pandemic. Implementation is scheduled to be completed during FY 2022-23.
- Continue partnership with San Bernardino County and San Bernardino County Transit Authority (SBCTA) to widen Ranchero Road into a fully improved 5 lane roadway, including replacement of the bridge over the Aqueduct. Construction completion expected in FY 2023-24.
- Staff will continue oversight and revisions of the MS4 Stormwater State permit requirements and monitor citywide developer compliance.
- Coordinate with Caltrans on Interstate 15 maintenance project that will include detours onto City roadways.
- Complete design and commence construction of the new traffic signal and minor roadway improvements located at the intersection of Main Street & Sultana Street/Timberlane Avenue.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	ENGINEERING	3100

**PERFORMANCE AND
WORKLOAD INDICATORS**

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Development Review Committee Review	86	99	80	90
Document Review (Lot Mergers, Easements, Lot Line Adjustments, and Certificate of Corrections)	19	7	7	15
Dedication (Irrevocable Offer of Dedication) Document Preparation (Writing Legal/Drafting Plat)	28	36	31	33
In-House Project Design Hours-	0	40	80	80
Engineering Conditions	34	32	20	42
Contract Plan Review	10	33	16	40
In-House Plan Review	44	63	33	80
Inspections	3,431	2,624	3,450	3,500
Submittals for Development Projects (Subdivisions, Parcel Maps, Commercial, Industrial & Multi-family) *	54	96	49	120
Encroachment Permits	1,099	1,429	1,497	1,785
STRM Program Permits Issued (Subdivisions, Commercial, Industrial & Multi-family)	13	29	38	25
Traffic Work Orders	50	44	40	50
Active CIPs Managed	N/A	N/A	21	19
Construction Contracts Administered	N/A	N/A	7	8
Professional Services Agreements Administered	N/A	N/A	14	12
Grants Administered	N/A	N/A	4	4
Capital Improvement Projects Bid	N/A	N/A	8	5
Request for Proposals/Request for Qualifications Issued	N/A	N/A	7	3
Request for Cost Proposal/Quote Issued	N/A	N/A	9	6

*These are projects taken in for plan review, not approved projects.

**Spike due to water service lines being replaced in existing tracts.

FUND: GENERAL FUND 100
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: PUBLIC WORKS 310
PROGRAM: BUILDING MAINTENANCE 3110

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 127,192	\$ 105,742	\$ 137,002	\$ 143,502	\$ 196,138	43%
Benefits	90,694	77,803	90,645	90,645	133,608	47%
Materials & Operations	489,903	526,877	538,284	576,760	597,120	11%
Contractual	189,996	161,592	220,954	224,814	231,680	5%
Other Operating	185,276	100,662	96,828	120,128	170,018	76%
Capital Outlay	0	0	50,000	119,578	30,000	-40%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,083,061	\$ 972,676	\$ 1,133,713	\$ 1,275,427	\$ 1,358,564	20%

PROGRAM DESCRIPTION

Building Maintenance supports all City and facilities through a predictive/preventive maintenance program that reduces facility depreciation and equipment/structural failures. The objective of this Program is to reduce the amount of unknown trouble calls that inconvenience customers and escalate maintenance costs. This program is supported by computerized maintenance management software which will allow Building Maintenance to better serve customers through planning and scheduling of maintenance activities. This will provide customers with advanced notification of maintenance that will be conducted in their work areas, while reducing the effects of catastrophic mechanical and structural failures leading to prolonged customer inconvenience and interruption of daily operations.

In addition, this program is responsible for supporting Building Maintenance operations and landscape management at City Hall and County Library (9700 and 9650 Seventh Avenue), Animal Control (11011 East Santa Fe Avenue), Police Department (15840 Smoke Tree), the City of Hesperia Park and Ride Facility (Joshua at Highway 395), Eighth Street Paseo, and the Township Landscape Management.

<u>PROGRAM STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Full-Time Staff</u>				
Custodian	1.00	1.00	1.00	1.00
Facilities Maintenance Technician	0.00	0.00	0.00	1.00
Facilities Supervisor	0.50	0.50	0.50	0.50
Senior Custodian	0.50	0.50	0.50	0.50
Total Full-Time Staff	2.00	2.00	2.00	3.00
<u>Part-Time Staff</u>				
Custodian - Part-Time	0.46	0.00	0.00	0.00
Facilities Electrician	0.23	0.23	0.23	0.23
Facilities Maintenance Technician	0.23	0.00	0.00	0.00
Total Part-Time Staff	0.92	0.23	0.23	0.23
Total Full & Part-Time Staff	2.92	2.23	2.23	3.23

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	BUILDING MAINTENANCE	3110

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Other operating expenses have increased due to the maintenance that is needed at city-owned facilities.
- During FY 2021-22, one Facility Maintenance Technician position was added. Refer to Section E – City Position Summaries for further information.

2021-22 PROGRAM ACCOMPLISHMENTS

- Continued to provide sanitation services at all facilities in response to COVID-19 pandemic.
- Completed the seal coat and restriping of the Hesperia Police Station parking areas. This project was completed significantly under budget due to Public Works staff completing repairs to the parking lot prior to construction.
- Supported construction of additional office space for U.S. Representative's office and new office space for Utility Billing Supervisor at City Hall.
- Replaced two heating, ventilation and air conditioning (HVAC) units at the Hesperia Animal Shelter facility.
- Replaced lighting for flagpoles at City Hall.
- Completed five-year inspection of fire suppression systems at all City facilities.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Continue to provide sanitation services of all facilities as needed.
- Oversee the construction of additional office space located within the Information Technology area at City Hall.
- Assist with the implementation of new Computerized Maintenance Management Software (CMMS).
- Maintain landscape at City Hall, County Library, Police Department, County Building, Township, and Eighth Street Paseo.
- Replace all damaged ceiling tiles upon completion of roofing repairs.

PERFORMANCE AND

<u>WORKLOAD INDICATORS</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Backlog Work Orders/PM's	145	153	*NA	*NA
Service Requests	0	40	*NA	*NA
Customer Service Request Orders	288	96	*NA	*NA
Work Orders Completed	NA	NA	NA	200
Lamps Replaced	NA	NA	NA	250
Contracts Administered	9	9	9	9
Sub Contract Invoices Processed	285	202	300	NA
Carpets Deep Cleaned (Square Feet)	1,258	3,901	2,500	15,000
Painting (Square Feet)	1,500	200	0	500
Hard Surface Cleaning (Square Feet)	80,115	200,000	5,000	50,000

*Division in search of new software to better track maintenance records.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 3,970,213	\$ 3,705,764	\$ 3,975,410	\$ 4,245,421	\$ 4,598,416	16%
Benefits	2,180,783	2,234,173	2,287,461	2,318,413	2,661,113	16%
Materials & Operations	6,842,659	8,233,443	8,352,933	10,589,946	9,874,723	18%
Contractual	1,543,849	1,908,276	4,408,099	1,383,542	4,982,642	13%
Other Operating	3,245,925	2,559,605	2,626,913	2,944,947	2,820,516	7%
Capital Outlay	1,804,073	424,644	350,000	436,951	528,975	51%
Debt Service	1,403,041	5,837,421	234,636	234,636	234,636	0%
TOTAL	\$ 20,990,544	\$ 24,903,327	\$ 22,235,452	\$ 22,153,856	\$ 25,701,021	16%

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Water Operating (700)						
4010 Source of Supply	\$ 3,278,811	\$ 4,178,788	\$ 4,232,272	\$ 6,416,872	\$ 4,825,015	14%
4020 Production	3,011,644	3,577,195	3,730,996	3,951,182	4,596,134	23%
4030 Distribution	1,562,372	1,592,817	1,623,578	1,602,298	1,847,563	14%
4035 Pipeline Maintenance	1,023,265	995,129	1,044,150	1,090,947	1,000,419	-4%
4040 Engineering	990,078	917,477	1,002,956	1,116,231	1,019,812	2%
4050 Customer Service	1,904,560	1,891,383	2,000,669	1,985,445	2,504,758	25%
4060 Utility Billing	1,002,579	907,098	1,027,781	1,490,516	1,302,662	27%
4070 Administration	4,857,862	9,582,404	3,525,442	3,721,612	4,064,384	15%
4080 Property Management	387,665	353,792	455,052	461,991	459,618	1%
Total Water Operating	\$ 18,018,836	\$ 23,996,082	\$ 18,642,896	\$ 21,837,094	\$ 21,620,365	16%
Water CIP (701)	\$ 2,971,708	\$ 827,198	\$ 3,330,000	\$ 72,926	\$ 3,825,000	15%
Water Reclaimed (720)	0	80,047	262,556	243,836	255,656	-3%
Total Water Operating & Capital Projects	\$ 20,990,543	\$ 24,903,326	\$ 22,235,452	\$ 22,153,856	\$ 25,701,021	16%

DEPARTMENT STAFFING	2019-20	2020-21	2021-22	2022-23
Total Full-Time Staff	59.95	58.91	56.75	58.48
Total Part-Time Staff	1.93	1.24	0.85	5.08
Total D.S. Water Staff	61.88	60.15	57.60	63.56

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: SOURCE OF SUPPLY 4010

PROGRAM EXPENDITURE SUMMARY						% Change From 2021-22 Budget
	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	
Salaries	\$ 41,434	\$ 29,000	\$ 50,587	\$ 53,587	\$ 57,706	14%
Benefits	19,169	12,125	18,821	18,821	20,931	11%
Materials & Operations	3,217,858	4,137,663	4,162,864	6,344,464	4,746,378	14%
Contractual	0	0	0	0	0	0%
Other Operating	350	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 3,278,811	\$ 4,178,788	\$ 4,232,272	\$ 6,416,872	\$ 4,825,015	14%

PROGRAM DESCRIPTION

Source of Supply is responsible for managing and reporting the annual production of water. Part of the management is complying with the adjudication of the Mojave Basin. The adjudication sought to rectify the overproduction of water that caused a reduction of water flow accessible to producers in the northern portion of the Mojave Basin (downstream towards the City of Barstow). After a series of legal findings, the adjudication of the Mojave Basin Area was made final by a court decision in January 1996.

While the District owns 14,171 acre-feet (AF) of base annual production (BAP), adjudication restricts productions to 7,795 AF or 55% of the BAP. This restricted amount is called the free production allowance (FPA). Water production exceeding the annual FPA must be either replenished from third party water rights owners through annual leases or purchased directly from the Mojave Basin Area Watermaster at a premium cost. In addition, the Program is also responsible for all public information and school education programs pertaining to water conservation and in assisting homeowners and businesses to eliminate water waste.

<u>PROGRAM STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Full-Time Staff</u>				
Community Relations Specialist	0.75	0.75	0.75	0.75
Total Full-Time Staff	0.75	0.75	0.75	0.75

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: SOURCE OF SUPPLY 4010

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- It is projected that the Water District will produce 15,690 acre feet (AF) of water during Water Year (WY) 2021-22, which spans the time frame of October 2021 through September 2022. The WY 2021-22 production will exceed the Water District's current annual production allowance of 7,795 AF of water by 7,895 AF. To alleviate the over production, the Water District must either secure leased rights from resellers or lease from the Mojave Basin Area Watermaster. The following table identifies the Water District projected replacement obligation plan.

	WY 2018-19	WY 2019-20	WY 2020-21	WY 2021-22
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	Actual	Budget	Budget	Budget
Production:				
Annual Water District Production	13,245	13,957	14,942	15,690
Municipal & Industrial Production Allowance	8,503	7,795	7,795	7,795
Estimated Production Overage	4,742	6,162	7,147	7,895
Secured Leases & Use of Inventory Water:				
City of Hesperia	4,042	3,505	3,705	3,705
Third Party	700	582	649	201
Total Secured Leases & Use of Inventory Water	4,742	4,087	4,354	3,906
Difference between Production Overage & Leases	0	2,075	2,793	3,989
(FY 2020-21 & FY 2021-22 Pending Lease)				

As indicated by the chart, the City of Hesperia is the Water District's largest provider of leased water rights. The FY 2022-23 projected cost for WY 2021-22 water is \$4,673,911, with 4,354 AF at a cost of \$557 per AF. Should the District be required to lease from the Watermaster, the posted WY 2021-22 rate is \$619 per AF, which is a 10% increase from the prior water year rate of \$563 per AF.

2021-22 PROGRAM ACCOMPLISHMENTS

- Continued to perform water audits upon request for residential and commercial properties.
- Continued to enforce the City's Landscape Ordinance Program and referred repeat violators to Code Enforcement for further follow-up.
- Followed up with customers that triggered leak detection through the Advanced Metering Analytics (AMA) software, Beacon.
- Promoted water conservation awareness at the annual Hesperia Days event.
- Updated the Municipal Code related to water use, conservation and the water shortage plan.
- Monitored State emergency drought declarations and regulations.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Continue to promote water conservation awareness at local community events.
- Continue to enforce the City's Landscape Ordinance Program and refer repeat violators to Code Enforcement for further follow-up.
- Continue to provide residential and commercial water audits upon request.
- Continue to monitor State emergency drought declarations and regulations.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	SOURCE OF SUPPLY	4010

**PERFORMANCE AND
WORKLOAD INDICATORS**

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Permanent Water Purchase (Acre-Feet) (Alto)	0	0	360	0
Make-up Water for Centro Subarea	680	704	900	1,140
Community Event Participation	4	0	1	1
School Presentations Made	0	0	0	0
Commercial Water Audits Performed	4	1	5	5
Residential Water Audits Performed	10	3	12	12
Nuisance Water Complaints Addressed	40	6	25	20
Conservation Kits Distributed	100	0	50	50
Follow-up with customers that trigger leak detection	120	100	100	125

	<u>WY 2018-19</u> <u>(FY 2019-20)</u>	<u>WY 2019-20</u> <u>(FY 2020-21)</u>	<u>WY 2020-21</u> <u>(FY 2021-22)</u>	<u>WY 2021-22</u> <u>(FY 2022-23)</u>
<u>Replacement Water for Alto Subarea</u>				
Base Annual Production (Acre-Feet)	<u>14,171</u>	<u>14,171</u>	<u>14,171</u>	<u>14,171</u>
Free Production Allowance (60% Ramped Down)	8,503	7,795	7,795	7,795
Production Amount (Pumped)	<u>13,245</u>	<u>13,957</u>	<u>14,942</u>	<u>15,690</u>
Replacement Water for Alto Subarea	4,742	6,162	7,147	7,895
Mojave Basin Area Watermaster Lease Rate (Per acre foot)	\$591	\$604	\$563	\$619
Percent Increase	2%	2%	-7%	10%

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: PRODUCTION 4020

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 530,773	\$ 521,033	\$ 557,127	\$ 581,677	\$ 707,756	27%
Benefits	296,220	308,453	323,499	323,499	430,963	33%
Materials & Operations	1,973,964	2,435,617	2,513,160	2,663,021	3,019,915	20%
Contractual	136,931	129,068	177,100	177,000	185,500	5%
Other Operating	37,795	36,057	39,110	37,827	38,625	-1%
Capital Outlay	35,961	146,967	121,000	168,158	213,375	76%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 3,011,644	\$ 3,577,195	\$ 3,730,996	\$ 3,951,182	\$ 4,596,134	23%

PROGRAM DESCRIPTION

This Program is responsible for performing proactive, preventative, and reactive maintenance to the infrastructure required to extract, disinfect, and store drinking water supplies. The City utilizes 16 wells located throughout the service area to extract ground water. In some areas, extracted groundwater is piped directly to reservoirs to be used to meet peak demands during the summer months. The Program has adopted a five-year maintenance plan to ensure that the 14 reservoirs providing 64.5 million gallons of storage are inspected and cleaned. Water Production is also responsible for performing water quality samples to meet stringent standards set forth by the Environmental Protection Agency (EPA) and the State Water Resources Control Board (SWRCB).

<u>PROGRAM STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Full-Time Staff</u>				
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	2.00	2.00	2.00	3.00
Pump Operator	1.95	1.95	1.95	1.95
Senior Pump Maintenance Worker	0.95	0.95	0.95	0.95
Senior Pump Operator	0.95	0.95	0.95	0.95
Water Quality Specialist	1.00	1.00	1.00	1.00
Water Quality Technician	0.00	0.00	0.00	1.00
Total Full-Time Staff	7.85	7.85	7.85	9.85

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Funding in the amount of \$102,375 has been included for the purchase of three (3) vehicles to replace the aging vehicles.
- Due to nationwide supply chain issues experienced by the automobile industry, funding in the amount of \$61,000 is included as a carry-over from the FY 2021-22 Budget for the purchase of two (2) vehicles to replace the aging vehicles.
- It is anticipated that electricity costs will increase by approximately \$400,000.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	PRODUCTION	4020

2021-22 PROGRAM ACCOMPLISHMENTS

- Maintained compliance with State Water Resources Control Board (SWRCB) regulations.
- Completed the draining and cleaning of reservoirs at Plant 21 and 23.
- Completed interior and exterior rehabilitation of building at Plant 20 including LED lighting, flooring, and discharge piping.
- Performed bi-annual service on all well and booster motors, oil, grease and cleaning of motor control centers.
- Replaced deficient wiring at Well 14A.
- Performed motor rehabilitation at Plant 5 and 14A.
- Installed new magnetic flow meter at Plant 14A booster station.
- Installed new bypass conductor for Well 22.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Continue to maintain compliance with SWRCB regulations.
- Continue with reservoir maintenance program by draining and cleaning two (2) reservoirs.
- Replace outdated starting equipment for Well 14A with modern energy efficient soft starter.
- Perform rehabilitation of booster pump #3 and motor at Plant 14.
- Assist contractor with modifications to existing sewer lift station (SP 2) to accommodate increased flows.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Water Samples	1,950	1,495	2,000	1,850
Reservoirs	15	15	15	15
Wells	17	16	16	16
Water Booster Station	6	7	7	8
Test Backflow Assemblies	1,420	1,464	1,500	1,540

	<u>WY 2018-19</u> <u>(FY 2019-20)</u>	<u>WY 2019-20</u> <u>(FY 2020-21)</u>	<u>WY 2020-21</u> <u>(FY 2021-22)</u>	<u>WY 2021-22</u> <u>(FY 2022-23)</u>
Production of Water				
Potable Water Produced (Acre-Feet)	12,881	13,499	14,562	15,340
Non-Potable Water Produced (Hesperia Lakes)	<u>364</u>	<u>458</u>	<u>380</u>	<u>350</u>
Total Water Production	13,245	13,957	14,942	15,690

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: DISTRIBUTION 4030

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 776,751	\$ 665,598	\$ 721,516	\$ 754,916	\$ 745,947	3%
Benefits	402,268	378,797	404,651	404,651	450,272	11%
Materials & Operations	303,263	294,646	306,726	317,010	332,909	9%
Contractual	4,975	2,554	200	3,110	200	0%
Other Operating	49,207	65,559	82,485	75,399	76,235	-8%
Capital Outlay	25,908	185,663	108,000	47,212	242,000	124%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,562,372	\$ 1,592,817	\$ 1,623,578	\$ 1,602,298	\$ 1,847,563	14%

PROGRAM DESCRIPTION

Distribution is responsible for performing proactive, preventative, and reactive maintenance to the distribution system used to purvey drinking water to the citizens of Hesperia. The City's water distribution system consists of over 600 miles of pipeline, 5,000 fire hydrants, 27,000 service lines, and 14,000 valves used to isolate sections of water mains during an emergency. The Distribution Program has adopted a five-year maintenance program to ensure that each valve is inspected and operated. Valves identified to be critical to the operation of the system are inspected and operated annually. Water Distribution performs annual dead-end flushing to remove stagnant water that can degrade water quality over time, as by the State Water Resources Control Board (SWRCB) directives.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Equipment Operator	0.70	0.70	0.00	0.00
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	6.00	5.00	6.00	6.00
Senior Maintenance Worker	3.50	3.50	2.80	2.80
Utility Line Locator	1.00	1.00	1.00	1.00
Total Full-Time Staff	12.20	11.20	10.80	10.80

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Due to nationwide supply chain issues experienced by the automobile industry, funding in the amount of \$32,000 is included as a carry-over for the purchase of a truck to replace the current aged, high mileage unit, which continues to have constant repairs.
- \$70,000 has been included for the purchase of a new vacuum excavator, which will replace the current aged one. The vacuum excavator is used for removing dirt when maintaining the water distribution system, which include main/service line leaks and new main/service line installation. This unit has a diesel engine and increases the efficiency in maintaining the water distribution system.
- Funding in the amount of \$140,000 has been included for the purchase of one (1) backhoe.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	DISTRIBUTION	4030

2021-22 PROGRAM ACCOMPLISHMENTS

- Repaired 910 water leaks including water main lines, service lines, and meters.
- Replaced 150 water service lines throughout the City.
- Performed valve maintenance on 2,845 valves including 297 critical valves located throughout the water distribution system.
- Completed 8,000 line locating requests for Underground Service Alert (USA/DigAlert).
- Performed maintenance on 100 fire hydrants throughout the water distribution system.
- Installed 100 new meter sets and service lines for both residential and commercial properties.
- Flushed 300 blow offs in the distribution system in compliance with State Water Resources Control Board (SWRCB) directives.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Maintain standard of timely installation of new water service lines and meter sets for residential and commercial construction projects.
- Complete flushing of water lines in compliance with SWRCB directives.
- Ensure valve maintenance goals are met per the District's valve maintenance program.
- Maintain efficient operation of the water distribution system.
- Permanently remove from service steel water main lines in areas that can be served by alternative water mains already installed.
- Maintain fire hydrants throughout the water distribution system pursuant to SWRCB guidelines.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Water Main Line Repaired	161	154	150	150
Water Service Line Leaks Repaired	761	840	750	750
Water Meter Leaks Repaired	9	9	10	10
Valves Serviced	4,278	3,069	2,845	2,845
Fire Hydrants Serviced (Total of 5,445 Citywide)	63	136	120	100
Water Lines Flushed/Blowoffs	300	300	300	300
New Meter Sets	130	179	100	110
Service Replacements	153	171	160	150
Utility Line Locates	5,399	5,102	8,000	7,000
Air release valves serviced	29	22	15	15
Fire Flow Tests	30	29	30	28

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: PIPELINE MAINTENANCE 4035

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 456,788	\$ 457,185	\$ 485,628	\$ 507,628	\$ 508,260	5%
Benefits	240,585	250,088	262,989	262,989	295,706	12%
Materials & Operations	226,492	222,561	239,808	149,304	157,118	-34%
Contractual	3,252	3,101	2,000	2,000	2,000	0%
Other Operating	75,190	62,194	53,725	39,725	37,335	-31%
Capital Outlay	20,958	0	0	129,301	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,023,265	\$ 995,129	\$ 1,044,150	\$ 1,090,947	\$ 1,000,419	-4%

PROGRAM DESCRIPTION

This Program is responsible for the repairing and replacement of water lines and related infrastructure within the City's water distribution system. The steel pipe being replaced has reached its useful life expectancy and is showing signs of deterioration. The Program also provides assistance to the Distribution Program by assisting with the installation and replacement of water service lines. In addition, the Pipeline Program assists the Engineering Program, Street Maintenance and Wastewater Divisions with support on various projects including storm drain installation, and reclaimed water projects.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Equipment Operator	2.00	2.00	2.00	2.00
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	3.00	3.00	3.00	3.00
Senior Maintenance Worker	1.00	1.00	1.00	1.00
Total Full-Time Staff	7.00	7.00	7.00	7.00

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2021-22 PROGRAM ACCOMPLISHMENTS

- Assisted the Distribution Program with the replacement of water service lines and various steel water main abandonment projects throughout the distribution system.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Continue to assist the Distribution Program with various water projects throughout the distribution system, primarily focusing on the replacement of water service lines.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	PIPELINE MAINTENANCE	4035

PERFORMANCE AND**WORKLOAD INDICATORS**

	<u>2019-20</u>	<u>2020-21</u>	<u>*2021-22</u>	<u>*2022-23</u>
Replace old pipeline with new pipeline (in miles)	0.75	0.50	0	0
Hydrant Replacements/Flush points installed (each)	8	6	0	0
Water services changed over (each)	192	68	0	0
Water isolation valves replaced or installed (each)	11	6	0	0

*During FY 2021-22, Pipeline Maintenance was tasked with assisting the Distribution program with the replacement of service lines and service line installations for single family construction and will continue throughout FY 2022-23.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: ENGINEERING 4040

PROGRAM						% Change
EXPENDITURE	2019-20	2020-21	2021-22	2021-22	2022-23	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2021-22
						Budget
Salaries	\$ 463,959	\$ 407,093	\$ 462,669	\$ 508,524	\$ 472,186	2%
Benefits	249,207	215,356	246,033	248,141	231,972	-6%
Materials & Operations	7,260	13,556	14,175	11,985	16,331	15%
Contractual	258,238	269,163	264,500	333,100	281,200	6%
Other Operating	11,414	12,309	15,579	14,481	18,123	16%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 990,078	\$ 917,477	\$1,002,956	\$1,116,231	\$1,019,812	2%

PROGRAM DESCRIPTION

The Engineering Program is responsible for the planning, design, and construction of potable and recycled water, as well as sanitary sewer infrastructure, to address the needs of the community today, as well as twenty years into the future and beyond. The Program monitors and interprets water legislation and regulations, develops water related codes and ordinances, develops water related policies and procedures and assists with water sustainability planning. In addition, the program is responsible for compliance related to the City's Municipal Stormwater MS4 permit in connection with the Federal Clean Water Act. Engineering also reviews all development proposals to ensure that they conform to Water District codes and standards, and provides technical input as a member agency to the Victor Valley Wastewater Reclamation Authority (VWVRA) and the Mojave Water Agency (MWA).

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Administrative Analyst	0.20	0.20	0.20	0.68
Administrative Secretary	0.00	0.00	0.40	0.40
Assistant Engineer	0.52	0.52	0.52	0.52
Community Development Technician	2.00	2.00	2.00	2.00
Construction Inspection Supervisor	0.52	0.52	0.52	0.00
Construction Inspector	0.68	0.68	0.68	0.68
Engineering Technician	0.48	0.48	0.00	0.00
Environmental Compliance Inspector	0.00	0.00	0.35	0.35
Geographical Information Systems Manager	0.56	0.56	0.56	0.00
Geographical Information Systems Technician	0.56	0.56	0.56	0.00
Office Assistant	0.40	0.40	0.00	0.00
Project Construction Manager	0.20	0.20	0.20	0.20
Senior Engineering Technician	0.00	0.00	0.48	0.00
Senior Management Analyst	0.00	0.00	0.00	1.02
Total Full-Time Staff	6.12	6.12	6.47	5.85

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	ENGINEERING	4040

<u>PROGRAM STAFFING (Continued)</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Part-Time Staff</u>				
Administrative Intern	0.23	0.23	0.23	0.23
Office Assistant	0.00	0.00	0.00	0.46
Total Part-Time Staff	0.23	0.23	0.23	0.69
Total Full & Part-Time Staff	6.35	6.35	6.70	6.54

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2021-22 PROGRAM ACCOMPLISHMENTS

- Continued to perform timely project review for new developer projects, and continued to provide professional and prompt plan review services on commercial, industrial, and residential projects.
- Performed timely and professional Public Works inspection services utilizing City inspectors.
- City Construction Inspector Supervisor continued their roles as Qualified Stormwater Pollution Prevention Plan (SWPPP) Practitioners (QSP) certified Stormwater Construction Inspector to ensure City compliance with its National Pollutant Discharge Elimination System (NPDES) requirements and ensured minimal impact from construction projects to the City's ground water supply during storm events.
- Completed the America's Water Infrastructure Act (AWIA) study that included a Risk and Resilience Assessment and an Emergency Response Plan for the City's utilities. Final documents were submitted to the U.S. Environmental Protection Agency.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Continue to implement the City's Flood Hazard Protection Ordinance through the acquisition of drainage easements where required, review all development that is potentially impacted by storm water run-off, and maintain required certifications while staying abreast of the ever-changing FEMA regulations.
- Continue to evaluate water system to enhance system efficiencies using hydraulic modeling and field testing.
- Construction Inspector to be certified as a Qualified Stormwater Pollution Prevention Plan (SWPPP) Practitioner (QSP) so that as a QSP certified Stormwater Construction Inspector, the City stays in compliance with its National Pollutant Discharge Elimination System (NPDES) and ensure that there will be minimal impact from construction projects to the City's ground water supply during storm events.
- Complete construction of the drainage structure in the Antelope Valley Wash, where it crosses Peach Avenue including roadway improvements to Peach Avenue between Centennial Street and Hinton Avenue.
- San Bernardino County Flood Control, in collaboration with the City, will continue efforts to complete the Bandicoot Basin project.
- Continue work on the A-04 Drainage Program by coordinating development along the A-04 corridor.
- Development Services staff will continue oversight and revisions of the MS4 Stormwater State permit requirements and monitor citywide developer compliance.
- Continue work on integration plan for Silverwood development to connect to the existing City water system.
- Design expansion of the recycled water distribution system and implement recycled water for irrigation uses and construction water throughout the City.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: ENGINEERING 4040

2022-23 PROGRAM GOALS AND OBJECTIVES (Continued)

- Complete construction of a new pump station at plant site 30 to provide water service to the I-15 corridor.
- Pursue funding opportunities (grants) for all public infrastructure projects.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Development Review Committee Review	86	99	80	90
Document Review (Lot Mergers, Easements, Lot Line Adjustments, and Certificate of Corrections)	19	7	7	15
Dedication (Irrevocable Offer of Dedication) Document Preparation (Writing Legal/Drafting Plat)	28	36	31	33
In-House Project Design Hours-	0	40	80	80
Engineering Conditions	34	32	20	42
Contract Plan Review	10	33	16	40
In-House Plan Review	44	63	33	80
Inspections	3,431	2,624	3,450	3,500
Submittals for Development Projects (Subdivisions, Parcel Maps, Commercial, Industrial & Multi-family) *	54	96	49	120
Encroachment Permits	1,099	1,429	1,497	1,785
STRM Program Permits Issued (Subdivisions, Commercial, Industrial & Multi-family)	13	29	38	25
Traffic Work Orders	50	44	40	50
Active CIPs Managed	N/A	N/A	21	19
Construction Contracts Administered	N/A	N/A	7	8
Professional Services Agreements Administered	N/A	N/A	14	12
Grants Administered	N/A	N/A	4	4
Capital Improvement Projects Bid	N/A	N/A	8	5
Request for Proposals/Request for Qualifications Issued	N/A	N/A	7	3
Request for Cost Proposal/Quote Issued	N/A	N/A	9	6

*These are projects taken in for plan review, not approved projects.

**Spike due to water service lines being replaced in existing tracts.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: CUSTOMER SERVICE 4050

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 583,041	\$ 510,539	\$ 536,724	\$ 561,724	\$ 569,167	6%
Benefits	324,968	315,256	342,686	342,686	389,135	14%
Materials & Operations	902,540	950,681	961,069	966,065	1,453,276	51%
Contractual	16,330	6,325	5,500	5,500	3,300	-40%
Other Operating	29,713	21,468	33,690	17,190	16,280	-52%
Capital Outlay	47,968	87,114	121,000	92,280	73,600	-39%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,904,560	\$ 1,891,383	\$ 2,000,669	\$ 1,985,445	\$ 2,504,758	25%

PROGRAM DESCRIPTION

The Customer Service Program is responsible for obtaining meter reads for approximately 28,000 service connections within the City. The Program is responsible for performing daily field service change requests generated through the Utility Billing Program. Responds to customer inquiries such as billing issues, high/low pressure complaints, and leaks. The Customer Service Program performs proactive and reactive meter maintenance. The Program is responsible for replacing aged out water meters. The Program has converted 67% of its meters to Advanced Meter Infrastructure (AMI), allowing for water billing staff to obtain reads instantly and providing customers with the capability to better track consumption.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	2.00	2.00	2.00	2.00
Meter Reader	4.00	4.00	3.00	3.00
Senior Maintenance Worker	2.00	2.00	2.00	2.00
Total Full-Time Staff	9.00	9.00	8.00	8.00

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Funding in the amount of \$29,500 is included as a carry-over for the purchase of a service truck from the FY 2021-22 Budget.
- \$44,100 is included to purchase one (1) new service truck to replace the current aged and high mileage truck in constant need of repairs.
- Funding in the amount of \$240,736 has been included for the replacement of 4,468 meter endpoints. The endpoints needing to be replaced will not be compatible by the end of calendar year 2022 due to cellular technology improvements.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	CUSTOMER SERVICE	4050

2021-22 PROGRAM ACCOMPLISHMENTS

- Replaced a combination of 1,900 domestic, irrigation, and commercial water meters.
- Replaced 600 meter registers to retro-fit for endpoint installation.
- Completed 9,700 various water meter-related maintenance, and repairs.
- Performed 9,300 field service requests.
- Obtained 165,335 meter reads for billing purposes.
- Installed 3,300 Automated Metering Infrastructure (AMI) endpoints, increasing the total AMI units to 18,600.
- Ninety (90) new drop-in meter services were set.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Provide accurate meter reading on a scheduled basis.
- Replace 1,200 water meters to improve accuracy of recorded water consumption.
- Provide customers with a properly functioning meter assembly.
- Address customer complaints/concerns in a timely and courteous manner.
- Continue with the implementation of the AMI endpoints with the installation of 3,300 AMI endpoints.
- Replace 4,468 existing AMI endpoints due to lack of compatability with cellular providers.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Field Service Requests	11,753	5,330	9,300	11,500
Meter Reads	163,037	164,045	165,335	166,600
Maintenance	10,981	9,083	9,700	10,000
Meters Rotated/Replaced	1,528	1,200	1,900	1,200
Meter Registers Replaced	1,241	1,586	600	800
AMI endpoints installed	2,415	3,011	3,300	3,300
New Meter Sets (Tract Homes)	21	77	90	120
% AMI Project Completion	54%	56%	67%	79%

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: UTILITY BILLING 4060

PROGRAM						% Change
EXPENDITURE	2019-20	2020-21	2021-22	2021-22	2022-23	From
SUMMARY	Actual	Actual	Budget	Revised	Budget	2021-22
						Budget
Salaries	\$ 501,648	\$ 466,048	\$ 510,406	\$ 534,846	\$ 731,298	43%
Benefits	241,227	227,029	253,063	253,063	288,929	14%
Materials & Operations	126,993	96,740	42,819	41,047	30,304	-29%
Contractual	128,031	117,215	215,203	215,300	244,624	14%
Other Operating	4,680	66	6,290	446,260	7,507	19%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 1,002,579	\$ 907,098	\$1,027,781	\$ 1,490,516	\$ 1,302,662	27%

PROGRAM DESCRIPTION

The Utility Billing Program provides customer service to approximately 28,000 customers of the Hesperia Water District, which provides water and sewer services. Customer service consists of establishing new services, moving customers in and out of existing accounts, shut-offs, inbound and outbound phone calls, email notifications, response to customer service requests, notifications to customers of scheduled and emergency maintenance/shut downs, and posting payments as the City's centralized cashier. Utility Billing also manages all aspects of billing, including scheduling meter reads, calculating bills, and processing delinquent accounts; and manages the on-line customer bill presentment/payment service.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Accountant	0.00	0.00	0.00	0.84
Administrative Analyst	0.00	0.00	0.84	0.84
Customer Service Representative	4.20	4.20	2.52	2.52
Customer Service Supervisor	0.84	0.84	0.84	0.84
Deputy Finance Director	0.08	0.20	0.20	0.20
Director of Administrative Services	0.00	0.00	0.20	0.20
Director of Finance	0.00	0.20	0.00	0.00
Management Analyst	0.00	0.00	0.20	0.00
Senior Account Clerk	1.68	1.68	1.68	1.68
Senior Accountant	0.00	0.00	0.00	0.20
Senior Customer Service Representative	1.68	1.68	0.84	0.00
Senior Financial Analyst	0.00	0.20	0.00	0.00
Total Full-Time Staff	8.48	9.00	7.32	7.32
<u>Part-Time Staff</u>				
Customer Service Representative	0.78	0.78	0.39	1.86
Office Assistant	0.00	0.00	0.00	2.30
Total Part-Time Staff	0.78	0.78	0.39	4.16
Total Full & Part-Time Staff	9.26	9.78	7.71	11.48

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	UTILITY BILLING	4060

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

None.

2021-22 PROGRAM ACCOMPLISHMENTS

- Completed 2020 Validated Water Loss Audit Report to comply with Senate Bill 555, which evaluates real water losses and apparent water losses occurring in the potable water distribution system.
- Launched Eye on Water App to customers with Automated Meter Infrastructure (AMI) meters, which will allow the customer to view real-time 24-hour consumption information.
- Implemented an Interactive Voice Response (IVR) system, to offer an additional payment option for customers paying their water/sewer utility bills, through which payments can be made by phone.
- Implemented a contract for bill printing and mailing services for operational and financial efficiencies.
- Implemented the State's Water and Wastewater Arrearages Grant, which provided assistance to customers with delinquencies resulting from the Covid pandemic.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Complete the calendar year 2021 Validated Water Loss Audit Report in compliance with Senate Bill 555, which evaluates real water losses occurring in the potable water distribution system.
- Implement a program to utilize the lien process to collect on delinquent accounts.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Bills Processed	217,098	217,240	218,000	219,956
Electronic Bills Processed (Tracking)	26,316	29,613	32,534	39,040
New Accounts Established (New Meters)	160	274	236	236
Account Transitions (Move-In existing accounts)	3,355	2,938	2,988	3,405
Water Service Accounts	27,565	27,663	27,763	28,000
Sewer Service Accounts	5,525	5,603	5,680	5,760
E-Pay Account Enrollment	13,715	14,920	17,853	20,000
E-Pay Paperless Account Enrollment	4,781	5,483	6,631	8,000
E-Pay Auto Pay Enrollment Total	3,718	3,846	4,155	4,300
On-line Customer Service Requests	645	781	800	800
Incoming Phone Calls	*30,982/43,957	48,013	28,657	30,000
Door Hangers Distributed**	350	0	0	0
Automated Delinquency Reminder Calls**	11,287	0	0	25,000
Accounts Shut Off for Non-Payment**	1,837	0	0	0
Automated Email Notifications**	8,470	0	0	8,000

*The Incoming Phone Calls for 2019-20 have two values: 30,982 is the actual number of reported phone calls; 43,957 is the estimated total, which includes 3 months of averaged data for the time period that Cisco was being updated and calls could not be tracked.

**The totals for FY 2019-20 through FY 2021-22 were affected by the State's recommended refrain from disconnecting service related to the economic effects from the COVID-19 pandemic. During FY 2021-22, the California Water and Wastewater Arrearage Payment Grant Programs required establishing payment plans for customer, and prohibited the discontinuation of service for water and wastewater for customers participating in the program. Effective, FY 2022-23 the District will implement a program to utilize the lien process to collect on delinquent accounts.

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: ADMINISTRATION 4070

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 449,646	\$ 489,473	\$ 463,044	\$ 545,310	\$ 609,958	32%
Benefits	287,183	420,472	315,342	344,186	419,597	33%
Materials & Operations	78,666	75,672	75,836	74,345	85,450	13%
Contractual	472,555	492,571	384,446	470,456	430,768	12%
Other Operating	2,130,147	2,341,941	2,286,774	2,287,315	2,518,611	10%
Capital Outlay	36,623	4,901	0	0	0	0%
Debt Service	1,403,041	5,757,374	0	0	0	0%
TOTAL	\$ 4,857,862	\$ 9,582,404	\$ 3,525,442	\$ 3,721,612	\$ 4,064,384	15%

PROGRAM DESCRIPTION

Administration is responsible for providing administrative support to the various programs of the Hesperia Water District. Responsibilities include ensuring submittal of all Federal and State mandated reports, such as the 2018 American Water Infrastructure Act and the 2020 Urban Water Management Plan, implementation of the District's Recycled Water Program, and warehouse operations. The Water Administration Program assists staff members with scheduling training so employees can obtain continuing education units towards the renewal of their Distribution and Treatment certifications.

<u>PROGRAM STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
<u>Full-Time Staff</u>				
Administrative Analyst	0.36	0.36	0.36	0.21
Administrative Secretary	0.41	0.41	0.53	0.53
Assistant City Manager	0.12	0.20	0.30	0.30
Assistant to the City Manager	0.25	0.00	0.00	0.00
City Manager	0.16	0.20	0.20	0.20
Deputy City Manager	0.00	0.25	0.00	0.00
Deputy Director of Development Services	0.00	0.00	0.00	0.50
Director of Government Services/City Clerk	0.00	0.15	0.15	0.15
Director of Public Works	0.00	0.00	0.55	0.55
Executive Secretary	0.12	0.12	0.00	0.00
Fleet/Warehouse Supervisor	0.65	0.65	0.65	0.65
Management Analyst	0.00	0.00	0.55	0.55
Office Assistant	0.41	0.41	0.41	0.41
Public Works Manager	0.17	0.17	0.00	0.00
Public Works Superintendent	0.00	0.83	0.00	0.00
Public Works Supervisor	0.83	0.00	0.55	0.55
Senior Management Analyst	0.41	0.41	0.41	0.41
Senior Warehouse Technician	0.83	0.83	0.90	0.90
Warehouse Technician	0.83	0.00	0.00	0.00
Total Full-Time Staff	5.55	4.99	5.56	5.91

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	ADMINISTRATION	4070

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Refer to Section E – Position Summaries for a discussion of the addition of staff, which is the primary reason for the increase to the Administration budget.

2021-22 PROGRAM ACCOMPLISHMENTS

- Significantly improved upon variances identified during the recent audit conducted in June 2021.
- Assisted the District's consultant with the 2020 Urban Water Management Plan.
- Continued assisting staff with obtaining continuing education units towards certification renewal.
- Restructured each water program's monthly report to better track statistics and provide uniformity.
- Created a quarterly report for the City Manager and Board of Directors, which contains important statistics to assist with decision making.
- Provided the City's residents with the 2020 Consumer Confidence Report prior to July 1st.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Complete the District's 2021 Consumer Confidence Report, provide notification to its customers prior to July 1st.
- Utilize Cityworks to create service requests for complaints submitted by customers.
- Identify opportunities for staff to receive continuing education units towards their renewal of State certifications.
- Assist with the implementation of new Computerized Maintenance Management Software (CMMS).
- Notify eligible customers about the District's Automated Meter Analytics (AMA) software and assist customers with creating accounts and application features.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Items having variance within the warehouse	357	348	10	5
Total percentage of variance during Audit	1.61%	.0024%	.001%	.0001%

FUND: WATER OPERATING 700
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400
PROGRAM: PROPERTY MANAGEMENT 4080

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 166,173	\$ 159,795	\$ 187,709	\$197,209	\$196,138	4%
Benefits	119,956	106,597	120,377	120,377	133,608	11%
Materials & Operations	5,623	6,307	8,556	13,505	12,022	41%
Contractual	69,879	61,081	104,150	104,150	85,050	-18%
Other Operating	26,034	20,012	34,260	26,750	32,800	-4%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 387,665	\$ 353,792	\$ 455,052	\$461,991	\$459,618	1%

PROGRAM DESCRIPTION

Property Management supports all Water District facilities. The objective of this program is to provide a clean, safe, well-maintained work environment for all employees located at Water District owned office buildings. This will be accomplished through preventive/predictive maintenance program that will reduce facility depreciation and reduce unforeseen equipment/structural failures. A well-developed preventive/predictive maintenance program, supported by a computerized maintenance management system, will better serve customers with planned maintenance, while reducing the effects of catastrophic mechanical/structural failures leading to prolonged customer inconvenience and disruptions of daily operations.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Custodian	2.00	2.00	2.00	2.00
Facilities Supervisor	0.50	0.50	0.50	0.50
Senior Custodian	0.50	0.50	0.50	0.50
Total Full-Time Staff	3.00	3.00	3.00	3.00
<u>Part-Time Staff</u>				
Custodian - Part-Time	0.46	0.00	0.00	0.00
Facilities Electrician	0.23	0.23	0.23	0.23
Facilities Maintenance Technician	0.23	0.00	0.00	0.00
Total Part-Time Staff	0.92	0.23	0.23	0.23
Total Full & Part-Time Staff	3.92	3.23	3.23	3.23

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	PROPERTY MANAGEMENT	4080

2021-22 PROGRAM ACCOMPLISHMENTS

- Continued to provide sanitation services in response to the COVID-19 pandemic.
- Completed seal coat and restriping of the parking areas at the Mojave Yard. This project was completed significantly under budget due to Public Works staff completing repairs to the parking lot prior to construction.
- Replaced parking lot lighting at the Mojave Yard with LED (light emitting diode) lamps.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Continue to provide sanitation services of all facilities as needed.
- Create a work station and storage area in the back of the Mojave Yard warehouse for the Building Maintenance Program.
- Assist with the implementation of new Computerized Maintenance Management Software (CMMS).
- Replace all damaged ceiling tiles upon completion of roofing repairs.

PERFORMANCE AND

WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Back Log Work Orders	23	39	0	NA
Back Log Preventative Maintenance Orders	16	18	0	NA
Work Orders Processed	14	25	35	25
Work Orders Completed	NA	NA	NA	75
Service Contracts Administered	7	7	7	7
Soft Floor Deep Cleaning (square feet)	3,002	0	1,500	3,000
Hard Floor Deep Cleaning (square feet)	0	0	1,200	1,500
Sub-Contractor Invoices	141	88	150	NA
Lamps Replaced	NA	NA	NA	150

FUND: RECLAIMED WATER OPERATIONS 720
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: RECLAIMED WATER 430
PROGRAM: ADMINISTRATION 4070

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	0	0	0	0	0	0%
Materials & Operations	0	0	27,920	9,200	21,020	-25%
Contractual	0	0	0	0	0	0%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	80,047	234,636	234,636	234,636	0%
TOTAL	\$ 0	\$ 80,047	\$ 262,556	\$ 243,836	\$ 255,656	-3%

PROGRAM DESCRIPTION

This Program is responsible for the implementation of the recycled water program, ensuring compliance with General Waste Discharge Requirements for Recycled Water Use, also known as General Order WQ 2016-0068-DDW. The City recognizes the importance of augmenting potable water usage with the use of recycled water and approved uses of recycled water include landscape irrigation, soils compaction, and dust control. The City currently purchase recycled water from the Victor Valley Wastewater Reclamation Authority (VWVRA), where it is stored within a 2.5 million gallon reservoir. Recycled water is purveyed to customers from either booster pumps or utilizing gravity and the natural topography of the City. This program is also responsible for identifying and supporting other potential significant consuming customers that would benefit from recycled water.

2021-22 DIVISION ACCOMPLISHMENTS

- Maintained compliance with General Order WQ 2016-0068-DDW.
- Responsible for connecting eleven (11) service connections to the recycled water distribution system.

2022-23 DIVISION GOALS AND OBJECTIVES

- Ensure the program remains compliant with General Order WQ 2016-0068-DDW.
- Continued to identify and support potential customers who would benefit from the use of recycled water.
- Perform unannounced annual inspections at recycled water locations.
- Work with Engineering on the District's plans to construct its own wastewater reclamation facility.

FUND: SEWER OPERATING 710
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: SEWER 420

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 583,876	\$ 589,283	\$ 640,690	\$ 668,847	\$ 686,741	7%
Benefits	342,175	387,485	360,106	360,391	399,766	11%
Materials & Operations	2,918,309	3,361,206	3,590,744	3,838,331	4,170,405	16%
Contractual	666,903	1,548,704	2,770,650	238,290	4,010,514	45%
Other Operating	409,056	752,758	543,087	529,861	616,315	13%
Capital Outlay	12,249	132,434	45,000	12,069	29,500	-34%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 4,932,569	\$ 6,771,870	\$ 7,950,277	\$ 5,647,789	\$ 9,913,241	25%

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Sewer Operating (710)						
Operations (4200)	\$ 3,810,443	\$ 4,754,290	\$ 4,206,706	\$ 4,422,567	\$ 4,809,563	14%
Engineering (4240)	193,766	176,964	204,341	278,327	267,166	31%
Utility Billing (4260)	184,972	187,348	215,444	219,707	243,465	13%
Administration (4270)	122,416	152,918	633,786	647,156	748,047	18%
Total Sewer Operating	\$ 4,311,597	\$ 5,271,520	\$ 5,260,277	\$ 5,567,757	\$ 6,068,241	15%
Sewer Capital (711)	559,710	1,500,350	2,690,000	80,032	3,845,000	43%
Sewer Capital (713)	61,262	0	0	0	0	0%
Total Sewer Operating & Capital Projects	\$ 4,932,569	\$ 6,771,870	\$ 7,950,277	\$ 5,647,789	\$ 9,913,241	25%

<u>DEPARTMENT STAFFING</u>	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Total Full-Time Staff	9.30	9.39	9.30	9.07
Total Part-Time Staff	0.14	0.14	0.07	0.33
Total D.S. Sewer Staff	9.44	9.53	9.37	9.40

Note: In depth detailed staffing changes are located in Section E. City Position Summaries and subsequent expenditures can be found in Section D. Expenditure Summaries.

FUND: SEWER OPERATING 710
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: SEWER 420
PROGRAM: SEWER OPERATIONS 4200

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 299,237	\$ 303,981	\$ 329,808	\$ 346,158	\$ 349,790	6%
Benefits	192,365	217,039	195,497	195,497	223,469	14%
Materials & Operations	2,896,941	3,343,035	3,580,401	3,827,970	4,163,054	16%
Contractual	6,049	6,049	7,850	6,050	7,850	0%
Other Operating	409,056	752,756	48,150	34,823	35,900	-25%
Capital Outlay	6,794	131,430	45,000	12,069	29,500	-34%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 3,810,443	\$ 4,754,290	\$ 4,206,706	\$ 4,422,567	\$ 4,809,563	14%

PROGRAM DESCRIPTION

The Wastewater Program is responsible for performing proactive, preventative, and reactive maintenance to the sanitary sewer system. The City's sanitary sewer system is comprised of 150 miles of sewer main and 2,300 manholes that allow entrance to perform different types of maintenance. The Program has adopted a three-year maintenance program to ensure that all sewer mains and manholes are cleaned and inspected, allowing for a clean and unobstructed system. The Wastewater Program proactively seeks the unwanted infiltration and intrusion from stormwater into the sewer system. The City's effluent wastewater flows to the Victor Valley Wastewater Reclamation Authority (VWRA) regional and sub-regional treatment facilities.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Fleet/Warehouse Supervisor	0.05	0.05	0.05	0.05
Maintenance Crew Supervisor	0.70	0.70	0.70	0.70
Maintenance Worker	3.60	3.60	3.60	3.60
Pump Operator	0.05	0.05	0.05	0.05
Senior Maintenance Worker	0.70	0.70	0.70	0.70
Senior Pump Maintenance Worker	0.05	0.05	0.05	0.05
Senior Pump Operator	0.05	0.05	0.05	0.05
Total Full-Time Staff	5.20	5.20	5.20	5.20

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- Due to nationwide supply chain issues experienced by the automobile industry, funding in the amount of \$29,500 is included as a carry-over from the FY 2021-22 Budget for the purchase of one (1) service truck.
- Beginning July 1, 2022, an increase for Victor Valley Wastewater Reclamation Authority (VWRA) treatment fees has been included. The fees will increase from \$4,144 per MG to \$4,786 per MG.

FUND:	SEWER OPERATING	710
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	SEWER	420
PROGRAM:	SEWER OPERATIONS	4200

2021-22 PROGRAM ACCOMPLISHMENTS

- Ensured that the wastewater collection system was clear and unobstructed.
- Started first year of the three-year proactive maintenance program to have all the wastewater collection lines and manholes cleaned in the City, as well as started the first year of the three-year program to have the collection lines inspected and documented with closed circuit television recordings.
- Operated and maintained 'I' Avenue sewage lift station with no overflows.
- Assisted Engineering with the following:
 - Design of the Caliente Road sewage lift station.
 - Coordination of the sewer line replacement under the Capital Improvement Program (CIP) Project No. 9018 Maple Avenue Sewer Line Replacement, located on Maple Avenue between Sultana and Yucca Streets.
 - Assisted with the new bore under Interstate 15 at Mojave Street. This project also entailed the construction of additional manholes to direct more effluent to the Victor Valley Wastewater Reclamation Authority (VWRA) sub-regional treatment facility.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Ensure that the wastewater collection system is clear and unobstructed.
- Start the second year of the three-year proactive maintenance program to have all wastewater collection lines and manholes cleaned in the City as well as commence the second-year program to have the collection lines inspected and documented with closed circuit television recordings.
- Operate and maintain 'I' Avenue and Caliente Road sewage lift stations.
- Maintain the new siphon crossing under the California Aqueduct when complete.
- Assist Engineering with the sewer line replacement CIP project (C.O. 9018).

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Wastewater Lines Cleaned (miles)	49	33	50	44
Manholes Maintained (Total of 2,326 Citywide)	951	647	800	799
Wastewater Lines Videotaped (miles)	27	42	40	36
Sewer Lift Stations operated/maintained	1	1	1	2
Wastewater laterals videotaped (miles)	7	0	0	0
Sanitary Sewer Overflows	2	0	1	0

FUND: SEWER OPERATING 710
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: SEWER 420
PROGRAM: ENGINEERING 4240

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 110,419	\$ 97,591	\$ 119,937	\$ 117,185	\$ 110,031	-8%
Benefits	61,114	61,014	64,404	61,068	57,135	-11%
Materials & Operations	0	0	0	74	0	0%
Contractual	22,233	18,359	20,000	100,000	100,000	400%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 193,766	\$ 176,964	\$ 204,341	\$ 278,327	\$ 267,166	31%

PROGRAM DESCRIPTION

Engineering is responsible for the planning, design, and construction of potable and recycled water, as well as sanitary sewer infrastructure, to address the needs of the community today, as well as twenty years into the future and beyond. The Engineering Program also reviews all development proposals to ensure that they conform to Water District codes and standards, and provides technical input as a member agency to the Victor Valley Wastewater Reclamation Authority (VWVRA) and the Mojave Water Agency (MWA). The VWVRA Subregional Wastewater Plant was completed in 2019.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Administrative Analyst	0.00	0.00	0.00	0.12
Administrative Secretary	0.00	0.00	0.10	0.10
Assistant Engineer	0.13	0.13	0.13	0.13
Community Development Technician	0.50	0.50	0.50	0.50
Construction Inspection Supervisor	0.13	0.13	0.13	0.00
Construction Inspector	0.17	0.17	0.17	0.17
Engineering Technician	0.12	0.12	0.00	0.00
Environmental Compliance Inspector	0.00	0.00	0.25	0.25
Geographical Information Systems Manager	0.14	0.14	0.14	0.00
Geographical Information Systems Technician	0.14	0.14	0.14	0.00
Office Assistant	0.10	0.10	0.00	0.00
Project Construction Manager	0.05	0.05	0.05	0.05
Senior Engineering Technician	0.00	0.00	0.12	0.00
Senior Management Analyst	0.00	0.00	0.00	0.13
Total Full-Time Staff	1.48	1.48	1.73	1.45

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- \$70,000 has been included for a feasibility study to be performed for the Silverwood/Tapestry project.

FUND:	SEWER OPERATING	710
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	SEWER	420
PROGRAM:	ENGINEERING	4240

2021-22 PROGRAM ACCOMPLISHMENTS

- Conducted area specific analysis of the City's Wastewater Systems Plan.
- Continued to perform timely and professional Public Works inspection services utilizing only City inspectors. City inspectors will continue their roles as Stormwater Construction Inspectors to ensure City compliance with its National Pollutant Discharge Elimination System requirements as Qualified SWPPP Practitioners (QSP) and ensure that there will be minimal impact from construction projects to the City's ground water supply during storm events.
- Completed system sewer study for construction of City operated plant.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Continue to perform timely project review for new developer projects, and continue to provide professional and prompt plan review services on commercial, industrial, and residential projects.
- Conduct area specific analysis of the City's Wastewater Systems Plan.
- Construction Inspector to be certified as a Qualified SWPPP (Storm Water Pollution Prevention Plan) Practitioner (QSP) so that as a QSP certified Stormwater Construction Inspector, the City stays in compliance with its National Pollutant Discharge Elimination System (NPDES) requirements and ensures that there will be minimal impact from construction projects to the City's ground water supply during storm events.
- Generate greater quantities of recycled water supplies.
- Complete construction of a new sewer lift station on Caliente Road in order to provide sewer service to the I-15 corridor.
- Award Contract for Design and Construction of city-owned sewer facility.

FUND: SEWER OPERATING 710
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: SEWER 420
PROGRAM: UTILITY BILLING 4260

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 94,023	\$ 92,341	\$ 101,187	\$ 105,997	\$ 121,790	20%
Benefits	46,477	52,890	51,114	51,114	56,314	10%
Materials & Operations	21,368	18,171	10,343	10,287	7,351	-29%
Contractual	23,104	23,946	52,800	52,208	57,664	9%
Other Operating	0	0	0	101	346	100%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 184,972	\$ 187,348	\$ 215,444	\$ 219,707	\$ 243,465	13%

PROGRAM DESCRIPTION

Utility Billing provides customer service to over 5,700 customers of the Hesperia Water District, which provides water and sewer services. Customer service consists of establishing new services, moving customers in and out of existing accounts, inbound and outbound phone calls, email notifications, response to customer service requests, notification to customers of scheduled and emergency maintenance, and posting all payments as the City's centralized cashier. Utility Billing also manages all aspects of billing, including calculating bills, and processing delinquent accounts; and manages the on-line customer bill presentment/payment service. This section also processes all bad checks and credit card chargebacks. This section is split-funded with Water Operating under the Utility Billing Program.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Accountant	0.00	0.00	0.00	0.16
Administrative Analyst	0.00	0.00	0.16	0.16
Customer Service Representative	0.80	0.80	0.48	0.48
Customer Service Supervisor	0.16	0.16	0.16	0.16
Deputy Finance Director	0.02	0.05	0.05	0.05
Director of Administrative Services	0.00	0.00	0.05	0.05
Director of Finance	0.00	0.05	0.00	0.00
Management Analyst	0.00	0.00	0.05	0.00
Senior Account Clerk	0.32	0.32	0.32	0.32
Senior Accountant	0.00	0.00	0.00	0.05
Senior Customer Service Representative	0.32	0.32	0.16	0.00
Senior Financial Analyst	0.00	0.05	0.00	0.00
Total Full-Time Staff	1.62	1.75	1.43	1.43
<u>Part-Time Staff</u>				
Customer Service Representative	0.14	0.14	0.07	0.33
Office Assistant	0.00	0.00	0.00	0.00
Total Part-Time Staff	0.14	0.14	0.07	0.33
Total Full & Part-Time Staff	1.76	1.89	1.50	1.76

FUND:	SEWER OPERATING	710
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	SEWER	420
PROGRAM:	UTILITY BILLING	4260

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- None.

2021-22 PROGRAM ACCOMPLISHMENTS

- Implemented an Interactive Voice Response (IVR) system, to offer an additional payment option for customers paying their water/sewer utility bills, through which payments can be made by phone.
- Implemented a contract for bill printing and mailing services for operational and financial efficiencies.
- Implemented the State's Water and Wastewater Arrearages Grant, which provided assistance to customers with delinquencies resulting from the Covid pandemic.

2022-23 PROGRAM GOALS AND OBJECTIVES

- Implement a program to utilize the lien process to collect on delinquent accounts.

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Bills Processed	33,150	33,618	34,080	34,560
Sewer Service Accounts	5,525	5,603	5,680	5,760

FUND: SEWER OPERATING 710
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: SEWER 420
PROGRAM: ADMINISTRATION 4270

PROGRAM EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 80,197	\$ 95,370	\$ 89,758	\$ 99,507	\$ 105,130	17%
Benefits	42,219	56,542	49,091	52,712	62,848	28%
Materials & Operations	0	0	0	0	0	0%
Contractual	0	0	0	0	0	0%
Other Operating	0	2	494,937	494,937	580,069	17%
Capital Outlay	0	1,004	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 122,416	\$ 152,918	\$ 633,786	\$ 647,156	\$ 748,047	18%

PROGRAM DESCRIPTION

This Program identifies costs attributable to administrative costs related to the Water District as required by the California State Controller's Office. Other administrative costs are allocated within the specific funds as well as costs associated with the supervision of all sewer-related activities.

PROGRAM STAFFING	2019-20	2020-21	2021-22	2022-23
<u>Full-Time Staff</u>				
Administrative Analyst	0.09	0.09	0.09	0.09
Administrative Secretary	0.09	0.09	0.12	0.12
Assistant City Manager	0.03	0.05	0.05	0.05
City Manager	0.04	0.05	0.05	0.05
Deputy City Manager	0.00	0.05	0.00	0.00
Deputy Director of Development Services	0.00	0.00	0.00	0.05
Director of Government Services/City Clerk	0.00	0.05	0.05	0.05
Director of Public Works	0.00	0.00	0.10	0.10
Executive Secretary	0.03	0.03	0.00	0.00
Management Analyst	0.00	0.00	0.10	0.10
Office Assistant	0.09	0.09	0.09	0.09
Public Works Manager	0.03	0.03	0.00	0.00
Public Works Superintendent	0.00	0.17	0.00	0.00
Public Works Supervisor	0.17	0.00	0.10	0.10
Senior Management Analyst	0.09	0.09	0.09	0.09
Senior Warehouse Technician	0.17	0.17	0.10	0.10
Warehouse Technician	0.17	0.00	0.00	0.00
Total Full-Time Staff	1.00	0.96	0.94	0.99

FUND:	SEWER OPERATING	710
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	SEWER	420
PROGRAM:	ADMINISTRATION	4270

SIGNIFICANT PROGRAM EXPENDITURE CHANGES

- The increase in Other Operating is attributed to the general and administrative services that was previously expensed in the Sewer Operations Program (4200).

2021-22 PROGRAM ACCOMPLISHMENTS

- Continued to promote and support Cityworks Asset Management Program.
- Continued to promote specialized confined space training for the Sewer Division personnel.
- Continued to provide monthly reports to the California Integrated Water Quality System (CIWQS).

2022-23 PROGRAM GOALS AND OBJECTIVES

- Continue to provide support to the staff of the Sewer Division.
- Continue to provide mandated confined space training for the Sewer Division personnel.
- Continue to manage and provide monthly reports to (CIWQS).

PERFORMANCE AND WORKLOAD INDICATORS

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>
Certified monthly no spill reports (CIWQS)	12	12	12	12

FUND: GENERAL FUND 100
DEPARTMENT: POLICE 51

DEPARTMENT EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	0	0	0	0	0	0%
Materials & Operations	59,181	46,253	64,629	59,900	70,777	10%
Contractual	17,205,613	17,977,786	18,960,378	18,982,478	20,388,152	8%
Other Operating	84,502	85,473	100,779	123,478	154,857	54%
Capital Outlay	0	56,000	135,000	135,406	0	-100%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 17,349,296	\$ 18,165,512	\$ 19,260,786	\$ 19,301,262	\$ 20,613,786	7%

DEPARTMENT DESCRIPTION

The Hesperia City Police Department provides law enforcement and public safety services to the residents of the City and to all those within its jurisdiction (City Council's first goal of Public Safety). Our mission is to deliver collaborative law enforcement solutions that meet the needs of our communities and partners by giving quality professional services. The Department works in partnership with the community, other governmental agencies and City entities to promote individual responsibility, and safer neighborhoods in an effort to enhance the quality of life in Hesperia.

The San Bernardino County Sheriff's Department has provided law enforcement services to the City under a service contract since its incorporation in 1988. By virtue of this contract, the City of Hesperia provides its citizens with full-service law enforcement, which include patrol operations, traffic enforcement, detective services, gang investigation/suppression, problem-oriented policing and community outreach programs. Sworn, professional and volunteer staff work collectively to make the Police Department a productive and efficient operation.

Additionally, the City benefits from San Bernardino County Sheriff's Department resources such as aviation support, Homicide, Gang, Narcotics, and Crimes Against Children specialized investigative teams. Other resources include: High Tech Crimes, Emergency Services, Public Affairs, Homeless Outreach and Proactive Enforcement (H.O.P.E.) program, Dive Rescue Team, Regional Major Accident Investigations Team (M.A.I.T.), Peer Support, and the Specialized Enforcement Division (S.W.A.T.) just to name a few.

The City of Hesperia is the third largest contract city in San Bernardino County. On a per-deputy basis, the Hesperia Police Department continues to make more arrests and handles more calls for service than the majority of Sheriff's Stations throughout the County. The FY 2022-23 contract affords the City the following positions along with vehicles and equipment:

- 61 Sworn officers (1 Captain, 1 Lieutenant, 7 Sergeants, 6 Detectives, and 46 Deputies)
- 16 Civilian positions (7 Sheriff's Service Specialists, 2 Secretaries, and 7 Office Specialists)

SIGNIFICANT DEPARTMENT EXPENDITURE CHANGES

- For FY 2022-23, the schedule A, which is the contract for law enforcement services from San Bernardino County is expected to increase 7.31% or \$1,350,774 to \$19,826,408. Additionally, while not itemized on the schedule A, the City is responsible for fuel, vehicle maintenance, and overtime, which is offset by vacancy savings. For FY 2022-23, the City anticipates these costs to be \$350,000 for a total law enforcement contract of \$20,176,408.

FUND: GENERAL FUND 100
DEPARTMENT: POLICE 51

2021-22 DEPARTMENT ACCOMPLISHMENTS

- The Department purchased additional Automated License Plate Reader (ALPR) equipment which was installed in two locations on the east side of the City. Using Homeland Security Grant Program (HSGP) funds to supplement the cost, equipment has been secured for installation in patrol vehicles in the future. The utilization of this equipment enabled the Police Department to capture vehicle license plates for rapid identification of stolen vehicles, embezzled vehicles, missing person vehicles and vehicles identified as being involved in other criminal activities. The information is immediately available and law enforcement staff is alerted when a stolen or wanted vehicle is detected.
- The Hesperia Station Traffic Division staffing was increased with the addition of one Sergeant and one Deputy. A Sheriff's Service Specialist was also assigned to the Traffic Division to assist with collision investigation, ALPR equipment management and enforcement operations. This additional staff has increased enforcement efforts within the City, to include enforcement operations related to the recent commercial truck route restriction ordinance implementation.
- Despite the COVID-19 restrictions put in place during 2020 and into 2021 that prevented gatherings and public events, the Hesperia Police Activities League (HPAL) continues to develop with the goal of reducing crime by providing a youth program that develops discipline, a positive self-image and mutual trust and respect between law enforcement and the youth of the community. The program continues to be developed and expected to return with participation from the Hesperia Unified School District Police and other local agencies.
- The station Gang Team which was restructured into a Multiple Enforcement Team (MET) Unit maintains a Detective as the team supervisor. An additional deputy was added to the team to increase its availability to special projects. MET is responsible to address concerns and develop strategies pertaining to gang suppression, quality of life/homelessness in the community, marijuana enforcement, crime free operations, and ABC (Alcoholic Beverage Control) tasks. Additionally, the team works closely with the Detective Bureau and are assigned to investigate certain violent crimes that are similar in nature. The Gang Team investigated multiple major crimes resulting in arrests and continues to have a significant impact on crime, investigating numerous illegal marijuana grow operations in the City.
- The Off-Highway Vehicle (OHV) Enforcement Grant funds continue to provide illegal OHV patrol operations on a regular basis, thereby reducing the number of nuisance and noise complaints related to OHV operation within the City. The Department has increased the number of staff members trained and certified to operate the OHV motorcycles. This increase in certified staff helps our proactive efforts toward enforcing OHV related laws, as well as providing education to the public on proper ownership, lawful operation, and safe riding practices. Through California State Parks grant funds, the department obtained two (2) new dual sport off-highway motorcycles, which will be deployed to enforce illegal OHV operation.

DEPARTMENT GOALS FOR 2022-23

- The City continues to experience a high number of traffic collisions with primary factors associated with unsafe speed, failure to yield the right-of-way, distracted drivers, and alcohol/drug related offenses. Many of the collisions have involved pedestrians and resulted in fatality. The Department's goal is to reduce the number of collisions by employing creative strategies focused on enforcement, education, and engineering. The station's six-deputy Traffic Unit will continue to aggressively enforce traffic violations and conduct DUI enforcement within the City, while maximizing the benefits of available resources such as the electronic speed indicators on the Automated License Plate Reader (ALPR) trailers. The Department will use grant funding from the Office of Traffic and Safety to help enhance enforcement operations.
- The Hesperia Station will continue on-going efforts towards the recruitment of volunteers and expand the volunteer unit's participation in community outreach events, schools, various charity events, etc.
- The Hesperia Police Activities League (HPAL) continues to develop with the goal of reducing crime by providing a youth program that develops discipline, a positive self-image and mutual trust and respect between law enforcement and the youth of the community. The program continues to be developed and expected to return with participation from the Hesperia Unified School District Police and other local agencies.

FUND: GENERAL FUND 100
DEPARTMENT: POLICE 51

DEPARTMENT GOALS FOR 2022-23 (Continued)

- With the restructuring of the station Gang Team the Multiple Enforcement Team (MET), the team will be responsible to address concerns and develop strategies pertaining to gang suppression, quality of life/homelessness in the community, marijuana enforcement, crime free operations, and ABC (Alcoholic Beverage Control) tasks. Additionally, the team works closely with the Detective Bureau and are assigned to investigate certain violent crimes that are similar in nature.
- The Police Department is researching the feasibility of the installation of fuel services equipment to be installed at the Hesperia Station to service the fleet. This project could potentially reduce costs associated with commercial fuel purchases at local fuel stations and allow continuous fuel access to the station's emergency vehicles during a major incident or long-term natural disaster.
- Continue to deploy trailer-mounted Automated License Plate Reader's (ALPR) at specific locations throughout the City to assist in developing investigative leads for criminal activity that occurs in the City of Hesperia. The addition of a fourth ALPR patrol unit to the fleet will create more pro-active opportunities to locate criminals and stolen vehicles within the community, therefore reducing crime.
- Continue on-going efforts towards the recruitment of volunteers and expand the volunteer unit's participation in community outreach events, schools, various charity events, etc.
- Continue to expand community outreach efforts by making the most of the benefits afforded by social media platforms, specifically Facebook and Twitter. These platforms are an effective and efficient way to share information with the community. Our objective is to not only disseminate news regarding crimes and/or significant arrests within the City, but also relay information on upcoming events, fundraisers, educational bulletins, and positive interactions between deputies and the public. Increasing the use of social media will further strengthen the relationship with the community.
- The City continues to experience a high number of traffic collisions with primary factors associated with unsafe speed, failure to yield the right-of-way, distracted drivers, and alcohol/drug related offenses. Many of the collisions have involved pedestrians and resulted in fatality. The Department's goal is to reduce the number of collisions by employing creative strategies focused on enforcement, education, and engineering.
- The station's six-deputy Traffic Unit will continue to aggressively enforce traffic violations and conduct DUI enforcement within the City, while maximizing the benefits of available resources such as the electronic speed indicators on the ALPR trailers. The Department will use grant funding from the Office of Traffic and Safety to help enhance enforcement operations related to traffic concerns.
- Collaborate with the City Engineering Program to collectively address traffic safety concerns to help achieve our mutual goal.
- Develop and implement a multi-layered plan to address community concerns regarding quality of life/homelessness issues affecting the citizens of Hesperia, including panhandling, trespassing, and party calls, among others. Continue to work in close liaison and collaboration with Code Enforcement, Department of Behavioral Health, and the Sheriff's Department Homeless Outreach and Proactive Enforcement team.

FUND: GENERAL FUND 100
DEPARTMENT: POLICE 51

**PERFORMANCE AND
WORKLOAD INDICATORS**

	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>*2022</u>
<u>Part I Offenses</u>				
Homicide	8	8	6	7
Rape	35	19	40	31
Robbery	111	76	69	85
Assaults	627	759	814	733
Burglary	443	286	305	344
Theft	893	600	587	693
Theft Motor Vehicle	<u>328</u>	<u>287</u>	<u>306</u>	<u>307</u>
Total Part I Offenses	2,445	2,035	2,127	2,200
<u>Part II Offenses</u>	2,798	2,745	2,737	2,760
<u>Arrests</u>				
Adult (Bookings)	2,269	1,895	2,248	2,137
Juvenile	51	49	52	51
<u>Total Calls for Service</u>	85,322	82,454	84,160	83,979
▪ Dispatched Calls	70,740	69,492	69,689	69,974
▪ Proactive Calls	14,582	12,962	14,471	14,005
<u>Reports</u>	8,840	7,857	8,942	8,546
<u>Traffic Collisions (Actual)</u>				
Fatal	13	14	14	23
Injury	365	290	321	401
Non-Injury	<u>1,027</u>	<u>624</u>	<u>826</u>	<u>796</u>
Total Collisions	1,405	928	1,161	1,220
Citations	3,737	2,091	3,250	3,230
DUI Arrests	278	167	230	180
Volunteer Hours	16,994	6,168	14,830	8,475
Number of Volunteers	NA	NA	72	56

*Note: 2022 estimates (excluding traffic) are based on projected figures from the published 2021 Annual Report and a three-year average with those figures included.

FUND: HESPERIA FIRE PROTECTION DISTRICT – PERS 210
DEPARTMENT: MANAGEMENT SERVICES 19
DIVISION: FINANCE 220

DIVISION EXPENDITURE SUMMARY	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget	% Change From 2021-22 Budget
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Benefits	874,510	975,994	1,042,420	1,007,746	1,130,815	8%
Materials & Operations	0	0	0	0	0	0%
Contractual	0	0	0	0	0	0%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	\$ 874,510	\$ 975,994	\$ 1,042,420	\$ 1,007,746	\$ 1,130,815	8%

DIVISION DESCRIPTION

On November 01, 2018, the City transferred all Hesperia Fire Protection District (Fire District) assets and liabilities, with the exception of the former personnel obligations, for which the Fire District will continue to function with dedicated funding to San Bernardino County Fire (County Fire). Per the annexation agreement, the City will retain funds in a trust for the payment of former Fire District personnel obligation.

SIGNIFICANT DIVISION EXPENDITURE CHANGES

- Starting in the FY 2019-20 Budget, former personnel obligation for CalPERS will be shown here.

Capital Improvement Program (CIP)

Fiscal Year 2022-23



City of Hesperia

9700 Seventh Avenue
Hesperia, CA 92345
www.cityofhesperia.us



CAPITAL IMPROVEMENT PROGRAM (CIP)

- *Overview and Summary*
- *CIP Expenditures By Project*
- *CIP Expenditures By Fund and Project*
- *CIP Project Listing*
- *CIP Project Descriptions*
- *CIP Adoption Resolutions*

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CAPITAL IMPROVEMENT PROGRAM (CIP)

OVERVIEW

The Capital Improvement Program (CIP) Summary includes new and continued capital projects funded in the Fiscal Year (FY) 2022-23 Budget. Information on capital projects completed in FY 2021-22 are also included to identify funds spent on recently completed projects as well as those that are projected for future years. Fiscal Year 2019-20 and Fiscal Year 2020-21 CIP projects are also included for historical purposes on the expenditure summaries. Frequently, CIP projects extend beyond one fiscal year.

The City's construction projects and major capital acquisitions that have an extended life are included in the Capital Improvement Program. In some circumstances, studies undertaken related to anticipate future capital projects are also included. Generally, the CIP will include capital projects that repair, replace, or enhance existing facilities, equipment, or infrastructure, and capital facility projects that significantly expand or add capacity to the City's existing fixed assets.

City staff identify funded projects through an evaluation of the adequacy of existing infrastructure to meet the needs of the current and existing residential and business community. Through this process, staff analyze opportunities to improve facilities to best meet the needs of the community. The City's General Plan, Specific Plans, Hazard Mitigation Plan, and regional growth projections are referenced during this process. During the creation of the annual legislative platform, and through the budget process, funding recommendations are presented to the City Council for consideration and approval.

SUMMARY

The CIP projects are summarized as follows:

	Projects Completed in FY 2021-22	Projects Continued in 2022-23 Budget	New Projects Included in 2022-23 Budget	New & Continued Projects Included in 2022-23 Budget
CIP Major Categories				
Streets CIP Projects	\$ 341,776	\$ 42,837,945	\$ 625,000	\$ 43,462,945
Storm Drainage	0	2,642,149	0	2,642,149
Facilities	0	3,000	325,000	328,000
Water	63,926	3,225,000	600,000	3,825,000
Sewer	0	2,845,000	1,000,000	3,845,000
Total CIP Projects	\$ 405,702	\$ 51,553,094	\$ 2,550,000	\$ 54,103,094

1. **Streets CIP Projects - \$2,528,100 (2022-23 Budget)**

- **2022-23 Street Improvement Projects** - \$2,528,100 has been included in the FY 2022-23 Budget for four (4) street improvement projects: \$175,000 for the Maple Avenue and Cedar Street improvement projects, \$1,998,500 to complete the FY 2021-22 Street Improvement Project, and \$354,600 for the FY 2021-22 CDBG Street Improvements. The program history is as follows:

	<u>Expenditures</u>	<u>Miles Paved</u>	<u>Slurry Seal Miles</u>
2000-01 Street Improvement Project	\$ 2,226,573	18.0	0.0
2001-02 Street Improvement Project	2,148,349	19.4	0.0
2002-03 Street Improvement Project	1,993,142	16.5	0.0
2003-04 Street Improvement Project	2,033,719	17.1	0.0
2004-05 Street Improvement Project	3,166,412	18.2	12.0
2005-06 Street Improvement Project	6,221,264	51.1	14.0
2006-07 Street Improvement Project	10,994,391	57.0	11.0
2007-08 Street Improvement Project	19,134,056	57.0	4.0
2008-09 Street Improvement Project	9,193,091	28.0	0.0
2009-10 Street Improvement Project	5,726,868	13.9	0.0
2010-11 Street Improvement Project	0	0.0	0.0
2011-12 Street Improvement Project	2,446,984	2.5	8.0
2012-13 Street Improvement Project	1,705,349	1.0	7.0
2013-14 Street Improvement Project	1,801,741	1.9	9.0
2014-15 Street Improvement Project*	3,106,384	3.4	14.5
2015-16 Street Improvement Project	1,647,910	1.6	7.9
2016-17 Street Improvement Project**	1,825,174	3.8	11.0
2017-18 Street Improvement Project**	3,378,480	4.6	0.0
2018-19 Street Improvement Project**	2,521,815	2.7	0.0
2019-20 Street Improvement Project**	4,390,447	1.5	0.0
2020-21 Street Improvement Project**	1,916,836	1.5	1.3
2021-22 Street Improvement Project**	2,354,600	1.1	0.5
Twenty-Two Year Total	\$ 89,933,585	321.7	100.2
2022-23 Street Projects***	175,000	2.2	0.0
Twenty-Three Year Total	\$ 90,108,585	323.9	100.2

* Includes Fir and Rodeo paving project Construction Order (CO.) #7134

** Includes CDBG Street Improvement Project and Chip Seal Project, as applicable

*** Includes Maple Avenue Street Improvement Project and Cedar Street Roadway Improvements

CAPITAL IMPROVEMENT PROGRAM (CIP)

SUMMARY (Continued)

■ <u>Ranchero Road Related Projects \$38,580,945</u> - Included in the FY 2022-23 Budget are projects related to the Ranchero Road Corridor. The projects are as follows:	
● Ranchero Road Improvements - Seventh Avenue to Mariposa Road	\$ 23,296,368
● Ranchero Road Aqueduct Crossing	13,178,480
● Ranchero Road Street Improvement - Danbury to I Avenue	450,000
● Ranchero Road Undercrossing	323,533
● Traffic Signal - Ranchero Road/Maple Avenue	444,430
● Traffic Signal - Ranchero Road/Cottonwood Avenue	447,430
● Traffic Signal @ Ranchero Road/Seventh Avenue	440,704
Total	\$ 38,580,945
■ <u>Three (3) Other Streets Projects - Projects \$2,353,900</u> - Included in the FY 2022-23 Budget are three other continuing street projects:	
● FY 2019-20 CDBG Street Improvements	\$ 1,000,000
● Traffic Signal - Main Street & Sultana Street/Timberlane Avenue	1,157,366
● Main Street Traffic Signal Synchronization	196,534
Total	\$ 2,353,900
2. <u>Storm Drainage CIP Projects \$2,642,149</u> - Included in the FY 2022-23 are three drainage projects as shown below:	
■ Walnut Street H-01 Retention Basin	\$ 1,515,149
■ A-04 Drainage Program	952,000
■ Temecula Avenue - C-01 Retention Basin	175,000
Total	\$ 2,642,149
3. <u>Facilities CIP Project \$328,000</u> - The following two projects, totaling \$328,000 are included in FY 2022-23 Budget as follows:	
■ Park and Ride Facility	\$ 3,000
■ Golf Course Trails	325,000
Total	\$ 328,000
4. <u>Water CIP Projects \$3,825,000</u> - Funding in the amount of \$3,825,000 has been included in the FY 2022-23 Budget for the water projects shown below:	
■ I-15 Corridor Water	\$ 2,760,000
■ FY 2019-20 Water Service Line Relocation Program	350,000
■ Roofing Replacement & Repairs - Plant 5	115,000
■ Recoat Exterior Water Tank - Plant 23	600,000
Total	\$ 3,825,000
5. <u>Sewer CIP Projects \$3,845,000</u> - Funding in the amount of \$3,845,000 has been included in the FY 2022-23 Budget for the following Sewer projects:	
■ I-15 Corridor Sewer	\$ 1,840,000
■ Maple Avenue Sewer Line Replacement	1,000,000
■ Township Wastewater Improvements	5,000
■ Hesperia Wastewater Treatment Plant	1,000,000
Total	\$ 3,845,000

CIP EXPENDITURES BY PROJECT

Project Number	Project Title	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
<u>New Streets Projects in FY 2022-23</u>						
7168	Ranchero Rd Street Improvements - Danbury Ave to I Ave	\$ 0	\$ 0	\$ 0	\$ 0	\$ 450,000
7169	Maple Avenue Street Improvement	0	0	0	0	100,000
7170	Cedar Street Roadway Improvements	0	0	0	0	75,000
	Sub-Total New 2022-23 Streets CIP Projects	\$ 0	\$ 0	\$ 0	\$ 0	\$ 625,000
<u>Streets CIP Projects Continued in FY 2022-23</u>						
7046	Ranchero Road Undercrossing	\$ 54,061	\$ 15,717	\$ 300,000	\$ 4,000	\$ 323,533
7094	Ranchero Road Improvements – 7th Avenue to Mariposa Road	577,317	319,544	30,665,603	6,278,146	23,296,368
7131	Traffic Signal @ Ranchero Road/Maple Avenue	2,570	0	153,000	3,000	444,430
7133	Main Street Traffic Signal Synchronization	887,750	0	191,000	24,466	196,534
7139	Ranchero Rd Aqueduct Crossing	272,761	537,755	13,827,001	764,031	13,178,480
7146	Traffic Signal - Ranchero Road/Cottonwood Avenue	2,570	0	153,000	0	447,430
7154	Traffic Signal @ Ranchero Road/Seventh Avenue	2,570	0	153,000	6,726	440,704
7158	FY 2019-20 CDBG Street Improvements	319,557	632,137	1,300,000	742,072	1,000,000
7159	Traffic Signal - Main Street & Sultana Street/Timberlane Avenue	19,258	108,376	1,050,000	55,000	1,157,366
7166	FY 2021-22 CDBG Street Improvements	0	0	160,224	0	354,600
7167	FY 2021-22 Street Improvement Project	0	0	2,000,000	1,500	1,998,500
	Sub-Total CIP Projects Continued in FY 2022-23	\$ 2,138,414	\$ 1,613,529	\$ 49,952,828	\$ 7,878,941	\$ 42,837,945
<u>Streets CIP Projects Completed in FY 2021-22</u>						
7162	FY 2020-21 CDBG Street Improvements	\$ 0	\$ 163,011	\$ 582,000	\$ 341,776	\$ 0
	Sub-Total Streets CIP Projects Completed in FY 2021-22	\$ 0	\$ 163,011	\$ 582,000	\$ 341,776	\$ 0
<u>Streets CIP Projects Completed in FY 2020-21</u>						
7151	"I" Avenue Corridor Enhancement Study	\$ 94,642	\$ 165,998	\$ 0	\$ 0	\$ 0
7153	FY 2019-20 Street Improvement Project	78,772	1,617,909	0	0	0
7161	FY 2020-21 Street Improvement Project	0	1,412,049	0	0	0
	Sub-Total Streets CIP Projects Completed in FY 2020-21	\$ 173,414	\$ 3,195,956	\$ 0	\$ 0	\$ 0
<u>Streets CIP Projects Completed in FY 2019-20</u>						
7086	Ranchero Road I-15 Interchange	\$ 16,317	\$ 0	\$ 0	\$ 0	\$ 0
7148	Bear Valley Road Bus Stop Relocation	128,082	0	0	0	0
7149	FY 2018-19 Street Improvement Project	702,859	0	0	0	0
7150	2018-19 CDBG Street Improvements	641,588	0	0	0	0
7156	Main Street/Mariposa Road Traffic Signal Relocation	60,720	0	0	0	0
	Sub-Total Streets CIP Projects Completed in FY 2019-20	\$ 1,549,566	\$ 0	\$ 0	\$ 0	\$ 0
<u>Streets CIP Projects for Inclusion in Future Budget Funding</u>						
7096	Aqueduct Crossing Improvements – Widen Bridge at Main Street	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
7123	Willow Street Paseo	0	0	0	0	0
7143	Sultana Street Improvements	0	0	0	0	0
7144	Muscatel Street Improvements	0	0	0	0	0
7157	"E" Avenue Street Improvements	0	0	0	0	0
7160	Landscaping - Ranchero Road & I-15 Interchange	8,188	29,000	0	0	0
7165	Kaiser Permanente Way Extension	0	0	500,000	0	0
	Sub-Total Streets CIP Projects for Inclusion in Future Budget Funding	\$ 8,188	\$ 29,000	\$ 500,000	\$ 0	\$ 0
Total Summary Streets CIP Projects		\$ 3,869,582	\$ 5,001,496	\$ 51,034,828	\$ 8,220,717	\$ 43,462,945

CIP EXPENDITURES BY PROJECT

Project		2019-20	2020-21	2021-22	2021-22	2022-23
Number	Project Title	Actual	Actual	Budget	Revised	Budget
Storm Drainage CIP Projects						
7140	Temecula Avenue - C-01 Retention Basin	\$ 120,661	\$ 0	\$ 0	\$ 0	\$ 175,000
7141	Walnut Street H-01 Retention Basin	66,020	33,070	1,141,315	265,000	1,515,149
7152	A-04 Drainage Program	43,844	26,178	400,000	11,000	952,000
Total Storm Drainage CIP Projects		\$ 230,525	\$ 59,248	\$ 1,541,315	\$ 276,000	\$ 2,642,149
Facilities Projects						
6523	Park and Ride Facility	\$ 2,089	\$ 17,018	\$ 1,134,170	\$ 1,131,170	\$ 3,000
6527	Golf Course Trails	0	0	0	0	325,000
Total Facilities Projects		\$ 2,089	\$ 17,018	\$ 1,134,170	\$ 1,131,170	\$ 328,000
Water CIP Projects						
8077	I-15 Corridor Water	\$ 359,103	\$ 825,859	\$ 2,760,000	\$ 5,000	\$ 2,760,000
8087	Reclaimed Water Distribution System	2,612,555	0	0	0	0
8089	G Avenue Water Line Repair	0	0	60,000	0	0
8090	Recoat 5.0 MG Water Tank - Plant 22	0	0	0	0	0
8091	Roofing Replacement and Repairs - Plant 14A & 25	0	951	120,000	63,926	0
8092	FY 2019-20 Water Service Line Relocation Program	50	388	330,000	4,000	350,000
8093	Roofing Replacement and Repairs - Plant 5 & 18	0	0	60,000	0	115,000
8094	Recoat Exterior Water Tank - Plant 23	0	0	0	0	600,000
Total Water CIP Projects		\$ 2,971,708	\$ 827,198	\$ 3,330,000	\$ 72,926	\$ 3,825,000
Sewer CIP Projects						
9018	Maple Avenue Sewer Line Replacement	\$ 1,172	\$ 60,592	\$ 850,000	\$ 62,032	\$ 1,000,000
9020	Township Wastewater Improvements	0	0	0	0	5,000
9021	I-15 Corridor Sewer	557,838	1,304,758	1,840,000	18,000	1,840,000
9022	Bear Valley Manhole Repairs	58,694	0	0	0	0
9023	Hesperia Wastewater Treatment Plant	0	0	0	0	1,000,000
Total Sewer CIP Projects		\$ 617,704	\$ 1,365,350	\$ 2,690,000	\$ 80,032	\$ 3,845,000
Total Summary Streets CIP Projects						
Total Summary Streets CIP Projects		\$ 3,869,582	\$ 5,001,496	\$ 51,034,828	\$ 8,220,717	\$ 43,462,945
Total Storm Drainage CIP Projects		230,525	59,248	1,541,315	276,000	2,642,149
Total Facilities Projects		2,089	17,018	1,134,170	1,131,170	328,000
Total Water CIP Projects		2,971,708	827,198	3,330,000	72,926	3,825,000
Total Sewer CIP Projects		617,704	1,365,350	2,690,000	80,032	3,845,000
Grand Total		\$ 7,691,608	\$ 7,270,310	\$ 59,730,313	\$ 9,780,845	\$ 54,103,094

Note #1 - Water and Sewer funds have been used to partially fund three streets projects and a facilities project. The water and sewer funding is shown with those specific projects.

CIP EXPENDITURES BY FUND AND PROJECT

Project Number	Project Title	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
100 General Fund						
6527	Golf Course Trails	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000
	Total General Fund 100	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000
204 Measure I Renewal						
6523	Park and Ride Facility	\$ 2,089	\$ 17,018	\$ 352,170	\$ 349,170	\$ 3,000
7046	Ranchero Road Undercrossing	0	15,717	300,000	4,000	323,533
7094	Ranchero Road Improvements – 7th Avenue to Mariposa Road	312,067	91,875	0	56,982	100,000
7131	Traffic Signal @ Ranchero Rd/Maple Ave	2,570	0	3,000	0	1,000
7133	Main Street Traffic Signal Synchronization	403,268	0	191,000	24,466	196,534
7139	Ranchero Road Aqueduct Crossing	253,267	168,979	0	1,821	100,000
7143	Sultana Street Improvements	0	0	0	0	0
7144	Muscatel Street Improvements	0	0	0	0	0
7146	Traffic Signal @ Ranchero/Cottonwood	2,570	0	3,000	0	500
7148	Bear Valley Road Bus Stop Relocation	165	0	0	0	0
7149	FY 2018-19 Street Improvement Project	13,267	0	0	0	0
7151	"I" Avenue Corridor Enhancement Study	10,811	19,863	0	0	0
7154	Traffic Signal @ Ranchero Road/Seventh Avenue	2,570	0	3,000	1,225	1,000
7156	Main Street/Mariposa Road Traffic Signal Relocation	60,720	0	0	0	0
7158	2019-20 CDBG Street Improvements	0	0	212,072	212,072	0
7159	Traffic Signal - Main Street & Sultana Street/Timberlane Avenue	19,258	108,376	200,000	55,000	302,366
7160	Landscaping - Ranchero Road & I-15 Interchange	8,188	29,000	0	0	0
7165	Kaiser Permanente Way Extension	0	0	500,000	0	0
7168	Ranchero Rd Street Improvements - Danbury Ave to I Ave	0	0	0	0	450,000
7169	Maple Avenue Street Improvement Project	0	0	0	0	100,000
7170	Cedar Street Roadway Improvements	0	0	0	0	75,000
	Total Measure I Renewal Fund 204	\$ 1,090,810	\$ 450,828	\$ 1,764,242	\$ 704,736	\$ 1,652,933
207 Local Transportation Fund Article 8 (LTF)						
7094	Ranchero Road Improvements – 7th Avenue to Mariposa Road	\$ 2,347	\$ 0	\$ 0	\$ 0	\$ 124,500
7096	Aqueduct Crossing Improvements – Widen Bridge at Main Street	0	0	0	0	0
7139	Ranchero Road Aqueduct Crossing	0	0	457,000	8,200	124,300
	Total Local Transportation Fund 207	\$ 2,347	\$ 0	\$ 457,000	\$ 8,200	\$ 248,800
209 Gas Tax - Road Maintenance and Rehab Account (RMRA)						
7149	FY 2018-19 Street Improvement Project	\$ 689,592	\$ 0	\$ 0	\$ 0	\$ 0
7153	FY 2019-20 Street Improvement Project	78,772	1,482,909	0	0	0
7161	FY 2020-21 Street Improvement Project	0	1,412,049	0	0	0
7167	FY 2021-22 Street Improvement Project	0	0	2,000,000	1,500	1,998,500
	Total Gas Tax - RMRA Fund 209	\$ 768,364	\$ 2,894,958	\$ 2,000,000	\$ 1,500	\$ 1,998,500
251 Community Development Block Grant (CDBG)						
7150	2018-19 CDBG Street Improvements	\$ 641,588	\$ 0	\$ 0	\$ 0	\$ 0
7158	2019-20 CDBG Street Improvements	319,557	632,137	1,087,928	530,000	1,000,000
7162	FY 2020-21 CDBG Street Improvements	0	163,011	582,000	341,776	0
7166	FY 2021-22 CDBG Street Improvements	0	0	160,224	0	354,600
	Total CDBG Fund 251	\$ 961,145	\$ 795,148	\$ 1,830,152	\$ 871,776	\$ 1,354,600

CIP EXPENDITURES BY FUND AND PROJECT

Project Number	Project Title	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
254 AB 2766 - Transit						
7133	Main Street Traffic Signal Synchronization	\$ 484,482	\$ 0	\$ 0	\$ 0	\$ 0
	Total AB 2766 Transit Fund 254	\$ 484,482	\$ 0	\$ 0	\$ 0	\$ 0
300 Development Impact Fee (DIF)-Streets Fund						
7046	Ranchero Road Undercrossing	\$ 54,061	\$ 0	\$ 0	\$ 0	\$ 0
7086	Ranchero Road I-15 Interchange	16,317	0	0	0	0
7094	Ranchero Road Improvements - 7th Avenue to Mariposa Road	1,248	84,915	0	0	0
7131	Traffic Signal @ Ranchero Rd/Maple Ave	0	0	88,350	1,767	0
7139	Ranchero Road Aqueduct Crossing	19,494	217,346	300,000	200,000	100,000
7146	Traffic Signal @ Ranchero/Cottonwood	0	0	88,350	0	0
7154	Traffic Signal @ Ranchero Road/Seventh Avenue	0	0	88,350	3,240	103,600
	Total DIF Fund-Streets 300	\$ 91,120	\$ 302,261	\$ 565,050	\$ 205,007	\$ 203,600
301 Development Impact Fee (DIF) - Storm Drain						
7140	Temecula Avenue -C-01 Retention Basin	\$ 120,661	\$ 0	\$ 0	\$ 0	\$ 175,000
7141	Walnut Street H-01 Retention Basin	66,020	33,070	391,315	140,000	890,149
7152	A-04 Drainage Program	43,844	14,730	0	0	0
	Total DIF - Storm Drainage Fund 301	\$ 230,525	\$ 47,800	\$ 391,315	\$ 140,000	\$ 1,065,149
306 DIF 2018-Streets						
7094	Ranchero Road Improvements - 7th Avenue to Mariposa Road	\$ 0	\$ 0	\$ 5,535,500	\$ 1,443,832	\$ 5,443,962
7131	Traffic Signal @ Ranchero Rd/Maple Ave	0	0	0	0	198,315
7139	Ranchero Road Aqueduct Crossing	0	0	4,322,948	171,780	4,729,264
7146	Traffic Signal @ Ranchero/Cottonwood	0	0	0	0	185,710
7154	Traffic Signal @ Ranchero Road/Seventh Avenue	0	0	0	0	67,700
	Total DIF 2018-Streets Fund 306	\$ 0	\$ 0	\$ 9,858,448	\$ 1,615,612	\$ 10,624,951
313 A-04 Drainage						
7152	A-04 Drainage Program	\$ 0	\$ 11,448	\$ 400,000	\$ 11,000	\$ 952,000
	Total A-04 Drainage Fund 313	\$ 0	\$ 11,448	\$ 400,000	\$ 11,000	\$ 952,000
504 City Wide Projects						
6523	Park and Ride Facility	\$ 0	\$ 0	\$ 782,000	\$ 782,000	\$ 0
6527	Golf Course Trails	0	0	0	0	125,000
7094	Ranchero Road Improvements – 7th Avenue to Mariposa Road	261,655	142,753	25,130,103	4,777,332	17,627,906
7123	Willow Street Paseo	0	0	0	0	0
7131	Traffic Signal @ Ranchero Rd/Maple Ave	0	0	61,650	1,233	245,115
7139	Ranchero Road Aqueduct Crossing	0	151,430	8,747,053	382,230	8,124,916
7141	Walnut Street H-01 Retention Basin	0	0	750,000	125,000	625,000
7146	Traffic Signal @ Ranchero/Cottonwood	0	0	61,650	0	261,220
7148	Bear Valley Road Bus Stop Relocation	127,917	0	0	0	0
7151	"I" Avenue Corridor Enhancement Study	83,831	146,135	0	0	0
7154	Traffic Signal @ Ranchero Road/Seventh Avenue	0	0	61,650	2,261	268,404
7157	"E" Avenue Street Improvements	0	0	0	0	0
7159	Traffic Signal - Main Street & Sultana Street/Timberlane Avenue	0	0	850,000	0	855,000
	Total City Wide Projects Fund 504	\$ 473,403	\$ 440,318	\$ 36,444,106	\$ 6,070,056	\$ 28,132,561
701 Water Capital Fund						
701	Water CIP Projects (See Water CIP for Project Detail)	\$ 2,971,708	\$ 827,198	\$ 3,330,000	\$ 72,926	\$ 3,825,000
	Total Water Capital Fund 701	\$ 2,971,708	\$ 827,198	\$ 3,330,000	\$ 72,926	\$ 3,825,000

CIP EXPENDITURES BY FUND AND PROJECT

Project Number	Project Title	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
711 and 713 Sewer Capital Funds						
711	Sewer CIP Projects (See Sewer CIP for Project Detail)	\$ 559,010	\$ 1,365,350	\$ 2,690,000	\$ 80,032	\$ 3,845,000
713	Sewer Rehab and Replacement Projects	58,694	0	0	0	0
7153	FY 2019-20 Street Improvement Project	0	135,000	0	0	0
	Total Sewer Capital Fund 711 and Rehab and Replacement Fund 713	\$ 617,704	\$ 1,500,350	\$ 2,690,000	\$ 80,032	\$ 3,845,000
	TOTAL ALL CIP FUNDS	\$ 7,691,608	\$ 7,270,310	\$ 59,730,313	\$ 9,780,845	\$ 54,103,094
Note: With the use of grants and other types of reimbursements, there may be instances of timing differences between the time when the expenditures were incurred and when the reimbursement is received. These instances have been notated on the applicable individual Construction Order (C.O.) sheets.						
Streets and Storm Drain Related						
204	Measure I - Renewal Fund	\$ 1,088,721	\$ 433,810	\$ 1,412,072	\$ 355,566	\$ 1,649,933
207	Local Transportation Fund Article 8 (LTF)	2,347	0	457,000	8,200	248,800
209	Gas Tax - Road Maintenance and Rehab Account (RMRA)	768,364	2,894,958	2,000,000	1,500	1,998,500
251	Community Development Block Grant Fund (CDBG)	961,145	795,148	1,830,152	871,776	1,354,600
254	AB 2766 Transit Fund	484,482	0	0	0	0
300	Development Impact Fee-Streets Fund	91,120	302,261	565,050	205,007	203,600
301	Development Impact Fee-Storm Drainage Fund	230,525	47,800	391,315	140,000	1,065,149
306	DIF 2018-Streets	0	0	9,858,448	1,615,612	10,624,951
313	A-04 Drainage	0	11,448	400,000	11,000	952,000
504	City-wide Projects	473,403	440,318	35,662,106	5,288,056	28,007,561
711	Sewer Capital	0	135,000	0	0	0
	Total Streets and Storm Drain Related	\$ 4,100,107	\$ 5,060,743	\$ 52,576,143	\$ 8,496,717	\$ 46,105,094
Facilities Related						
100	General Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000
204	Measure I - Renewal Fund	2,089	17,018	352,170	349,170	3,000
504	City Wide Projects	0	0	782,000	782,000	125,000
	Total City Facilities Related	\$ 2,089	\$ 17,018	\$ 1,134,170	\$ 1,131,170	\$ 328,000
Water and Sewer Related						
701	Water Capital Fund	\$ 2,971,708	\$ 827,198	\$ 3,330,000	\$ 72,926	\$ 3,825,000
711	Sewer Capital Fund	559,010	1,365,350	2,690,000	80,032	3,845,000
713	Sewer Capital Rehab & Replace Fund	58,694	0	0	0	0
	Total Water and Sewer Related	\$ 3,589,412	\$ 2,192,548	\$ 6,020,000	\$ 152,958	\$ 7,670,000
	Total City Capital Improvement Program (CIP)	\$ 7,691,608	\$ 7,270,310	\$ 59,730,313	\$ 9,780,845	\$ 54,103,094

Note: With the use of grants and other types of reimbursements, there may be instances of timing differences between the time when the expenditures were incurred and when the reimbursement is received. These instances have been notated on the applicable individual Construction Order (C.O.) sheets.

CIP PROJECT LISTING**Streets CIP Projects**

7046	Ranchero Road Undercrossing.....	G - 12
7086	Ranchero Road /I-15 Interchange.....	G - 13
7094	Ranchero Road Improvements - Seventh Avenue to Mariposa Road.....	G - 14
7096	Aqueduct Crossing Improvements - Widen Bridge at Main Street.....	G - 15
7123	Willow Street Paseo.....	G - 16
7131	Traffic Signal @ Ranchero Road/Maple Avenue.....	G - 17
7133	Main Street Traffic Signal Synchronization.....	G - 18
7139	Ranchero Road Aqueduct Crossing.....	G - 19
7142	2017-18 CDBG Street Improvements.....	G - 20
7143	Sultana Street Improvements.....	G - 21
7144	Muscatel Street Improvements.....	G - 22
7146	Traffic Signal @ Ranchero Road/Cottonwood Avenue.....	G - 23
7148	Bear Valley Road Bus Stop Relocation.....	G - 24
7149	FY 18-19 Street Improvements Project.....	G - 25
7150	2018-19 CDBG Street Improvements.....	G - 26
7151	"I" Avenue Corridor Enhancement Study.....	G - 27
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RANCHERO ROAD UNDERCROSSING

PROJECT NO:

7046

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The BNSF Railroad bisects the City of Hesperia from north to south, with Main Street as the only street that crosses the railroad. This east-west corridor serves the entire City and is under capacity to meet existing traffic needs. Accidents on either side of, or on the Main Street bridge, have resulted in total closure of Main Street between 3rd Avenue and C Avenue, which not only affects the motoring public, but also severely restricts fire and police response times throughout the City.

This project involves the installation of a new roadway underpass beneath the BNSF railroad's right-of-way at Ranchero Road. The project also includes construction of an embankment and storm drain facilities within the Antelope Valley Wash between Santa Fe Avenue East and Danbury Road.

**CURRENT STATUS:**

Construction was complete in June 2013. However, the U.S. Army Corps of Engineers (USACE) 404 Permit requires post-construction mitigation work to be performed and monitored for a period of 5 years. Due to some access issues at the actual construction site, the City's engineering consultant has been developing a revised HMMP and negotiating with the USACE to perform off-site mitigation. The USACE approved the revised HMMP in FY 2019-20; however, approval from the CA Department of Fish & Wildlife is still pending. It is estimated that actual mitigation work should commence in FY 2022-23 and conclude in FY 2027-28.

ESTIMATED ANNUAL MAINTENANCE COST: \$44,409

The initial 4 to 6 year low-maintenance period has passed for this newly constructed roadway. Maintenance costs going forward are estimated to be \$44,409 annually.

Right-of-Way	\$	5,000,000
Environmental Documents & Permits		750,000
Design Engineering		2,000,000
Construction		20,000,000
Construction Contingency		2,000,000
Construction Engineering		2,000,000
Administrative		250,000
Materials/Equipment/Other		0
Total Estimated Costs =	\$	32,000,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
100-29-700-7046-7500 Contract	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000
204-29-700-7046-7500 Contract	15,717	300,000	4,000	323,533	30,000	30,000	30,000	30,000	463,250
207-29-700-7046-7500 Contract	539,000	0	0	0	0	0	0	0	539,000
300-29-700-7046-7500 Contract	5,364,245	0	0	0	0	0	0	0	5,364,245
300-29-700-7046-8400 Land	19,750	0	0	0	0	0	0	0	19,750
586-29-700-7046-7500 Contract	11,610,520	0	0	0	0	0	0	0	11,610,520
586-29-700-7046-8400 Land	1,352,242	0	0	0	0	0	0	0	1,352,242
596-29-700-7046-7500 Contract	200	0	0	0	0	0	0	0	200
596-29-700-7046-8500 Land	114,415	0	0	0	0	0	0	0	114,415
600-29-700-7046-7500 Contract	11,703,929	0	0	0	0	0	0	0	11,703,929
600-29-700-7046-8400 Land	215,058	0	0	0	0	0	0	0	215,058
Totals =	\$ 31,435,076	\$ 300,000	\$ 4,000	\$ 323,533	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 31,882,609

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
100 - General Fund	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000
204 - Measure I Renewal	15,717	300,000	4,000	323,533	30,000	30,000	30,000	30,000	463,250
207- Local Trans. Fund Article 8	539,000	0	0	0	0	0	0	0	539,000
300 - DIF Streets	5,383,995	0	0	0	0	0	0	0	5,383,995
586 - RDA Capital P/AI	12,962,762	0	0	0	0	0	0	0	12,962,762
596 - Measure I Bond	114,615	0	0	0	0	0	0	0	114,615
600 - Ranchero Rd. Undercrossing	11,918,987	0	0	0	0	0	0	0	11,918,987
Totals =	\$ 31,435,076	\$ 300,000	\$ 4,000	\$ 323,533	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 31,882,609

NOTES:

RANCHERO ROAD & I-15 INTERCHANGE

PROJECT NO:

7086

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is Phase 2 of the three components of the Ranchero Road Corridor improvements, which includes the following, (1) the Ranchero Road & BNSF Grade Separation, (2) construction of a new interchange at Interstate 15 (I-15), and (3) the widening of Ranchero Road from Danbury Street to I-15. This project includes the design and construction of a full service freeway interchange where Ranchero Road intersects with the I-15 freeway.

**CURRENT STATUS:**

Construction was complete in March 2015, but was not closed out and accepted by Caltrans until December 2015. However, the U.S. Army Corps of Engineers (USACE) 404 Permit required post-construction mitigation work to be performed and monitored for a period of 5 years. Mitigation work was complete in FY 2019-20 and the USACE has accepted the mitigation work; however the City will be required to maintain the mitigated site in perpetuity as a condition of the 404 Permit. Future maintenance costs will be reflected under operating expenses.

ESTIMATED ANNUAL MAINTENANCE COST: \$18,667 + \$2,500

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years. Habitat mitigation was required for this project. The mitigation site will require annual maintenance in perpetuity beginning FY 2020-21.

Design Engineering	\$	3,000,000
Right-of-Way		12,000,000
Construction		30,000,000
Construction Contingency		3,000,000
Construction Engineering		7,000,000
Materials/Equipment/Other		2,500,000
Environmental Documents & Permits		1,500,000
Administrative		1,000,000
Total Estimated Costs =	\$	60,000,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
300-29-700-7086-7500 Contract	\$ 9,686,089	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 9,686,089
300-29-700-7086-8400 Land**	2,598,481	0	0	0	0	0	0	0	2,598,481
602-29-700-7086-7500 Contract	2,764	0	0	0	0	0	0	0	2,764
602-29-700-7086-8400 Land	7,371,256	0	0	0	0	0	0	0	7,371,256
711-29-700-7086-7500 Contract	432,760	0	0	0	0	0	0	0	432,760
Debt. SBCTA Interchange Loan*	18,762,403	0	0	0	0	0	0	0	18,762,403
Totals =	\$ 38,853,753	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 38,853,753

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
300 - DIF Streets	\$ 12,284,570	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 12,284,570
602 - Ranchero/I-15 Interchange	340,020	0	0	0	0	0	0	0	340,020
602 - State Transportation Improvement Program (STIP)	7,034,000	0	0	0	0	0	0	0	7,034,000
711 - Sewer Capital	432,760	0	0	0	0	0	0	0	432,760
Debt. - SBCTA Interchange Loan*	18,762,403	0	0	0	0	0	0	0	18,762,403
Totals =	\$ 38,853,753	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 38,853,753

NOTES:

Upon execution of the Cooperative Agreement in 2012 between the City and SBCTA (formerly SANBAG), several Federal and State grants were transferred to SBCTA and utilized on the project as a part of the public share of the costs. Adding SBCTA's share of the project's cost brings the total cost of the project to \$57,306,782.

*Note - The project reflects a loan between SBCTA and the City for project expenditures of \$18,762,403. This loan for the City's share of the project cost is shown to provide context for the City's estimated overall cost of the project, but is not included in the CIP Summary Expenditures by Project and Fund Schedules because these project costs were not directly paid by the City. The City's repayment for these costs began in FY 2018-19, as outlined in the Term Loan Agreement approved by the City Council on May 1, 2018. More information about the loan repayment can be found in the Debt Section of the Budget document.

**Note - In FY 2020-21, a loss was recognized based on a market analysis of the land that was purchased as part of this project. This loss was not reflected in the above project costs for budgetary purposes, as the loss was not an actual cost of construction.

On April 27, 2020, upon completion of the mitigation, the U.S. Army Corps of Engineers released the DIF funds held in trust.

RANCHERO ROAD IMPROVEMENTS - SEVENTH AVENUE TO MARIPOSA ROAD

PROJECT NO:

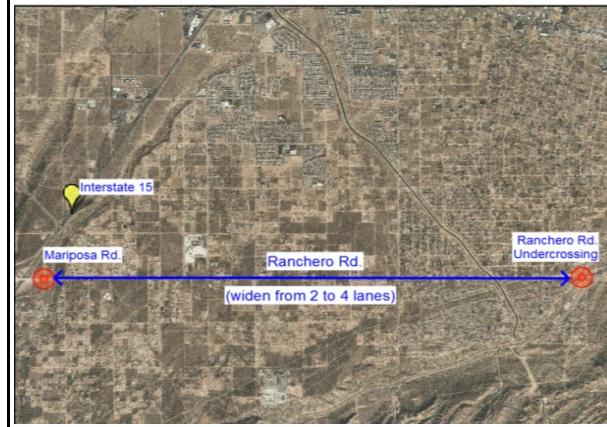
7094

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The Ranchero Road Corridor Project consists of various improvements to Ranchero Road including the Ranchero Road Underpass (C.O. 7046), the interchange at Interstate 15 (C.O. 7086), and widening of Ranchero Road from two lanes to four lanes in each direction from Seventh Avenue to Mariposa Road. With completion of the underpass and interchange, traffic on Ranchero Road has increased dramatically, experiencing over 14,000 trips per day. Increased capacity on Ranchero Road is vital to traffic circulation and safety along the corridor. Approximately five miles of Ranchero Road will be widened from two lanes to four lanes from Seventh Avenue to just east of Mariposa Road. The aqueduct crossing, Union Pacific Railroad (UPRR) crossing and three signalized intersections are included in the Ranchero Corridor Project; all are under separate project numbers with the exception of the UPRR crossing. Roughly half of the project is within San Bernardino County and will be completed through cooperative agreements with the City as the lead agency. Currently, this project is the City's highest transportation priority.

**CURRENT STATUS:**

The environmental document (ED) was completed in June 2013 and the plans, specifications and estimates (PS&E) were completed in Fiscal Year (FY) 2020-21. Right-of-way acquisition was completed in fall 2020. Construction began in December 2021 with utility relocations and will continue through FY 2022-23. The aqueduct crossing and signalized intersections are identified under C.O. 7139, C.O. 7131, C.O. 7146, and C.O. 7154.

ESTIMATED ANNUAL MAINTENANCE COST: \$164,000

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	1,482,693
Right-of-Way		379,842
Construction		28,058,456
Construction Contingency		3,117,607
Construction Engineering		3,313,200
Materials/Equipment/Other		0
Environmental Documents & Permits		965,785
Administrative		3,000
*Total Estimated Costs =		\$ 37,320,583

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aids in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7094-7500 Contract	\$ 403,942	\$ 0	\$ 56,982	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 560,924
207-29-700-7094-7500 Contract	926,078	0	0	124,500	0	0	0	0	1,050,578
300-29-700-7094-7500 Contract	691,782	0	0	0	0	0	0	0	691,782
300-29-700-7094-8400 Land	76,796	0	0	0	0	0	0	0	76,796
306-29-700-7094-7500 Contract	0	5,505,500	1,443,832	5,443,962	978,005	0	0	0	7,865,799
306-29-700-7094-8400 Land	0	30,000	0	0	0	0	0	0	0
504-29-700-7094-7500 County	932,342	7,602,940	1,554,467	4,864,257	849,923	0	0	0	8,200,989
504-29-700-7094-7749 SBCTA	34,998	8,867,923	2,483,280	5,146,682	2,113,578	0	0	0	9,778,538
504-29-700-7094-8000 CalRecycle Grant	0	175,000	0	0	250,000	0	0	0	250,000
504-29-700-7094-8029 SB1 LPP Grant	0	1,000,000	0	1,000,000	0	0	0	0	1,000,000
504-29-700-7094-8030 SB1 LPP Formula	0	7,463,340	739,585	6,616,967	448,248	0	0	0	7,804,800
504-29-700-7094-8400 SBCTA	40,377	20,900	0	0	0	0	0	0	40,377
Totals =	\$ 3,106,315	\$ 30,665,603	\$ 6,278,146	\$ 23,296,368	\$ 4,639,754	\$ 0	\$ 0	\$ 0	\$ 37,320,583

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 403,942	\$ 0	\$ 56,982	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 560,924
207 - Local Trans. Art. 8	926,078	0	0	124,500	0	0	0	0	1,050,578
300 - DIF Streets	768,578	0	0	0	0	0	0	0	768,578
306 - DIF 2018-Streets	0	5,535,500	1,443,832	5,443,962	978,005	0	0	0	7,865,799
504 - County Reimbursement	932,342	7,623,840	1,554,467	4,864,257	849,923	0	0	0	8,200,989
504 - SBCTA Reimbursement	75,375	8,867,923	2,483,280	5,146,682	2,113,578	0	0	0	9,818,915
504 - CalRecycle Grant	0	175,000	0	0	250,000	0	0	0	250,000
504 - SB 1 LPP Grant	0	1,000,000	0	1,000,000	0	0	0	0	1,000,000
504 - SB 1 LPP Formula	0	7,463,340	739,585	6,616,967	448,248	0	0	0	7,804,800
Totals =	\$ 3,106,315	\$ 30,665,603	\$ 6,278,146	\$ 23,296,368	\$ 4,639,754	\$ 0	\$ 0	\$ 0	\$ 37,320,583

NOTES:

There is a Cooperative Agreement with the County of San Bernardino (County) and a Funding Agreement with San Bernardino County Transportation Authority (SBCTA) for this project. The agreements establish responsibilities for each agency. In addition, the project was awarded a CalRecycle Grant in the amount of \$250,000 and an SB1 Local Partnership Program grant of \$3.9M (\$1M to be utilized on this CO and \$2.9M to be utilized on CO 7139). Finally, the project received \$12.2M of SB1 Local Partnership Program Formula funds through SBCTA (\$7.8M to be utilized on this project and \$4.4M to be utilized on CO 7139). An escrow refund of \$1,106 was received during FY 2021-22 related to land purchased in a prior year. The escrow refund was applied to the funds utilized for the land purchase.

	Total Reimbursement	Reimbursement Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23	Budget FY 2023-24
County Reimbursement (5800)	\$ 8,200,989	\$ 890,828	\$ 30,046	\$ 3,816,438	\$ 3,463,677
SBCTA Reimbursement (5999)	9,818,915	0	75,375	6,357,627	3,385,913
SB1 LPP Grant Competitive (4844)	1,000,000	0	0	1,000,000	0
SB1 LPP Formula (SBCTA) (4845)	7,804,800	0	0	6,033,545	1,771,255
CalRecycle Grant (4700)	250,000	0	0	0	250,000
Total	\$ 27,074,704	\$ 890,828	\$ 105,421	\$ 17,207,610	\$ 8,870,845

AQUEDUCT CROSSING IMPROVEMENTS - WIDEN BRIDGE AT MAIN STREET

PROJECT NO:

7096

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The Main Street bridge which crosses the California Aqueduct currently has capacity for two lanes in each direction. The City's Traffic Circulation Plan identifies Main Street as a major arterial roadway, which has three lanes in each direction from Interstate 15 (I-15) to Eleventh Avenue. Main Street Corridor is the primary east/west path of travel to I-15. Widening of Main Street to the ultimate configuration will occur in various phases.

In addition, the completion of Walmart and other developments nearby has impacted Main Street with additional traffic. New retail developments within the Walmart Shopping Center and surrounding areas will have further impact. The existing roadway configuration is experiencing significant traffic congestion in this area as a result of development as well as its proximity to I-15. Widening the aqueduct crossing is required to accommodate the ultimate configuration of Main Street and is Phase I of roadway enhancements on Main Street.

**CURRENT STATUS:**

This project was placed on hold in 2010 due to the dissolution of Redevelopment Agencies, economic changes and reduced development. Work resumed in February 2015. The plans, specifications, and estimates (PS&E) phase is approximately 95% complete. Due to limited funding, this project has been delayed. Design will resume and construction will commence in future fiscal years as additional funding is secured.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,312

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	980,000
Right-of-Way		1,070,000
Construction		6,090,000
Construction Contingency		609,000
Construction Engineering		920,000
Materials/Equipment/Other		0
Environmental Documents & Permits		125,000
Administrative		3,000
Total Estimated Costs = \$		9,797,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7096-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 425,000	\$ 1,070,000	\$ 1,745,000
207-29-700-7096-7500 Contract	467,800	0	0	0	0	0	0	0	467,800
300-29-700-7096-7500 Contract	18,028	0	0	0	0	0	0	0	18,028
586-29-700-7096-7500 Contract	69,184	0	0	0	0	0	0	0	69,184
Totals =	\$ 555,012	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 425,000	\$ 1,070,000	\$ 2,300,012

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 425,000	\$ 1,070,000	\$ 1,745,000
207 - Local Trans. Fund Art. 8	467,800	0	0	0	0	0	0	0	467,800
300 - DIF Streets	18,028	0	0	0	0	0	0	0	18,028
586 - RDA Capital P/A #1	69,184	0	0	0	0	0	0	0	69,184
Totals =	\$ 555,012	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000	\$ 425,000	\$ 1,070,000	\$ 2,300,012

NOTES:

The City will pursue grant opportunities for funding construction of this project.

WILLOW STREET PASEO

PROJECT NO:
7123

DEPARTMENT/PROGRAM:
Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project involves the construction of a bicycle/pedestrian paseo along the north and south sides of Willow Street from Third Avenue to Eighth Avenue. This "Willow Street Paseo" will provide a safe path of travel from high-density housing areas of the City to several schools which are located along Willow Street. This facility follows the "complete street" concept as identified in the City's General Plan Update and outlined in the Urban Design Framework Plan. The realization of this project is the result of City Staff's diligence in securing an \$834,900 Federal Safe Routes to School Grant (SRTS). In 2015, Staff obtained another Active Transportation Program (ATP) grant for \$1,200,000 as well as an Article 3 Transportation Development Act (TDA) grant for \$240,064 to construct Phase II of the Willow Street Paseo. This second portion will extend from Eighth Avenue to Cypress Avenue.



CURRENT STATUS:

Due to a significant difference in the original and current estimates for this project, a substantial gap in funding now exists resulting in the suspension of this project in Fiscal Year (FY) 2019-20. Construction of this project will not be moving forward at this time.

ESTIMATED ANNUAL MAINTENANCE COST: TBD

Environmental/Design	\$	362,313
Right-of-Way		135,767
Construction		1,701,288
Construction Contingency		171,000
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		0
*Total Estimated Costs = \$		2,370,368

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7123-7500 Contract	\$ * 10,717	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 10,717
205-29-700-7123-7500 Contract	4,233	0	0	0	0	0	0	0	4,233
504-29-700-7123-7500 SRTS	* 61,240	0	0	0	0	0	0	0	61,240
504-29-700-7123-8000 Article 3	0	0	0	0	0	0	0	0	0
504-29-700-7123-8027 ATP	0	0	0	0	0	0	0	0	0
Totals =	\$ 76,190	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 76,190

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ * 10,717	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 10,717
205 - Gas Tax	4,233	0	0	0	0	0	0	0	4,233
504 - SRTS Grant (Fed.)	* 61,240	0	0	0	0	0	0	0	61,240
504 - Article 3 TDA Grant	0	0	0	0	0	0	0	0	0
504 - ATP Cycle 2 Grant (State)	0	0	0	0	0	0	0	0	0
Totals =	\$ 76,190	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 76,190

NOTES: *Due to suspension of this project, \$16,017 of Fund 504 expenditures were reimbursed by Fund 204, as they will not be reimbursed by the SRTS Grant. In addition, \$45,223 of SRTS Grand funds received were returned to the granting agency in FY 2021-22. The grant was reimbursed by Fund 207, bringing the SRTS Grant amount and corresponding Fund 504 expenditures to \$0.

		Amt. Received Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23
Phase I Grant:	<u>Total Grant</u>			
SRTS Grant	\$ 834,900	\$ 45,223	\$ 0	\$ 0
Phase II Grants:				
ATP Grant	1,200,000	0	0	0
Article 3 TDA Grant	240,064	0	0	0
	<u>\$ 2,274,964</u>	<u>\$ 45,223</u>	<u>\$ 0</u>	<u>\$ 0</u>

TRAFFIC SIGNAL @ RANCHERO ROAD/MAPLE AVENUE

PROJECT NO:

7131

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The Ranchero Road Corridor Project consists of various improvements to Ranchero Road including the Ranchero Road Underpass (C.O. 7046), the interchange at I-15 (C.O. 7086), and widening of Ranchero Road from two lanes to four lanes in each direction. With the completion of the underpass and interchange, traffic on Ranchero Road has increased dramatically. Currently, the intersection of Ranchero Road and Maple Avenue is an all way stop. Because of the increased traffic volume, estimated at 14,000 trips per day, there is severe congestion and motorists are experiencing significant delays. Further development in the region will exacerbate delays. Establishing a signalized intersection along the corridor will improve traffic movements and provide safer travel through the Ranchero Corridor.

**CURRENT STATUS:**

Design for widening of the roadway was completed under a separate project (C.O. 7094). Right-of-way acquisition was completed in fall 2020. Installation of the signal is anticipated to occur in conjunction with the roadway improvements which began in December 2021 with utility relocations and will continue into FY 2023-24.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,069

Design Engineering	\$	35,000
Right-of-Way		0
Construction		357,245
Construction Contingency		36,005
Construction Engineering		20,750
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		1,000
Total Estimated Costs = \$		450,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7131-7500 Contract	\$ 2,570	\$ 3,000	\$ 0	\$ 1,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,570
205-29-700-7131-7500 Contract	0	0	0	0	0	0	0	0	0
300-29-700-7131-7500 Contract	0	88,350	1,767	0	0	0	0	0	1,767
306-29-700-7131-7500 Contract	0	0	0	198,315	0	0	0	0	198,315
504-29-700-7131-7748 Contract (Dev. Share)	0	0	0	62,865	0	0	0	0	62,865
504-29-700-7131-7749 Contract (SBCTA)	0	61,650	1,233	182,250	0	0	0	0	183,483
Totals =	\$ 2,570	\$ 153,000	\$ 3,000	\$ 444,430	\$ 0	\$ 0	\$ 0	\$ 0	\$ 450,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 2,570	\$ 3,000	\$ 0	\$ 1,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,570
205 - Gas Tax	0	0	0	0	0	0	0	0	0
300 - DIF Streets	0	88,350	1,767	0	0	0	0	0	1,767
306 - DIF 2018 Streets	0	0	0	198,315	0	0	0	0	198,315
504 - Developer Share Reimb. (5950)	0	0	0	62,865	0	0	0	0	62,865
504 - SBCTA Reimb. (5999)	0	61,650	1,233	182,250	0	0	0	0	183,483
Totals =	\$ 2,570	\$ 153,000	\$ 3,000	\$ 444,430	\$ 0	\$ 0	\$ 0	\$ 0	\$ 450,000

NOTES:

There is a Funding Agreement with San Bernardino County Transportation Authority (SBCTA) for this project.

	Total Reimbursement	Amt. Rcvd. Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23	Budget FY 2023-24
Developer Share Reimb. (5950)	\$ 62,865	\$ 0	\$ 0	\$ 62,865	\$ 0
SBCTA Reimb. (5999)	183,483	0	0	183,483	0
Total	\$ 246,348	\$ 0	\$ 0	\$ 246,348	\$ 0

MAIN STREET TRAFFIC SIGNAL SYNCHRONIZATION

PROJECT NO:

7133

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

Phase I of this project installs real-time adaptive signal controller technology at eight intersections along the Main Street corridor from "I" Avenue to Eleventh Avenue. Installation of the system resulted in east/west travel improvements in this corridor.

Phase II of the project will install the same type of system at an additional eight intersections from Escondido Avenue to Mesa Linda Avenue. All intersections will receive the latest technology signal controllers that adjust signal timing based on existing traffic at an approaching intersection. Coordination with Caltrans is required for this phase due to the freeway on and off ramps.


CURRENT STATUS:

The City received a Mobile Source Emission Reduction Grant (part of AB2766) through the Mojave Desert Air Quality Management District (MDAQMD) to pay for the equipment of Phase I, with the City matching the remainder of the cost. Phase I has been installed with some modifications pending to improve equipment performance, which will be completed with Phase II.

An additional grant of the same was awarded to the City for Phase II sufficient to pay for equipment costs and some of the installation cost. Caltrans approval of the system occurred in October 2019. Installation of the system is complete. Adjustments to the programming and equipment modifications are in progress and the project should be finalized by fall 2022.

ESTIMATED ANNUAL MAINTENANCE COST: \$10,000

	Phase I	Phase II
Design Engineering	\$ 0	\$ 5,000
Right-of-Way	0	0
Construction	294,500	535,000
Construction Contingency	32,500	53,500
Construction Engineering	30,000	40,011
Materials/Equipment/Other	246,200	465,000
Administrative	500	1,000
*Total Estimated Costs =	\$ 603,700	\$ 1,099,511

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
100-29-700-7133-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
204-29-700-7133-7500 Contract	596,159	191,000	24,466	196,534	0	0	0	0	817,159
254-29-700-7133-7500 Contract	56,924	0	0	0	0	0	0	0	56,924
254-29-700-7133-8000 Phase I	246,200	0	0	0	0	0	0	0	246,200
254-29-700-7133-8028 Phase II	484,482	0	0	0	0	0	0	0	484,482
Totals =	\$ 1,383,765	\$ 191,000	\$ 24,466	\$ 196,534	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,604,765

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
100 - General Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
204 - Meas. I Renewal	596,159	191,000	24,466	196,534	0	0	0	0	817,159
254 - AB2766 Transit	56,924	0	0	0	0	0	0	0	56,924
254 - AB2766 Grant Phase I	246,200	0	0	0	0	0	0	0	246,200
254 - AB2766 Grant Phase II	484,482	0	0	0	0	0	0	0	484,482
Totals =	\$ 1,383,765	\$ 191,000	\$ 24,466	\$ 196,534	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,604,765

NOTES:

	Total Grant	Amt. Received Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23
Phase I Grant:				
Mobile Source Emission Reduction Grant	\$ 246,200	\$ 246,200	\$ 0	\$ 0
Phase II Grant				
Mobile Source Emission Reduction Grant	484,482	484,482	0	0
Tot:	\$ 730,682	\$ 730,682	\$ 0	\$ 0

RANCHERO ROAD AQUEDUCT CROSSING

PROJECT NO:

7139

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The Ranchero Road Corridor Project consists of various improvements to Ranchero Road including the Ranchero Road Underpass (C.O. 7046), the interchange at I-15 (C.O. 7086), and widening of Ranchero Road from two lanes to four lanes in each direction between the two. In order to accommodate additional lanes, the bridge crossing the Department of Water Resources (DWR) aqueduct will be removed and replaced with a new structure to accommodate the ultimate future configuration of three lanes in each direction. This corridor is the City's highest transportation priority. Without the widening of the aqueduct crossing, a bottleneck will occur at the existing structure and traffic circulation along the corridor will be dramatically impacted.

**CURRENT STATUS:**

The project approval and environmental document (PAED) and plans, specifications, and estimates (PS&E) phases were completed in Fiscal Year (FY) 2019-20. Right-of-way acquisition began in FY 2018-19 and was completed in fall 2020. Construction began in June 2022 with initial preparation work and will continue in FY 2023-24.

ESTIMATED ANNUAL MAINTENANCE COST: \$4,758

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	707,000
Right-of-Way		1,146,738
Construction		11,538,182
Construction Contingency		1,153,818
Construction Engineering		1,370,262
Materials/Equipment/Other		0
Environmental Documents & Permits		443,000
Administrative		3,000
*Total Estimated Costs = \$		16,362,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7139-7500 Contract	\$ 422,246	\$ 0	\$ 1,821	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 524,067
207-29-700-7139-7500 Contract	277,932	457,000	8,200	124,300	0	0	0	0	410,432
300-29-700-7139-7500 Contract	32,592	300,000	200,000	100,000	0	0	0	0	332,592
300-29-700-7139-8400 Land	518,556	0	0	0	0	0	0	0	518,556
306-29-700-7139-7500 Contract	0	4,175,698	160,000	4,729,264	598,855	0	0	0	5,488,119
306-29-700-7139-8400 Land	0	147,250	11,780	0	0	0	0	0	11,780
504-29-700-7139-7500 Contract (SBCTA)	7,695	1,880,875	205,500	1,350,065	71,039	0	0	0	1,634,299
504-29-700-7139-8400 Land (SBCTA)	143,735	63,778	8,220	0	0	0	0	0	151,955
504-29-700-7139-8029 SB1 Grant	0	2,900,000	0	2,900,000	0	0	0	0	2,900,000
504-29-700-7139-8030 SB1 Formula	0	3,902,400	168,510	3,874,851	346,839	0	0	0	4,390,200
Totals =	\$ 1,402,756	\$ 13,827,001	\$ 764,031	\$ 13,178,480	\$ 1,016,733	\$ 0	\$ 0	\$ 0	\$ 16,362,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 422,246	\$ 0	\$ 1,821	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 524,067
207 - Local Trans. Art. 8	277,932	457,000	8,200	124,300	0	0	0	0	410,432
300 - DIF Streets	551,148	300,000	200,000	100,000	0	0	0	0	851,148
306 - DIF 2018-Streets	0	4,322,948	171,780	4,729,264	598,855	0	0	0	5,499,899
504 - SBCTA Reimbursement	151,430	1,944,653	213,720	1,350,065	71,039	0	0	0	1,786,254
504 - SB1 LPP Grant	0	2,900,000	0	2,900,000	0	0	0	0	2,900,000
504 - SB1 LPP Formula	0	3,902,400	168,510	3,874,851	346,839	0	0	0	4,390,200
Totals =	\$ 1,402,756	\$ 13,827,001	\$ 764,031	\$ 13,178,480	\$ 1,016,733	\$ 0	\$ 0	\$ 0	\$ 16,362,000

NOTES:

The City will be receiving reimbursements for certain portions from San Bernardino County Transportation Authority (SBCTA) for the public share of the project. The City received a SB1 Local Partnership Program (LPP) grant totaling \$3.9M. \$1M of the grant will be utilized for C.O. 7094, while the remaining \$2.9M will be utilized for this project. Additionally, the project received \$12.2M of SB1 LPP Formula funds through SBCTA (\$4.4M to be utilized on this project and \$7.8M to be utilized on CO 7094). An escrow refund of \$917 was received during FY 2021-22 related to land purchased in a prior year. The escrow refund was applied to the funding source utilized for the land purchase.

	Total to be Reimbursed	Amt. Rcvd. Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23	Budget FY 2023-24
SBCTA Reimbursement (5800)	\$ 1,786,254	\$ 0	\$ 151,430	\$ 876,843	\$ 757,981
SB1 LPP Grant (4844)	2,900,000	0	0	2,900,000	0
SB1 LPP Formula (4845)	4,390,200	0	0	3,094,129	1,296,071
Total	\$ 9,076,454	\$ 0	\$ 151,430	\$ 6,870,972	\$ 2,054,052

2017-18 CDBG STREET IMPROVEMENTS

PROJECT NO:

7142

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is an annual street rehabilitation program funded through the HUD Community Development Block Grant (CDBG) Program. The project provides Full Depth Reclamation of various streets and includes in-place grinding of existing pavement and construction of a new top layer of asphalt pavement. The improvements include construction of 26-foot wide asphalt concrete (AC) pavement within the middle of each street's existing 60-foot wide right-of-way. These existing roadways had fallen into a state of disrepair and in need of rehabilitation. Improvements match existing lines and grade; no additional new improvements constructed. Collection and maintenance of any nuisance and/or storm water flows within the public right-of-way and that are leaving adjacent properties will be unaffected. The newly paved roadways match the existing profiles.


CURRENT STATUS:

This project commenced construction in April 2018 and was completed in June 2018 (FY 2017-18). However, there were some remaining labor compliance issues that were still unresolved at the end of the fiscal year; therefore, the City's labor compliance consultant had expenditures during FY 2018-19 related to resolving these issues. All issues were ultimately resolved and the project was closed out during FY 2018-19.

Design Engineering	\$	50,000
Right-of-Way		0
Construction		310,000
Construction Contingency		31,000
Construction Engineering		31,000
Materials/Equipment/Other		0
Environmental Documents & Permits		500
Administrative		2,500
Total Estimated Costs = \$		425,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
251-29-700-7142-8000 Grant	\$ 1,368,348	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,368,348
300-29-700-7142-7500 Contract	118,591	0	0	0	0	0	0	0	118,591
Totals =	\$ 1,486,939	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,486,939

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
251 - CDBG	\$ 1,368,348	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,368,348
300 - DIF Streets	118,591	0	0	0	0	0	0	0	118,591
Totals =	\$ 1,486,939	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,486,939

NOTES:

DIF Streets funding was used to pay for engineering design services by TKE Engineering due to the fact that required HUD language was not included in the Request for Proposals when soliciting the services of a consulting City Engineer, therefore HUD funds could not be used to pay for these services.

SULTANA STREET IMPROVEMENTS

PROJECT NO:

7143

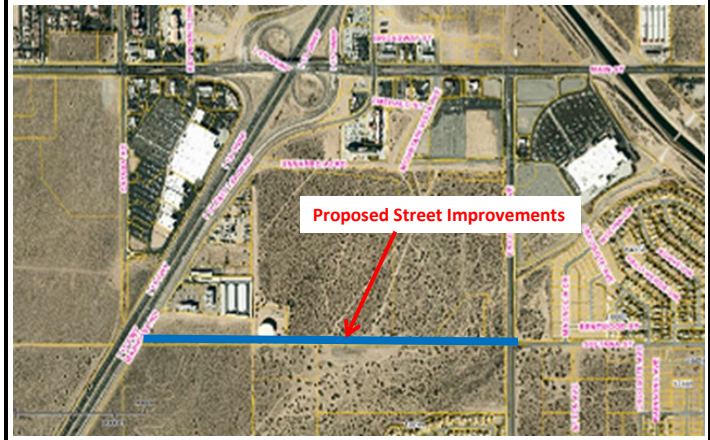
DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

Sultana Street is currently paved from the west side of the California aqueduct to Escondido Avenue. However, Sultana Street is a dirt roadway between Escondido Avenue and Mariposa Avenue, a distance of approximately 3,800 feet.

In order to improve access to the I-15 freeway for all the residents that utilize Sultana Street and Escondido Avenue and to help relieve congestion on Main Street and Rancho Road, staff is proposing to construct improvements to the dirt section of Sultana Street. Such improvements will include construction of asphalt pavement and drainage improvements.


CURRENT STATUS:

Work on this project has not yet commenced. It is anticipated that preliminary design work on the project will commence in FY 2023-24. Construction will occur in future fiscal years as additional funding is secured. The City will pursue grant opportunities for funding construction of this project.

ESTIMATED ANNUAL MAINTENANCE COST: \$11,480

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	930,000
Right-of-Way		1,000,000
Construction		3,475,000
Construction Contingency		347,500
Construction Engineering		347,500
Materials/Equipment/Other		0
Environmental Documents & Permits		50,000
Administrative		50,000
Total Estimated Costs = \$		6,200,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7143-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 1,500,000	\$ 4,500,000	\$ 0	\$ 6,200,000
207-29-700-7143-7500 Contract	0	0	0	0	0	0	0	0	0
Totals =	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 1,500,000	\$ 4,500,000	\$ 0	\$ 6,200,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 1,500,000	\$ 4,500,000	\$ 0	\$ 6,200,000
207 - Local Trans. Fund Art. 8	0	0	0	0	0	0	0	0	0
Totals =	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 1,500,000	\$ 4,500,000	\$ 0	\$ 6,200,000

NOTES:

MUSCATEL STREET IMPROVEMENTS

PROJECT NO:

7144

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

Muscatel Street is currently paved from the west side of the California aqueduct to Vincent Drive. However, Muscatel Street is a dirt roadway between Vincent Drive and Mariposa Avenue, a distance of approximately 2,260 feet. At times this section of Muscatel Street is impassible due to the fact that the dirt roadway dips into the unnamed channel just east of the I-15 freeway.

In order to improve access to the I-15 freeway for all the residents that utilize Muscatel Street and to help relieve congestion on Main Street and Rancho Road, staff is proposing to construct improvements to the dirt section of Muscatel Street. Such improvements will include construction of asphalt pavement, construction of an embankment through the unnamed wash, and drainage improvements.


CURRENT STATUS:

Work on this project has not yet commenced. It is anticipated that preliminary design work on the project will commence in FY 2023-24. Construction will occur in future fiscal years as additional funding is secured. The City will pursue grant opportunities for funding construction of this project.

ESTIMATED ANNUAL MAINTENANCE COST: \$6,560

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	724,000
Right-of-Way		1,000,000
Construction		2,480,000
Construction Contingency		248,000
Construction Engineering		248,000
Materials/Equipment/Other		0
Environmental Documents & Permits		50,000
Administrative		50,000
Total Estimated Costs = \$		4,800,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7144-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 800,000	\$ 3,800,000	\$ 0	\$ 4,800,000
207-29-700-7144-7500 Contract	0	0	0	0	0	0	0	0	0
Totals =	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 800,000	\$ 3,800,000	\$ 0	\$ 4,800,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 800,000	\$ 3,800,000	\$ 0	\$ 4,800,000
207 - Local Trans. SB 325	0	0	0	0	0	0	0	0	0
Totals =	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 800,000	\$ 3,800,000	\$ 0	\$ 4,800,000

NOTES:

TRAFFIC SIGNAL @ RANCHERO ROAD/COTTONWOOD AVENUE

PROJECT NO:
7146

DEPARTMENT/PROGRAM:
Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The Ranchero Road Corridor Project consists of various improvements to Ranchero Road including the Ranchero Road Underpass (C.O. 7046), the interchange at Interstate 15 (C.O. 7086), and widening of Ranchero Road from two lanes to four lanes in each direction. With the completion of the underpass and interchange, traffic on Ranchero Road has increased dramatically. Currently, the intersection of Ranchero Road and Cottonwood Avenue is an all way stop. Because of the increased traffic volume, estimated at a total of 14,000 trips per day, there is severe congestion and motorists are experiencing significant delays. Further development in the area will exacerbate delays. Widening of the roadway will improve some congestion; however, establishing signalized intersections along the corridor will further improve traffic movements and provide safer travel for the additional lanes at these intersections, and through the Ranchero Corridor.



CURRENT STATUS:

Design for widening of the roadway is complete under a separate project (C.O. 7094). Installation of the signal is anticipated to occur in conjunction with the roadway improvements which began in December 2021 with utility relocations and will continue into FY 2023-24.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,069

Design Engineering	\$	35,000
Right-of-Way		0
Construction		357,245
Construction Contingency		36,005
Construction Engineering		20,750
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		1,000
Total Estimated Costs =		\$ 450,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7146-7500 Contract	\$ 2,570	\$ 3,000	\$ 0	\$ 500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,070
205-29-700-7146-7500 Contract	0	0	0	0	0	0	0	0	0
300-29-700-7146-7500 Contract	0	88,350	0	0	0	0	0	0	0
306-29-700-7146-7500 Contract	0	0	0	185,710	0	0	0	0	185,710
504-29-700-7146-7500 Contract (SBCTA)	0	61,650	0	183,688	0	0	0	0	183,688
504-29-700-7146-7748 Contract (Dev. Share)	0	0	0	77,532	0	0	0	0	77,532
Totals =	\$ 2,570	\$ 153,000	\$ 0	\$ 447,430	\$ 0	\$ 0	\$ 0	\$ 0	\$ 450,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 2,570	\$ 3,000	\$ 0	\$ 500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,070
205 - Gas Tax	0	0	0	0	0	0	0	0	0
300 - DIF Streets	0	88,350	0	0	0	0	0	0	0
306 - DIF 2018 Streets	0	0	0	185,710	0	0	0	0	185,710
504 - SBCTA Reimbursement	0	61,650	0	183,688	0	0	0	0	183,688
504 - Developer Share Reimbursement	0	0	0	77,532	0	0	0	0	77,532
Totals =	\$ 2,570	\$ 153,000	\$ 0	\$ 447,430	\$ 0	\$ 0	\$ 0	\$ 0	\$ 450,000

NOTES:

There is a Funding Agreement with San Bernardino County (5800) Transportation Authority (SBCTA) for this project.

	Total Reimbursement	Amt. Rcvd. Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23	Budget FY 2023-24
SBCTA Reimbursement (5800)	\$ 183,688	\$ 0	\$ 0	\$ 183,688	\$ 0
Developer Share Reimb. (5950)	77,532	0	0	77,532	0
Total	\$ 261,220	\$ 0	\$ 0	\$ 261,220	\$ 0

BEAR VALLEY ROAD BUS STOP RELOCATION

PROJECT NO:

7148

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The bus stop on eastbound Bear Valley Road at Hesperia Road is extremely busy, receiving 30 buses per day. The existing bus stop location was too close to the intersection. Although it is generally common practice for bus stops to be in such a location near intersections, with the amount of motorized traffic and congestion, as well as the number of buses at this particular intersection, relocating the bus stop provides additional safety for the ridership on the buses and motorists traveling on Bear Valley Road and Hesperia Road.

The project consists of relocating the existing bus stop to the east, constructing a new bus stop pad with a turnout, as well as upgrading and extending the sidewalk.

**CURRENT STATUS:**

The City has been awarded \$87,000 in Transportation Development Act (TDA) Article 3 grant funds from San Bernardino County Transportation Authority (SBCTA) and Victor Valley Transit Authority (VVTa). Preliminary review of a viable location occurred in Fiscal Year (FY) 2017-18. Construction commenced in October 2019 and was completed in FY 2019-20. All reimbursements have been received and the project is closed-out as of February 2021.

ESTIMATED ANNUAL MAINTENANCE COST: \$745

This is the current annual estimated cost and the project will not incur any additional maintenance costs.

Design Engineering	\$	35,000
Right-of-Way		0
Construction		181,710
Construction Contingency		20,190
Construction Engineering		12,500
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		600
*Total Estimated Costs = \$		250,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7148-7500 Contract	\$ 3,578	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,578
504-29-700-7148-7500 Contract	83,402	0	0	0	0	0	0	0	83,402
504-29-700-7148-8000 Grant	44,515	0	0	0	0	0	0	0	44,515
Totals =	\$ 131,495	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 131,495

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 3,578	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,578
504 - Developer Deposit Reimb.	83,402	0	0	0	0	0	0	0	83,402
504 - Article 3 TDA Grant-4700	44,515	0	0	0	0	0	0	0	44,515
Totals =	\$ 131,495	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 131,495

NOTES:

The remaining construction cost after the grant ratio is applied will be developer funded.

	Total Grant/ Developer Reimb.	Amt. Received Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23
Developer Deposit	\$ 83,402	\$ 83,402	\$ 0	\$ 0
TDA - TS Grant	44,515	44,515	0	0
Total	\$ 127,917	\$ 127,917	\$ 0	\$ 0

FY 2018-19 STREET IMPROVEMENT PROJECT

PROJECT NO:

7149

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This street rehabilitation project includes maintenance of existing roadway including select full-depth reconstruction of approximately 1.2 miles on Main Street from La Junta Road to Escondido Avenue. The scope of work for this project originally included the remediation of drainage issues on Main Street between Pyrite Avenue and Escondido Avenue as well as remediation of a sag in the sewer line near Pyrite Avenue. However, the design for the box culvert portion of this project is not complete at this time and will depend on the amount of flow that exists in this section of roadway after a basin is installed south of Main Street. Once the design is complete for the drainage remediation portion of the project, the City will complete the drainage, sewer, and re-paving portion of this project just east of Escondido Avenue. This work is under the FY 2019-20 Street Improvement Project.

**CURRENT STATUS:**

City Council awarded this project to the lowest responsive/responsible bidder on February 19, 2019. Construction began in May of 2019 and was complete in July of 2019.

ESTIMATED ANNUAL MAINTENANCE COST: \$29,520

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	0
Right-of-Way		0
Construction		1,780,000
Construction Contingency		180,000
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		0

***Total Estimated Costs = \$ 1,960,000**

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7149-7500 Contract	\$ 23,815	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 23,815
209-29-700-7149-7500 Contract	1,495,086	0	0	0	0	0	0	0	1,495,086
301-29-700-7149-7500 Contract	0	0	0	0	0	0	0	0	0
711-29-700-7149-7500 Contract	700	0	0	0	0	0	0	0	700
Totals =	\$ 1,519,601	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,519,601

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 23,815	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 23,815
209 - Gas Tax RMRA	1,495,086	0	0	0	0	0	0	0	1,495,086
301 - DIF Drainage	0	0	0	0	0	0	0	0	0
711 - Sewer Capital	700	0	0	0	0	0	0	0	700
Totals =	\$ 1,519,601	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,519,601

NOTES:

The City received a \$44,000 grant from the CalRecycle Rubberized Pavement Program. As such, expenditures of the same in Fund 209 were reimbursed from Fund 504 in Fiscal Year 2020-21 resulting in net costs to Fund 209 of \$1,451,086.

	Total Grant	Amt. Rcvd. Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23
CalRecycle Grant Reimbursement (4700)	\$ 44,000	\$ 44,000	\$ 0	\$ 0

2018-19 CDBG STREET IMPROVEMENTS

PROJECT NO:

7150

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is an annual street rehabilitation program funded through the HUD Community Development Block Grant (CDBG) Program. The project provides improvements to existing dirt roadways or existing paved roadways that are in serious need of rehabilitation. The improvements include construction of 26-foot wide asphalt concrete (AC) pavement within the middle of each street's existing 60-foot wide right-of-way. Improvements match existing lines and grade; no additional new improvements will be constructed. Collection and maintenance of any nuisance and/or storm water flows within the public right-of-way and that are leaving adjacent properties will be unaffected. The newly paved roadways match the existing profiles.

**CURRENT STATUS:**

This project commenced construction in June 2019 and was completed in August 2019 (FY 2019-20). There were some minor labor compliance issues that were not resolved until April 2020. All work is complete and the project closed out in May of 2020.

ESTIMATED ANNUAL MAINTENANCE COST: \$26,568

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	60,000
Right-of-Way		0
Construction		736,000
Construction Contingency		74,000
Construction Engineering		110,000
Materials/Equipment/Other		0
Environmental Documents & Permits		21,000
Administrative		5,000
*Total Estimated Costs = \$		1,006,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
251-29-700-7150-8000 Grant	\$ 1,002,214	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,002,214
Totals =	\$ 1,002,214	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,002,214

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
251 - CDBG	\$ 1,002,214	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,002,214
Totals =	\$ 1,002,214	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,002,214

NOTES:

"I" AVENUE CORRIDOR ENHANCEMENT STUDY**PROJECT NO:**

7151

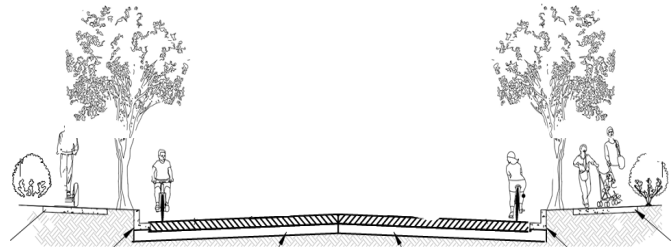
DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The goal of the study was to provide safe, sustainable, integrated and efficient multi-modal transportation systems, otherwise known as complete streets. The enhancement study provided an analysis of existing conditions on "I" Avenue in its entirety and how to leverage improvements to impact the greatest number of the City's constituents. The study resulted in an instrument for developing infrastructure to achieve the City's goals of providing enhanced capacity and safety for motorists, pedestrians, and bicyclists; a healthy, livable and sustainable community; improved public transit; connection to destinations for residents; enhanced commerce; and community involvement in cultivating a long term planning strategy to provide improvements.

Although this study is specifically for "I" Avenue, the concepts developed therein may benefit future infrastructure improvements throughout the City.

**CURRENT STATUS:**

The study commenced in February 2020. The study and enhancement plan was completed February 2021 and grant close-out occurred in Fiscal Year 2020-21.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

Design Engineering	\$	0
Right-of-Way		0
Construction		0
Construction Contingency		0
Construction Engineering		0
Materials/Equipment/Other		0
Planning Documents/Study		269,000
Administrative		9,581

***Total Estimated Costs = \$ 278,581**

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7151-7500 Contract	\$ 30,674	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 30,674
207-29-700-7151-7500 Contract	581	0	0	0	0	0	0	0	581
504-29-700-7151-8000 Grant	229,966	0	0	0	0	0	0	0	229,966
Totals =	\$ 261,221	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 261,221

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 30,674	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 30,674
207 - Local Trans. Fund Art. 8	581	0	0	0	0	0	0	0	581
504 - RMRA STP Grant	229,966	0	0	0	0	0	0	0	229,966
Totals =	\$ 261,221	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 261,221

NOTES:

The City was awarded \$238,146 in SB1 State Road Maintenance and Rehabilitation Account (RMRA) grant funds from the Caltrans Sustainable Transportation Planning Grant Program - Sustainable Communities. During FY 2020-21, a transfer was made to move net FY 2018-19 and FY 2019-20 expenditures amounting to \$71 from Fund 207 to Fund 504, resulting in total Fund 504 expenditures of \$230,037.

	Total Grant	Amt. Rcvd. Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23
RMRA Grant Reimbursement (4700)	\$ 230,037	\$ 230,037	\$ 0	\$ 0

FY 2019-20 STREET IMPROVEMENT PROJECT

PROJECT NO:

7153

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This street rehabilitation project includes maintenance of existing roadway including select full-depth reconstruction of a section of roadway east of Escondido Avenue and west of Pyrite Avenue where flooding occurs. The project also includes the remediation of drainage issues on Main Street between Escondido Avenue and Pyrite Avenue, as well as remediation of a sag in the sewer line near Pyrite Avenue.

**CURRENT STATUS:**

Design of the drainage remediation portion of this project began in the fall of 2018, and construction began in summer 2020. Construction of this project was completed on November 17, 2020.

ESTIMATED ANNUAL MAINTENANCE COST: \$9,840

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	159,424
Right-of-Way		0
Construction		1,389,245
Construction Contingency		138,925
Construction Engineering		80,000
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		0
*Total Estimated Costs = \$		1,767,594

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7153-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
209-29-700-7153-7500 Contract	1,561,681	0	0	0	0	0	0	0	1,561,681
711-29-700-7153-7500 Contract	135,000	0	0	0	0	0	0	0	135,000
Totals =	\$ 1,696,681	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,696,681

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
209 - Gas Tax RMRA	1,561,681	0	0	0	0	0	0	0	1,561,681
711 - Sewer Capital	135,000	0	0	0	0	0	0	0	135,000
Totals =	\$ 1,696,681	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,696,681

NOTES:

TRAFFIC SIGNAL @ RANCHERO ROAD/SEVENTH AVENUE

PROJECT NO:

7154

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The Ranchero Road Corridor Project consists of various improvements to Ranchero Road including the Ranchero Road Underpass (C.O. 7046), the interchange at Interstate 15 (C.O. 7086), and widening of Ranchero Road from two lanes to four lanes in each direction. With the completion of the underpass and interchange, traffic on Ranchero Road has increased dramatically. Currently, the intersection of Ranchero Road and Seventh Avenue is an all way stop. Because of the increased traffic volume, estimated at a total of 14,000 trips per day, congestion is occurring and motorists are experiencing delays. Further development in the area will exacerbate delays. Establishing signalized intersections along the corridor will further improve traffic movements and provide safer travel for motorists at these intersections, and through the Ranchero Corridor.

**CURRENT STATUS:**

Design for widening of the roadway is complete under a separate project (C.O. 7094). Installation of the signal is anticipated to occur in conjunction with the roadway improvements which began in December 2021 with utility relocations and will continue into FY 2023-24.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,069

Design Engineering	\$	35,000
Right-of-Way		0
Construction		357,245
Construction Contingency		36,005
Construction Engineering		20,750
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		1,000
Total Estimated Costs =	\$	450,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7154-7500 Contract	\$ 2,570	\$ 3,000	\$ 1,225	\$ 1,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,795
300-29-700-7154-7500 Contract	0	88,350	3,240	103,600	0	0	0	0	106,840
306-29-700-7154-7500 Contract	0	0	0	67,700	0	0	0	0	67,700
504-29-700-7154-7500 Contract	0	61,650	2,261	180,718	0	0	0	0	182,979
504-29-700-7154-7748 Dev. Share	0	0	0	87,686	0	0	0	0	87,686
Totals =	\$ 2,570	\$ 153,000	\$ 6,726	\$ 440,704	\$ 0	\$ 0	\$ 0	\$ 0	\$ 450,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 2,570	\$ 3,000	\$ 1,225	\$ 1,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,795
300 - DIF Streets	0	88,350	3,240	103,600	0	0	0	0	106,840
306 - DIF 2018 Streets	0	0	0	67,700	0	0	0	0	67,700
504 - Citywide Projects (SBCTA)	0	61,650	2,261	180,718	0	0	0	0	182,979
504 - Citywide Projects (Dev. Share)	0	0	0	87,686	0	0	0	0	87,686
Totals =	\$ 2,570	\$ 153,000	\$ 6,726	\$ 440,704	\$ 0	\$ 0	\$ 0	\$ 0	\$ 450,000

NOTES:

There is a Funding Agreement with San Bernardino County Transportation Authority (SBCTA) for this project.

	Total Reimbursement	Amt. Rcvd. Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23	Budget FY 2023-24
Developer Share Reimb. (5950)	\$ 87,686	\$ 0	\$ 0	\$ 87,686	\$ 0
SBCTA Reimbursement (5999)	182,979	0	0	182,979	0
Total	\$ 270,665	\$ 0	\$ 0	\$ 270,665	\$ 0

MAIN STREET/MARIPOSA ROAD TRAFFIC SIGNAL RELOCATION

PROJECT NO:

7156

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The traffic signal pole on the southwest corner of Main Street and Mariposa Road has been struck by vehicles attempting to turn from Main Street on to Mariposa Road on numerous occasions. The frequency is a result of increased traffic in the area. New development in the area will further impact traffic and subsequently, the likelihood of the pole to being struck in the future. Relocation of the traffic signal pole required acquisition of right-of-way, the purchase of new equipment, and modifications to the curb return and catch basin.

**CURRENT STATUS:**

The project was completed in June 2020.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,069

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	5,000
Right-of-Way		0
Construction		67,050
Construction Contingency		7,450
Construction Engineering		0
Materials/Equipment/Other		15,000
Environmental Documents & Permits		0
Administrative		500
Total Estimated Costs = \$		95,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7156-7500 Contract	\$ 60,720	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,720
Totals =	\$ 60,720	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,720

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 60,720	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,720
Totals =	\$ 60,720	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,720

NOTES:

"E" AVENUE STREET IMPROVEMENTS

PROJECT NO:

7157

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The City's Economic Development Department owns several large commercial properties along E Avenue between Mauna Loa Street and Hercules Street. In order to increase the marketability of these parcels for sale to potential businesses, the City will construct street improvements within these limits to include widening E Avenue to its ultimate width on the east half, construction of curb & gutter, sidewalks, storm drain improvements, and other miscellaneous improvements.


CURRENT STATUS:

Work on this project has not yet commenced. The City is actively negotiating for developer contributions to this project. Work will commence upon receipt of deposit funds from developers of the contiguous sites. This project is inactive due to the failure of the developer to provide funding.

ESTIMATED ANNUAL MAINTENANCE COST: \$4,428

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	190,000
Right-of-Way		0
Construction		2,000,000
Construction Contingency		200,000
Construction Engineering		190,000
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		20,000
Total Estimated Costs =	\$	2,600,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
504-29-700-7157-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Totals =	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
504 - Developer Deposit Reimb.	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Totals =	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

NOTES:

Costs for this project will be 100% developer funded via advance deposits.

	Total Developer Reimbursement	Amt. Received Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22
Developer Deposit	\$ 2,600,000	\$ 39,000	\$ 0	\$ 0

FY 2019-20 CDBG STREET IMPROVEMENTS

PROJECT NO: 7158
DEPARTMENT/PROGRAM: Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is an annual street rehabilitation program funded through HUD Community Development Block Grants (CDBG). The project will provide improvements to existing dirt roadways or existing paved roadways that are in serious need of rehabilitation. The project proposed for FY 2019-20 is construction of a reinforced concrete box (RCB) to control the flow of storm waters that currently flow across the surface of Peach Avenue impeding vehicular traffic during storm events and will also include roadway improvements required as a result of constructing the RCB. The location of this work is between Hinton Street and Centennial Street where the Antelope Valley Wash crosses Peach Avenue.



CURRENT STATUS:

Phase I - Construction of new pavement on three dirt roadways.
Phase II - Construction of the drainage structure on Peach Avenue.

Phase I of this project was completed in October 2020. Construction on Phase II commenced in February 2022 and is estimated to be completed mid-summer of 2022.

ESTIMATED ANNUAL MAINTENANCE COST: \$275

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which will result in a reduction of current annual maintenance costs.

	Phase I	Phase II
Design Engineering	\$ 177,718	\$ 301,888
Right-of-Way	0	0
Construction	675,000	1,180,000
Construction Contingency	68,000	118,000
Construction Engineering	0	0
Materials/Equipment/Other	0	0
Environmental Documents & Permits	15,000	15,000
Administrative	4,282	5,112
*Total Estimated Costs =	\$ 940,000	\$ 1,620,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7158-7500 Contract	\$ 0	\$ 212,072	\$ 212,072	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 212,072
251-29-700-7158-8000 Grant	951,694	1,087,928	530,000	1,000,000	0	0	0	0	2,481,694
Totals =	\$ 951,694	\$ 1,300,000	\$ 742,072	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,693,766

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I	\$ 0	\$ 212,072	\$ 212,072	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 212,072
251 - CDBG	951,694	1,087,928	530,000	1,000,000	0	0	0	0	2,481,694
Totals =	\$ 951,694	\$ 1,300,000	\$ 742,072	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,693,766

NOTES:

Due to the need to meet the annual timeliness test, the scope of work for this project was broken into two phases as follows:

Phase I - Design & construction of new paved roadways over 3 existing dirt roads - Hawthorne Avenue, Lilac Street, and Palm Street (Actual cost of \$580,100).
Phase II - Design & construction of a new RCB structure on Peach Avenue where it crosses the Antelope Valley Wash (Estimated cost of \$1,945,500).

TRAFFIC SIGNAL - MAIN STREET & SULTANA STREET/TIMBERLANE AVENUE

PROJECT NO:

7159

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

The City has been awarded a Federal Highway Safety Improvement Program (HSIP) Grant in the amount of \$899,300 to construct a new traffic signal and other improvements at the intersection of Main Street & Sultana Street/Timberlane Avenue. The project includes the construction of a new traffic signal, roadway widening to accommodate left-turn pockets, curb & gutter, sidewalks, curb ramps, crosswalks, and lighting. The construction of the proposed improvements will enhance the safety of pedestrians walking along and crossing the roadways at the intersection and provide for better movement of vehicular traffic through the intersection.

**CURRENT STATUS:**

Engineering design contract was awarded in March 2020. Design of this project commenced in FY 2019-20 and has carried over into FY 2021-22. Design has been delayed due to the environmental document. Design will be completed and construction will commence in FY 2022-23. The project is estimated to be completed in early summer 2023.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,072

Design Engineering	\$	302,000
Right-of-Way		0
Construction		860,000
Construction Contingency		86,000
Construction Engineering		60,000
Materials/Equipment/Other		0
Environmental Documents & Permits		78,000
Administrative		14,000
Total Estimated Costs = \$		1,400,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7159-7500 Contract	\$ 127,634	\$ 200,000	\$ 55,000	\$ 302,366	\$ 15,700	\$ 0	\$ 0	\$ 0	\$ 500,700
504-29-700-7159-8000 Grant	0	850,000	0	855,000	44,300	0	0	0	899,300
Totals =	\$ 127,634	\$ 1,050,000	\$ 55,000	\$ 1,157,366	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 1,400,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 127,634	\$ 200,000	\$ 55,000	\$ 302,366	\$ 15,700	\$ 0	\$ 0	\$ 0	\$ 500,700
504 - HSIP Grant	0	850,000	0	855,000	44,300	0	0	0	899,300
Totals =	\$ 127,634	\$ 1,050,000	\$ 55,000	\$ 1,157,366	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 1,400,000

NOTES:

	Total Grant	Amt. Rcvd. Thru 6/30/22	Revised FY 2021-22	Budget FY 2022-23	Budget FY 2023-24
HSIP Grant (4700)	\$ 899,300	\$ 0	\$ 0	\$ 855,000	\$ 44,300

LANDSCAPING - RANCHERO ROAD & I-15 INTERCHANGE

PROJECT NO:

7160

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is Phase 2 of the Ranchero Road & I-15 Interchange project. Due to budget constraints and uncertainty concerning the length of time for maintenance requirements of installed landscaping, this portion of the project was delayed. The City has received a grant in the amount of \$335,000 from the California Natural Resources Agency for the proposed landscaping at the interchange in order to enhance the aesthetics of the City's main "gateway" for eastbound travelers entering the City limits on Interstate 15.

**CURRENT STATUS:**

The landscaping design was completed with the original interchange project and was utilized during submittal for the grant funding. The City was awarded a \$335,000 Environmental Enhancement and Mitigation (EEM) Grant from the California Natural Resources Agency, but was returned due to requirements in the grant that conflicted with local drought resistant policies and due to the unfunded local match. The scope and cost of the project was reduced substantially so the project could move forward. The landscape architect has completed the revised shovel-ready plans. Currently there is no funding available to proceed with construction. Once a source of funding is identified, construction can commence.

Design Engineering	\$	50,000
Right-of-Way		0
Construction		500,000
Construction Contingency		50,000
Construction Engineering		30,000
Materials/Equipment/Other		0
Environmental Documents & Permits		10,000
Administrative		10,000
*Total Estimated Costs = \$		650,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7160-7500 Contract	\$ 37,188	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 37,188
504-29-700-7160-8000 Grant	0	0	0	0	0	0	0	0	0
Totals =	\$ 37,188	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 37,188

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 37,188	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 37,188
504 - EEM Grant	0	0	0	0	0	0	0	0	0
Totals =	\$ 37,188	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 37,188

NOTES:

The grant funding has been returned due to grant requirements in conflict with local drought resistant policies and due to the unfunded local match.

	Total Grant	Amt. Rcvd. Thru 6/30/20	Revised FY 2020-21	Budget FY 2021-22
EEM Grant	\$ 0	\$ 0	\$ 0	\$ 0

FY 20-21 STREET IMPROVEMENT PROJECT

PROJECT NO: 7161
DEPARTMENT/PROGRAM: Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This street rehabilitation project includes maintenance of existing roadway including select full-depth reconstruction of a section of roadway on Main Street from C Avenue to I Avenue. The second component of this project includes rehabilitation in the form of slurry seal on Ranchero Road from Seventh Avenue to Danbury Avenue.



CURRENT STATUS:

Competitive bids were opened in April 2020, and a contract was awarded in May of 2020. Construction began in summer of 2020. Construction of this project was completed on November 17, 2020.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	0
Right-of-Way		0
Construction		1,398,336
Construction Contingency		139,834
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		0
*Total Estimated Costs = \$		1,538,170

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
209-29-700-7161-7500 Contract	\$ 1,412,049	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,412,049
Totals =	\$ 1,412,049	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,412,049

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
209 - Gas Tax RMRA	\$ 1,412,049	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,412,049
Totals =	\$ 1,412,049	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,412,049

NOTES:

FY 2020-21 CDBG STREET IMPROVEMENTS

PROJECT NO:

7162

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is an annual street rehabilitation program funded through the HUD Community Development Block Grant (CDBG) Program. The project will provide improvements to existing dirt roadways or existing paved roadways that are in serious need of rehabilitation. The improvements will include construction of 26-foot wide asphalt concrete (AC) pavement within the middle of each street's existing 60-foot wide right-of-way. Improvements will match existing lines and grade; no additional new improvements will be constructed. Collection and maintenance of any nuisance and/or stormwater flows within the public right-of-way and that are leaving adjacent properties will be unaffected. The newly paved roadways will match the existing profiles.

**CURRENT STATUS:**

Cactus Street and Fourth Avenue were selected for the Fiscal Year (FY) 2020-21 project. Design was completed and the project was released for bids in January 2021. Construction commenced in June 2021 and was completed in August 2021. Project close-out is estimated to be complete in FY 2021-22.

ESTIMATED ANNUAL MAINTENANCE COST: \$20,000

Estimated annual maintenance costs are the annual costs based on total estimated life cycle maintenance costs of the improvements. It is reasonable to assume that with new roadway or full depth reclamation improvements, there will be no maintenance expenditures for the first 4 to 6 years after completion, subsequently realizing a decrease in overall maintenance costs during those fiscal years.

Design Engineering	\$	50,000
Right-of-Way		0
Construction		545,000
Construction Contingency		54,500
Construction Engineering		54,500
Materials/Equipment/Other		0
Environmental Documents & Permits		21,000
Administrative		5,000
*Total Estimated Costs = \$		730,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aids in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
251-29-700-7162-8000 Grant	\$ 163,011	\$ 582,000	\$ 341,776	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 504,787
Totals =	\$ 163,011	\$ 582,000	\$ 341,776	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 504,787
Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
251 - CDBG	\$ 163,011	\$ 582,000	\$ 341,776	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 504,787
Totals =	\$ 163,011	\$ 582,000	\$ 341,776	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 504,787

NOTES:

KAISER PERMANENTE WAY EXTENSION**PROJECT NO:**

7165

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project includes finishing the street improvements on Kaiser Permanente Way consisting of two lanes each way connecting Escondido to Mountain Vista. The Kaiser Development provided street improvements from Escondido going west approximately 600 feet along the frontage of the project including curb, gutter and sidewalk. The improvements for this project consist of approximately 360 feet of asphalt street paving, curb and gutter and acquiring the right-of-way (ROW) dedications.

**CURRENT STATUS:**

This project is currently on hold.

Design Engineering	\$	75,000
Right-of-Way		63,000
Construction		300,000
Construction Contingency		30,000
Construction Engineering		30,000
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		2,000
Total Estimated Costs = \$		500,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7165-7500 Contract	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Totals =	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Totals =	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

NOTES:

FY 2021-22 CDBG STREET IMPROVEMENTS

PROJECT NO:

7166

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project is an annual street rehabilitation program funded through the HUD Community Development Block Grant (CDBG) Program. The project will provide improvements to existing dirt roadways or existing paved roadways that are in serious need of rehabilitation. The improvements will include construction of 26-foot wide asphalt concrete (AC) pavement within the middle of each street's existing 60-foot wide right-of-way. Improvements will match existing lines and grade; no additional new improvements will be constructed. Collection and maintenance of any nuisance and/or stormwater flows within the public right-of-way and that are leaving adjacent properties will be unaffected. The newly paved roadways will match the existing profiles.

**CURRENT STATUS:**

In order to meet HUD timeliness requirements, an engineering design contract to design proposed CDBG roadway projects a year in advance of construction is needed. Staff solicited proposals from engineering firms during FY 2021-22 and selected a firm to provide engineering design services over a 3-year period. The engineering firm will commence design on this project during FY 2022-23. During the design process a determination will be made on which streets will be improved. Construction should commence and be completed during FY 2022-23.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

Design Engineering	\$	156,000
Right-of-Way		0
Construction		440,798
Construction Contingency		48,978
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		3,000
Administrative		1,224
Total Estimated Costs = \$		650,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
251-29-700-7166-8000 Grant	\$ 0	\$ 160,224	\$ 0	\$ 354,600	\$ 0	\$ 0	\$ 0	\$ 0	\$ 354,600
Totals =	\$ 0	\$ 160,224	\$ 0	\$ 354,600	\$ 0	\$ 0	\$ 0	\$ 0	\$ 354,600

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
251 - CDBG	\$ 0	\$ 160,224	\$ 0	\$ 354,600	\$ 0	\$ 0	\$ 0	\$ 0	\$ 354,600
Totals =	\$ 0	\$ 160,224	\$ 0	\$ 354,600	\$ 0	\$ 0	\$ 0	\$ 0	\$ 354,600

NOTES:

FY 2021-22 STREET IMPROVEMENT PROJECT

PROJECT NO:

7167

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

Street rehabilitation projects usually include maintenance of existing roadways including methods of crack seal and slurry seal, grind and overlay, or full-depth reconstruction of a section of roadway. For FY 2021-22, pavement conditions are being evaluated along with street locations and methods of rehabilitation. Jacaranda Avenue from Eucalyptus Street to Bear Valley Road frontage, and Cottonwood Avenue from Main Street to Willow Street were selected.

**CURRENT STATUS:**

Jacaranda Avenue from Eucalyptus Street to Bear Valley Road frontage, and Cottonwood Avenue from Main Street to Willow Street were selected and design and construction will be conducted in FY 2022-23.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

Design Engineering	\$	0
Right-of-Way		0
Construction		1,817,270
Construction Contingency		181,727
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		1,003
Total Estimated Costs = \$		2,000,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
209-29-700-7167-7500 Contract	\$ 0	\$ 2,000,000	\$ 1,500	\$ 1,998,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,000,000
Totals =	\$ 0	\$ 2,000,000	\$ 1,500	\$ 1,998,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,000,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
209 - Gas Tax RMRA	\$ 0	\$ 2,000,000	\$ 1,500	\$ 1,998,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,000,000
Totals =	\$ 0	\$ 2,000,000	\$ 1,500	\$ 1,998,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,000,000

NOTES:

This project is funded by Gas Tax Road Maintenance and Rehab Account (RMRA) funds.

Ranchero Road Street Improvements - Danbury Ave. to I Ave.

PROJECT NO:

7168

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This is Phase IV of the Ranchero Road Corridor street improvement project. It is anticipated that roadway improvements will generally be within the project limits of Danbury Avenue to I Avenue. Preliminary engineering will need to be conducted to determine the roadway improvements being implemented under this project.


CURRENT STATUS:

Preliminary engineering and design will commence in FY 2022-23. Right-of-way acquisition will commence in FY 2023-24 with anticipated start of construction in Summer 2024.

Design Engineering	TBD
Right-of-Way	TBD
Construction	TBD
Construction Contingency	TBD
Construction Engineering	TBD
Materials/Equipment/Other	TBD
Environmental Documents & Permits	TBD
Administrative	TBD
Total Estimated Costs = \$	0

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7168-7500	\$ 0	\$ 0	\$ 0	\$ 450,000	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 490,000
300-29-700-7168-7500	0	0	0	0	273,000	0	0	0	273,000
306-29-700-7168-7500	0	0	0	0	107,000	0	0	0	107,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 450,000	\$ 420,000	\$ 0	\$ 0	\$ 0	\$ 870,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 0	\$ 0	\$ 0	\$ 450,000	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 490,000
300 - DIF Streets	0	0	0	0	273,000	0	0	0	273,000
306 - DIF 2018 Streets	0	0	0	0	107,000	0	0	0	107,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 450,000	\$ 420,000	\$ 0	\$ 0	\$ 0	\$ 870,000

NOTES:

MAPLE AVENUE STREET IMPROVEMENT PROJECT

PROJECT NO:

7169

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

Street rehabilitation projects usually include maintenance of existing roadways including methods of crack seal and slurry seal, grind and overlay, or full-depth reconstruction of a section of roadway. Pavement conditions are being evaluated along with methods of rehabilitation for Maple Avenue. The project will likely be phased and boundaries for each phase will be determined after evaluation of pavement conditions and needed improvements.


CURRENT STATUS:

Preliminary engineering will be completed in Fiscal Year 2022-23.

Design Engineering	\$	0
Right-of-Way		0
Construction		0
Construction Contingency		0
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		0
Total Estimated Costs =		TBD

ESTIMATED ANNUAL MAINTENANCE COST: N/A

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7169-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000

NOTES:

Additional funding sources to be determined upon phasing.

Cedar Street Roadway Improvements

PROJECT NO:

7170

DEPARTMENT/PROGRAM:

Dev. Services/Streets CIP

PROJECT DESCRIPTION:

This project will consist of roadway infrastructure improvements on Cedar Street west of Escondido Avenue. Currently, Cedar Street is a dirt road east of Coyote Trail. Preliminary engineering and studies will be conducted to determine the improvements, alignment and project limits to be implemented under this project. This project would be constructed in partnership with San Bernardino County, as a portion of the roadway is within their jurisdictional boundary.


CURRENT STATUS:

Preliminary engineering and studies will commence in Fiscal Year 2022-23. Upon determining the improvements to be implemented, design of the project may begin.

Design Engineering	\$	425,000
Right-of-Way		0
Construction		0
Construction Contingency		0
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		0
Total Estimated Costs =		\$ 425,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-700-7170-7500	\$ 0	\$ 0	\$ 0	\$ 75,000	\$ 350,000	\$ 0	\$ 0	\$ 0	\$ 425,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 75,000	\$ 350,000	\$ 0	\$ 0	\$ 0	\$ 425,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 0	\$ 0	\$ 0	\$ 75,000	\$ 350,000	\$ 0	\$ 0	\$ 0	\$ 425,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 75,000	\$ 350,000	\$ 0	\$ 0	\$ 0	\$ 425,000

NOTES:

The City will pursue grant funding opportunities for funding a portion of the project.

TEMECULA AVENUE - C-01 RETENTION BASIN**PROJECT NO:**

7140

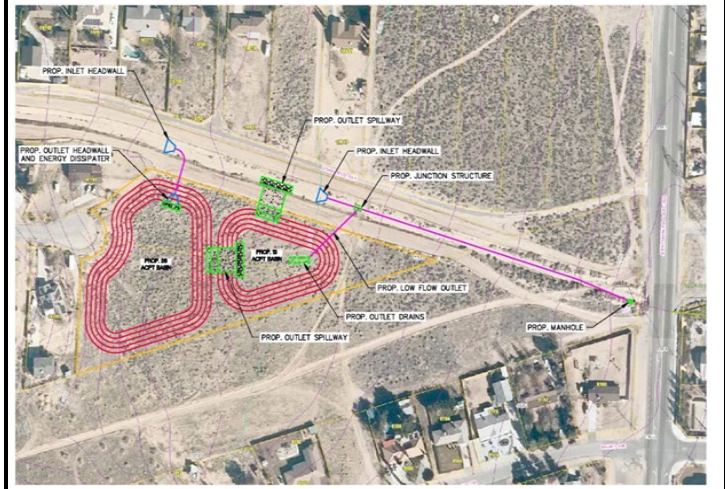
DEPARTMENT/PROGRAM:

Dev. Services/Drainage CIP

PROJECT DESCRIPTION:

The C-01 drainage course is a natural regional drainage channel on the Master Plan of Drainage in the southeast area of the City. This channel conveys stormwater to a storm drain pipe in Tract 14073. Because this is an earthen channel, significant amounts of sediment is transported with the stormwater into the storm drain pipe. The quantity of sediment is such that the storm drain pipe is nearly impossible to keep free of sediment and maintain.

Installation of a retention basin west of the storm drain pipe will regulate the flow of stormwater and allow the sediment to settle into the basin rather than dispersing into the storm drain pipe. Subsequently, the retention basin will significantly reduce the cost of maintenance and improve stormwater quality.

**CURRENT STATUS:**

Right-of-way (ROW) acquisition was completed in Fiscal Year 2019-20. Design will commence in FY 2022-23, with construction following additional funding availability.

ESTIMATED ANNUAL MAINTENANCE COST: \$1,514

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	337,224
Right-of-Way		568,500
Construction		2,097,171
Construction Contingency		266,567
Construction Engineering		438,836
Materials/Equipment/Other		0
Environmental Documents & Permits		190,579
Administrative		1,123
Total Estimated Costs = \$		3,900,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
301-29-700-7140-7500 Contract	\$ 308	\$ 0	\$ 0	\$ 175,000	\$ 1,500,000	\$ 0	\$ 0	\$ 0	\$ 1,675,308
301-29-700-7140-8400 Land	120,661	0	0	0	0	0	0	0	120,661
307-29-700-7140-7500 Contract	0	0	0	0	1,104,031	790,244	0	0	1,894,275
Totals =	\$ 120,969	\$ 0	\$ 0	\$ 175,000	\$ 2,604,031	\$ 790,244	\$ 0	\$ 0	\$ 3,690,244

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
301 - DIF Drainage	\$ 120,969	\$ 0	\$ 0	\$ 175,000	\$ 1,500,000	\$ 0	\$ 0	\$ 0	\$ 1,795,969
307 - DIF 2018 Drainage	0	0	0	0	1,104,031	790,244	0	0	1,894,275
Totals =	\$ 120,969	\$ 0	\$ 0	\$ 175,000	\$ 2,604,031	\$ 790,244	\$ 0	\$ 0	\$ 3,690,244

NOTES:

The City will pursue grant opportunities for this project.

WALNUT STREET - H-01 RETENTION BASIN**PROJECT NO:**

7141

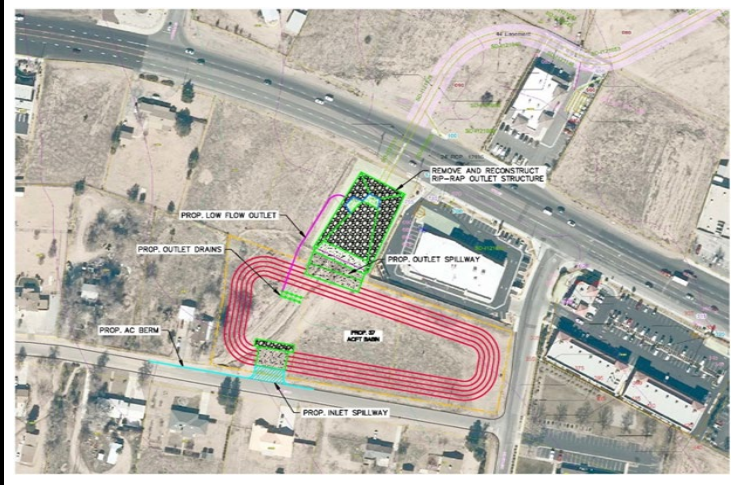
DEPARTMENT/PROGRAM:

Dev. Services/Drainage CIP

PROJECT DESCRIPTION:

The H-01 drainage course is a natural, regional drainage channel on the Master Plan of Drainage situated in the center of the City nearly boundary to boundary. This channel conveys large quantities of stormwater to the H-01 storm drain pipe that begins at Main Street. Because this is an earthen channel, significant amounts of sediment is transported into the storm drain pipe. The quantity of sediment is such that the storm drain pipe is nearly impossible to keep free of sediment and maintain.

Installation of a retention basin south of the storm drain pipe will regulate the flow of stormwater and allow the sediment to settle into the basin rather than dispersing into the storm drain pipe. Subsequently, the retention basin will significantly reduce the cost of maintenance and improve stormwater quality.

**CURRENT STATUS:**

Right-of-way (ROW) acquisition was completed in October 2019. Design was completed in Fiscal Year (FY) 2021-22 with environmental clearance continuing into summer 2022. Construction will begin upon completion of environmental clearance, with construction commencing in fall 2022.

ESTIMATED ANNUAL MAINTENANCE COST: \$1,514

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	132,670
Right-of-Way		272,000
Construction		1,045,454
Construction Contingency		104,545
Construction Engineering		120,000
Materials/Equipment/Other		0
Environmental Documents & Permits		218,690
Administrative		1,300
Total Estimated Costs =	\$	1,894,659

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
301-29-700-7141-7500 Contract	\$ 65,730	\$ 391,315	\$ 140,000	\$ 890,149	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,095,879
301-29-700-7141-8400 Land	48,780	0	0	0	0	0	0	0	48,780
504-29-700-7141-8000 Grant	0	750,000	125,000	625,000	0	0	0	0	750,000
Totals =	\$ 114,510	\$ 1,141,315	\$ 265,000	\$ 1,515,149	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,894,659

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
301 - DIF Storm Drain	\$ 114,510	\$ 391,315	\$ 140,000	\$ 890,149	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,144,659
504 - Prop. 1 Grant	0	750,000	125,000	625,000	0	0	0	0	750,000
Totals =	\$ 114,510	\$ 1,141,315	\$ 265,000	\$ 1,515,149	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,894,659

NOTES:

The City was awarded Proposition 1 Grant in cooperation with Mojave Water Agency in the amount of \$750,000.

	Total Grant	Amt. Rcvd. Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23
Prop. 1 Grant Reimbursement	\$ 750,000	\$ 0	\$ 45,345	\$ 704,655

A-04 DRAINAGE PROGRAM

PROJECT NO:

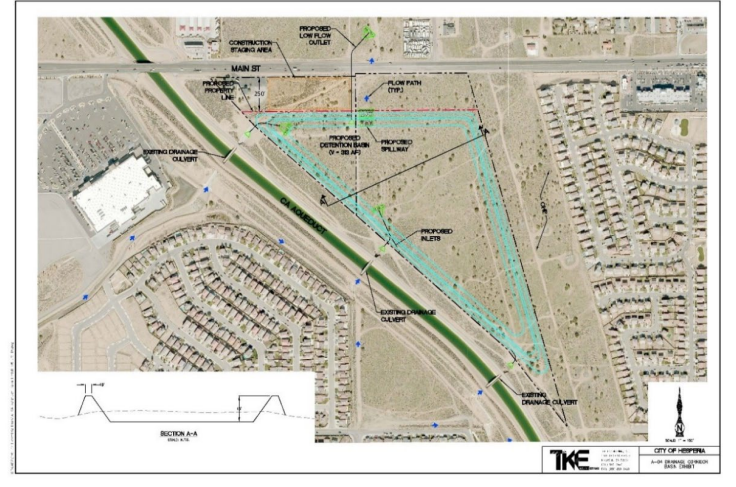
7152

DEPARTMENT/PROGRAM:

Dev. Services/Drainage CIP

PROJECT DESCRIPTION:

The A-04 drainage course is a natural regional drainage channel on the Master Plan of Drainage along the western portion of the City, east of Interstate 15, of which reaches nearly boundary to boundary. This channel conveys large quantities of stormwater through the City. Because of its significance, Main Street near Pyrite is often inundated with flood waters during storm events. Further, several streets and properties north of Main Street experience significant stormwater flows. Current options for flood control in this area are costly, rendering construction of infrastructure improvements cost prohibitive.


CURRENT STATUS:

Pursuit of grant funding opportunities began in Fiscal Year (FY) 2017-18. Seeking grant funding opportunities as well as other funding options will continue throughout the life of the project over the course of several fiscal years. Engineering evaluations and pursuit of right-of-way acquisition will continue in the coming fiscal years as the opportunity arises. Right-of-way acquisition, design, and environmental clearance may begin in phases as funding is secured.

Amounts identified are simple estimates. Engineering estimates will be established for various segments as the project progresses and funding is secured.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,025

Design Engineering
Right-of-Way
Construction
Construction Contingency
Construction Engineering
Materials/Equipment/Other
Environmental Documents & Permits
Administrative

***Total Estimated Costs = TBD**

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
301-29-700-7152-7500 Contract	\$ 124,967	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 124,967
301-29-700-7152-8400 Land	2,904	0	0	0	0	0	0	0	2,904
313-29-700-7152-7500 Contract	11,448	400,000	11,000	952,000	180,000	180,000	180,000	180,000	1,694,448
Totals =	\$ 139,319	\$ 400,000	\$ 11,000	\$ 952,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 1,822,319

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
301 - DIF Drainage	\$ 127,871	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 127,871
313 - A-04 Drainage	11,448	400,000	11,000	952,000	180,000	180,000	180,000	180,000	1,694,448
Totals =	\$ 139,319	\$ 400,000	\$ 11,000	\$ 952,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 1,822,319

NOTES:

The City is pursuing grant opportunities as well as other funding options to further fund this project.

PARK AND RIDE FACILITY

PROJECT NO:

6523

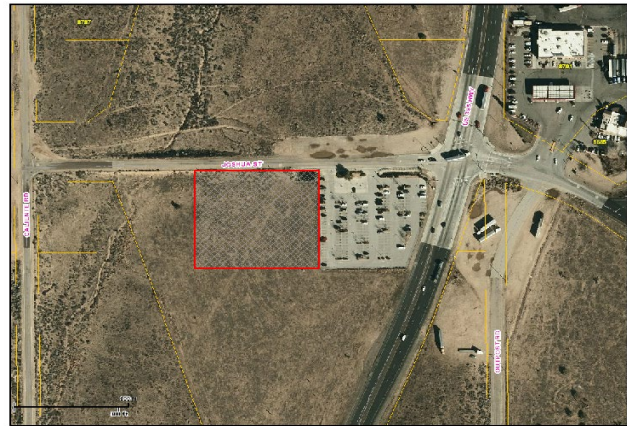
DEPARTMENT/PROGRAM:

Dev. Services/Facilities CIP

PROJECT DESCRIPTION:

The City, in coordination with Caltrans, operates a Park and Ride facility on state-owned property along United States (US) Highway 395 and its intersection with Joshua Street. The facility is heavily used by commuters, and all 188 spaces are filled each weekday with overflow vehicles parking on vacant property adjacent to the facility. The City submitted an application to the San Bernardino Associated Governments (SANBAG), which is now San Bernardino County Transportation Authority (SBCTA), in mid-2009 for Congestion Mitigation and Air Quality (CMAQ) grant funds for Federal FY 2009-2010. The City was awarded a \$508,000 grant on March 3, 2010 in order to expand the existing facility or construct an adjacent facility north of Joshua Street.

CO-6523 Park and Ride Proposed Project Site

**CURRENT STATUS:**

City staff released a Notice Inviting Bids in February of 2021 and opened bids on April 1, 2021. Construction began in August 2021 and was completed in FY 2021-22. Project close-out related to the grant will continue into FY 2022-23.

ESTIMATED ANNUAL MAINTENANCE COST: \$4,200

Design Engineering	\$	0
Right-of-Way		0
Construction		780,344
Construction Contingency		78,000
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		0

***Total Estimated Costs = \$ 858,344**

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204-29-650-6523-7500 Contract	\$ 45,223	\$ 352,170	\$ 349,170	\$ 3,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 397,393
504-29-650-6523-7500 MDAQMD	* 12,013	0	0	0	0	0	0	0	* 12,013
504-29-650-6523-8000 CMAQ	0	782,000	782,000	0	0	0	0	0	782,000
Totals =	\$ 57,236	\$ 1,134,170	\$ 1,131,170	\$ 3,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,191,406

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
204 - Measure I Renewal	\$ 45,223	\$ 352,170	\$ 349,170	\$ 3,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 397,393
504 - MDAQMD Grant	* 12,013	0	0	0	0	0	0	0	* 12,013
504 - CMAQ Grant	0	782,000	782,000	0	0	0	0	0	782,000
Totals =	\$ 57,236	\$ 1,134,170	\$ 1,131,170	\$ 3,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,191,406

NOTES: * Because the MDAQMD grant was withdrawn, \$12,012.65 of Fund 504 expenditures were reimbursed by Fund 204, as they will not be reimbursed by the MDAQMD grant.

Design of the project will be paid by Measure I Renewal funds. The construction phase of the project will be paid by the CMAQ grant (\$782,000). The MDAQMD grant was withdrawn due to delays experienced with the Caltrans approval process associated with the CMAQ grant. SBCTA was able to find additional CMAQ funds to assist with the project.

		Amt. Received	Revised	Budget
Grant Information:	<u>Total Grant</u>	<u>Thru 6/30/21</u>	<u>FY 2021-22</u>	<u>FY 2022-23</u>
CMAQ Grant (4700)	\$ 782,000	\$ 0	\$ 754,252	\$ 27,748

GOLF COURSE TRAILS

PROJECT NO:

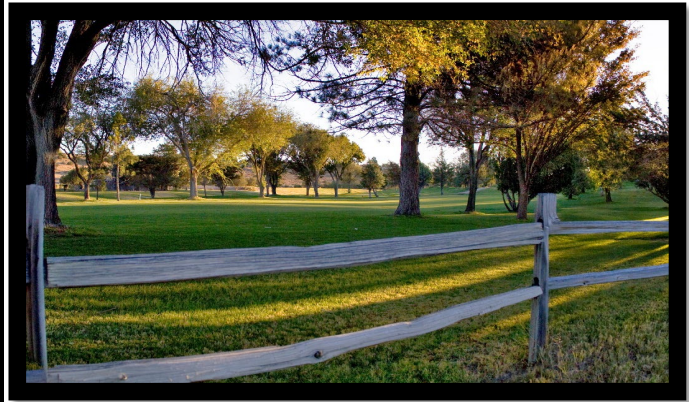
6527

DEPARTMENT/PROGRAM:

Dev. Services/Facilities CIP

PROJECT DESCRIPTION:

The City of Hesperia would like to create opportunities for outdoor recreation through the installation of walking trails for the public installed at the Hesperia Golf Course. This location provides easy access to the public thereby increasing the opportunity for residents to be active and enjoy the outdoors. The entire trail system will extend 4.5 miles around the golf course and will include signage and benches along the path. A pedestrian bridge and enclosure will also be built around the trail for access and to keep pedestrians safe.


CURRENT STATUS:

The initial phase of this project will include the design of the recreation trail. The City received a Prop 68 Per Capita grant in the amount of \$192,675 to cover the cost of environmental plans, specifications and estimates and to begin construction. Plans, specifications, and design work will begin in FY 2022-23 and is anticipated to be completed in FY 2023-24.

Design Engineering	\$	192,675
Right-of-Way		0
Construction		749,883
Construction Contingency		112,483
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		172,473
*Total Estimated Costs = \$		1,227,514

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
100-29-650-6527-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000
504-29-650-6527-8000 Grant	0	0	0	125,000	67,675	0	0	0	192,675
Totals =	\$ 0	\$ 0	\$ 0	\$ 325,000	\$ 67,675	\$ 0	\$ 0	\$ 0	\$ 392,675

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
100 - General Fund City Match	\$ 0	\$ 0	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000
504 - Prop 68 Grant	0	0	0	125,000	67,675	0	0	0	192,675
Totals =	\$ 0	\$ 0	\$ 0	\$ 325,000	\$ 67,675	\$ 0	\$ 0	\$ 0	\$ 392,675

NOTES:

The California Drought, Water, Parks, Climate, Coastal Protection and Outdoor Access for All Act of 2018 (Proposition 68) provides Per Capita funding for communities to invest in parks in local jurisdictions. Under the Per Capital Grant Program, the City received an allocation of \$177,952; under a companion program, the Urban County Per Capita grant program, the City received an additional allocation of \$14,723. These funds are to be used for local park rehabilitation, creation, and improvement.

Grant Information:	Total Grant	Amt. Received Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23	Budget FY 2023-24
Prop 68 Per Capita Grant (4700)	\$ 192,675	\$ 0	\$ 0	\$ 30,000	\$ 162,675

I-15 CORRIDOR WATER**PROJECT NO:**

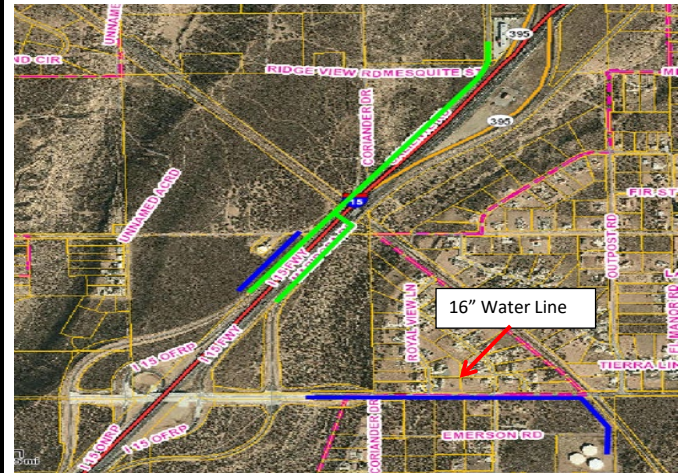
8077

DEPARTMENT/PROGRAM:

Dev. Services/Water Capital

PROJECT DESCRIPTION:

In November 2004, the City annexed the freeway corridor south from Highway 395 to the summit at Oak Hills. As part of this annexation, the City is required to construct the water and sewer infrastructure to serve this corridor. The agreement included a time requirement that all work was to be completed within three years. This project includes the preparation of plans and specifications for construction of new water lines in Mariposa Road and Caliente Road from around the 395/I-15 junction to the southern City limits (the wastewater improvements are included under C.O. No. 9021). Other water infrastructure to be constructed includes a new pump station at Plant 30, a new 5.0 MG water tank to service pressure zone 5 (a new pressure zone), and a new hydro-pneumatic booster station to serve pressure zone 6 (a new pressure zone). It is probable that this project will be constructed in phases as priority areas of service are determined.

**CURRENT STATUS:**

Preliminary design work was completed, and then work was suspended temporarily due to budget constraints. With new development proceeding at the new Ranchero Road & I-15 interchange, a portion of this project is proceeding again. Funding for the sewer portion of the project is included under C.O. No. 9021.

Construction on Phase I (sewer and water line extensions) was completed in March 2021. Design for Phase II of the project (water pump station at Plant Site 30 and sewer lift station on Caliente) was completed February 2022. Bids for construction were opened in May 2022. However, due to the higher than expected bid amounts received, the City rejected all bids and is expected to re-bid the project during FY 2022-23.

ESTIMATED ANNUAL MAINTENANCE COST: \$3,441

Design Engineering	\$	250,000
Right-of-Way		200,000
Construction		3,100,000
Construction Contingency		310,000
Construction Engineering		200,000
Materials/Equipment/Other		0
Environmental Documents & Permits		100,000
Administrative		40,000
Total Estimated Costs = \$		4,200,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701-29-800-8077-7500 Contract	\$ 1,937,327	\$ 2,760,000	\$ 5,000	\$ 2,760,000	\$ 220,000	\$ 0	\$ 0	\$ 0	\$ 4,922,327
Totals =	\$ 1,937,327	\$ 2,760,000	\$ 5,000	\$ 2,760,000	\$ 220,000	\$ 0	\$ 0	\$ 0	\$ 4,922,327

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701 - Water Capital	\$ 1,937,327	\$ 2,760,000	\$ 5,000	\$ 2,760,000	\$ 220,000	\$ 0	\$ 0	\$ 0	\$ 4,922,327
Totals =	\$ 1,937,327	\$ 2,760,000	\$ 5,000	\$ 2,760,000	\$ 220,000	\$ 0	\$ 0	\$ 0	\$ 4,922,327

NOTES:

Total costs of \$647,522 were spent on the original project when work was suspended in 2010 due to lack of sufficient funding.

This project was divided into two phases and includes both sewer and water improvements. The total costs for the water improvements is estimated to be \$4,200,000.

Phase I construction has been completed at a total final cost of \$1,078,197 (26% of the total projected cost for water improvements on the project).

Phase II construction is estimated to cost \$3,120,000 (approximately 74% of the total projected cost for water improvements on the project).

RECLAIMED WATER DISTRIBUTION SYSTEM

PROJECT NO:

8087

DEPARTMENT/PROGRAM:

Dev. Services/Water Capital

PROJECT DESCRIPTION:

The Hesperia Regional Water Reclamation Plant provides reclaimed, non-potable water supplies. It is estimated that the plant is able to supply 1.0 million gallons per day of recycled water, which can be used for irrigation purposes.

This resource provides a distribution system to convey the recycled water to potential users. The primary user under Phase 1A of the project is the Hesperia Golf Course, but many other users have been identified as well, including parks, schools, and the Hesperia Civic Center complex.

Phase 1A of the project includes approximately 8 miles of purple pipe while Phase 1B of the project includes a 2.5 MG above-ground storage tank and a pump station to provide the necessary pressures at the high end of the pressure zone.

**CURRENT STATUS:**Phase 1A

Bids for this phase of the project were opened in September 2017. Construction commenced in January 2018 and all work was complete in December 2018.

Phase 1B

This phase was released for bids in May 2018. Bids were opened in July 2018. Construction commenced in October 2018 and all work was substantially complete in March 2020. Project grant close-out and the project was completed in FY 2020-21. Delivery of reclaimed water will commence once Victor Valley Wastewater Reclamation Authority begins operating the sub-regional facility.

ESTIMATED ANNUAL MAINTENANCE COST: \$167,674

Design Engineering	\$	500,000
Right-of-Way		400,000
Construction		13,500,000
Construction Contingency		1,300,000
Construction Engineering		1,200,000
Materials/Equipment/Other		0
Environmental Documents & Permits		40,000
Administrative		230,000
Total Estimated Costs =		\$ 17,170,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701-29-800-8087-7500 Contract (Local)	\$ 529,774	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 529,774
701-29-800-8087-8400 Land (Local)	191,498	0	0	0	0	0	0	0	191,498
701-29-800-8087-8000 (Prop. 84 Grant)	1,999,560	0	0	0	0	0	0	0	1,999,560
701-29-800-8087-8026 (Prop. 1 Grant)	3,209,934	0	0	0	0	0	0	0	3,209,934
701-29-800-8087-8560 (SRF)	7,562,298	0	0	0	0	0	0	0	7,562,298
Totals =	\$ 13,493,064	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 13,493,064

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701 - Water Capital Local Share	\$ 721,272	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 721,272
701 - Water Capital Prop. 84 Grant (4851)	1,999,560	0	0	0	0	0	0	0	1,999,560
701 - Water Capital Prop. 1 Grant (4852)	3,209,934	0	0	0	0	0	0	0	3,209,934
701 - Water Capital SRF Loan (6005)	7,562,298	0	0	0	0	0	0	0	7,562,298
Totals =	\$ 13,493,064	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 13,493,064

NOTES:

The City has secured a total of \$16,673,750 in grants/loans from the following three funding sources for this project:

1. Proposition 84 Grant from the California Department of Water Resources - \$2,000,000
2. Proposition 1 Grant from the State Water Resources Control Board - \$4,727,337
3. Loan from the State of California via the State Revolving Loan Fund (SRF) - Of the \$6,220,028, the State identified \$207,109 as included in grant-funding for a revised loan amount of \$6,012,919 plus accrued interest of \$47,655, for a total loan of \$6,060,574 (See Debt Service section for more information).

Grant/Loan Reimbursement Tracking:	Total Grant/Loan	Amt. Recvd. Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23
Proposition 84 Grant	\$ 2,000,000	\$ 2,000,000	\$ 0	\$ 0
Proposition 1 Grant	4,727,337	4,727,337	0	0
Total Grants	\$ 6,727,337	\$ 6,727,337	\$ 0	\$ 0
SRF Loan	6,220,028	6,220,028	0	0
Total Proceeds From Grants and Loans	\$ 12,947,365	\$ 12,947,365	\$ 0	\$ 0

G AVENUE WATER LINE REPAIR

PROJECT NO:

8089

DEPARTMENT/PROGRAM:

Dev. Services/Water Capital

PROJECT DESCRIPTION:

The 12" DIP water line located in G Avenue just south of Lemon Street has developed a leak that City crews are unable to repair due to a lack of proper equipment. This project involves the repair of this water line leak by a contractor.

**CURRENT STATUS:**

As there are currently no impacted services, this portion of the line has been isolated to avoid water loss until repair is made.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	0
Right-of-Way		0
Construction		50,000
Construction Contingency		5,000
Construction Engineering		3,000
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		2,000
Total Estimated Costs = \$		60,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701-29-800-8089-7500	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Totals =	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701 - Water Capital	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Totals =	\$ 0	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

NOTES:

RECOAT 5.0 MG WATER TANK - PLANT 22

PROJECT NO:

8090

DEPARTMENT/PROGRAM:

Dev. Services/Water Capital

PROJECT DESCRIPTION:

The interior coating on one of the 5.0 MG water tanks located at Plant Site 22 (7499 3rd Avenue) is currently failing. The tank needs to be drained and re-coated in order to protect the integrity of the steel and extend the life of the tank.

**CURRENT STATUS:**

No work has been performed on this project. The project is being deferred.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	50,000
Right-of-Way		0
Construction		500,000
Construction Contingency		50,000
Construction Engineering		50,000
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		10,000
Total Estimated Costs = \$		660,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701-29-800-8090-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Totals =	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701 - Water Capital	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Totals =	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

NOTES:

ROOFING REPLACEMENT AND REPAIRS - PLANT 14A & 25**PROJECT NO:**

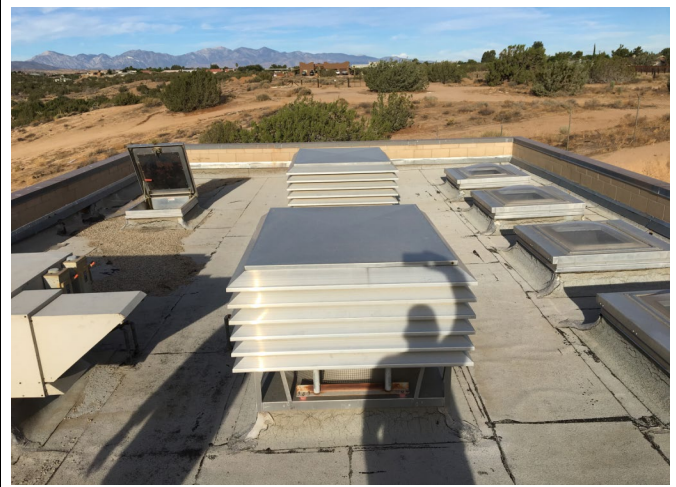
8091

DEPARTMENT/PROGRAM:

Dev. Services/Water Capital

PROJECT DESCRIPTION:

Over the years as the City's various buildings located throughout the City's water plant sites have aged, the roofs of these facilities have begun to leak or the roofs are at a point that they need replacement. The City had all roofs inspected by a roofing consultant and recommendations were made for improvements to these various roofs. Staff is looking to perform these improvements on certain roofs each fiscal year until all roofs are in good condition; starting with the roofs identified as needing immediate attention. This project proposes to either repair or replace the pump station building roofs at Plant Sites 14A and 25.

**CURRENT STATUS:**

This project was completed during FY 2021-22.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	0
Right-of-Way		0
Construction		100,000
Construction Contingency		10,000
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		10,000
Total Estimated Costs = \$		120,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701-29-800-8091-7500 Contract	\$ 951	\$ 120,000	\$ 63,926	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 64,877
Totals =	\$ 951	\$ 120,000	\$ 63,926	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 64,877

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701 - Water Capital	\$ 951	\$ 120,000	\$ 63,926	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 64,877
Totals =	\$ 951	\$ 120,000	\$ 63,926	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 64,877

NOTES:

FY 2019-20 WATER SERVICE LINE RELOCATION PROGRAM

PROJECT NO:

8092

DEPARTMENT/PROGRAM:

Dev. Services/Water Capital

PROJECT DESCRIPTION:

City water crews have initiated a water main line replacement program, which involves replacing older steel water lines with new PVC water lines throughout the City. This particular phase of the project will focus on Eighth Avenue and Ninth Avenue between Mesa Street and Mauna Loa Street where old steel water lines located in the back of properties were replaced by new PVC water lines located in the front of the properties. The Water Service Line Relocation Project will relocate the meters and water service connections on owner's properties from the steel line in the back of the properties to the new PVC water line located in the front of the houses.

**CURRENT STATUS:**

It is estimated that this work will commence and be completed during FY 2022-23.

ESTIMATED ANNUAL MAINTENANCE COST: \$415

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	0
Right-of-Way		0
Construction		310,000
Construction Contingency		31,000
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		9,000
*Total Estimated Costs = \$		350,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701-29-800-8092-7500 Contract	\$ 438	\$ 255,000	\$ 4,000	\$ 275,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 279,438
701-29-800-8092-8000 Grant	0	75,000	0	75,000	0	0	0	0	75,000
Totals =	\$ 438	\$ 330,000	\$ 4,000	\$ 350,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 354,438

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701 - Water Capital	\$ 438	\$ 255,000	\$ 4,000	\$ 275,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 279,438
701 - BOR Water SMART Grant	0	75,000	0	75,000	0	0	0	0	75,000
Totals =	\$ 438	\$ 330,000	\$ 4,000	\$ 350,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 354,438

NOTES:

	Total Grant	Amt. Rcvd. Thru 6/30/21	Revised FY 2021-22	Budget FY 2022-23
BOR Water SMART Grant	\$ 75,000	\$ 0	\$ 0	\$ 75,000

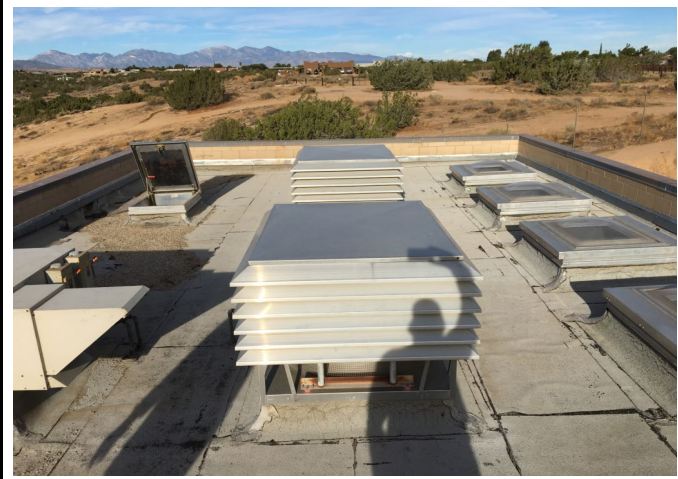
ROOFING REPLACEMENT AND REPAIRS - PLANT 5 & 18

PROJECT NO:
8093

DEPARTMENT/PROGRAM:
Dev. Services/Water Capital

PROJECT DESCRIPTION:

Over the years as the City's various buildings located throughout the City's water plant sites have aged, the roofs of these facilities have begun to leak or the roofs are at a point that they need replacement. The City had all roofs inspected by a roofing consultant and recommendations were made for improvements to these various roofs. Staff is looking to perform these improvements on certain roofs each fiscal year until all roofs are in good condition; starting with the roofs identified as needing immediate attention. This project proposes to either repair or replace the pump station building roofs at Plant Site 5.



CURRENT STATUS:

Design and construction of this project is estimated to be completed during FY 2022-23.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	0
Right-of-Way		0
Construction		100,000
Construction Contingency		10,000
Construction Engineering		0
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		5,000
Total Estimated Costs = \$		115,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701-29-800-8093-7500 Contract	\$ 0	\$ 60,000	\$ 0	\$ 115,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 115,000
Totals =	\$ 0	\$ 60,000	\$ 0	\$ 115,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 115,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701 - Water Capital	\$ 0	\$ 60,000	\$ 0	\$ 115,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 115,000
Totals =	\$ 0	\$ 60,000	\$ 0	\$ 115,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 115,000

NOTES:

Priority 1: Plant 5 - 18295 Redding Street
Priority 2: Plant 18 - 7292 Paisley Avenue

RECOAT EXTERIOR OF 5.0 MG WATER TANK - PLANT 23

PROJECT NO:

8094

DEPARTMENT/PROGRAM:

Dev. Services/Water Capital

PROJECT DESCRIPTION:

The exterior coating on the 5.0 MG water tank located at Plant Site 23 (12900 Nelson Road - visible from the I-15 freeway) is currently failing. The exterior of the tank needs to be re-painted in order to protect the integrity of the steel and extend the life of the tank. Included in the project is the replacement of the City logo and the City motto so as to be visible from the I-15 freeway.

**CURRENT STATUS:**

Design and construction is estimated to be complete during FY 2022-23.

ESTIMATED ANNUAL MAINTENANCE COST: N/A

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which result in a reduction of current annual maintenance costs.

Design Engineering	\$	48,000
Right-of-Way		0
Construction		475,000
Construction Contingency		48,000
Construction Engineering		25,000
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		4,000
Total Estimated Costs = \$		600,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701-29-800-8094-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 600,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 600,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 600,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 600,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
701 - Water Capital	\$ 0	\$ 0	\$ 0	\$ 600,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 600,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 600,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 600,000

NOTES:

MAPLE AVENUE SEWER LINE REPLACEMENT

PROJECT NO:

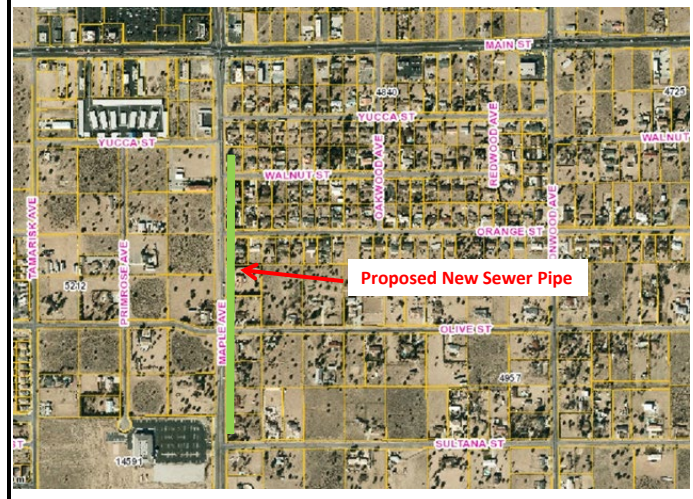
9018

DEPARTMENT/PROGRAM:

Dev. Services/Sewer Capital

PROJECT DESCRIPTION:

The existing sewer line in Maple Avenue between Sultana Street and Yucca Street is failing. The line contains multiple severe sags, which retains water and solids causing soft blockages in the line. For this reason this section of sewer pipe requires constant cleaning and maintenance in order to maintain proper flows in the pipe. Removal and reinstallation of this 2,400 L.F. of sewer pipe will correct this problem and provide a positive slope so that the flows in the pipe will be self-cleansing.


CURRENT STATUS:

This project was released for bids in May 2020. The project was cancelled due to discovery of underground utilities in conflict and staff proceeded with re-design of the sewer line. Redesign was completed Spring 2022. Construction is estimated to commence and be completed in FY 2022-23.

ESTIMATED ANNUAL MAINTENANCE COST: \$314

This project will result in a net reduction in operating costs by constructing new improvements or preserving the existing facility, which results in a reduction of current annual maintenance costs.

Design Engineering	\$	40,000
Right-of-Way		0
Construction		768,000
Construction Contingency		76,800
Construction Engineering		28,200
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		7,000
*Total Estimated Costs = \$		920,000

*Project estimates may vary from actual costs. The estimate is an approximation or prediction of costs with a degree of uncertainty, and generally do not match actual costs. Comparing actual cost to the estimate once a project is complete aides in project cost analysis.

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
711-29-900-9018-7500 Contract	\$ 61,764	\$ 850,000	\$ 62,032	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,123,796
Totals =	\$ 61,764	\$ 850,000	\$ 62,032	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,123,796

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
711 - Sewer Capital	\$ 61,764	\$ 850,000	\$ 62,032	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,123,796
Totals =	\$ 61,764	\$ 850,000	\$ 62,032	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,123,796

NOTES:

TOWNSHIP WASTEWATER IMPROVEMENTS

PROJECT NO:

9020

DEPARTMENT/PROGRAM:

Dev. Services/Sewer Capital

PROJECT DESCRIPTION:

In December 2006, the City Council adopted the Township Revitalization Program to enhance the most historic part of the City. The redevelopment program included infrastructure such as water main lines, streets, sewer lines, streetscape, and decorative landscaping. Due to the dissolution of Redevelopment Agencies, the program was suspended in 2013. Although funding for such an in depth program is not available, installation of wastewater infrastructure is imperative to the Township.

The parcels in this area are too small for installation of septic systems, subsequently rendering a moratorium on development. Additionally, reducing septic systems of such high concentrations is protective of groundwater quality. This project consists of extending existing sewer main lines to serve the entire Township area as well as installation of sewer laterals to all parcels. The intent is to also establish a no cost or low cost program for connecting existing developed parcels to the sewer laterals, resulting in complete wastewater infrastructure.

**CURRENT STATUS:**

Investigation of grant opportunities began in Fiscal Year 2017-18 and will continue in subsequent fiscal years until such time a septic to sewer program can be established for this area. Preliminary engineering and studies for the installation of sewer main lines, and analysis of a sewer connection program will be ongoing. Upon securing funding sources, a determination will be made regarding a course of action for design and construction of this project.

ESTIMATED ANNUAL MAINTENANCE COST: TBD

Project is currently in the planning phase and maintenance costs are to be determined at a later date.

Design Engineering	\$	2,000,000
Right-of-Way		0
Construction		15,000,000
Construction Contingency		1,500,000
Construction Engineering		1,498,500
Materials/Equipment/Other		0
Environmental Documents & Permits		0
Administrative		1,500
Total Estimated Costs = \$		20,000,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
711-29-900-9020-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
711 - Sewer Capital	\$ 0	\$ 0	\$ 0	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000

NOTES:

The City will pursue grant opportunities and other sources of funding this project.

I-15 CORRIDOR SEWER**PROJECT NO:**

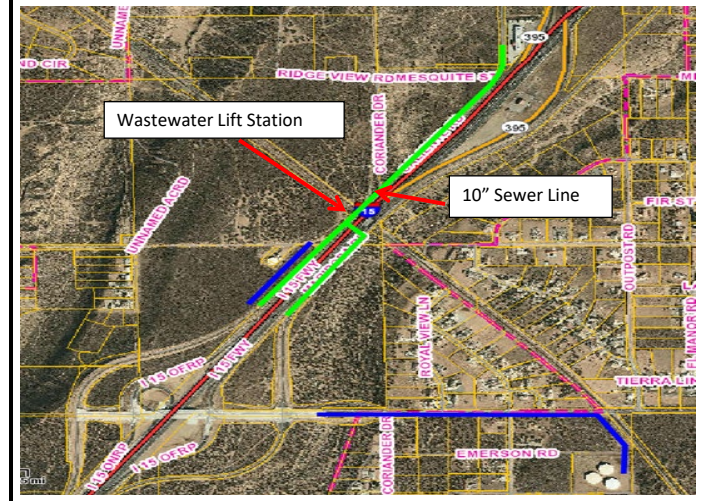
9021

DEPARTMENT/PROGRAM:

Dev. Services/Sewer Capital

PROJECT DESCRIPTION:

In November 2004, the City annexed the freeway corridor south from Highway 395 to the summit at Oak Hills. As part of this annexation, the City is required to construct the water and sewer infrastructure to serve this corridor. The agreement included a time requirement that all work was to be completed within three years. This work includes the preparation of plans and specifications for construction of new wastewater pipelines in Mariposa Road and Caliente Road from around the 395 / I-15 junction to the southern City limits (the water improvements are included under C.O. No. 8077). In addition to the new pipelines, a lift station is proposed to be constructed near the railroad tracks and a jack and bore at two locations under the I-15 freeway are included. It is probable that this project will be constructed in phases as priority areas of service are determined.

**CURRENT STATUS:**

Preliminary design work was completed, and then work was suspended temporarily due to budget constraints. With new development proceeding at the new Ranchero Road & I-15 interchange, a portion of this project is proceeding again. Design work has commenced and construction work began during FY 2019-20. Funding for the water portion of the project is included under C.O. No. 8077.

Construction on Phase I (sewer and water line extensions) was completed in March 2021. Design for Phase II of the project (water pump station at Plant Site 30 and sewer lift station on Caliente) was completed February 2022. Bids for construction were opened in May 2022. However, due to the higher than expected bid amounts received, the City rejected all bids and is expected to re-bid the project during FY 2022-23.

ESTIMATED ANNUAL MAINTENANCE COST: \$1,307

Design Engineering	\$	250,000
Right-of-Way		300,000
Construction		3,600,000
Construction Contingency		360,000
Construction Engineering		230,000
Materials/Equipment/Other		0
Environmental Documents & Permits		100,000
Administrative		30,000
Total Estimated Costs = \$		4,870,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
711-29-900-9021-7500 Contract	\$ 1,995,323	\$ 1,840,000	\$ 18,000	\$ 1,840,000	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 4,053,323
711-29-900-9021-8400 Land	24,755	0	0	0	0	0	0	0	24,755
Totals =	\$ 2,020,078	\$ 1,840,000	\$ 18,000	\$ 1,840,000	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 4,078,078

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
711 - Sewer Capital	\$ 2,020,078	\$ 1,840,000	\$ 18,000	\$ 1,840,000	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 4,078,078
Totals =	\$ 2,020,078	\$ 1,840,000	\$ 18,000	\$ 1,840,000	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 4,078,078

NOTES:

Total costs of \$647,522 were spent on the original project (CO 8077) when work was suspended in 2010 due to lack of sufficient funding.

This project was divided into two phases and includes both water and sewer improvements. The total costs for sewer improvements is estimated to be \$4,870,000.

Phase I construction has been completed at a total final cost of \$2,145,111 (44% of the total projected cost for sewer improvements on the project).

Phase II construction is estimated to cost \$2,725,000 (approximately 56% of the total projected cost for sewer improvements on the project).

BEAR VALLEY MANHOLE REPAIRS

PROJECT NO:

9022

DEPARTMENT/PROGRAM:

Dev. Services/Sewer Capital

PROJECT DESCRIPTION:

Several existing manholes within Bear Valley Road (within the former Assessment District 3) sunk below grade and needed to be adjusted back to existing grade. This project involved the addition of grade rings to the top of the manholes and rehabilitation of the pavement areas around the manholes to once again provide a smooth driving surface over the manholes.

**CURRENT STATUS:**

The project was bid and a contract was awarded in January 2020. Construction occurred during FY 2019-20 and was completed on July 21, 2020. A notice of completion was recorded on August 21, 2020.

Design Engineering	\$	0
Right-of-Way		0
Construction		46,500
Construction Contingency		4,600
Construction Engineering		0
Materials/Equipment/Other		433
Environmental Documents & Permits		0
Administrative		6,350
Total Estimated Costs = \$		57,883

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
713-29-900-9022-7500 Contract	\$ 58,694	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 58,694
Totals =	\$ 58,694	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 58,694

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
713 - Sewer Capital Rehab	\$ 58,694	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 58,694
Totals =	\$ 58,694	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 58,694

NOTES:

HESPERIA WASTEWATER TREATMENT PLANT (HWTP)

PROJECT NO:

9023

DEPARTMENT/PROGRAM:

Dev. Services/Sewer Capital

PROJECT DESCRIPTION:

The project consists of the design and construction of a new 4.0 MGD Membrane Bioreactor wastewater treatment plant with ultraviolet disinfection. The new Hesperia Wastewater Treatment Plant (HWTP) will be located near Bear Valley Road & I Avenue and will be constructed utilizing the Design-Build method per Public Contract Code §§ 22160-22169 as authorized under SB 785. The HWTP shall generally consist of coarse screens, vortex grit chamber, fine screens, anoxic tanks, aerations tanks, membrane tanks, aerobic sludge storage tanks, and UV disinfection. The treated water from the plant shall be discharged to percolation ponds and recycled water storage tanks. In addition, a recycled water pump station will be constructed at the site to distribute recycled water.

**CURRENT STATUS:**

A Request for Qualifications/Proposals (RFQ/P) was released early summer 2022 for selection of a Design-Build Team to provide all services related to the design and construction of the proposed HWTP. Preliminary design work, preliminary environmental work and preliminary permitting will commence during FY 2022-23. Design is expected to take approximately one year. Construction is estimated to be complete in the winter of 2024. Testing and commissioning of the HWTP should be complete in the summer of 2025.

ESTIMATED ANNUAL MAINTENANCE COST: TBD

Design Engineering	\$	8,800,000
Right-of-Way/Real Property Acquisition		1,500,000
Construction		60,000,000
Construction Contingency		6,000,000
Construction Engineering		3,000,000
Owner Advisor Professional Services		1,000,000
Environmental Documents & Permits		1,500,000
Administrative		200,000
Total Estimated Costs = \$		82,000,000

Account Number	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
711-29-900-9023-7500 Contract	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 30,000,000	\$ 8,000,000	\$ 0	\$ 0	\$ 39,000,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 30,000,000	\$ 8,000,000	\$ 0	\$ 0	\$ 39,000,000

Funding Source	Actuals Thru FY 2020-21	2021-22 Budget	2021-22 Revised	Budget Year 2022-23	Budget Year 2023-24	Budget Year 2024-25	Budget Year 2025-26	Budget Year 2026-27	Totals
711 - Sewer Capital	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 30,000,000	\$ 8,000,000	\$ 0	\$ 0	\$ 39,000,000
Totals =	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 30,000,000	\$ 8,000,000	\$ 0	\$ 0	\$ 39,000,000

NOTES:

Developer contribution for the project, along with other funding sources (including potential grant funding) will be determined during FY 2022-23. Once determined, the full project will be budgeted.

RESOLUTION NO. 2022-43**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HESPERIA, CALIFORNIA, ADOPTING THE FISCAL YEAR 2022-23 CAPITAL IMPROVEMENT PROGRAM BUDGET**

WHEREAS, the City Manager has prepared the proposed capital improvement program budget for Fiscal Year 2022-23 for the City of Hesperia; and

WHEREAS, the City Council has received the Fiscal Year 2022-23 proposed capital improvement program budget and held a public hearing concerning its adoption; and

WHEREAS, the final document will be the City's official Capital Improvement Program Budget for the City of Hesperia for Fiscal Year 2022-23.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF HESPERIA AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this Resolution are true and correct.

Section 2. To accept, approve, and adopt the Fiscal Year 2022-23 Capital Improvement Program Budget as proposed and presented by staff and as adjusted by Council direction, as the official Capital Improvement Program budget document for the City of Hesperia for Fiscal Year 2022-23, which includes:

Section 2a. City General Fund expenditures of \$200,000.

Section 2b. Other City funds expenditures of \$46,233,094 are from the following funds, exclusive of transfers:

<u>Fund No.</u>	<u>Fund Name</u>	<u>Expenditure</u>
204	Measure I - Renewal	\$ 1,652,933
207	Local Transportation Fund (LTF) Article 8	248,800
209	Gas Tax RMRA	1,998,500
251	Community Development Block Grant	1,354,600
300	Development Impact Fee (DIF) - Streets	203,600
301	DIF – Storm Drain	1,065,149
306	DIF 2018-Streets	10,624,951
313	A-04 Drainage	952,000
504	City-wide Projects	<u>28,132,561</u>
	Total	\$46,233,094

Section 3. That the City Manager and department head staff shall have the authority to transfer funds as incorporated in the Fiscal Year 2022-23 Capital Improvement Program Budget and consistent with the policy adopted by the City Council.

Section 4. That the City Clerk shall certify to the passage and adoption of this resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 21st day of June 2022.

ATTEST:


 Erin Baum, Assistant City Clerk


 Brigit Bennington, Mayor

STATE OF CALIFORNIA)
COUNTY OF SAN BERNARDINO)
CITY OF HESPERIA)

I, Erin Baum, Assistant City Clerk of the City of Hesperia, California, do hereby certify that Resolution No. 2022-43 was duly adopted by the City Council of the City of Hesperia, California at a Regular Meeting thereof held on the 21st day of June, 2022 by the following vote to wit:

AYES: Bird, Bennington, Gregg, Holland, Swanson

NOES: None

ABSTAIN: None

ABSENT: None



Erin Baum, Assistant City Clerk



I, Erin S. Baum, Assistant City Clerk of the City of Hesperia, California, do hereby certify that the foregoing Resolution No. 2022-43 is a full, true and correct copy of that now in file in this office.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the City of Hesperia, California, this 21 day of June, 2022.



Erin Baum, Assistant City Clerk



RESOLUTION HWD 2022-08**A RESOLUTION OF THE BOARD OF DIRECTORS OF THE HESPERIA WATER DISTRICT, CITY OF HESPERIA, CALIFORNIA, ADOPTING THE FISCAL YEAR 2022-23 CAPITAL IMPROVEMENT PROGRAM BUDGET**

WHEREAS, the General Manager has prepared the proposed capital improvement program budget for Fiscal Year 2022-23 for the Hesperia Water District; and

WHEREAS, the Board of Directors has received the Fiscal Year 2022-23 proposed capital improvement program budget and held a public hearing concerning its adoption; and

WHEREAS, the final capital improvement program document will be the District's official Capital Improvement Program budget for the Hesperia Water District for Fiscal Year 2022-23.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE HESPERIA WATER DISTRICT AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this resolution are true and correct.

Section 2. To accept, approve, and adopt the Fiscal Year 2022-23 Capital Improvement Program Budget as proposed and presented by staff and as adjusted by Board direction, as the official Capital Improvement Program budget document for the Hesperia Water District for Fiscal Year 2022-23, which includes:

Section 2a. Water District expenditures of \$7,670,000 from the following funds, exclusive of transfers:

<u>Fund No.</u>	<u>Fund Name</u>	<u>Expenditure</u>
701	Water Capital	\$3,825,000
711	Sewer Capital	<u>3,845,000</u>
	Total	\$7,670,000

Section 3. That the General Manager and department head staff shall have the authority to transfer funds as incorporated in the Fiscal Year 2022-23 Capital Improvement Program Budget and consistent with the policy adopted by the District's Board of Directors.

Section 4. That the Secretary of the Board of Directors shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 21st day of June 2022.


 Brigit Bennington, Chair

ATTEST:


 Erin Baum, Secretary

STATE OF CALIFORNIA)
COUNTY OF SAN BERNARDINO)
CITY OF HESPERIA)

I, Erin Baum, Assistant City Clerk of the Hesperia Water District, Hesperia, California, do hereby certify that Resolution No. HWD 2022-08 was duly adopted by the Board Members of the Hesperia Water District, Hesperia, California at a Regular Meeting thereof held on the 21st day of June, 2022 by the following vote to wit:

AYES: Bennington, Bird, Gregg, Holland, Swanson
NOES: None
ABSTAIN: None
ABSENT: None



Erin Baum, Assistant City Clerk



I, Erin S. Baum, Secretary of the Hesperia Water District, Hesperia, California, do hereby certify that the foregoing Resolution No. HWD 2022-08 is a full, true and correct copy of that now in file in this office.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the City of Hesperia, California, this 21 day of June, 2022



Erin Baum, Assistant City Clerk



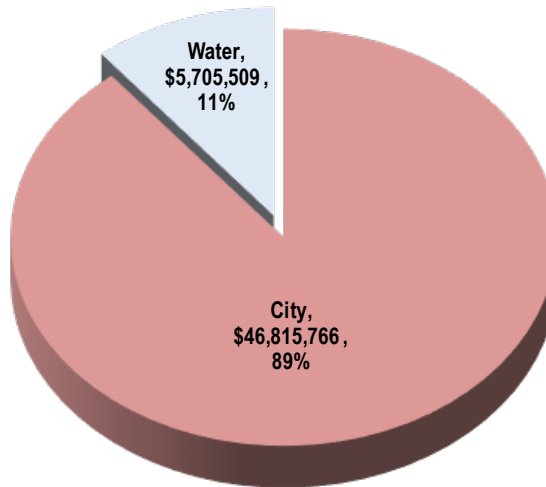
DEBT SERVICE

- *Overall Debt Obligations Summary*
- *Debt Obligations Principal Outstanding Summary*
- *Fiscal Year 2022-23 Budget Total Principal and Interest Debt Service Payments*
- *Annual Debt Service Payments by Obligation and Fund*
- *Individual Debt Obligation Summaries*
- *Computation of Legal Debt Margin*

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DEBT SERVICE**OVERALL DEBT OBLIGATIONS SUMMARY**

The following charts and schedules summarize all current City debt obligations, with the original principal amount and the principal outstanding as of July 1, 2022:

Estimated Principal Outstanding July 1, 2022

Included in this Debt Obligation Summary is information about external and internal debt obligations from Fiscal Year (FY) 2019-20 through the FY 2022-23 Budget.

Summary**2014 Development Impact Fee (DIF) Loan From the General Fund**

Funding for the repayment of the 2013 Civic Plaza Refunding Lease Revenue Bonds, requires annual contributions from the Development Impact Fee (DIF) – Public Services Fund (87.25%) and General Fund (12.75%). Due to the historical uncertainty in the timing of the receipt of DIF fees for projects in the development process, an increase of \$870,000 was budgeted in FY 2021-22 for the General Fund Loan to DIF 2018-City Hall, for an anticipated cumulative loan amount of \$4,573,324 through FY 2021-22. However, based upon FY 2021-22 DIF revenues, funding was available to repay \$400,000 to the General Fund at year-end FY 2021-22, while also leaving the fund with sufficient reserves to make the required FY 2022-23 debt service contribution without the need for assistance from the General Fund in FY 2022-23. Depending upon the level of DIF City Hall Facilities revenue in the future, additional loans from the General Fund may be needed in future years.

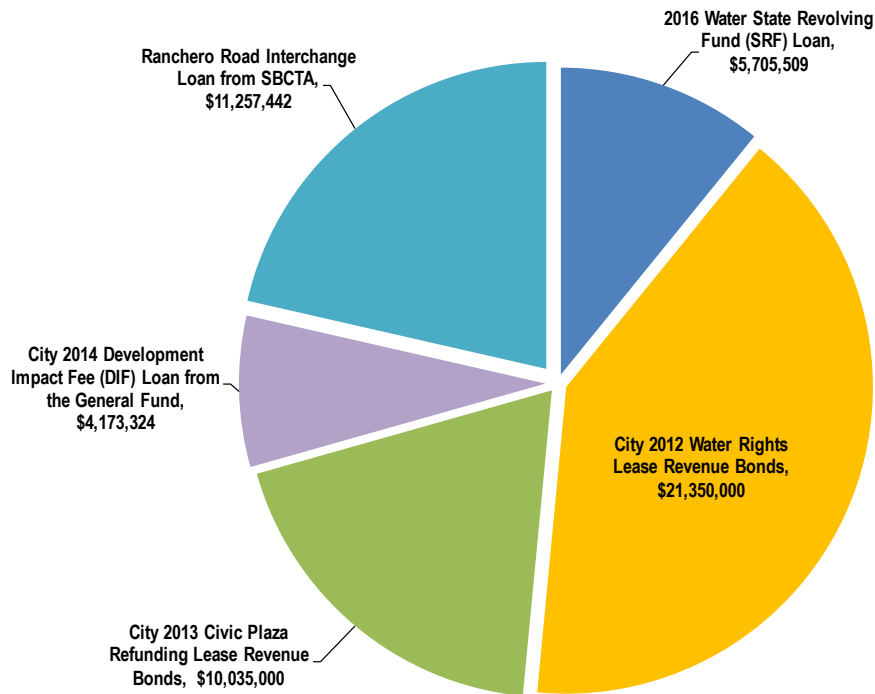
1998A Variable Rate Lease Revenue Refunding Bonds – Early Retirement

On July 2, 1998, the Water District issued the 1998A Variable Rate Lease Revenue Refunding Bonds, the proceeds of which were used to finance improvements to the Water District's water system. The 1998A Bonds were variable rate bonds supported by a letter of credit, along with other annual administration costs for services including remarketing agent fees, trustee fees, and rating agency costs.

During FY 2020-21, an analysis was performed that estimated the costs to administer the bonds through the stated maturity of June 2026. This analysis identified that an estimated savings of \$498,733 could be achieved if the bonds were to be retired early. On September 15, 2020, the Water District Board of Directors approved the use of existing Water District funds to defease and redeem the outstanding 1998A Bonds, approximately six years earlier than the stated maturity date.

DEBT SERVICE

DEBT OBLIGATION PRINCIPAL OUTSTANDING SUMMARY



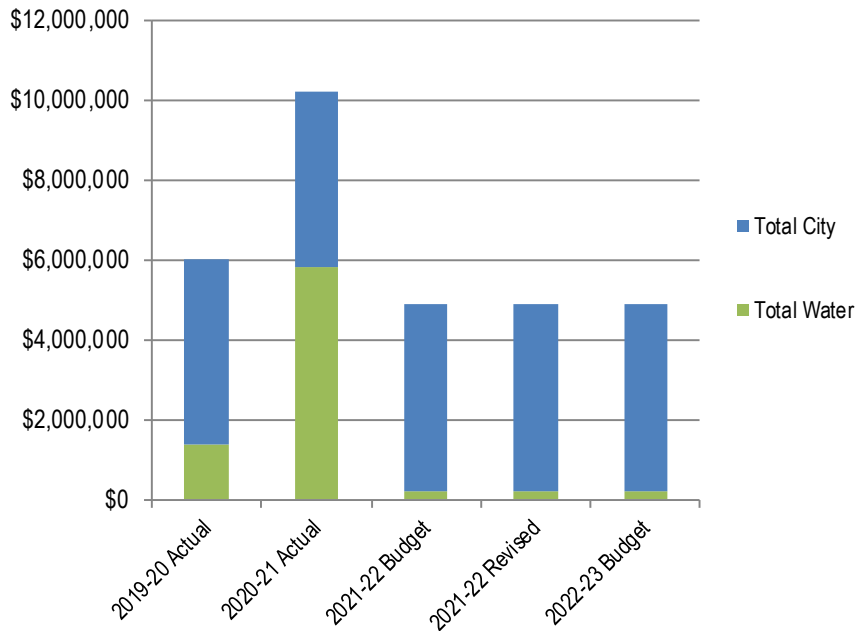
Estimated Principal Outstanding July 1, 2022

<u>Debt Service Principal Obligations</u>	<u>Original Principal Amount</u>	<u>Estimated Principal Outstanding July 1, 2022</u>	<u>Maturity Date</u>
<u>City of Hesperia</u>			
2012 Water Rights Lease Revenue Bonds	\$26,735,000	\$21,350,000	October 1, 2042
2013 Civic Plaza Refunding Lease Revenue Bonds	12,445,000	10,035,000	October 1, 2035
2014 Development Impact Fee (DIF) Loan from the General Fund	65,840	4,173,324	Undetermined
Ranchero Road Interchange Loan from SBCTA*	<u>18,762,403</u>	<u>11,257,442</u>	March 2028
Total City of Hesperia Principal Debt	\$58,008,243	\$46,815,766	
<u>Hesperia Water District</u>			
2016 State Revolving Fund (SRF) Loan	<u>\$6,060,574</u>	<u>\$5,705,509</u>	January 28, 2050
Total Hesperia Water District Principal Debt	\$6,060,574	\$5,705,509	
Total Principal Debt Outstanding	\$64,068,817	\$52,521,275	

*Note: San Bernardino County Transportation Authority (SBCTA); formerly San Bernardino Associated Governments (SANBAG).

DEBT SERVICE

FISCAL YEAR 2022-23 BUDGET TOTAL PRINCIPAL AND INTEREST DEBT SERVICE PAYMENTS



	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
<u>City of Hesperia</u>					
Principal	\$2,861,240	\$ 2,916,240	\$ 2,971,240	\$3,371,240	\$3,031,240
Interest and Admin Fees	1,766,908	1,455,574	1,689,735	1,266,373	1,647,235
Total City	\$4,628,148	\$ 4,371,814	\$ 4,660,975	\$4,637,613	\$4,678,475
<u>Hesperia Water District</u>					
Principal	\$ 875,000	\$ 5,714,243	\$ 175,823	\$ 175,823	\$ 177,581
Interest and Admin Fees	528,041	123,178	58,813	58,813	57,055
Total Water	\$1,403,041	\$ 5,837,421	\$ 234,636	\$ 234,636	\$ 234,636
<u>Total All Funds</u>					
Principal	\$3,736,240	\$ 8,630,483	\$ 3,147,063	\$3,547,063	\$3,208,821
Interest and Admin Fees	2,294,949	1,578,752	1,748,548	1,325,186	1,704,290
Total Debt Service Payments	\$6,031,189	\$ 10,209,235	\$ 4,895,611	\$4,872,249	\$4,913,111

Note: Budgetary Basis Adjustment – Principal repayments related to the 2014 Development Impact Fee (DIF) Loan From the General Fund are reflected as Advances To/From in the Annual Comprehensive Financial Report. For purposes of the debt section, repayments are shown as a principal expenditure; however, the repayment is actually a transfer of funds and is identified in the City Operating Funds Budgeted Transfers on page D-10, not as an expenditure.

DEBT SERVICE**ANNUAL DEBT SERVICE PAYMENTS BY OBLIGATION AND FUND****In Chronological Order**

	2019-20	2020-21	2021-22	2021-22	2022-23
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Budget</u>
<u>City of Hesperia</u>					
<u>2012 Water Rights Lease Revenue Bonds</u>					
Principal	\$650,000	\$675,000	\$700,000	\$700,000	\$730,000
Interest	788,675	762,175	734,675	734,675	706,075
Admin/Other Costs	2,725	2,190	4,000	2,542	6,000
Total	<u>\$1,441,400</u>	<u>\$1,439,365</u>	<u>\$1,438,675</u>	<u>\$1,437,217</u>	<u>\$1,442,075</u>
<u>2013 Civic Plaza Refunding Lease</u>					
<u>Revenue Bonds</u>					
Principal	\$335,000	\$365,000	\$395,000	\$395,000	\$425,000
Interest	497,250	483,250	468,050	468,050	451,650
Admin/Other Costs	2,725	2,190	4,000	3,041	4,500
Total	<u>\$834,975</u>	<u>\$850,440</u>	<u>\$867,050</u>	<u>\$866,091</u>	<u>\$881,150</u>
<u>2014 Development Impact Fee (DIF)</u>					
<u>Loan From General Fund</u>					
Principal	\$0	\$0	\$0	\$400,000	\$0
Interest	59,289	19,270	85,000	17,350	85,000
Admin/Other Costs	0	0	0	0	0
Total	<u>\$59,289</u>	<u>\$19,270</u>	<u>\$85,000</u>	<u>\$417,350</u>	<u>\$85,000</u>
<u>Ranchero Road Interchange Loan from</u>					
<u>SBCTA</u>					
Principal	\$1,876,240	\$1,876,240	\$1,876,240	\$1,876,240	\$1,876,240
Interest	416,244	186,499	394,010	40,715	394,010
Admin/Other Costs	0	0	0	0	0
Total	<u>\$2,292,484</u>	<u>\$2,062,739</u>	<u>\$2,270,250</u>	<u>\$1,916,955</u>	<u>\$2,270,250</u>
<u>Total City of Hesperia Funds</u>					
Principal	\$2,861,240	\$2,916,240	\$2,971,240	\$3,371,240	\$3,031,240
Interest	1,761,458	1,451,194	1,681,735	1,260,790	1,636,735
Admin/Other Costs	5,450	4,380	8,000	5,583	10,500
Total	<u>\$4,628,148</u>	<u>\$4,371,814</u>	<u>\$4,660,975</u>	<u>\$4,637,613</u>	<u>\$4,678,475</u>

Note: Budgetary Basis Adjustment – Principal repayments related to the 2014 Development Impact Fee (DIF) Loan From the General Fund are reflected as Advances To/From in the Annual Comprehensive Financial Report. For purposes of the debt section, repayments are shown as a principal expenditure; however, the repayment is actually a transfer of funds and is identified in the City Operating Funds Budgeted Transfers on page D-10, not as an expenditure.

DEBT SERVICE**ANNUAL DEBT SERVICE PAYMENTS BY OBLIGATION AND FUND (Continued)****In Chronological Order**

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2021-22</u>	<u>2022-23</u>
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Budget</u>
<u>Hesperia Water District</u>					
<u>1998 A Variable Rate Lease Revenue</u>					
<u>Refunding Bonds</u>					
Principal	\$875,000	\$5,535,000	\$0	\$0	\$0
Interest	413,944	4,535	0	0	0
Admin/Other Costs	114,097	63,250	0	0	0
Total	\$1,403,041	\$5,602,785	\$0	\$0	\$0
<u>2016 State Revolving Fund (SRF) Loan</u>					
Principal	\$0	\$179,243	\$175,823	\$175,823	\$177,581
Interest	0	55,393	58,813	58,813	57,055
Admin/Other Costs	0	0	0	0	0
Total	\$0	\$234,636	\$234,636	\$234,636	\$234,636
<u>Total Hesperia Water District</u>					
Principal	\$875,000	\$5,714,243	\$175,823	\$175,823	\$177,581
Interest	413,944	59,928	58,813	58,813	57,055
Admin/Other Costs	114,097	63,250	0	0	0
Total	\$ 1,403,041	\$5,837,421	\$234,636	\$234,636	\$234,636
Note: Budgetary Basis Adjustment - For budgetary purposes, the Water District principal payments are reflected in the actual columns, whereas the Annual Comprehensive Financial Report reflects a reduction in the liability. Also, the Annual Comprehensive Financial Report shows the interest accrual, as well as the amortization of discounts and deferred charges, whereas the budget does not.					
<u>Total All Funds</u>					
Principal	\$3,736,240	\$8,630,483	\$3,147,063	\$3,547,063	\$3,208,821
Interest	2,175,402	1,511,122	1,740,548	1,319,603	1,693,790
Admin/Other Costs	119,547	67,630	8,000	5,583	10,500
Total	\$6,031,189	\$10,209,235	\$4,895,611	\$4,872,249	\$4,913,111

Note: Budgetary Basis Adjustment – Principal repayments related to the 2014 Development Impact Fee (DIF) Loan From the General Fund are reflected as Advances To/From in the Annual Comprehensive Financial Report. For purposes of the debt section, repayments are shown as a principal expenditure; however, the repayment is actually a transfer of funds and is identified in the City Operating Funds Budgeted Transfers on page D-10, not as an expenditure.

DEBT SERVICE**INDIVIDUAL DEBT OBLIGATION SUMMARIES**

This section summarizes the individual debt service obligations of the City included in the Fiscal Year 2022-23 Budget. These obligations represent the City's annual installment payments of principal, interest, and administrative/other costs for debt financing. Each debt obligation is summarized with a description, relevant financial information, and a brief analysis and recommendation. Please note internal debt obligations, i.e. obligations between various City funds, may also be included if it is relevant to understanding the City's debt obligations.

Debt Obligation Listing

<u>City of Hesperia</u>	<u>Page</u>
1. 2012 Lease Revenue Bonds.....	H-9
2. 2013 Civic Plaza Refunding Lease Revenue Bonds.....	H-10
3. 2014 Development Impact Fee (DIF) Loan from General Fund.....	H-11
4. Ranchero Road Interchange Loan from SBCTA.....	H-13
 <u>Hesperia Water District</u>	
5. 1998A Variable Rate Lease Revenue Refunding Bonds.....	H-15
6. 2016 State Revolving Fund (SRF) Loan.....	H-16

DEBT SERVICE**INDIVIDUAL DEBT OBLIGATION SUMMARIES****City – 2012 Lease Revenue Bonds (Water Rights Acquisition)**

Purpose/History: At the November 20, 2012 City Council meeting, the City Council authorized the issuance of Lease Revenue Bonds to finance \$25,000,000 in permanent water rights. The total cost of the 5,971 acre feet of water rights was \$30,000,000, made up of a \$5 million cash deposit and the bond issue.

Original Principal Amount: \$26,735,000

Principal Outstanding Balance as of:

July 1, 2019	\$23,375,000
July 1, 2020	\$22,725,000
July 1, 2021	\$22,050,000
Estimated July 1, 2022	\$21,350,000

Interest Rate: Fixed rates ranging from 2.0% - 4.0%

Maturity Date: October 1, 2042

Funding Sources: General Fund

S & P Rating: A (Standard & Poor)

<u>Payment Amount</u>	2019-20 <u>Actual</u>	2020-21 <u>Actual</u>	2021-22 <u>Budget</u>	2021-22 <u>Revised</u>	2022-23 <u>Budget</u>
Principal Amount	\$ 650,000	\$ 675,000	\$ 700,000	\$ 700,000	\$ 730,000
Interest Amount	788,675	762,175	734,675	734,675	706,075
Admin/Other Costs	<u>2,725</u>	<u>2,190</u>	<u>4,000</u>	<u>2,542</u>	<u>6,000</u>
Total	\$1,441,400	\$1,439,365	\$1,438,675	\$1,437,217	\$1,442,075

Analysis and Recommendation

This obligation will be paid according to the debt service schedule. The next arbitrage rebate calculation will be performed October 2022.

DEBT SERVICE**INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)****City – 2013 Civic Plaza Refunding Lease Revenue Bonds (Refinancing of 2005 COPs)**

Purpose/History: At the August 6, 2013 City Council meeting, the City Council authorized the issuance of the Hesperia Joint Public Finance Authority 2013 Refunding Lease Revenue Bonds (Refinancing of 2005 Civic Plaza Financing).

Original Principal Amount: \$12,445,000

Principal Outstanding Balance as of:

July 1, 2019	\$11,130,000
July 1, 2020	\$10,795,000
July 1, 2021	\$10,430,000
Estimated July 1, 2022	\$10,035,000

Interest Rate: Fixed rates ranging from 2.0% - 5.0%

Maturity Date: October 1, 2035

Funding Sources: General Fund and Public Services Development Impact Fees (DIF)

S & P Rating: AA (Standard & Poor)

<u>Payment Amount</u>	2019-20 <u>Actual</u>	2020-21 <u>Actual</u>	2021-22 <u>Budget</u>	2021-22 <u>Revised</u>	2022-23 <u>Budget</u>
Principal Amount	\$335,000	\$365,000	\$395,000	\$395,000	\$425,000
Interest Amount	497,250	483,250	468,050	468,050	451,650
Admin/Other Costs	<u>2,725</u>	<u>2,190</u>	<u>4,000</u>	<u>3,041</u>	<u>4,500</u>
Total	\$834,975	\$850,440	\$867,050	\$866,091	\$881,150

Analysis and Recommendation

This debt issue refinanced the previous 2005 Civic Plaza Certificates of Participation (COP). This new issue has fixed interest rates and bonds cannot be called prior to October 1, 2023. The bonds will be paid according to the debt service schedule. As with the previous 2005 COPs, Development Impact Fees (DIF) will continue to fund 87.25% of the debt service, with the General Fund contributing the remaining 12.75%. As of FY 2021-22, the General Fund has prefunded the remaining share of General Fund contributions in order to build upon reserves. The next arbitrage rebate calculation will be performed October 2023 (FY 2022-23).

If needed, the General Fund will continue to provide a loan to DIF so that the required contribution for the annual debt service can be made. This is a loan that is administered separately from the Civic Plaza debt issue.

DEBT SERVICE**INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)****City – 2014 Development Impact Fees (DIF) Public Services/City Hall Facilities – Loan from General Fund**

Purpose/History: As referenced in the City – 2013 Civic Plaza Refunding Lease Revenue Bond debt, Development Impact Fee (DIF) Public Services contributes 87.25% of the annual debt service for the City Hall building financed by the Civic Plaza bonds. Beginning in FY 2014-15, the DIF Public Services Fund did not have sufficient cash to fully fund the 87.25% contribution. Therefore, with the adoption of the FY 2014-15 Budget, a loan from the General Fund to DIF was needed in order for DIF to make the needed contribution to pay the debt service on the bonds. The loan amount will increase annually until the DIF Public Services Fund has sufficient cash to make the full 87.25% contribution to the debt service fund.

Original Principal Amount: \$65,840*

*Note: During FY 2014-15, the initial loan amount was \$65,840 but was increased by \$88,680 to \$154,520 due to an extension of the "Development Impact Fee Reduction Program".

Principal Outstanding Balance as of:

July 1, 2019	\$2,650,324
July 1, 2020	\$3,146,324
July 1, 2021	\$3,703,324
Estimated July 1, 2022	\$4,173,324

Note - Accretion of the loan by fiscal year:

<u>Fiscal Year</u>	<u>Accretion</u>	<u>Outstanding at 6/30</u>
2013-14		\$ 0
2014-15	\$154,520	\$ 154,520
2015-16	\$677,584	\$ 832,104
2016-17	\$688,533	\$1,520,637
2017-18	\$479,687	\$2,000,324
2018-19	\$650,000	\$2,650,324
2019-20	\$496,000	\$3,146,324
2020-21	\$557,000	\$3,703,324
2021-22	*\$470,000	\$4,173,324
2022-23	\$0	\$4,173,324

*Note – FY 2021-22 Budgeted accretion of \$870,000 less end of year loan repayment of \$400,000, for a net accretion of \$470,000.

Interest Rate: Variable (Quarterly based upon Local Agency Investment Fund)

Maturity Date: Ongoing until sufficient DIF funds are available

Funding Sources: DIF – Public Services/City Hall Facilities

	2019-20	2020-21	2021-22	2021-22	2022-23
<u>Payment Amount</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Budget</u>
Principal Amount	\$ 0	\$ 0	\$ 0	\$400,000	\$ 0
Interest Amount	59,289	19,270	85,000	17,350	85,000
Admin/Other Costs	0	0	0	0	0
Total	\$59,289	\$19,270	\$85,000	\$417,350	\$85,000

DEBT SERVICE**INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)****City – 2014 Development Impact Fees (DIF) Public Services/City Hall Facilities – Loan from General Fund (Continued)****Analysis and Recommendation**

Repayment of this debt obligation occurs as soon as sufficient DIF – Public Services funds are available.

Due to the historical uncertainty in the timing of the receipt of DIF fees for projects in the development process, an increase of \$870,000 was budgeted in FY 2021-22 for the General Fund Loan to DIF 2018 City Hall, for a cumulative loan amount of \$4,573,324 through FY 2021-22. Based upon FY 2021-22 DIF revenues, funding was available to repay \$400,000 to the General Fund at year-end FY 2021-22, while also leaving the fund with sufficient reserves to make the required FY 2022-23 debt service contribution without the need for assistance from the General Fund in FY 2022-23. Depending upon the level of DIF City Hall Facilities revenue in the future, additional loans from the General Fund may be needed in future years.

DEBT SERVICE**INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)****City – Rancho Road Interchange Loan from SBCTA**

Purpose/History: In April 2014, the City entered into a Construction Cooperative Agreement with the San Bernardino Associated Governments (SANBAG), which is now known as San Bernardino County Transportation Authority (SBCTA), for the construction and financing of the Rancho Road Interchange, and the related Term Loan Agreement was approved by the City Council on May 1, 2018. These agreements identify the funding responsibility as (42.5%) SBCTA share and (57.5%) the City's share, in addition to the City's responsibility for 100% of SBCTA management and oversight costs.

These agreements specify that the City's portion of the project cost is due at completion of the project and any amounts unpaid at that time would be converted to a loan to the City by SBCTA. After SBCTA's final reconciliation, the City's obligation was determined to be \$18,762,403.05. This ten (10) year loan includes interest calculated at the Local Agency Investment Fund (LAIF) rate, with the first payment due by March 15, 2019 and subsequent payments due each March 15th thereafter. The repayment source is Streets Development Impact Fees (DIF). In the event that there are insufficient Streets DIF funds available to pay the annual loan installment, SBCTA will withhold funds from the City's Measure I allocation. Any withholding from Measure I related to the loan agreement would create a loan between Measure I and Streets DIF that would be repaid by DIF.

Original Principal Amount: \$18,762,403.05

Principal Outstanding Balance as of:

July 1, 2019	\$16,886,163
July 1, 2020	\$15,009,922
July 1, 2021	\$13,133,682
Estimated July 1, 2022	\$11,257,442

*Note – Actual amount of the City's obligation was not determined by SBCTA until FY 2017-18 and approved by the City Council on May 1, 2018.

Interest Rate: Variable; at the Local Agency Investment Fund (LAIF) rate

Maturity Date: Annual payments beginning March 2019, with full repayment expected March 2028.

Funding Sources: Streets Development Impact Fee (DIF). In the event that Streets DIF funds are insufficient to pay the annual loan installment, SBCTA will withhold funds from the City's Measure I allocation. This withholding from Measure I will create a loan between Measure I and Streets DIF that will be repaid from Street DIF revenues.

<u>Payment Amount</u>	<u>2019-20 Actual</u>	<u>2020-21 Actual</u>	<u>2021-22 Budget</u>	<u>2021-22 Revised</u>	<u>2022-23 Budget</u>
Principal Amount	\$1,876,240	\$1,876,240	\$1,876,240	\$1,876,240	\$1,876,240
Interest Amount	416,244	186,499	394,010	40,715	394,010
Admin/Other Costs	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	\$2,292,484	\$2,062,739	\$2,270,250	\$1,916,955	\$2,270,250

DEBT SERVICE

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

City – Ranchero Road Interchange Loan from SBCTA (Continued)

****Note** – Per the SBCTA Term Loan Agreement and Amendment I, the first installment payment (occurring during FY 2018-19) includes interest accrued from 9/19/17 (date of final project cost reconciliation) through 12/31/18. Future interest payments will be made annually.

Analysis and Recommendation

Annual payments began March 2019, with full repayment expected March 2028.

DEBT SERVICE**INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)****Water District - 1998A Variable Rate Lease Revenue Refunding Bonds (Taxable)**

Purpose/History: On July 2, 1998, the Water District issued 1998A revenue refunding bonds to refund the 1991 \$17,675,000 Certificates of Participation (COP) that were issued June 1, 1991. The 1991 COPs were issued to refund earlier 1990 COP. The 1990 COPs were being used to fund improvements to the District's Water Facilities to replace approximately 65 miles of deteriorating 4, 6, and 8 inch steel water pipeline, as well as refund prior indebtedness of the District.

Original Principal Amount: \$18,040,000

Principal Outstanding Balance as of:

July 1, 2019	\$6,410,000
July 1, 2020	\$5,535,000
July 1, 2021	*\$ 0

*Note – The 1998A Bonds were paid in full on November 2, 2020.

Note: For financial statement purposes, the bond discount and the difference between the reacquisition price and net carrying value of the 1991 COPs have been deferred and are amortized over the remaining life of the bonds.

Interest Rate: Variable. During FY 2019-20, the 5.96% fixed rate \$10,000,000 swap agreement concluded, resulting in a variable rate for the remaining term of the bonds.

Maturity Date: Original maturity June 1, 2026. The bonds were paid in full on November 2, 2020.

Funding Source: Hesperia Water District – Taxes and User Fees

<u>Payment Amount</u>	2019-20 <u>Actual</u>	2020-21 <u>Actual</u>	2021-22 <u>Budget</u>	2021-22 <u>Revised</u>	2021-22 <u>Budget</u>
Principal Amount	\$ 875,000	*\$5,535,000	\$ 0	\$ 0	\$ 0
Interest Amount	413,944	4,535	0	0	0
Admin/Other Costs	<u>114,097</u>	<u>63,250</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	\$1,403,041	\$5,602,785	\$ 0	\$ 0	\$ 0

*Note – The 1998A Bonds were paid in full on November 2, 2020.

Note: Budgetary Basis Adjustment – For budgetary purposes the principal payments are reflected in the actual columns, whereas the Annual Comprehensive Financial Report reflects a reduction in the liability. Also, the Annual Comprehensive Financial Report shows the interest accrual, as well as the amortization of discounts and deferred charges, whereas the budget does not.

Analysis and Recommendation

The 1998A Bonds were paid in full on November 2, 2020.

DEBT SERVICE**INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)****Water – 2016 State Revolving Fund (SRF) Loan**

Purpose/History: On December 15, 2015, the Water District Board of Directors approved an Installment Sale Agreement with the California State Water Resources Control Board to finance the construction of a reclaimed water pipeline distribution system. The District received notification of State approval on September 28, 2016. Of the \$14,673,750 requested, the agreement provides for a \$4,727,337 Grant, with the remaining \$9,946,413 in the form of a loan at a 1% interest rate. Interest accrued beginning with the first disbursement of funds, and repayment of principal and interest began one year after completion of construction (January 28, 2021). Ultimately, the project required loaned funds amounting to \$6,012,919 and accrued interest of \$47,655.28, for a total loan of \$6,060,574.28.

Original Principal Amount: \$6,060,574.28

Principal Outstanding Balance as of:

July 1, 2019	\$4,455,704
July 1, 2020	\$6,060,574
July 1, 2021	\$5,881,331
Estimated July 1, 2022	\$5,705,509

Interest Rate: 1%

Maturity Date: January 28, 2050

Funding Source: Pledge of Water District Net Revenues

<u>Payment Amount</u>	<u>2019-20 Actual</u>	<u>2020-21 Actual</u>	<u>2021-22 Budget</u>	<u>2021-22 Revised</u>	<u>2022-23 Budget</u>
Principal Amounts	\$ 0	\$179,243	\$175,823	\$175,823	\$177,581
Interest Amount	0	55,393	58,813	58,813	57,055
Admin/Other Costs	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	\$ 0	\$234,636	\$234,636	\$234,636	\$234,636

Note: Budgetary Basis Adjustment – For budgetary purposes the principal payments are reflected in the actual columns, whereas the Annual Comprehensive Financial Report reflects a reduction in the liability. Also, the Annual Comprehensive Financial Report shows the interest accrual, whereas the budget does not.

Analysis and Recommendation:

The loan will be repaid according to the debt service schedule.

DEBT SERVICE**COMPUTATION OF LEGAL DEBT MARGIN**

The State of California Government Code §43605 states “A city shall not incur an indebtedness for public improvements which exceeds in the aggregate 15 percent of the assessed value of all real and personal property of the city. Within the meaning of this section “indebtedness” means bonded indebtedness of the city payable from the proceeds of taxes levied upon taxable property in the City”. The computation of the City’s legal debt margin is shown below.

	2018-19 Actual	2019-20 Actual	2020-21 Actual	2021-22 Estimate
Total assessed value of all real and personal property	\$ 6,387,712,389	\$ 6,808,647,581	\$ 7,233,521,171	\$ 7,522,862,018
Debt limit percentage	15.00%	15.00%	15.00%	15.00%
Total debt limit	958,156,858	1,021,297,137	1,085,028,176	1,128,429,303
Amount of debt applicable to debt limit	0	0	0	0
Legal debt margin	\$ 958,156,858	\$ 1,021,297,137	\$ 1,085,028,176	\$ 1,128,429,303
Percent of Debt Limit Authorized	0%	0%	0%	0%

Source: City of Hesperia, Management Services Department
San Bernardino County Assessor

FUND BALANCE SUMMARY

- *Overview and Summary*
- *List of Funds*
- *Fund Descriptions*
- *Ending Fund Balances 10 Year Trends*
- *2022-23 Budget - Balancing and Fund Balance Summary - By Major Grouping*
- *2022-23 Budget - Balancing and Fund Balance Summary - By Individual Funds*
- *Fund Balance Summaries by Fund*
- *Total All Funds*

OVERVIEW

The Fund Balance Summary is the primary balancing mechanism used in the preparation of the budget. This section displays the projected fund balance for each budgeted fund presented in the Fiscal Year 2022-23 Budget. Each page presents the budgeted revenues and other resources that are anticipated to be available to fund the budgeted expenditures and other uses of a particular fund. Budgeted Reserves are occasionally required to finance some of a fund's planned expenditures and, where appropriate, comments are noted. The fund balance portion of each fund's actual columns correspond to the City's most recent Annual Comprehensive Financial Report.

SUMMARY

The Fund Balance section on each page displays the fiscal period's beginning balance, a deduction for the use of any reserves, an increase for the surplus of resources over uses, and finally the period's ending balance. Occasionally, a fund will expend resources in advance of a subsequent reimbursement, thus producing a temporary negative ending fund balance condition.

Occasionally a fund will draw on reserves, which were budgeted for a specific purpose, even though total resources will exceed total uses. This is done to acknowledge that the budgeted expenditure is not being funded by the current year's operating revenue but, instead, by a prior year(s) savings (when resources exceed uses), which is what fund balance represents.

For the 2022-23 Budget June 30th Ending Balance, some funds are reporting an anticipated negative fund balance. A brief explanation for each negative fund balance is provided on the individual fund page.

Often, the fund balance of a fund will change by 10% or more for various factors. With the exception of the General Fund, listed below are the major funds that reflect a fund balance change of more than 10%.

	2021-22 Revised	2022-23 Budget	Percent Change
100 General Fund	\$ 22,105,355	\$ 22,279,934	1%
263 Streets Maintenance	\$ 289,130	\$ 59,232	-80%
<i>Planned reduction of reserves.</i>			
701 Water Capital	\$ (1,470,291)	\$ (1,320,291)	-17%
<i>Change of Fund Balance is due to contributions from Water Operating.</i>			
711 Sewer Capital	\$ 5,950,059	\$ 2,663,859	-66%
<i>Decrease due to capital projects including sewer line replacement and I-15 corridor.</i>			

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FUND DESCRIPTIONS

For budgeting purposes the City's funds are grouped by functional classifications. These classifications are General City Operations and Maintenance; Community Development Block Grant (CDBG); Community Development Commission; Hesperia Housing Authority; Street Related; Other Transportation Related; Facilities; Other City Related; Water District; and Fire District.

The City of Hesperia budgets for revenues and expenditures in the following Governmental fund types:

The **General Fund** accounts for all financial resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund.

The **Special Revenue** funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes.

The **Debt Service** funds are used to account for the accumulation of resources and the payment of general obligation bond principal and interest from governmental resources.

The **Capital Project** funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

In addition, the City of Hesperia budgets for Revenue and Expenditure in the following Proprietary fund type:

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the City Council is that the costs of providing goods or services to the general public, on a continuing basis, be financed or recovered primarily through user charges.

GENERAL FUND

General Fund (100) – This fund accounts for the majority of financial resources and uses of the City such as Legislative, Administrative, Community Development, Police, and Capital expenditures.

PENSION OBLIGATION TRUST

Pension Obligation Trust (105) – This fund accounts for the financial resources held for the purpose of funding the City's future employer pension contribution obligations to CalPERS.

COMMUNITY DEVELOPMENT COMMISSION

Community Development Commission Administration (170) – This Special Revenue fund that previously accounted for the City's ongoing economic development efforts.

HESPERIA HOUSING AUTHORITY

Hesperia Housing Authority (370) – This Special Revenue fund accounts for the City's housing development formerly overseen by the HCRA's Low/Mod fund and the outstanding loans to various housing projects.

VVEDA Housing Authority (371) – This Special Revenue fund accounts for the VVEDA (Victor Valley Economic Development Authority) housing Low/Mod function.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS

CDBG Administration (251) – This Special Revenue fund accounts for the receipts and expenditures of the City's entitlements under Federal Community Development Block Grant (CDBG) programs of the US Department of Housing and Urban Development (HUD).

FUND DESCRIPTIONS (Continued)**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS (Continued)**

CDBG Home Grants (252) – This Special Revenue fund accounts for miscellaneous Federal and State grants requiring segregated fund accounting for CDBG grants of the Home Investment Partnerships Program (HOME).

CDBG Revolving Loan (253) – This Special Revenue fund accounts for the Section 108 loan proceeds from the Federal government (HUD) used to assist with business expansion within the City.

CDBG Neighborhood Stabilization Program (257) – This Special Revenue fund accounts for the federal grant used to purchase, rehabilitate, and resell abandoned and foreclosed homes within the City.

CDBG-CV Cares Act (258) – This Special Revenue fund accounts for reimbursements received from Housing and Urban Development (HUD) pursuant to the City's Community Development Block Grant Program related to the COVID-19 Cares Act (CDBG-CV Cares Act).

STREETS MAINTENANCE

Public Works Street Maintenance (263) – This Special Revenue fund accounts for funds expended to repair and maintain the City's streets.

STREETS & STORM DRAINAGE CAPITAL IMPROVEMENT PROJECTS (CIP) FUNDS

Measure I Renewal (204) – This Special Revenue fund accounts for the receipt of voter-approved renewal of Measure I tax (½ cent sales tax) revenue relating to the relief of traffic congestion through maintenance and upkeep of streets and highways.

Gas Tax (205) – This Special Revenue fund accounts for receipts and expenditures of money apportioned by the State and Highway Code §'s 2105, 2106, 2107, and 2107.5. Gas Tax monies can only be used to construct and maintain streets and highways.

Gas Tax Swap (206) – This Special Revenue fund accounts for the replacement revenue from the State for Proposition 42, the Traffic Congestion Relief moneys received into fund #250. This is now known as State and Highway Code §'s 2103 and has all the same conditions as the regular Gas Tax monies.

Local Transportation Fund (LTF) Article 8 (207) – This Special Revenue fund accounts for the ¼ cent of the 8¾ cent sales tax which, in turn, are expended for the City's participation in the Victor Valley Transit Authority and maintenance of streets and roads in accordance with AB 325.

Gas Tax RMRA (209) – This Special Revenue fund accounts for receipts and expenditures of money apportioned by the Road Repair and Accountability Act of 2017 (SB 1) beginning in November 2017. Gas Tax monies can only be used to repair and maintain streets and highways.

Development Impact – Streets (300) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's streets.

Development Impact – Storm Drainage (301) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's storm drains.

Development Impact 2018 – Streets (306) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's streets.

Development Impact 2018 – Drainage (307) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's storm drains.

FUND DESCRIPTIONS (Continued)**STREETS & STORM DRAINAGE CAPITAL IMPROVEMENT PROJECTS (CIP) FUNDS (Continued)**

DIF A-04 Drainage (313) – This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's storm drains.

City Streets Projects (504) – This Capital Project fund accounts for funds designated for various streets and storm drainage related capital projects throughout the City funded primarily by grants.

OTHER TRANSPORTATION RELATED FUNDS

Air Quality Management (254) – This Special Revenue fund accounts for receipts from the Mojave Desert Air Quality Management District (AQMD) used for the purpose of reducing air pollution from motor vehicles.

OTHER CITY RELATED FUNDS

AB 3229 Supplemental Law (255) – This Special Revenue fund accounts for State grant funds used to enhance policing services.

Environmental Programs (256) – This Special Revenue fund accounts for State grant funds used to enhance recycling efforts of beverage containers in the community.

American Rescue Plan Grant (261) – This Special Revenue fund accounts for Federal grant funds to address the negative impacts caused by COVID-19, replace lost revenue, and invest in water, sewer, and broadband infrastructure.

Disaster Preparedness Grant (260) – This Special Revenue fund accounts for State grant funds used to prepare City staff for quick and correct techniques for proper response and assistance to the citizens in times of emergencies.

Development Impact – Fire (302) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's Fire Department with expanded facilities and equipment.

Development Impact – Police (303) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's Police Department with expanded facilities and equipment.

Development Impact – Public Services (304) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's facilities to better serve the growing populace.

Development Impact 2018 – Fire (308) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's Fire Department with expanded facilities and equipment.

Development Impact 2018 – City Hall (309) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's facilities to better serve the growing populace.

FUND DESCRIPTIONS (Continued)**OTHER CITY RELATED FUNDS (Continued)**

Development Impact 2018 – Animal Control (310) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's facilities to better serve the growing populace.

Development Impact 2018 – Records Storage (311) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's facilities to better serve the growing populace.

Development Impact 2018 – Police (312) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's Police Department with expanded facilities and equipment.

Water Rights Debt Service (402) – This Debt Service fund accounts for debt service payments on the City's 2012 Bonds used to purchase the water rights of the former Rancho Las Flores.

2013 Civic Plaza Refinancing (403) – This Debt Service fund accounts for debt service payments on the City's 2013 Bonds used to refinance the 2005 COPs (Certificates of Participation) that financed the Civic Plaza.

WATER DISTRICT FUNDS

Water Operations (700) – This Enterprise fund accounts for the operation and maintenance of the Hesperia Water District's operations, which is funded by user charges and other fees.

Water Capital (701) – This Enterprise fund accounts for the expenditures needed to expand or repair the Hesperia Water District's system and the revenues required to fund those expenditures.

Water Rehabilitation and Replacement (703) – This Enterprise fund accounts for operating reserves held for the purpose of having funds available to make unanticipated water system repairs or line replacements.

Water Contamination Mitigation (704) – This Enterprise fund accounts for operating reserves held for the purpose of mitigating the costs of well contamination.

Sewer Operations (710) – This Enterprise fund accounts for the operation and maintenance of the Hesperia Water District's system, which is funded by user charges and other fees.

Sewer Capital (711) – This Enterprise fund accounts for the expenditures needed to expand or repair the Hesperia Water District's system and the revenues required to fund those expenditures.

Sewer Rehabilitation & Replacement (713) – This Enterprise fund accounts for operating reserves held for the purpose of having funds available to make unanticipated sewer system repairs or line replacements.

Reclaimed Water Operations (720) – This Enterprise fund accounts for the revenues and expenditures of operating the Water District's reclaimed water system.

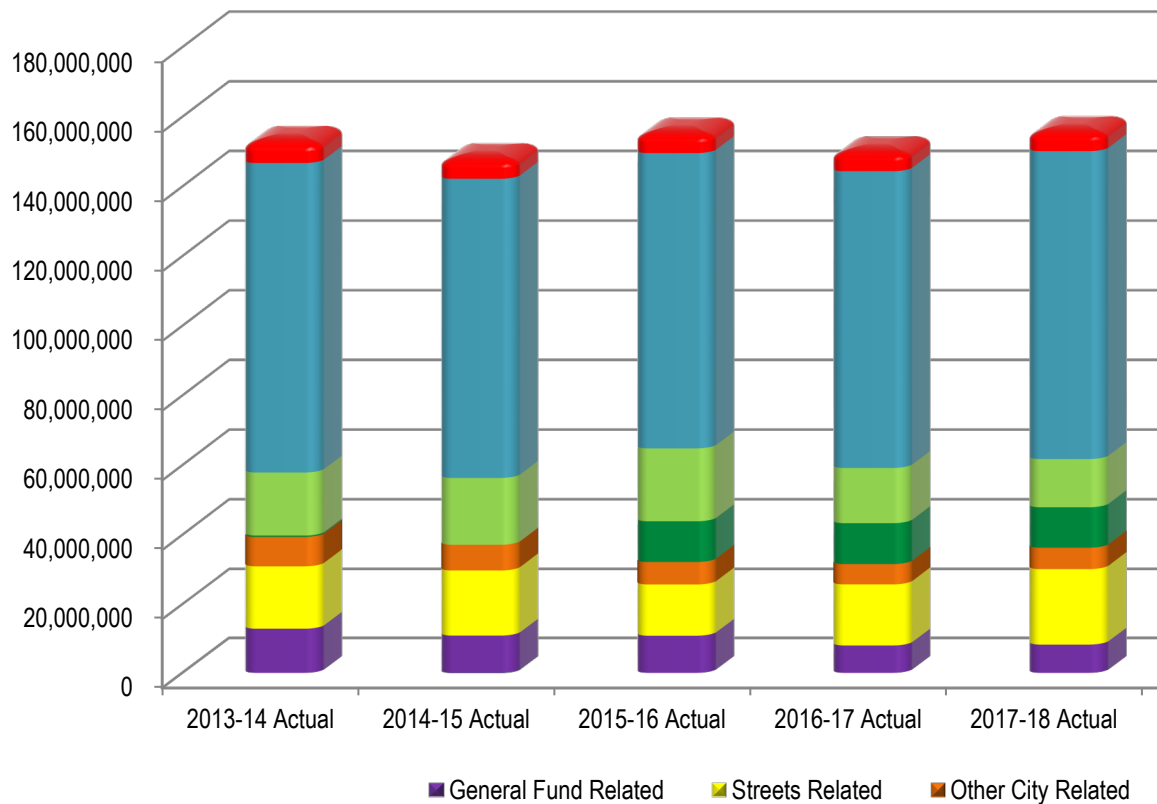
FIRE DISTRICT FUNDS

HFPD PERS (210) – This Special Revenue fund accounts for revenues from other revenue sources and for expenditures relating to the Hesperia Fire Protection District's CalPERS obligations.

FUND BALANCE SUMMARY

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City of Hesperia
Ending Fund Balances
10 Year Trends

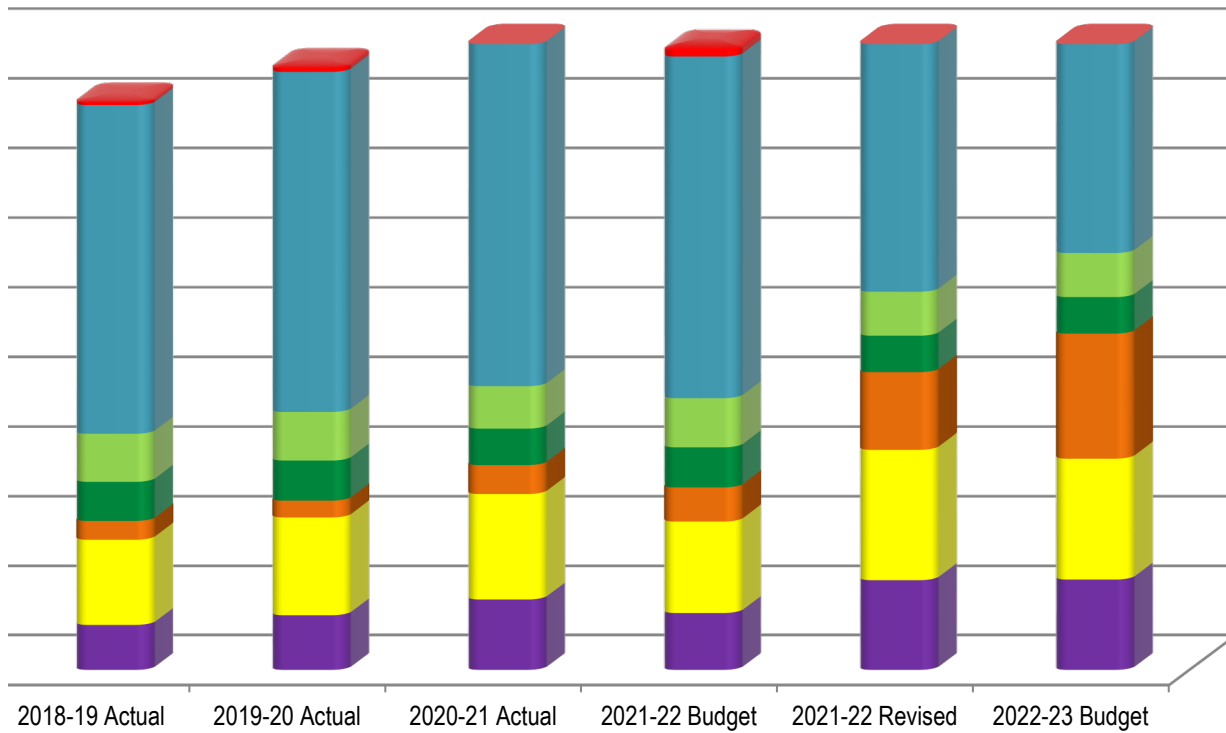


	2013-14	2014-15	2015-16	2016-17	2017-18
	Actual	Actual	Actual	Actual	Actual
General Fund Related	\$ 12,851,103	\$ 10,847,900	\$ 10,814,421	\$ 7,971,105	\$ 8,227,357
Streets Related	18,103,798	18,916,583	14,911,395	17,773,765	21,927,026
Other City Related	8,451,489	7,384,059	6,475,441	5,859,633	6,144,809
Community Development Commission	380,448	(4,300)	11,679,726	11,737,518	11,612,099
Hesperia Housing Authority	18,105,235	19,189,097	20,935,901	15,859,770	13,847,959
Water District	88,851,308	85,879,522	84,785,857	85,195,662	88,393,737
Fire District	6,397,153	5,930,913	5,843,085	5,711,532	5,733,087
June 30, Ending Fund Balance	\$ 153,140,534	\$ 148,143,774	\$ 155,445,826	\$ 150,108,985	\$ 155,886,074

The June 30, Ending Fund Balance on pages I - 12 through I - 23 includes the non-spendable assets of funds. The Fund Balance Summary on pages I - 24 through I - 73 show calculations without the non-spendable assets where applicable.

FUND BALANCE SUMMARY

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■ Community Development Commission
 ■ Hesperia Housing Authority
 ■ Water District
 ■ Fire District

2018-19 Actual	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
\$ 13,080,387	\$ 15,892,307	\$ 20,480,168	\$ 16,548,709	\$ 26,105,355	\$ 26,279,934
24,639,512	28,234,263	30,368,559	26,394,401	37,427,495	34,723,856
5,417,285	4,834,874	8,309,849	9,808,726	22,304,990	35,907,862
11,214,016	11,501,448	10,464,469	11,501,450	10,464,469	10,464,470
13,807,441	13,961,147	12,192,942	14,126,395	12,622,544	12,671,374
94,359,100	97,613,128	102,736,670	98,064,740	109,340,731	108,614,900
1,296,025	1,824,291	3,077,394	3,075,811	3,119,221	3,127,257
\$ 163,813,766	\$ 173,861,459	\$ 187,630,051	\$ 179,520,232	\$ 221,384,805	\$ 231,789,653

Funds included in detail pages I - 24 through I - 73:

General Fund Related - 100, 105

Economic Development - 170, 370, 371

Streets Related - 204, 205, 206, 207, 209, 254, 263, 300, 301, 306, 307, 504

Other City Funds - 251, 252, 253, 255, 256, 257, 258, 260, 261, 302, 303, 304, 308, 309, 310, 311, 312, 313, 402, 403 Water

District - 700, 701, 703, 704, 710, 711, 713, 720

Fire District - 210

FUND BALANCE SUMMARY

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2022-23 Budget - Balancing and Fund Balance Summary - By Major Grouping

	General Fund Related	C.D.B.G.	Community Development Commission	Housing Authority	Streets Maintenance
RESOURCES					
Revenue	\$ 44,295,907	\$ 1,528,620	\$ 0	\$ 121,416	\$ 1,944
Bond/Loan Proceeds	0	0	0	0	0
Transfers In	200,000	0	0	0	3,745,794
Transfers Out	(2,572,890)	0	0	0	0
Budgeted Reserves	0	0	0	0	229,898
Total Resources	\$ 41,923,017	\$ 1,528,620	\$ 0	\$ 121,416	\$ 3,977,636
EXPENDITURES					
City Council	\$ 798,121	\$ 0	\$ 0	\$ 0	\$ 0
City Manager	3,918,794	0	0	0	0
Management Services	6,554,383	0	0	0	0
Economic Development	371,111	1,438,687	0	72,586	0
Development Services	0				
Community Development	2,182,132	0	0	0	0
Code Compliance	4,783,822	0	0	0	0
Public Works	2,326,289	0	0	0	3,977,636
Water Operations	0	0	0	0	0
Sewer Operations	0	0	0	0	0
Total Development Services	\$ 9,292,243	\$ 0	\$ 0	\$ 0	\$ 3,977,636
Capital Improvement Projects					
Capital Improvements - Streets & Storm Drain	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvements - City Facilities	200,000	0	0	0	0
Capital Improvements - Water	0	0	0	0	0
Capital Improvements - Sewer	0	0	0	0	0
Total Capital Improvement Projects	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 0
Police	20,613,786	0	0	0	0
Fire District	0	0	0	0	0
Other Transportation & City Related Funds	0	0	0	0	0
Total Expenditures	\$ 41,748,438	\$ 1,438,687	\$ 0	\$ 72,586	\$ 3,977,636
Establishment of Reserve Balances	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	\$ 174,579	\$ 89,933	\$ 0	\$ 48,830	\$ 0
FUND BALANCE					
July 1, 2021 Estimated Beginning Balance	\$ 26,105,355	\$ 3,696,862	\$ 10,464,470	\$ 12,622,544	\$ 289,130
Reserves Used	0	0	0	0	(229,898)
Established Reserves	0	0	0	0	0
Difference Total Resources	174,579	89,933	0	48,830	0
June 30, 2022 Estimating Ending Balance	\$ 26,279,934	\$ 3,786,795	\$ 10,464,470	\$ 12,671,374	\$ 59,232

Fund Groupings: General Fund Related: 100, 105; CDBG: 251, 252, 253, 257, & 258; Community Development Commission 170; Housing Authority 370 & 371;

Streets CIP Funds: 204, 205, 206, 207, 209, 300, 301, 306, 307, & 504

FUND BALANCE SUMMARY

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2022-23 Budget - Balancing and Fund Balance Summary - By Major Grouping

Streets CIP Funds	Other Transportation	Other City Related	Water District	Fire District	Total
\$ 48,209,957	\$ 61	\$ 14,956,026	\$ 34,888,432	\$ 8,036	\$ 144,010,399
0	0	0	0	0	0
0	0	2,210,878	3,555,000	1,130,815	10,842,487
(3,745,794)	0	(968,803)	(3,555,000)	0	(10,842,487)
8,932,479	0	110,912	3,815,097	0	13,088,386
\$ 53,396,642	\$ 61	\$ 16,309,013	\$ 38,703,529	\$ 1,138,851	\$ 157,098,785
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 798,121
0	0	66,156	0	0	3,984,950
0	0	2,323,225	0	0	8,877,608
0	0	0	0	0	1,882,384
0	0	0	0	0	2,182,132
0	0	0	0	0	4,783,822
0	0	0	0	0	6,303,925
0	0	0	21,876,021	0	21,876,021
0	0	0	6,068,241	0	6,068,241
\$ 0	\$ 0	\$ 0	\$ 27,944,262	\$ 0	\$ 41,214,141
\$ 46,196,744	\$ 0	\$ 952,000	\$ 0	\$ 0	\$ 47,148,744
0	0	0	0	0	200,000
0	0	0	3,825,000	0	3,825,000
0	0	0	3,845,000	0	3,845,000
\$ 46,196,744	\$ 0	\$ 952,000	\$ 7,670,000	\$ 0	\$ 55,018,744
0	0	0	0	0	20,613,786
0	0	0	0	1,130,815	1,130,815
0	0	85,000	0	0	85,000
\$ 46,196,744	\$ 0	\$ 3,426,381	\$ 35,614,262	\$ 1,130,815	\$ 133,605,549
0	0	0	1,146,888	0	1,146,888
\$ 7,199,898	\$ 61	\$ 12,882,632	\$ 1,942,379	\$ 8,036	\$ 22,346,348
\$ 37,114,332	\$ 23,948	\$ 18,608,210	\$ 109,340,731	\$ 3,119,221	\$ 221,384,803
(8,932,479)	0	(110,912)	(3,815,097)	0	(13,088,386)
0	0	0	1,146,888	0	1,146,888
7,199,898	61	12,882,632	1,942,379	8,036	22,346,348
\$ 35,381,751	\$ 24,009	\$ 31,379,930	\$ 108,614,901	\$ 3,127,257	\$ 231,789,653

Other Transportation Related Funds: 254; Other City Related Funds: 255, 256, 260, 302, 303, 304, 308, 309, 310, 311, 312, 313, 402, 403; Water District: 700, 701, 703, 704, 710, 711, 713, & 720; Fire District: 210

FUND BALANCE SUMMARY

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FUND BALANCE SUMMARY

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2022-23 Budget - Balancing and Fund Balance Summary - By Individual Funds

	General Fund Related		C. D. C.	Hesperia Housing Authority
Fund Number	100	105	170	370
	General Fund	Pension Obligation Trust	Community Development Commission	Hesperia Housing Authority
RESOURCES				
Revenue	\$ 44,295,907	\$ 0	\$ 0	\$ 117,916
Bond/Loan Proceeds	0	0	0	0
Transfers In	200,000	0	0	0
Transfers Out	(2,572,890)	0	0	0
Budgeted Reserves	0	0	0	0
Total Resources	\$ 41,923,017	\$ 0	\$ 0	\$ 117,916
EXPENDITURES				
City Council	\$ 798,121	\$ 0	\$ 0	\$ 0
City Manager	3,918,794	0	0	0
Management Services	6,554,383	0	0	0
Economic Development	371,111	0	0	72,586
Development Services				
Community Development	2,182,132	0	0	0
Code Compliance	4,783,822	0	0	0
Public Works	2,326,289	0	0	0
Water Operations	0	0	0	0
Sewer Operations	0	0	0	0
Total Development Services	\$ 9,292,243	\$ 0	\$ 0	\$ 0
Capital Improvement Projects				
Capital Improvements - Streets & Storm Drainage	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvements - City Facilities	200,000	0	0	0
Capital Improvements - Water	0	0	0	0
Capital Improvements - Sewer	0	0	0	0
Total Capital Improvement Projects	\$ 200,000	\$ 0	\$ 0	\$ 0
Police	20,613,786	0	0	0
Fire District	0	0	0	0
Other Transportation & City Related Funds	0	0	0	0
Total Expenditures	\$ 41,748,438	\$ 0	\$ 0	\$ 72,586
Establishment of Reserve Balances	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	\$ 174,579	\$ 0	\$ 0	\$ 45,330
FUND BALANCE				
July 1, 2021 Estimated Beginning Balance	\$ 22,105,355	\$ 4,000,000	\$ 10,464,470	\$ 10,798,607
Reserves Used	0	0	0	0
Established Reserves	0	0	0	0
Difference Total Resources	174,579	0	0	45,330
June 30, 2022 Estimating Ending Balance	\$ 22,279,934	\$ 4,000,000	\$ 10,464,470	\$ 10,843,937

FUND BALANCE SUMMARY

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2022-23 Budget - Balancing and Fund Balance Summary - By Individual Funds

Fund Number	Hesperia Housing Authority CDBG Funds				
	371	251	252	253	257
	VVEDA Housing Authority	Admin.	HOME	Revolving Loan	NSP
RESOURCES					
Revenue	\$ 3,500	\$ 1,509,086	\$ 10,923	\$ 979	\$ 7,632
Bond/Loan Proceeds	0	0	0	0	0
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources	\$ 3,500	\$ 1,509,086	\$ 10,923	\$ 979	\$ 7,632
EXPENDITURES					
City Council	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
City Manager	0	0	0	0	0
Management Services	0	0	0	0	0
Economic Development	0	1,438,687	0	0	0
Development Services					
Community Development	0	0	0	0	0
Code Compliance	0	0	0	0	0
Public Works	0	0	0	0	0
Water Operations	0	0	0	0	0
Sewer Operations	0	0	0	0	0
Total Development Services	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvement Projects					
Capital Improvements - Streets & Storm Drainage	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvements - City Facilities	0	0	0	0	0
Capital Improvements - Water	0	0	0	0	0
Capital Improvements - Sewer	0	0	0	0	0
Total Capital Improvement Projects	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Police	0	0	0	0	0
Fire District	0	0	0	0	0
Other Transportation & City Related Funds	0	0	0	0	0
Total Expenditures	\$ 0	\$ 1,438,687	\$ 0	\$ 0	\$ 0
Establishment of Reserve Balances	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	\$ 3,500	\$ 70,399	\$ 10,923	\$ 979	\$ 7,632
FUND BALANCE					
July 1, 2021 Estimated Beginning Balance	\$ 1,823,937	\$ 90,673	\$ 353,984	\$ 370,657	\$ 2,881,548
Reserves Used	0	0	0	0	0
Established Reserves	0	0	0	0	0
Difference Total Resources	3,500	70,399	10,923	979	7,632
June 30, 2022 Estimating Ending Balance	\$ 1,827,437	\$ 161,072	\$ 364,907	\$ 371,636	\$ 2,889,180

FUND BALANCE SUMMARY

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2022-23 Budget - Balancing and Fund Balance Summary - By Individual Funds

CDBG Funds		Streets Capital Improvement Projects (CIP) Funds					
258	263	204	205	206	207	209	
	P.W.						
CV Cares Act	Streets Maintenance	Measure I Renewal	Gas Tax	Gas Tax Swap	LTF Article 8	Gas Tax RMRA	
\$ 0	\$ 1,944	\$ 3,598,916	\$ 1,854,203	\$ 947,632	\$ 877,402	\$ 2,193,113	
0	0	0	0	0	0	0	
0	3,745,794	0	0	0	0	0	
0	0	(1,750,000)	(1,400,000)	(595,794)	0	0	
0	229,898	0	0	0	0	0	
\$ 0	\$ 3,977,636	\$ 1,848,916	\$ 454,203	\$ 351,838	\$ 877,402	\$ 2,193,113	
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
0	3,977,636	0	0	0	0	0	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
\$ 0	\$ 3,977,636	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
\$ 0	\$ 0	\$ 1,652,933	\$ 0	\$ 0	\$ 248,800	\$ 1,998,500	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
\$ 0	\$ 0	\$ 1,652,933	\$ 0	\$ 0	\$ 248,800	\$ 1,998,500	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
0	0	0	0	0	0	0	
\$ 0	\$ 3,977,636	\$ 1,652,933	\$ 0	\$ 0	\$ 248,800	\$ 1,998,500	
0	0	0	0	0	0	0	
\$ 0	\$ 0	\$ 195,983	\$ 454,203	\$ 351,838	\$ 628,602	\$ 194,613	
\$ 0	\$ 289,130	\$ 8,315,154	\$ 1,348,070	\$ 1,144,810	\$ 2,310,649	\$ 2,852,865	
0	(229,898)	0	0	0	0	0	
0	0	0	0	0	0	0	
0	0	195,983	454,203	351,838	628,602	194,613	
\$ 0	\$ 59,232	\$ 8,511,137	\$ 1,802,273	\$ 1,496,648	\$ 2,939,251	\$ 3,047,478	

FUND BALANCE SUMMARY

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2022-23 Budget - Balancing and Fund Balance Summary - By Individual Funds

Fund Number	Streets CIP Funds				
	300	301	306	307	504
	Development Impact - Streets	Development Impact - Storm Drain	Development Impact 2018 - Streets	Development Impact 2018 - Drainage	City Streets CIP
RESOURCES					
Revenue	\$ 148,890	\$ 27,358	\$ 11,055,223	\$ 1,032,902	\$ 26,474,318
Bond/Loan Proceeds	0	0	0	0	0
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Budgeted Reserves	54,710	1,037,791	7,839,978	0	0
Total Resources	\$ 203,600	\$ 1,065,149	\$ 18,895,201	\$ 1,032,902	\$ 26,474,318
EXPENDITURES					
City Council	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
City Manager	0	0	0	0	0
Management Services	0	0	0	0	0
Economic Development	0	0	0	0	0
Development Services					
Community Development	0	0	0	0	0
Code Compliance	0	0	0	0	0
Public Works	0	0	0	0	0
Water Operations	0	0	0	0	0
Sewer Operations	0	0	0	0	0
Total Development Services	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvement Projects					
Capital Improvements - Streets & Storm Drainage	\$ 203,600	\$ 1,065,149	\$ 12,895,201	\$ 0	\$ 28,132,561
Capital Improvements - City Facilities	0	0	0	0	0
Capital Improvements - Water	0	0	0	0	0
Capital Improvements - Sewer	0	0	0	0	0
Total Capital Improvement Projects	\$ 203,600	\$ 1,065,149	\$ 12,895,201	\$ 0	\$ 28,132,561
Police	0	0	0	0	0
Fire District	0	0	0	0	0
Other Transportation & City Related Funds	0	0	0	0	0
Total Expenditures	\$ 203,600	\$ 1,065,149	\$ 12,895,201	\$ 0	\$ 28,132,561
Establishment of Reserve Balances	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	\$ 0	\$ 0	\$ 6,000,000	\$ 1,032,902	\$ (1,658,243)
FUND BALANCE					
July 1, 2021 Estimated Beginning Balance	\$ 8,022,944	\$ 2,916,947	\$ 13,978,188	\$ 1,471,837	\$ (5,247,131)
Reserves Used	(54,710)	(1,037,791)	(7,839,978)	0	0
Established Reserves	0	0	0	0	0
Difference Total Resources	0	0	6,000,000	1,032,902	(1,658,243)
June 30, 2022 Estimating Ending Balance	\$ 7,968,234	\$ 1,879,156	\$ 12,138,210	\$ 2,504,739	\$ (6,905,374)

FUND BALANCE SUMMARY

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2022-23 Budget - Balancing and Fund Balance Summary - By Individual Funds

Other Transport	Other City Related Funds					
254	255	256	260	261	302	303
		Beverage Recycling Grant	Disaster Preparedness Grant	American Rescue Plan Grant	Development Impact - Fire	Development Impact - Police
AQMD	AB3229					
\$ 61	\$ 237,584	\$ 63,525	\$ 117	\$ 11,732,891	\$ 25,181	\$ 6,205
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	(200,000)	0	0	0	0	0
0	0	2,631	0	0	0	0
\$ 61	\$ 37,584	\$ 66,156	\$ 117	\$ 11,732,891	\$ 25,181	\$ 6,205
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	0	66,156	0	0	0	0
0	0	0	0	0	0	0
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0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0				

FUND BALANCE SUMMARY

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2022-23 Budget - Balancing and Fund Balance Summary - By Individual Funds

Fund Number	Other City Related			
	304	308	309	310
	Development Impact - Public Services	Development Impact 2018 - Fire Suppress	Development Impact 2018 - City Hall	Development Impact 2018 - Animal Control
RESOURCES				
Revenue	\$ 16,537	\$ 1,315,090	\$ 1,196,058	\$ 65,455
Bond/Loan Proceeds	0	0	0	0
Transfers In	0	0	0	0
Transfers Out	0	0	(768,803)	0
Budgeted Reserves	0	0	0	0
Total Resources	\$ 16,537	\$ 1,315,090	\$ 427,255	\$ 65,455
EXPENDITURES				
City Council	\$ 0	\$ 0	\$ 0	\$ 0
City Manager	0	0	0	0
Management Services	0	0	0	0
Economic Development	0	0	0	0
Development Services				
Community Development	0	0	0	0
Code Compliance	0	0	0	0
Public Works	0	0	0	0
Water Operations	0	0	0	0
Sewer Operations	0	0	0	0
Total Development Services	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvement Projects				
Capital Improvements - Streets & Storm Drainage	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvements - City Facilities	0	0	0	0
Capital Improvements - Water	0	0	0	0
Capital Improvements - Sewer	0	0	0	0
Total Capital Improvement Projects	\$ 0	\$ 0	\$ 0	\$ 0
Police	0	0	0	0
Fire District	0	0	0	0
Other Transportation & City Related Funds	0	0	85,000	0
Total Expenditures	\$ 0	\$ 0	\$ 85,000	\$ 0
Establishment of Reserve Balances	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	\$ 16,537	\$ 1,315,090	\$ 342,255	\$ 65,455
FUND BALANCE				
July 1, 2021 Estimated Beginning Balance	\$ 1,462	\$ 1,602,496	\$ (2,910,739)	\$ 203,322
Reserves Used	0	0	0	0
Established Reserves	0	0	0	0
Difference Total Resources	16,537	1,315,090	342,255	65,455
June 30, 2022 Estimating Ending Balance	\$ 17,999	\$ 2,917,586	\$ (2,568,484)	\$ 268,777

FUND BALANCE SUMMARY

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2022-23 Budget - Balancing and Fund Balance Summary - By Individual Funds

Other City Related					Water District	
311	312	313	402	403	700	701
Development Impact 2018 - Records	Development Impact 2018 - Police	Development Impact - A-04 Drainage	Water Rights Acquisition	2013 Civic Plaza Refinancing	Water Operations	Water Capital
\$ 58,510	\$ 22,573	\$ 210,780	\$ 1,454	\$ 4,066	\$ 26,330,124	\$ 2,075,000
0	0	0	0	0	0	0
0	0	0	1,442,075	768,803	0	1,900,000
0	0	0	0	0	(3,555,000)	0
0	0	0	0	108,281	0	0
\$ 58,510	\$ 22,573	\$ 210,780	\$ 1,443,529	\$ 881,150	\$ 22,775,124	\$ 3,975,000
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	0	0	0	0	0	0
0	0	0	1,442,075	881,150	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	21,620,365	0
0	0	0	0	0	0	0
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 21,620,365	\$ 0
\$ 0	\$ 0	\$ 952,000	\$ 0	\$ 0	\$ 0	\$ 0
0	0	0	0	0	0	0
0	0	0	0	0	0	3,825,000
0	0	0	0	0	0	0
\$ 0	\$ 0	\$ 952,000	\$ 0	\$ 0	\$ 0	\$ 3,825,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
\$ 0	\$ 0	\$ 952,000	\$ 1,442,075	\$ 881,150	\$ 21,620,365	\$ 3,825,000
0	0	0	0	0	1,146,888	0
\$ 58,510	\$ 22,573	\$ (741,220)	\$ 1,454	\$ 0	\$ 7,871	\$ 150,000
\$ 69,654	\$ 20,258	\$ 82	\$ 3,077,604	\$ 2,958,242	\$ 79,172,171	\$ (1,470,291)
0	0	0	0	(108,281)	0	0
0	0	0	0	0	1,146,888	0
58,510	22,573	(741,220)	1,454	0	7,871	150,000
\$ 128,164	\$ 42,831	\$ (741,138)	\$ 3,079,058	\$ 2,849,961	\$ 80,326,930	\$ (1,320,291)

FUND BALANCE SUMMARY

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2022-23 Budget - Balancing and Fund Balance Summary - By Individual Funds

Fund Number	Water District			
	703	704	710	711
	Water R & R	Water Contam.	Sewer Operations	Sewer Capital
RESOURCES				
Revenue	\$ 2,400	\$ 3,500	\$ 5,539,344	\$ 558,800
Bond/Loan Proceeds	0	0	0	0
Transfers In	1,375,000	80,000	0	0
Transfers Out	0	0	0	0
Budgeted Reserves	0	0	528,897	3,286,200
Total Resources	\$ 1,377,400	\$ 83,500	\$ 6,068,241	\$ 3,845,000
EXPENDITURES				
City Council	\$ 0	\$ 0	\$ 0	\$ 0
City Manager	0	0	0	0
Management Services	0	0	0	0
Economic Development	0	0	0	0
Development Services				
Community Development	0	0	0	0
Code Compliance	0	0	0	0
Public Works	0	0	0	0
Water Operations	0	0	0	0
Sewer Operations	0	0	6,068,241	0
Total Development Services	\$ 0	\$ 0	\$ 6,068,241	\$ 0
Capital Improvement Projects				
Capital Improvements - Streets & Storm Drainage	\$ 0	\$ 0	\$ 0	\$ 0
Capital Improvements - City Facilities	0	0	0	0
Capital Improvements - Water	0	0	0	0
Capital Improvements - Sewer	0	0	0	3,845,000
Total Capital Improvement Projects	\$ 0	\$ 0	\$ 0	\$ 3,845,000
Police	0	0	0	0
Fire District	0	0	0	0
Other Transportation & City Related Funds	0	0	0	0
Total Expenditures	\$ 0	\$ 0	\$ 6,068,241	\$ 3,845,000
Establishment of Reserve Balances	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	\$ 1,377,400	\$ 83,500	\$ 0	\$ 0
FUND BALANCE				
July 1, 2021 Estimated Beginning Balance	\$ 1,923,231	\$ 2,418,695	\$ 14,320,457	\$ 5,950,059
Reserves Used	0	0	(528,897)	(3,286,200)
Established Reserves	0	0	0	0
Difference Total Resources	1,377,400	83,500	0	0
June 30, 2022 Estimating Ending Balance	\$ 3,300,631	\$ 2,502,195	\$ 13,791,560	\$ 2,663,859

FUND BALANCE SUMMARY

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2022-23 Budget - Balancing and Fund Balance Summary - By Individual Funds

Water District		Fire District	
713	720	210	
Sewer R & R	Water/Sewer Reserves	Fire PERS	Totals
\$ 1,300	\$ 377,964	\$ 8,036	\$ 144,010,399
0	0	0	0
0	200,000	1,130,815	10,842,487
0	0	0	(10,842,487)
0	0	0	13,088,386
\$ 1,300	\$ 577,964	\$ 1,138,851	\$ 157,098,785
\$ 0	\$ 0	\$ 0	\$ 798,121
0	0	0	3,984,950
0	0	0	8,877,608
0	0	0	1,882,384
0	0	0	0
0	0	0	2,182,132
0	0	0	4,783,822
0	0	0	6,303,925
0	255,656	0	21,876,021
0	0	0	6,068,241
\$ 0	\$ 255,656	\$ 0	\$ 41,214,141
\$ 0	\$ 0	\$ 0	\$ 47,148,744
0	0	0	200,000
0	0	0	3,825,000
0	0	0	3,845,000
\$ 0	\$ 0	\$ 0	\$ 55,018,744
0	0	0	20,613,786
0	0	1,130,815	1,130,815
0	0	0	85,000
\$ 0	\$ 255,656	\$ 1,130,815	\$ 133,605,549
0	0	0	1,146,888
\$ 1,300	\$ 322,308	\$ 8,036	\$ 22,346,348
\$ 245,936	\$ 6,780,472	\$ 3,119,221	\$ 221,384,803
0	0	0	(13,088,386)
0	0	0	1,146,888
1,300	322,308	8,036	22,346,348
\$ 247,236	\$ 7,102,780	\$ 3,127,257	\$ 231,789,653

FUND BALANCE SUMMARY

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General Fund Related - Summary (100, 105)

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 37,543,746	\$ 45,175,917	\$ 39,242,430	\$ 45,774,607	\$ 44,295,907
<u>Transfers In</u>					
Fund 100 - General Fund	\$ 0	\$ 0	\$ 0	\$ 4,000,000	\$ 0
Fund 255 - AB 3229 Supplemental Law	246,000	252,000	200,000	200,000	200,000
Fund 303 - DIF-Police	398,400	0	0	0	0
Fund 309 - City Hall Facilities Fund	0	0	0	400,000	0
Total Transfers In	\$ 644,400	\$ 252,000	\$ 200,000	\$ 4,600,000	\$ 200,000
Budgeted Reserves	0	0	267,000	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 38,188,146	\$ 45,427,917	\$ 39,709,430	\$ 50,374,607	\$ 44,495,907
Total Expenditures	\$ 31,982,466	\$ 33,723,601	\$ 36,197,838	\$ 37,287,196	\$ 41,748,438
<u>Transfers Out</u>					
Fund 170 - Community Development Comm.	\$ 430,299	\$ 0	\$ 0	\$ 0	\$ 0
Fund 210 - HFPD PERS	1,394,000	2,226,934	1,043,000	1,043,000	1,130,815
Fund 304 - DIF-Public Services	496,000	0	0	0	0
Fund 309 - DIF 2018-City Hall Facilities	0	557,000	870,000	870,000	0
Fund 402 - 2012 Water Rights Debt Service	1,441,400	3,000,000	1,438,675	1,438,675	1,442,075
Fund 403 - 2005 COP Refinance Debt Service	106,686	1,889,519	110,549	110,549	0
Fund 105 - Pension Obligation Trust	0	0	0	4,000,000	0
Total Transfers Out	3,868,385	7,673,453	3,462,224	7,462,224	2,572,890
Total Expenditures and Transfers Out	\$ 35,850,851	\$ 41,397,054	\$ 39,660,062	\$ 44,749,420	\$ 44,321,328
Difference Total Resources and Expenditures and Transfers Out	\$ 2,337,295	\$ 4,030,863	\$ 49,368	\$ 5,625,187	\$ 174,579
FUND BALANCE					
July 1st Beginning Balance	\$ 13,080,387	\$ 15,892,307	\$ 16,766,341	\$ 20,480,168	\$ 26,105,355
Budgeted Reserves	0	0	(267,000)	0	0
Adjustment For Budgetary Purposes	474,625	556,998	0	0	0
Difference Total Resources and Expenditures and Transfers Out	2,337,295	4,030,863	49,368	5,625,187	174,579
June 30th Ending Balance	\$ 15,892,307	\$ 20,480,170	\$ 16,548,713	\$ 26,105,361	\$ 26,279,942
Less: Section 115 Trust Reserves	0	0	0	4,000,000	4,000,000
June 30th Ending Operating Fund Balance	\$ 15,892,307	\$ 20,480,170	\$ 16,548,713	\$ 22,105,361	\$ 22,279,942

The FY 2018-19 Actual Total Expenditures of \$30,310,065 is higher than the \$29,685,849 total General Fund expenditures as shown in the 'D' section by \$624,215 representing a pass-through a pass-through collection payment due to San Bernardino County Fire Department as part of the LAFCO restructuring process.

Note: Budgetary Basis Adjustment - Transactions related to the Development Impact Fees 2018 - City Hall Facilities Loan from the General Fund are reflected as Transfers In/Out for budget purposes, whereas these transactions are reclassified as 'Advances To/From' in the Annual Comprehensive Financial Report.

Note: The FY 2021-22 Revised includes \$4 million transfer from the General Fund to the Pension Obligation Trust Fund. This transfer is establish a Section 115 trust account to create a funding mechanism for the City's unfunded pension liability.

FUND BALANCE SUMMARY

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General Fund 100

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 37,543,746	\$ 45,175,917	\$ 39,242,430	\$ 45,774,607	\$ 44,295,907
<u>Transfers In</u>					
Fund 255 - AB 3229 Supplemental Law	\$ 246,000	\$ 252,000	\$ 200,000	\$ 200,000	\$ 200,000
Fund 303 - DIF-Police	398,400	0	0	0	0
Fund 309 - City Hall Facilities Fund	0	0	0	400,000	0
Total Transfers In	\$ 644,400	\$ 252,000	\$ 200,000	\$ 600,000	\$ 200,000
Budgeted Reserves	0	0	267,000	0	
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 38,188,146	\$ 45,427,917	\$ 39,709,430	\$ 46,374,607	\$ 44,495,907
Total Expenditures	\$ 31,982,466	\$ 33,723,601	\$ 36,197,838	\$ 37,287,196	\$ 41,748,438
<u>Transfers Out</u>					
Fund 170 - Community Development Comm.	\$ 430,299	\$ 0	\$ 0	\$ 0	\$ 0
Fund 210 - HFPD PERS	1,394,000	2,226,934	1,043,000	1,043,000	1,130,815
Fund 304 - DIF-Public Services	496,000	0	0	0	0
Fund 309 - DIF 2018-City Hall Facilities	0	557,000	870,000	870,000	0
Fund 402 - 2012 Water Rights Debt Service	1,441,400	3,000,000	1,438,675	1,438,675	1,442,075
Fund 403 - 2005 COP Refinance Debt Service	106,686	1,889,519	110,549	110,549	0
Fund 105 - Pension Obligation Trust	0	0	0	4,000,000	0
Total Transfers Out	3,868,385	7,673,453	3,462,224	7,462,224	2,572,890
Total Expenditures and Transfers Out	\$ 35,850,851	\$ 41,397,054	\$ 39,660,062	\$ 44,749,420	\$ 44,321,328
Difference Total Resources and Expenditures and Transfers Out	\$ 2,337,295	\$ 4,030,863	\$ 49,368	\$ 1,625,187	\$ 174,579
FUND BALANCE					
July 1st Beginning Balance	\$ 13,080,387	\$ 15,892,307	\$ 16,766,341	\$ 20,480,168	\$ 22,105,355
Budgeted Reserves	0		(267,000)	0	0
Adjustment For Budgetary Purposes	474,625	556,998	0	0	0
Difference Total Resources and Expenditures and Transfers Out	2,337,295	4,030,863	49,368	1,625,187	174,579
June 30th Ending Balance	\$ 15,892,307	\$ 20,480,168	\$ 16,548,709	\$ 22,105,355	\$ 22,279,934

The FY 2018-19 Actual Total Expenditures of \$30,310,065 is higher than the \$29,685,849 total General Fund expenditures as shown in the 'D' section by \$624,215 representing a pass-through a pass-through collection payment due to San Bernardino County Fire Department as part of the LAFCO restructuring process.

Note: Budgetary Basis Adjustment - Transactions related to the Development Impact Fees 2018 - City Hall Facilities Loan from the General Fund are reflected as Transfers In/Out for budget purposes, whereas these transactions are reclassified as 'Advances To/From' in the Annual Comprehensive Financial Report.

Note: The FY 2021-22 Revised includes \$4 million transfer out to the Pension Obligation Trust Fund. This transfer is establish a Section 115 trust account to create a funding mechanism for the City's unfunded pension liability.

FUND BALANCE SUMMARY

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Pension Obligation Trust Fund 105

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers In</u>					
Fund 100 - General Fund	0	0	0	4,000,000	0
Total Transfers In	0	0	0	4,000,000	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 0	\$ 0	\$ 0	\$ 4,000,000	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 4,000,000	\$ 0
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,000,000
Budgeted Reserves	0	0	0	0	0
Adjustment for Budgetary Purposes	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	0	0	0	4,000,000	0
June 30th Ending Balance	\$ 0	\$ 0	\$ 0	\$ 4,000,000	\$ 4,000,000
Less: Section 115 Trust Reserves	0	0	0	4,000,000	4,000,000
June 30th Ending Operating Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Note: The FY 2021-22 Revised includes \$4 million transfer in from the General Fund. This transfer is establish a Section 115 trust account to create a funding mechanism for the City's unfunded pension liability.

FUND BALANCE SUMMARY

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Measure I - 2010 Renewal Fund 204

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 2,838,702	\$ 3,880,182	\$ 3,588,247	\$ 3,596,588	\$ 3,598,916
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 2,838,702	\$ 3,880,182	\$ 3,588,247	\$ 3,596,588	\$ 3,598,916
Total Expenditures	\$ 1,090,809	\$ 450,829	\$ 1,764,242	\$ 704,736	\$ 1,652,933
Transfers Out					
Fund 263 - Public Works Street Maintenance	1,370,000	1,925,700	1,750,000	1,750,000	1,750,000
Fund 504 - City Streets Projects	28,030	0	0	0	0
Total Transfers Out	1,398,030	1,925,700	1,750,000	1,750,000	1,750,000
Total Expenditures and Transfers Out	\$ 2,488,839	\$ 2,376,529	\$ 3,514,242	\$ 2,454,736	\$ 3,402,933
Difference Total Resources and Expenditures and Transfers Out	\$ 349,863	\$ 1,503,653	\$ 74,005	\$ 1,141,852	\$ 195,983
FUND BALANCE					
July 1st Beginning Balance	\$ 5,319,785	\$ 5,669,649	\$ 7,204,023	\$ 7,173,302	\$ 8,315,154
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	349,863	1,503,653	74,005	1,141,852	195,983
Adjustment for Budgetary Purposes	1		0	0	0
June 30th Ending Balance	\$ 5,669,649	\$ 7,173,302	\$ 7,278,028	\$ 8,315,154	\$ 8,511,137

FUND BALANCE SUMMARY

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Gas Tax Fund 205

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 1,433,762	\$ 1,492,636	\$ 1,551,911	\$ 1,698,292	\$ 1,854,203
<u>Transfers In</u>					
Fund 400 - 2004 Streets Debt Service Fund	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 1,433,762	\$ 1,492,636	\$ 1,551,911	\$ 1,698,292	\$ 1,854,203
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Fund 263 - Public Works Street Maintenance	\$ 1,300,000	\$ 982,146	\$ 1,109,565	\$ 1,109,565	\$ 1,400,000
Fund 400 - Measure I Debt Service	0	0	0	0	0
Total Transfers Out	\$ 1,300,000	\$ 982,146	\$ 1,109,565	\$ 1,109,565	\$ 1,400,000
Total Expenditures and Transfers Out	\$ 1,300,000	\$ 982,146	\$ 1,109,565	\$ 1,109,565	\$ 1,400,000
Difference Total Resources and Expenditures and Transfers Out	\$ 133,762	\$ 510,490	\$ 442,346	\$ 588,727	\$ 454,203
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 115,090	\$ 248,853	\$ 415,368	\$ 759,343	\$ 1,348,070
Budgeted Reserves	1	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	133,762	510,490	442,346	588,727	454,203
June 30th Ending Balance	\$ 248,853	\$ 759,343	\$ 857,714	\$ 1,348,070	\$ 1,802,273

FUND BALANCE SUMMARY

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Gas Tax Swap Fund 206

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 798,583	\$ 670,999	\$ 851,256	\$ 815,890	\$ 947,632
<u>Transfers In</u>					
Fund 400 - 2004 Streets Debt Service Fund	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 798,583	\$ 670,999	\$ 851,256	\$ 815,890	\$ 947,632
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Fund 263 - Public Works Street Maintenance	\$ 900,000	\$ 422,142	\$ 0	\$ 0	\$ 595,794
Total Transfers Out	\$ 900,000	\$ 422,142	\$ 0	\$ 0	\$ 595,794
Total Expenditures and Transfers Out	\$ 900,000	\$ 422,142	\$ 0	\$ 0	\$ 595,794
Difference Total Resources and Expenditures and Transfers Out	\$ (101,417)	\$ 248,857	\$ 851,256	\$ 815,890	\$ 351,838
FUND BALANCE					
July 1st Beginning Balance	\$ 181,480	\$ 80,063	\$ 65,789	\$ 328,920	\$ 1,144,810
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(101,417)	248,857	851,256	815,890	351,838
June 30th Ending Balance	\$ 80,063	\$ 328,920	\$ 917,045	\$ 1,144,810	\$ 1,496,648

FUND BALANCE SUMMARY

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Local Transportation Fund (LTF) Article 8 Fund 207

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 834,960	\$ 551,725	\$ 879,515	\$ 88,004	\$ 877,402
<u>Transfers In</u>					
Fund 400 - 2004 Streets Debt Service Fund	0	71	0	0	0
Total Transfers In	0	71	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 834,960	\$ 551,796	\$ 879,515	\$ 88,004	\$ 877,402
Total Expenditures	\$ 2,347	\$ 25,000	\$ 457,000	\$ 8,200	\$ 248,800
<u>Transfers Out</u>					
Fund 263 - Public Works Street Maintenance	\$ 201,891	\$ 0	\$ 0	\$ 0	\$ 0
Total Transfers Out	\$ 201,891	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 204,238	\$ 25,000	\$ 457,000	\$ 8,200	\$ 248,800
Difference Total Resources and Expenditures and Transfers Out	\$ 630,722	\$ 526,796	\$ 422,515	\$ 79,804	\$ 628,602
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 1,073,327	\$ 1,704,049	\$ 2,256,119	\$ 2,230,845	\$ 2,310,649
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	630,722	526,796	422,515	79,804	628,602
June 30th Ending Balance	\$ 1,704,049	\$ 2,230,845	\$ 2,678,634	\$ 2,310,649	\$ 2,939,251

FUND BALANCE SUMMARY

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Gas Tax - Road Maintenance and Rehabilitation Account (RMRA) Fund 209

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 1,687,272	\$ 1,835,128	\$ 1,885,558	\$ 1,992,511	\$ 2,193,113
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	114,442	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 1,687,272	\$ 1,835,128	\$ 2,000,000	\$ 1,992,511	\$ 2,193,113
Total Expenditures	\$ 768,364	\$ 2,894,958	\$ 2,000,000	\$ 1,500	\$ 1,998,500
<u>Transfers Out</u>					
Total Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 768,364	\$ 2,894,958	\$ 2,000,000	\$ 1,500	\$ 1,998,500
Difference Total Resources and Expenditures and Transfers Out	\$ 918,908	\$ (1,059,830)	\$ 0	\$ 1,991,011	\$ 194,613
FUND BALANCE					
July 1st Beginning Balance	\$ 1,002,778	\$ 1,921,684	\$ 862,621	\$ 861,854	\$ 2,852,865
Budgeted Reserves	(2)	0	(114,442)	0	0
Difference Total Resources and Expenditures and Transfers Out	918,908	(1,059,830)	0	1,991,011	194,613
June 30th Ending Balance	\$ 1,921,684	\$ 861,854	\$ 748,179	\$ 2,852,865	\$ 3,047,478

This is to track the City's allocation of the new State of California SB1 (\$52 billion over 10 years) gas tax money. This is funded by a new per gallon gas and diesel fuel tax plus additional vehicle registration fees to be used to repair/construct roads.

FUND BALANCE SUMMARY

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Community Development Block Grant (CDBG) Administration Fund 251

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 1,128,016	\$ 1,047,498	\$ 2,303,429	\$ 1,185,306	\$ 1,509,086
<u>Transfers In</u>					
Fund 370 - Hesperia Housing Authority Fund	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 1,128,016	\$ 1,047,498	\$ 2,303,429	\$ 1,185,306	\$ 1,509,086
Total Expenditures	\$ 1,095,017	\$ 1,052,055	\$ 2,303,429	\$ 1,075,306	\$ 1,438,687
<u>Transfers Out</u>					
Total Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 1,095,017	\$ 1,052,055	\$ 2,303,429	\$ 1,075,306	\$ 1,438,687
Difference Total Resources and Expenditures and Transfers Out	\$ 32,999	\$ (4,557)	\$ 0	\$ 110,000	\$ 70,399
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ (47,769)	\$ (14,770)	\$ 28,214	\$ (19,327)	\$ 90,673
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	32,999	(4,557)	0	110,000	70,399
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ (14,770)	\$ (19,327)	\$ 28,214	\$ 90,673	\$ 161,072

Any excess of Resources over Expenditures and Transfers out is a 'rounding' adjustment. This fund will not draw down more reimbursement revenue than what is spent during any fiscal year.

FUND BALANCE SUMMARY

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Community Development Block Grant (CDBG) HOME Grants Fund 252

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 65,945	\$ 27,641	\$ 1,109	\$ 26,829	\$ 10,923
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 65,945	\$ 27,641	\$ 1,109	\$ 26,829	\$ 10,923
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 65,945	\$ 27,641	\$ 1,109	\$ 26,829	\$ 10,923
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 233,569	\$ 299,514	\$ 307,291	\$ 327,155	\$ 353,984
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	65,945	27,641	1,109	26,829	10,923
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ 299,514	\$ 327,155	\$ 308,400	\$ 353,984	\$ 364,907

FUND BALANCE SUMMARY

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Community Development Block Grant (CDBG) Revolving Loan Fund 253

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 6,470	\$ 1,768	\$ 1,351	\$ 889	\$ 979
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 6,470	\$ 1,768	\$ 1,351	\$ 889	\$ 979
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 6,470	\$ 1,768	\$ 1,351	\$ 889	\$ 979
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 361,530	\$ 368,000	\$ 369,824	\$ 369,768	\$ 370,657
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	6,470	1,768	1,351	889	979
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ 368,000	\$ 369,768	\$ 371,175	\$ 370,657	\$ 371,636

FUND BALANCE SUMMARY

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Air Quality Management (AQMD) Fund 254

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 484,711	\$ 123	\$ 87	\$ 57	\$ 61
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 484,711	\$ 123	\$ 87	\$ 57	\$ 61
Total Expenditures	\$ 484,482	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 484,482	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 229	\$ 123	\$ 87	\$ 57	\$ 61
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 23,539	\$ 23,768	\$ 23,895	\$ 23,891	\$ 23,948
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	229	123	87	57	61
June 30th Ending Balance	\$ 23,768	\$ 23,891	\$ 23,982	\$ 23,948	\$ 24,009

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AB 3229 Supplemental Law Fund 255

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 229,707	\$ 230,075	\$ 200,549	\$ 237,269	\$ 237,584
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 229,707	\$ 230,075	\$ 200,549	\$ 237,269	\$ 237,584
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Fund 100 - General Fund	246,000	252,000	200,000	200,000	200,000
Total Transfers Out	246,000	252,000	200,000	200,000	200,000
Total Expenditures and Transfers Out	\$ 246,000	\$ 252,000	\$ 200,000	\$ 200,000	\$ 200,000
Difference Total Resources and Expenditures and Transfers Out	\$ (16,293)	\$ (21,925)	\$ 549	\$ 37,269	\$ 37,584
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 151,059	\$ 134,766	\$ 112,879	\$ 112,841	\$ 150,110
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(16,293)	(21,925)	549	37,269	37,584
June 30th Ending Balance	\$ 134,766	\$ 112,841	\$ 113,428	\$ 150,110	\$ 187,694

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Environmental Programs Grant Fund 256

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 47,738	\$ 63,267	\$ 43,414	\$ 60,295	\$ 63,525
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	18,476	0	2,631
Total Resources (Revenue and Transfers In)	\$ 47,738	\$ 63,267	\$ 61,890	\$ 60,295	\$ 66,156
Total Expenditures	\$ 21,593	\$ 32,177	\$ 61,890	\$ 46,881	\$ 66,156
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 21,593	\$ 32,177	\$ 61,890	\$ 46,881	\$ 66,156
Difference Total Resources and Expenditures and Transfers Out	\$ 26,145	\$ 31,090	\$ 0	\$ 13,414	\$ 0
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 150,036	\$ 176,183	\$ 200,664	\$ 207,272	\$ 220,686
Budgeted Reserves	2	(1)	(18,476)	0	(2,631)
Difference Total Resources and Expenditures and Transfers Out	26,145	31,090	0	13,414	0
June 30th Ending Balance	\$ 176,183	\$ 207,272	\$ 182,188	\$ 220,686	\$ 218,055

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Community Development Block Grant (CDBG) Neighborhood Stabilization Program (NSP) Fund 257

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 41,106	\$ 440,932	\$ 8,931	\$ 6,757	\$ 7,632
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 41,106	\$ 440,932	\$ 8,931	\$ 6,757	\$ 7,632
Total Expenditures	\$ 146,952	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 146,952	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ (105,846)	\$ 440,932	\$ 8,931	\$ 6,757	\$ 7,632
FUND BALANCE					
July 1st Beginning Balance	\$ 2,539,704	\$ 2,433,859	\$ 2,445,912	\$ 2,874,791	\$ 2,881,548
Budgeted Reserves	0	0	0	0	0
Adjustment for Budgetary Purposes	1	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(105,846)	440,932	8,931	6,757	7,632
June 30th Ending Balance	\$ 2,433,859	\$ 2,874,791	\$ 2,454,843	\$ 2,881,548	\$ 2,889,180
Less: Land Held For Resale	0	0	0	0	0
June 30th Ending Operating Fund Balance	\$ 2,433,859	\$ 2,874,791	\$ 2,454,843	\$ 2,881,548	\$ 2,889,180

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CDBG-CV Cares Act Fund 258

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 0	\$ 0	\$ 989,947	\$ 0	\$ 0
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 0	\$ 0	\$ 989,947	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 989,947	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 989,947	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Budgeted Reserves	0	0	0	0	0
Adjustment for Budgetary Purposes	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	0	0	0	0	0
June 30th Ending Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

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Disaster Preparedness Grant Fund 260

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 772	\$ 211	\$ 160	\$ 107	\$ 117
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue Reserves and Transfers In)	\$ 772	\$ 211	\$ 160	\$ 107	\$ 117
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Fund 100 - General Fund	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 772	\$ 211	\$ 160	\$ 107	\$ 117
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 43,149	\$ 43,921	\$ 44,138	\$ 44,132	\$ 44,239
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	772	211	160	107	117
June 30th Ending Balance	\$ 43,921	\$ 44,132	\$ 44,298	\$ 44,239	\$ 44,356

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American Rescue Plan Grant Fund 261

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 0	\$ 0	\$ 0	\$ 11,725,633	\$ 11,732,891
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue Reserves and Transfers In)	\$ 0	\$ 0	\$ 0	\$ 11,725,633	\$ 11,732,891
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Fund 100 - General Fund	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 11,725,633	\$ 11,732,891
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 11,725,633
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	0	0	0	11,725,633	11,732,891
June 30th Ending Balance	\$ 0	\$ 0	\$ 0	\$ 11,725,633	\$ 23,458,524

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Public Works Street Maintenance Fund 263

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 401,883	\$ 26,339	\$ 2,157	\$ 82,167	\$ 1,944
<u>Transfers In</u>					
Fund 204 - Measure I - Renewal	\$ 1,370,000	\$ 1,925,700	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000
Fund 205 - Gas Tax	1,300,000	982,146	1,109,565	1,109,565	1,400,000
Fund 206 - Gas Tax Swap	900,000	422,142	0	0	595,794
Fund 207 - LTF	201,891	0	0	0	0
Total Transfers In	\$ 3,771,891	\$ 3,329,988	\$ 2,859,565	\$ 2,859,565	\$ 3,745,794
Budgeted Reserves	0	0	527,011	507,120	229,898
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 4,173,774	\$ 3,356,327	\$ 3,388,733	\$ 3,448,852	\$ 3,977,636
Total Expenditures	\$ 4,048,253	\$ 3,297,619	\$ 3,388,733	\$ 3,448,852	\$ 3,977,636
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 4,048,253	\$ 3,297,619	\$ 3,388,733	\$ 3,448,852	\$ 3,977,636
Difference Total Resources and Expenditures and Transfers Out	\$ 125,521	\$ 58,708	\$ 0	\$ 0	\$ 0
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 612,022	\$ 737,543	\$ 577,011	\$ 796,250	\$ 289,130
Budgeted Reserves	0	(1)	(527,011)	(507,120)	(229,898)
Difference Total Resources and Expenditures and Transfers Out	125,521	58,708	0	0	0
June 30th Ending Balance	\$ 737,543	\$ 796,250	\$ 50,000	\$ 289,130	\$ 59,232

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Development Impact Fees - Summary (300, 301, 302, 303, 304)

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 1,003,025	\$ 351,935	\$ 139,228	\$ 31,866	\$ 224,171
<u>Transfers In</u>					
Fund 100 - General Fund	496,000	0	0	0	0
Fund 304 - Public Services 304	0	3,304,783	0	0	0
Total Transfers In	496,000	3,304,783	0	0	0
Budgeted Reserves	0	0	845,827	343,284	1,092,501
Total Resources (Revenue Reserves and Transfers In)	\$ 1,499,025	\$ 3,656,718	\$ 985,055	\$ 375,150	\$ 1,316,672
Total Expenditures	\$ 2,673,416	\$ 2,802,183	\$ 956,365	\$ 368,337	\$ 1,268,749
<u>Transfers Out</u>					
Fund 100 - General Fund	\$ 398,400	\$ 0	\$ 0	\$ 0	\$ 0
Fund 403 - 2005 COP Refinance	\$ 730,064	\$ 0	\$ 0	\$ 0	\$ 0
Total Transfers Out	\$ 1,128,464	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 3,801,880	\$ 2,802,183	\$ 956,365	\$ 368,337	\$ 1,268,749
Difference Total Resources and Expenditures and Transfers Out	\$ (2,302,855)	\$ 854,535	\$ 28,690	\$ 6,813	\$ 47,923
FUND BALANCE					
July 1st Beginning Balance	\$ 14,667,304	\$ 11,868,448	\$ 9,112,730	\$ 12,722,985	\$ 12,386,514
Budgeted Reserves	0	0	(845,827)	(343,284)	(1,092,501)
Adjustment for Budgetary Purposes	(496,001)	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(2,302,855)	854,535	28,690	6,813	47,923
June 30th Ending Balance	\$ 11,868,448	\$ 12,722,983	\$ 8,295,593	\$ 12,386,514	\$ 11,341,936
Less: Land Held For Resale	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)
General Fund Loan	3,146,324	3,146,324	3,146,324	2,746,324	2,746,324
June 30th Ending Operating Fund Balance	\$ 7,513,135	\$ 8,367,670	\$ 3,940,280	\$ 7,631,201	\$ 6,586,623

Note: Rates for Development Impact Fees were approved in total as a group (Streets, Storm Drainage, Fire, Police, and Public Services). Therefore, any temporary deficit in one Development Impact Fee fund will be offset by the overall surplus of the Development Impact Fee funds taken as a whole.

The DIF funds in this summary (300, 301, 302, 303, 304) will decrease as projects that were approved prior to the 2018 revision are completed.

Note: As of June 30, 2021, the outstanding principle balance of the SBCTA loan is \$13,133,682 and a projected balance of \$11,257,442 at June 30, 2022. The initial 10-year loan principle was \$18,762,403, and the maturity is scheduled for March 15, 2028. More information regarding the loan can be found in the Debt Service Section of this document.

Note: The SBCTA Loan reserve of \$4,498,286 is comprised of the estimated debt service of \$2,270,251 for March 15, 2023 and \$2,228,035 for March 2024.

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Development Impact Fees - Streets Fund 300

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 805,358	\$ 224,519	\$ 89,109	\$ 15,476	\$ 148,890
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	475,941	189,531	54,710
Total Resources (Revenue, Transfers In, and Reserves)	\$ 805,358	\$ 224,519	\$ 565,050	\$ 205,007	\$ 203,600
Total Expenditures	\$ 2,383,603	\$ 2,722,636	\$ 565,050	\$ 205,007	\$ 203,600
<u>Transfers Out</u>					
Fund 100 - General Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 2,383,603	\$ 2,722,636	\$ 565,050	\$ 205,007	\$ 203,600
Difference Total Resources and Expenditures and Transfers Out	\$ (1,578,245)	\$ (2,498,117)	\$ 0	\$ 0	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ 12,288,837	\$ 10,710,592	\$ 8,059,088	\$ 8,212,475	\$ 8,022,944
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	(475,941)	(189,531)	(54,710)
Difference Total Resources and Expenditures and Transfers Out	(1,578,245)	(2,498,117)	0	0	0
June 30th Ending Balance	\$ 10,710,592	\$ 8,212,475	\$ 7,583,147	\$ 8,022,944	\$ 7,968,234
Less: Land Held For Resale	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)
June 30th Ending Operating Fund Balance	\$ 3,208,955	\$ 710,838	\$ 81,510	\$ 521,307	\$ 466,597
DIF-Streets Combined Reserves:					
DIF-Streets Fund 300	\$ 10,710,592	\$ 8,212,475	\$ 7,583,147	\$ 8,022,944	\$ 7,968,234
DIF 2018-Streets Fund 306	4,092,581	6,622,490	4,416,828	13,978,188	12,138,210
DIF-Streets Combined Reserves	\$ 14,803,173	\$ 14,834,965	\$ 11,999,975	\$ 22,001,132	\$ 20,106,444
Less: Land Held For Resale	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)
Reserved For SBCTA Loan	0	0	(4,498,286)	(4,498,286)	(4,498,286)
June 30th Ending Operating Fund Balance	\$ 7,301,536	\$ 7,333,328	\$ 52	\$ 10,001,209	\$ 8,106,521

Note: As of June 30, 2021, the outstanding principle balance of the SBCTA loan is \$13,133,682 and a projected balance of \$11,257,442 at June 30, 2022. The initial 10-year loan principle was \$18,762,403, and the maturity is scheduled for March 15, 2028. More information regarding the loan can be found in the Debt Service Section of this document.

Note: The SBCTA Loan reserve of \$4,498,286 is comprised of the estimated debt service of \$2,270,251 for March 15, 2023 and \$2,228,035 for March 2024.

FUND BALANCE SUMMARY

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Development Impact Fees - Storm Drainage Fund 301

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 103,825	\$ 62,637	\$ 21,429	\$ 9,017	\$ 27,358
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	369,886	130,983	1,037,791
Total Resources (Revenue and Transfers In)	\$ 103,825	\$ 62,637	\$ 391,315	\$ 140,000	\$ 1,065,149
Total Expenditures	\$ 230,524	\$ 73,419	\$ 391,315	\$ 140,000	\$ 1,065,149
<u>Transfers Out</u>					
Fund 504 - City Streets Project Fund	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 230,524	\$ 73,419	\$ 391,315	\$ 140,000	\$ 1,065,149
Difference Total Resources and Expenditures and Transfers Out	\$ (126,699)	\$ (10,782)	\$ 0	\$ 0	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ 3,185,411	\$ 3,058,712	\$ 2,948,662	\$ 3,047,930	\$ 2,916,947
Residual Equity Transfer					
Budgeted Reserves	0	0	(369,886)	(130,983)	(1,037,791)
Difference Total Resources and Expenditures and Transfers Out	(126,699)	(10,782)	0	0	0
June 30th Ending Balance	\$ 3,058,712	\$ 3,047,930	\$ 2,578,776	\$ 2,916,947	\$ 1,879,156
DIF-Drainage Combined Reserves:					
DIF-Storm Drainage Fund 301	\$ 3,058,712	\$ 3,047,930	\$ 2,578,776	\$ 2,916,947	\$ 1,879,156
DIF 2018-Drainage Fund 307	337,065	555,240	1,398,318	1,471,837	2,504,739
DIF-Drainage Combined Reserves	\$ 3,395,777	\$ 3,603,170	\$ 3,977,094	\$ 4,388,784	\$ 4,383,895

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Development Impact Fees - Fire Fund 302

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 56,909	\$ 33,201	\$ 16,528	\$ 5,351	\$ 25,181
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 56,909	\$ 33,201	\$ 16,528	\$ 5,351	\$ 25,181
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 56,909	\$ 33,201	\$ 16,528	\$ 5,351	\$ 25,181
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 1,349,407	\$ 1,406,316	\$ 1,414,191	\$ 1,439,518	\$ 1,444,869
Residual Equity Transfer					
Budgeted Reserves	0	1	0	0	0
Difference Total Resources and Expenditures and Transfers Out	56,909	33,201	16,528	5,351	25,181
June 30th Ending Balance	\$ 1,406,316	\$ 1,439,518	\$ 1,430,719	\$ 1,444,869	\$ 1,470,050
DIF-Fire Suppression Combined Reserves:					
DIF-Fire Fund 302	\$ 1,406,316	\$ 1,439,518	\$ 1,430,719	\$ 1,444,869	\$ 1,470,050
DIF 2018-Fire Suppression Fund 308	263,389	424,930	1,528,939	1,602,496	2,917,586
DIF-Fire Suppression Combined Reserves	\$ 1,669,705	\$ 1,864,448	\$ 2,959,658	\$ 3,047,365	\$ 4,387,636

Note: The Development Impact Fees - Fire revenue is controlled by the City of Hesperia and is to be used for the expansion of current facilities and fleet. The San Bernardino County Fire Department is completely responsible for fire operations within the City. Should County Fire have a need to construct a new or replacement station, or expand the fleet, County Fire will contact the City to draw on these funds.

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Development Impact Fees - Police Fund 303

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 11,464	\$ 8,108	\$ 3,368	\$ 560	\$ 6,205
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	22,770	0
Total Resources (Revenue and Transfers In)	\$ 11,464	\$ 8,108	\$ 3,368	\$ 23,330	\$ 6,205
Total Expenditures	\$ 0	\$ 6,128	\$ 0	\$ 23,330	\$ 0
<u>Transfers Out</u>					
Fund 100 - General Fund	398,400	0	0	0	0
Total Transfers Out	398,400	0	0	0	0
Total Expenditures and Transfers Out	\$ 398,400	\$ 6,128	\$ 0	\$ 23,330	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ (386,936)	\$ 1,980	\$ 3,368	\$ 0	\$ 6,205
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 408,017	\$ 21,082	\$ 15,451	\$ 23,062	\$ 292
Residual Equity Transfer					
Budgeted Reserves	2	1	0	(22,770)	0
Difference Total Resources and Expenditures and Transfers Out	(386,936)	1,980	3,368	0	6,205
June 30th Ending Balance	\$ 21,082	\$ 23,062	\$ 18,819	\$ 292	\$ 6,497
DIF-Police Combined Reserves:					
DIF-Police Fund 303	\$ 21,082	\$ 23,062	\$ 18,819	\$ 292	\$ 6,497
DIF 2018-Police Facilities Fund 312	4,316	6,874	25,769	20,258	42,831
DIF-Police Combined Reserves	\$ 25,398	\$ 29,936	\$ 44,588	\$ 20,550	\$ 49,328

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Development Impact Fees - Public Services Fund 304

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 25,469	\$ 23,470	\$ 8,794	\$ 1,462	\$ 16,537
<u>Transfers In</u>					
Fund 100 - General Fund (Loan)	496,000	0	0	0	0
Fund 304 - Public Services 304	0	3,304,783	0	0	0
Total Transfers In	496,000	3,304,783	0	0	0
Budget Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 521,469	\$ 3,328,253	\$ 8,794	\$ 1,462	\$ 16,537
Total Expenditures	\$ 59,289	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Fund 403 - 2005 COP Refinance	\$ 730,064	\$ 0	\$ 0	\$ 0	\$ 0
Total Transfers Out	\$ 730,064	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 789,353	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ (267,884)	\$ 3,328,253	\$ 8,794	\$ 1,462	\$ 16,537
FUND BALANCE					
July 1st Beginning Balance	\$ (2,564,368)	\$ (3,328,253)	\$ (3,324,662)	\$ 0	\$ 1,462
Residual Equity Transfer					
Budgeted Reserves	0	0	0	0	0
Adjustment for Budgetary Purposes	(496,001)	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(267,884)	3,328,253	8,794	1,462	16,537
June 30th Ending Balance	\$ (3,328,253)	\$ 0	\$ (3,315,868)	\$ 1,462	\$ 17,999
DIF-City Hall Combined Reserves:					
DIF-Public Services Fund 304	\$ (3,328,253)	\$ 0	\$ (3,315,868)	\$ 1,462	\$ 17,999
DIF 2018-City Hall Facilities Fund 309	225,952	(3,674,754)	348,475	(2,910,739)	(2,568,484)
DIF-City Hall Combined Reserves	\$ (3,102,301)	\$ (3,674,754)	\$ (2,967,393)	\$ (2,909,277)	\$ (2,550,485)

Note: Due to the 2018 adoption of DIF fees, funding of the 2005 Civic Plaza Refinance will transition from DIF Public Services Fund 304 to DIF 2018-City Hall Facilities Fund 309 during FY 2020-21. Closeout of Fund 304 will occur when all remaining development projects that are subject to the pre-2018 fee schedule have remitted the related DIF fees.

Note: The FY 2020-21 ACFR shows a transfer out of \$3,117,754 (negative Fund Balance) to combine the fund with Fund 309. While impact between Fund 304 and Fund 309 tie to the June 30, 2021 ACFR ending balance in Fund 309, both funds are shown separately in the budget.

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Development Impact Fees 2018 - Summary (306, 307, 308, 309, 310, 311, 312, 313)

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 4,028,415	\$ 3,108,216	\$ 14,104,551	\$ 14,219,219	\$ 14,956,591
<u>Transfers In</u>					
Transfers In	0	557,000	870,000	870,000	0
Total Transfers In	0	557,000	870,000	870,000	0
Budgeted Reserves	0	0	1,650,288	0	7,839,978
Total Resources (Revenue, Transfers In, and Reserves)	\$ 4,028,415	\$ 3,665,216	\$ 16,624,839	\$ 15,089,219	\$ 22,796,569
Total Expenditures	\$ 0	\$ 30,718	\$ 12,613,698	\$ 3,567,806	\$ 13,932,201
<u>Transfers Out</u>					
Fund 100 - General Fund 100	0	0	0	400,000	0
Fund 304 - Public Services 304	0	3,304,783	0	0	0
Fund 403 - 2005 COP Refinance	0	711,419	756,501	756,501	768,803
Total Transfers Out	0	4,016,202	756,501	1,156,501	768,803
Total Expenditures and Transfers Out	\$ 0	\$ 4,046,920	\$ 13,370,199	\$ 4,724,307	\$ 14,701,004
Difference Total Resources and Expenditures and Transfers Out	\$ 4,028,415	\$ (381,704)	\$ 3,254,640	\$ 10,364,912	\$ 8,095,565
FUND BALANCE					
July 1st Beginning Balance	\$ 980,472	\$ 5,008,889	\$ 7,891,107	\$ 4,070,186	\$ 14,435,098
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	0	(7,839,978)
Difference Total Resources and Expenditures and Transfers Out	4,028,415	(381,704)	3,254,640	10,364,912	8,095,565
June 30th Ending Balance	\$ 5,008,887	\$ 4,627,185	\$ 11,145,747	\$ 14,435,098	\$ 14,690,685
DIF-Streets Combined Reserves:					
DIF-Streets Fund 300	\$ 10,710,592	\$ 8,212,475	\$ 7,583,147	\$ 8,022,944	\$ 7,968,234
DIF 2018-Streets Fund 306	5,008,887	4,627,185	11,145,747	14,435,098	14,690,685
DIF-Streets Combined Reserves	\$ 15,719,479	\$ 12,839,660	\$ 18,728,894	\$ 22,458,042	\$ 22,658,919
Less: Land Held For Resale	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)
Reserved For SBCTA Loan	0	0	(4,498,286)	(4,498,286)	(4,498,286)
June 30th Ending Operating Fund Balance	\$ 8,217,842	\$ 5,338,023	\$ 6,728,971	\$ 10,458,119	\$ 10,658,996

Note: As of June 30, 2021, the outstanding principle balance of the SBCTA loan is \$13,133,682 and a projected balance of \$11,257,442 at June 30, 2022. The initial 10-year loan principle was \$18,762,403, and the maturity is scheduled for March 15, 2028. More information regarding the loan can be found in the Debt Service Section of this document.

Note: The SBCTA Loan reserve of \$4,498,286 is comprised of the estimated debt service of \$2,270,251 for March 15, 2023 and \$2,228,035 for March 2024.

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Development Impact Fees 2018 - Streets Fund 306

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 3,302,470	\$ 2,529,909	\$ 10,562,071	\$ 10,888,265	\$ 11,055,223
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	1,566,627	0	7,839,978
Total Resources (Revenue, Transfers In, and Reserves)	\$ 3,302,470	\$ 2,529,909	\$ 12,128,698	\$ 10,888,265	\$ 18,895,201
Total Expenditures	\$ 0	\$ 0	\$ 12,128,698	\$ 3,532,567	\$ 12,895,201
<u>Transfers Out</u>					
Fund 100 - General Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 12,128,698	\$ 3,532,567	\$ 12,895,201
Difference Total Resources and Expenditures and Transfers Out	\$ 3,302,470	\$ 2,529,909	\$ 0	\$ 7,355,698	\$ 6,000,000
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 790,110	\$ 4,092,581	\$ 5,983,455	\$ 6,622,490	\$ 13,978,188
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	1	0	(1,566,627)	0	(7,839,978)
Difference Total Resources and Expenditures and Transfers Out	3,302,470	2,529,909	0	7,355,698	6,000,000
June 30th Ending Balance	\$ 4,092,581	\$ 6,622,490	\$ 4,416,828	\$ 13,978,188	\$ 12,138,210
DIF-Streets Combined Reserves:					
DIF-Streets Fund 300	\$ 10,710,592	\$ 8,212,475	\$ 7,583,147	\$ 8,022,944	\$ 7,968,234
DIF 2018-Streets Fund 306	4,092,581	6,622,490	4,416,828	13,978,188	12,138,210
DIF-Streets Combined Reserves	\$ 14,803,173	\$ 14,834,965	\$ 11,999,975	\$ 22,001,132	\$ 20,106,444
Less: Land Held For Resale	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)	(7,501,637)
Reserved For SBCTA Loan	0	(4,498,286)	(4,498,286)	(4,498,286)	(4,498,286)
June 30th Ending Operating Fund Balance	\$ 7,301,536	\$ 2,835,042	\$ 52	\$ 10,001,209	\$ 8,106,521

Note: As of June 30, 2021, the outstanding principle balance of the SBCTA loan is \$13,133,682 and a projected balance of \$11,257,442 at June 30, 2022. The initial 10-year loan principle was \$18,762,403, and the maturity is scheduled for March 15, 2028. More information regarding the loan can be found in the Debt Service Section of this document.

Note: The FY 2021-22 Revenue Budget includes a \$6.0 million payment related to the Tapestry Project that is expected to be received in July 2021. An additional payment of \$6.0 million, for a total of \$12.0 million, is expected to be received in July 2022.

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Development Impact Fees 2018 - Drainage Fund 307

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 260,913	\$ 218,175	\$ 905,656	\$ 916,597	\$ 1,032,902
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Transfers In, and Reserves)	\$ 260,913	\$ 218,175	\$ 905,656	\$ 916,597	\$ 1,032,902
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 260,913	\$ 218,175	\$ 905,656	\$ 916,597	\$ 1,032,902
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 76,152	\$ 337,065	\$ 492,662	\$ 555,240	\$ 1,471,837
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	260,913	218,175	905,656	916,597	1,032,902
June 30th Ending Balance	\$ 337,065	\$ 555,240	\$ 1,398,318	\$ 1,471,837	\$ 2,504,739
DIF-Drainage Combined Reserves:					
DIF-Storm Drainage Fund 301	\$ 3,058,712	\$ 3,047,930	\$ 2,578,776	\$ 2,916,947	\$ 1,879,156
DIF 2018-Drainage Fund 307	337,065	555,240	1,398,318	1,471,837	2,504,739
DIF-Drainage Combined Reserves	\$ 3,395,777	\$ 3,603,170	\$ 3,977,094	\$ 4,388,784	\$ 4,383,895

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Development Impact Fees 2018 - Fire Suppression Fund 308

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 211,900	\$ 161,542	\$ 1,146,074	\$ 1,177,566	\$ 1,315,090
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Transfers In, and Reserves)	\$ 211,900	\$ 161,542	\$ 1,146,074	\$ 1,177,566	\$ 1,315,090
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 211,900	\$ 161,542	\$ 1,146,074	\$ 1,177,566	\$ 1,315,090
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 51,488	\$ 263,389	\$ 382,865	\$ 424,930	\$ 1,602,496
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	1	(1)	0	0	0
Difference Total Resources and Expenditures and Transfers Out	211,900	161,542	1,146,074	1,177,566	1,315,090
June 30th Ending Balance	\$ 263,389	\$ 424,930	\$ 1,528,939	\$ 1,602,496	\$ 2,917,586
DIF-Fire Suppression Combined Reserves:					
DIF-Fire Fund 302	\$ 1,406,316	\$ 1,439,518	\$ 1,430,719	\$ 1,444,869	\$ 1,470,050
DIF 2018-Fire Suppression Fund 308	263,389	424,930	1,528,939	1,602,496	2,917,586
DIF-Fire Suppression Combined Reserves	\$ 1,669,705	\$ 1,864,448	\$ 2,959,658	\$ 3,047,365	\$ 4,387,636

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Development Impact Fees 2018 - City Hall Facilities Fund 309

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 183,817	\$ 134,766	\$ 1,041,753	\$ 1,067,866	\$ 1,196,058
<u>Transfers In</u>					
Transfers In	0	557,000	870,000	870,000	0
Total Transfers In	0	557,000	870,000	870,000	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Transfers In, and Reserves)	\$ 183,817	\$ 691,766	\$ 1,911,753	\$ 1,937,866	\$ 1,196,058
Total Expenditures	\$ 0	\$ 19,270	\$ 85,000	\$ 17,350	\$ 85,000
<u>Transfers Out</u>					
Fund 100 - General Fund	0	0	0	400,000	0
Fund 304 - Public Services 304	0	3,304,783	0	0	0
Fund 403 - 2005 COP Refinance	0	711,419	756,501	756,501	768,803
Total Transfers Out	0	4,016,202	756,501	1,156,501	768,803
Total Expenditures and Transfers Out	\$ 0	\$ 4,035,472	\$ 841,501	\$ 1,173,851	\$ 853,803
Difference Total Resources and Expenditures and Transfers Out	\$ 183,817	\$ (3,343,706)	\$ 1,070,252	\$ 764,015	\$ 342,255
FUND BALANCE					
July 1st Beginning Balance	\$ 42,135	\$ 225,952	\$ 148,223	\$ (3,674,754)	\$ (2,910,739)
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	183,817	(3,343,706)	1,070,252	764,015	342,255
Adjustment For Budgetary Purposes	0	(557,000)	(870,000)	0	0
June 30th Ending Balance	\$ 225,952	\$ (3,674,754)	\$ 348,475	\$ (2,910,739)	\$ (2,568,484)
DIF-City Hall Combined Reserves:					
DIF-Public Services Fund 304	\$ (3,328,253)	\$ 0	\$ (3,315,868)	\$ 1,462	\$ 17,999
DIF 2018-City Hall Facilities Fund 309	225,952	(3,674,754)	348,475	(2,910,739)	(2,568,484)
DIF-City Hall Combined Reserves	\$ (3,102,301)	\$ (3,674,754)	\$ (2,967,393)	\$ (2,909,277)	\$ (2,550,485)

Due to the historical uncertainty in the timing of the receipt of DIF fees for projects in the development process, an additional \$870,000 has been budgeted for the FY 2021-22 GF transfer (loan) to DIF Fund 309, for a projected total loan of \$4,573,324 as of 6/30/22. For more information, please see Section H - Debt Service of the budget document.

Note: The FY 2020-21 ACFR shows a transfer out of \$3,117,754 (negative Fund Balance) to combine the fund with Fund 309. While impact between Fund 304 and Fund 309 tie to the June 30, 2021 ACFR ending balance in Fund 309, both funds are shown separately in the budget.

Note: Budgetary Basis Adjustment - Transactions related to the Development Impact Fees 2018 - City Hall Facilities Loan from the General Fund are reflected as Transfers In/Out for budget purposes, whereas these transactions are reclassified as 'Advances To/From' in the Annual Comprehensive Financial Report.

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Development Impact Fees 2018 - Animal Control Fund 310

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 56,937	\$ 53,625	\$ 62,057	\$ 75,034	\$ 65,455
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Transfers In, and Reserves)	\$ 56,937	\$ 53,625	\$ 62,057	\$ 75,034	\$ 65,455
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 56,937	\$ 53,625	\$ 62,057	\$ 75,034	\$ 65,455
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 17,726	\$ 74,663	\$ 113,600	\$ 128,288	\$ 203,322
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	56,937	53,625	62,057	75,034	65,455
June 30th Ending Balance	\$ 74,663	\$ 128,288	\$ 175,657	\$ 203,322	\$ 268,777

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Development Impact Fees 2018 - Records Storage Fund 311

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 8,857	\$ 6,555	\$ 50,920	\$ 52,175	\$ 58,510
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Transfers In, and Reserves)	\$ 8,857	\$ 6,555	\$ 50,920	\$ 52,175	\$ 58,510
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 8,857	\$ 6,555	\$ 50,920	\$ 52,175	\$ 58,510
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 2,066	\$ 10,923	\$ 15,795	\$ 17,479	\$ 69,654
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	1	0	0	0
Difference Total Resources and Expenditures and Transfers Out	8,857	6,555	50,920	52,175	58,510
June 30th Ending Balance	\$ 10,923	\$ 17,479	\$ 66,715	\$ 69,654	\$ 128,164

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Development Impact Fees 2018 - Police Facilities Fund 312

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 3,521	\$ 2,558	\$ 19,681	\$ 20,273	\$ 22,573
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Transfers In, and Reserves)	\$ 3,521	\$ 2,558	\$ 19,681	\$ 20,273	\$ 22,573
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 6,889	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 6,889	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 3,521	\$ 2,558	\$ 19,681	\$ 13,384	\$ 22,573
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 795	\$ 4,316	\$ 6,088	\$ 6,874	\$ 20,258
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	3,521	2,558	19,681	13,384	22,573
June 30th Ending Balance	\$ 4,316	\$ 6,874	\$ 25,769	\$ 20,258	\$ 42,831
DIF-Police Combined Reserves:					
DIF-Police Fund 303	\$ 21,082	\$ 23,062	\$ 18,819	\$ 292	\$ 6,497
DIF 2018-Police Facilities Fund 312	4,316	6,874	25,769	20,258	42,831
DIF-Police Combined Reserves	\$ 25,398	\$ 29,936	\$ 44,588	\$ 20,550	\$ 49,328

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Development Impact Fees A-04 Drainage Fund 313

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 0	\$ 1,086	\$ 316,339	\$ 21,443	\$ 210,780
<u>Transfers In</u>					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	83,661	0	0
Total Resources (Revenue, Transfers In, and Reserves)	\$ 0	\$ 1,086	\$ 400,000	\$ 21,443	\$ 210,780
Total Expenditures	\$ 0	\$ 11,448	\$ 400,000	\$ 11,000	\$ 952,000
<u>Transfers Out</u>					
Fund 100 - General Fund	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 11,448	\$ 400,000	\$ 11,000	\$ 952,000
Difference Total Resources and Expenditures and Transfers Out	\$ 0	\$ (10,362)	\$ 0	\$ 10,443	\$ (741,220)
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 0	\$ 0	\$ 748,419	\$ (10,361)	\$ 82
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	1	(83,661)	0	0
Difference Total Resources and Expenditures and Transfers Out	0	(10,362)	0	10,443	(741,220)
June 30th Ending Balance	\$ 0	\$ (10,361)	\$ 664,758	\$ 82	\$ (741,138)

Note - During September 2021, developer DR Horton elected to participate in the Statewide Community Infrastructure Program (SCIP) bonding program for the payment of the DIF for A-04 Draining totaling \$959,049. This amount is retained by a trustee and the City will draw reimbursement funds as actual project expenditures occur for this project. Since the expenditures are budgeted ahead of drawing funds (reimbursement) from the trustee, the fund balance shows a negative \$741,138 for the FY 2022-23 Budget.

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Water Rights Acquisition Debt Service Fund 402

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 19,135	\$ 886	\$ 500	\$ 1,768	\$ 1,454
<u>Transfers In</u>					
Fund 100 - General Fund	\$ 1,441,400	\$ 3,000,000	\$ 1,438,675	\$ 1,438,675	\$ 1,442,075
Total Transfers In	\$ 1,441,400	\$ 3,000,000	\$ 1,438,675	\$ 1,438,675	\$ 1,442,075
Budget Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 1,460,535	\$ 3,000,886	\$ 1,439,175	\$ 1,440,443	\$ 1,443,529
Total Expenditures	\$ 1,441,400	\$ 1,439,365	\$ 1,438,675	\$ 1,437,217	\$ 1,442,075
<u>Transfers Out</u>					
Total Transfers Out		0	0	0	0
Total Expenditures and Transfers Out	\$ 1,441,400	\$ 1,439,365	\$ 1,438,675	\$ 1,437,217	\$ 1,442,075
Difference Total Resources and Expenditures and Transfers Out	\$ 19,135	\$ 1,561,521	\$ 500	\$ 3,226	\$ 1,454
FUND BALANCE					
July 1st Beginning Balance	\$ 1,493,722	\$ 1,512,857	\$ 3,073,496	\$ 3,074,378	\$ 3,077,604
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	19,135	1,561,521	500	3,226	1,454
Adjustment For Budgetary Purposes					
June 30th Ending Balance	\$ 1,512,857	\$ 3,074,378	\$ 3,073,996	\$ 3,077,604	\$ 3,079,058
Less: Bond Reserves	(1,455,118)	(1,455,118)	(1,455,118)	(1,455,118)	(1,455,118)
June 30th Ending Operating Fund Balance	\$ 57,739	\$ 1,619,260	\$ 1,618,878	\$ 1,622,486	\$ 1,623,940

Note: To build additional reserves for the debt obligation, an additional transfer of \$1,612,591 is scheduled for the FY 2020-21 Revised, for a FY 2020-21 Revised General Fund transfer of \$3,000,000.

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2013 Civic Plaza Refinancing Fund 403

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 15,362	\$ 788	\$ 400	\$ 3,841	\$ 4,066
<u>Transfers In</u>					
Fund 100 - General Fund	\$ 106,686	\$ 1,889,519	\$ 110,549	\$ 110,549	\$ 0
Fund 304 - DIF Public Services	730,064	0	0	0	0
Fund 309 - DIF 2018-City Hall Facilities	0	711,419	756,501	756,501	768,803
Total Transfers In	\$ 836,750	\$ 2,600,938	\$ 867,050	\$ 867,050	\$ 768,803
Budget Reserves	0	0	0	0	108,281
Total Resources (Revenue and Transfers In)	\$ 852,112	\$ 2,601,726	\$ 867,450	\$ 870,891	\$ 881,150
Total Expenditures	\$ 834,975	\$ 850,440	\$ 867,050	\$ 866,091	\$ 881,150
<u>Transfers Out</u>					
Total Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures and Transfers Out	\$ 834,975	\$ 850,440	\$ 867,050	\$ 866,091	\$ 881,150
Difference Total Resources and Expenditures and Transfers Out	\$ 17,137	\$ 1,751,286	\$ 400	\$ 4,800	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ 1,185,019	\$ 1,202,156	\$ 2,952,559	\$ 2,953,442	\$ 2,958,242
Budgeted Reserves	0	0	0	0	(108,281)
Residual Equity Transfer	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	17,137	1,751,286	400	4,800	0
Adjustment For Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ 1,202,156	\$ 2,953,442	\$ 2,952,959	\$ 2,958,242	\$ 2,849,961
Less: Bond Reserves	(1,152,154)	(1,152,154)	(1,152,154)	(1,152,154)	(1,152,154)
June 30th Ending Operating Fund Balance	\$ 50,002	\$ 1,801,288	\$ 1,800,805	\$ 1,806,088	\$ 1,697,807

In November 2013, the 2005 variable rate Civic Plaza Certificates of Participation were refinanced into fixed rate 2013 Civic Plaza Refunding Lease Revenue Bonds.

For the FY 2020-21 Revised, the General Fund (100) prefunded the remaining share (12.75%) of the General Fund obligation toward this debt obligation for FY 2022-23 through FY 2035-36 maturity.

FUND BALANCE SUMMARY

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City Streets Projects Fund 504

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 124,097	\$ 557,064	\$ 34,090,574	\$ 1,056,545	\$ 26,474,318
<u>Transfers In</u>					
Fund 204 - Measure I Renewal	28,030	0	0	0	0
Total Transfers In	28,030	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 152,127	\$ 557,064	\$ 34,090,574	\$ 1,056,545	\$ 26,474,318
Total Expenditures	\$ 473,403	\$ 440,318	\$ 36,444,106	\$ 6,070,056	\$ 28,132,561
<u>Transfers Out</u>					
Total Transfers Out	0	71	0	0	0
Total Expenditures and Transfers Out	\$ 473,403	\$ 440,389	\$ 36,444,106	\$ 6,070,056	\$ 28,132,561
Difference Total Resources and Expenditures and Transfers Out	\$ (321,276)	\$ 116,675	\$ (2,353,532)	\$ (5,013,511)	\$ (1,658,243)
FUND BALANCE					
July 1st Beginning Balance	\$ (29,019)	\$ (350,295)	\$ (447,478)	\$ (233,620)	\$ (5,247,131)
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(321,276)	116,675	(2,353,532)	(5,013,511)	(1,658,243)
June 30th Ending Balance	\$ (350,295)	\$ (233,620)	\$ (2,801,010)	\$ (5,247,131)	\$ (6,905,374)

Note: This fund is showing a planned negative June 30th Ending Balance. This reflects the timing difference getting reimbursements from other governments on various projects being tracked within the fund. The minor difference in ending fund balance, as compared to the table below is due to interest received in the fund in prior years.

Below are the capital projects in the FY 2022-23 Budget, including grant receivable balances:

	2021-22 Revised Expenditures	Projected Receivable June 30, 2022	2022-23 Budget Expenditures	2022-23 Budget Revenue	Projected Receivable June 30, 2023
CO 6523 - Park and Ride Facility	\$ 782,000	\$ 27,748	\$ 0	\$ 27,748	\$ 0
CO 6527 - Golf Course Trails	0	0	125,000	30,000	95,000
CO 7094 - Rancho Imps-7th to Mariposa	4,777,332	4,788,800	17,627,906	17,207,610	5,209,096
CO 7131 - TS Rancho/Maple	1,233	1,233	245,115	246,348	0
CO 7139 - Rancho Aqueduct Crossing	382,230	382,230	8,124,916	6,870,972	1,636,174
CO 7141 - Walnut Street H-01 Retention	125,000	79,655	625,000	704,655	0
CO 7146 - TS Rancho/Cottonwood	0	0	261,220	261,220	0
CO 7148 - Bear Valley Road Bus Stop Relocation	0	0	0	0	0
CO 7151 - I Avenue Corridor Study	0	0	0	0	0
CO 7154 - TS Rancho/Seventh	2,261	2,261	268,404	270,665	0
CO 7157 - E Ave. Improvements	0	0	0	0	0
CO 7159 - TS Main/Sultana	0	0	855,000	855,000	0
	\$ 6,070,056	\$ 5,281,927	\$ 28,132,561	\$ 26,474,218	\$ 6,940,270

FUND BALANCE SUMMARY

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Community Development Commission Fund 170

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 314,757	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers In</u>					
Fund 100 - General Fund	430,299	0	0	0	0
Total Transfers In	430,299	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 745,056	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 457,622	\$ 1,036,979	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 457,622	\$ 1,036,979	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 287,434	\$ (1,036,979)	\$ 0	\$ 0	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ 11,214,017	\$ 11,501,449	\$ 11,501,451	\$ 10,464,470	\$ 10,464,470
Budgeted Reserves	0	0	0	0	0
Adjustment for Budgetary Purposes	(2)	0	0	0	0
Prior Period Adjustment	0	0	0	0	0
Extraordinary Gain/(Loss)	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	287,434	(1,036,979)	0	0	0
June 30th Ending Balance	\$ 11,501,449	\$ 10,464,470	\$ 11,501,451	\$ 10,464,470	\$ 10,464,470
Less: Land Held For Resale	(12,102,122)	(11,065,143)	(12,102,122)	(11,065,143)	(11,065,143)
June 30th Ending Operating Fund Balance	\$ (600,673)	\$ (600,673)	\$ (600,671)	\$ (600,673)	\$ (600,673)

The City's General Fund has made the following transfers to the Community Development Commission (CDC) as follows:

FY 2012-13	\$ 250,000	to fund Commission's excess expenditures over revenue
FY 2015-16	250,000	for the development of a study
FY 2016-17	410,493	to fund the Commission's excess expenditures over revenue and
	43,095	for a study
FY 2017-18	398,682	to fund Commission's excess expenditures over revenue and
	30,000	for a retail matching and demographics update
	<u>\$ 1,382,270</u>	

As the CDC has a projected negative operating fund balance of (\$600,671) at the end of FY 2019-20, during FY 2022-23 existing CDC land assets will be evaluated for potential sale to eliminate the deficit balance.

FUND BALANCE SUMMARY

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Hesperia Housing Authority Fund 370

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 214,205	\$ 129,743	\$ 142,298	\$ 492,677	\$ 117,916
<u>Transfers In</u>					
Fund 700 - Water Operations	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Budgeted Reserves for Loan	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 214,205	\$ 129,743	\$ 142,298	\$ 492,677	\$ 117,916
Total Expenditures	\$ 93,723	\$ 1,906,983	\$ 66,650	\$ 66,875	\$ 72,586
<u>Transfers Out</u>					
Fund 251 - CDBG Development Block Grant	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 93,723	\$ 1,906,983	\$ 66,650	\$ 66,875	\$ 72,586
Difference Total Resources and Expenditures and Transfers Out	\$ 120,482	\$ (1,777,240)	\$ 75,648	\$ 425,802	\$ 45,330
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 12,029,561	\$ 12,150,043	\$ 12,218,737	\$ 10,372,805	\$ 10,798,607
Prior Period Adjustment	0	0	0	0	0
Budgeted Reserves	0	2	0	0	0
Extraordinary Gain/(Loss)	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	120,482	(1,777,240)	75,648	425,802	45,330
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ 12,150,043	\$ 10,372,805	\$ 12,294,385	\$ 10,798,607	\$ 10,843,937
Less: Loans/Notes Receivables	0	0	0	0	0
Land Held For Resale	(8,576,981)	(8,576,981)	(8,576,981)	(8,576,981)	(8,576,981)
June 30th Ending Operating Fund Balance	\$ 3,573,062	\$ 1,795,824	\$ 3,717,404	\$ 2,221,626	\$ 2,266,956

FUND BALANCE SUMMARY

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VVEDA Housing Authority Fund 371

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 33,224	\$ 9,033	\$ 10,000	\$ 3,800	\$ 3,500
<u>Transfers In</u>					
Fund 388 - VVEDA Housing	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Transfers In)	\$ 33,224	\$ 9,033	\$ 10,000	\$ 3,800	\$ 3,500
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 33,224	\$ 9,033	\$ 10,000	\$ 3,800	\$ 3,500
FUND BALANCE					
July 1st Beginning Balance	\$ 1,777,880	\$ 1,811,104	\$ 1,822,010	\$ 1,820,137	\$ 1,823,937
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	33,224	9,033	10,000	3,800	3,500
June 30th Ending Balance	\$ 1,811,104	\$ 1,820,137	\$ 1,832,010	\$ 1,823,937	\$ 1,827,437

FUND BALANCE SUMMARY

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Combined Water District Funds (700, 701, 703, 704, 710, 711, 713, 720)

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 30,632,935	\$ 32,299,402	\$ 31,497,177	\$ 34,405,706	\$ 34,888,432
<u>Transfers In</u>					
Fund 701 - Water Capital	\$ 0	\$ 0	\$ 2,000,000	\$ 2,000,000	\$ 1,900,000
Fund 703 - Water Rehab & Replace	0	0	500,000	500,000	1,375,000
Fund 704 - Water Contamination Mitigation	500,000	500,000	500,000	500,000	80,000
Fund 713 - Sewer Rehab & Replace	0	0	0	0	0
Fund 720 - Reclaimed Water	0	0	200,000	200,000	200,000
Total Transfers In	500,000	500,000	3,200,000	3,200,000	3,555,000
Budgeted Reserves	0	0	2,528,368	232,557	3,815,097
Total Resources (Revenue and Budgeted Reserves)	\$ 31,132,935	\$ 32,799,402	\$ 37,225,545	\$ 37,838,263	\$ 42,258,529
Total Expenditures	\$ 26,224,127	\$ 31,675,196	\$ 30,185,729	\$ 27,801,645	\$ 35,614,262
<u>Transfers Out</u>					
Fund 700 - Water Operations	\$ 500,000	\$ 500,000	\$ 3,200,000	\$ 3,200,000	\$ 3,555,000
Fund 710 - Sewer Operations	0	0	0	0	0
Total Transfers Out	500,000	500,000	3,200,000	3,200,000	3,555,000
Total Expenditures and Transfers Out	\$ 26,724,127	\$ 32,175,196	\$ 33,385,729	\$ 31,001,645	\$ 39,169,262
Difference Total Resources and Expenditures and Transfers Out	\$ 4,408,808	\$ 624,206	\$ 3,839,816	\$ 6,836,618	\$ 3,089,267
FUND BALANCE					
July 1st Beginning Balance	\$ 94,359,100	\$ 97,613,128	\$ 96,753,293	\$ 102,736,670	\$ 109,340,730
Budgeted Reserves	0	0	(2,528,368)	(232,557)	(3,815,097)
Established Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	4,408,808	624,206	3,839,816	6,836,618	3,089,267
Adjustment for Budgetary Purposes	(1,154,780)	4,499,335	(1)	(1)	0
June 30th Ending Balance	\$ 97,613,128	\$ 102,736,670	\$ 98,064,740	\$ 109,340,730	\$ 108,614,900
District Cash					
Beginning Cash July 01,	\$ 6,216,254	\$ 13,860,810	\$ 15,695,038	\$ 16,705,769	\$ 23,309,830
Revenue	30,632,935	32,299,402	31,497,177	34,405,706	34,888,432
Expenditures	(26,224,127)	(31,675,196)	(30,185,729)	(27,801,645)	(35,614,262)
Adjustment for Budgetary Purposes	3,235,747	2,220,753	0	0	0
Ending Cash June 30,	\$ 13,860,810	\$ 16,705,769	\$ 17,006,486	\$ 23,309,830	\$ 22,584,000

FUND BALANCE SUMMARY

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Water District - Water Operations Fund 700

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 20,889,316	\$ 24,485,413	\$ 24,327,581	\$ 26,031,696	\$ 26,330,124
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 20,889,316	\$ 24,485,413	\$ 24,327,581	\$ 26,031,696	\$ 26,330,124
Total Expenditures	\$ 18,051,193	\$ 23,996,081	\$ 18,642,896	\$ 21,837,094	\$ 21,620,365
<u>Transfers Out</u>					
Fund 701 - Capital Balancing	\$ 0	\$ 0	\$ 2,000,000	\$ 2,000,000	\$ 1,900,000
Fund 703 - Water Rehab & Replace	0	0	500,000	500,000	1,375,000
Fund 704 - Water Contamination Mitigation	500,000	500,000	500,000	500,000	80,000
Fund 720 - Reclaimed Water	0	0	200,000	200,000	200,000
Total Transfers Out	500,000	500,000	3,200,000	3,200,000	3,555,000
Total Expenditures and Transfers Out	\$ 18,551,193	\$ 24,496,081	\$ 21,842,896	\$ 25,037,094	\$ 25,175,365
Difference Total Resources and Expenditures and Transfers Out	\$ 2,338,123	\$ (10,668)	\$ 2,484,685	\$ 994,602	\$ 1,154,759
Establishment of Reserve Balance (Transfers Out)					
Permanent Water Rights	0	1,146,888	2,293,776	0	1,146,888
1998A Retirement	0	0	0	0	0
Total Reserve Balances	0	1,146,888	2,293,776	0	1,146,888
Total Resources/Expenses & Reserve Balance	\$ 2,338,123	\$ (1,157,556)	\$ 190,909	\$ 994,602	\$ 7,871
FUND BALANCE					
July 1st Beginning Balance	\$ 75,744,198	\$ 88,996,991	\$ 88,452,697	\$ 78,177,569	\$ 79,172,171
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Established Reserves	0	1,146,888	2,293,776	0	1,146,888
Prior period adjustment	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	2,338,123	(1,157,556)	190,909	994,602	7,871
Adjustment for Budgetary Purposes	10,914,670	(10,808,754)	0	0	0
June 30th Ending Balance	\$ 88,996,991	\$ 78,177,569	\$ 90,937,382	\$ 79,172,171	\$ 80,326,930
Operating Cash					
Beginning Cash July 01,	\$ 2,737,579	\$ 5,644,095	\$ 7,793,866	\$ 4,755,319	\$ 5,749,922
Resources Less Budgeted Reserves	20,889,316	24,485,413	24,327,581	26,031,696	26,330,124
Expenditures Plus Reserve Balances	(18,551,193)	(24,496,081)	(21,842,896)	(25,037,094)	(25,175,365)
Adjustment for Budgetary Purposes	568,393	(878,108)	0	0	0
Ending Cash June 30,	\$ 5,644,095	\$ 4,755,319	\$ 10,278,551	\$ 5,749,922	\$ 6,904,681

Note: Because Water and Sewer are proprietary funds, the expenditures for actual shown in Sections 'D' and 'F' are on a budgetary basis and will not trace to the above numbers.

FUND BALANCE SUMMARY

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Water District - Water Capital Fund 701

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 4,702,929	\$ 2,383,059	\$ 1,375,000	\$ 2,407,526	\$ 2,075,000
Bond/Loan Proceeds	0	0	0	0	0
<u>Transfers In</u>					
Transfers In	0	0	2,000,000	2,000,000	1,900,000
Total Transfers In	0	0	2,000,000	2,000,000	1,900,000
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 4,702,929	\$ 2,383,059	\$ 3,375,000	\$ 4,407,526	\$ 3,975,000
Total Expenditures	\$ 2,971,708	\$ 827,198	\$ 3,330,000	\$ 72,926	\$ 3,825,000
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 2,971,708	\$ 827,198	\$ 3,330,000	\$ 72,926	\$ 3,825,000
Difference Total Resources and Expenditures and Transfers Out	\$ 1,731,221	\$ 1,555,861	\$ 45,000	\$ 4,334,600	\$ 150,000
FUND BALANCE					
July 1st Beginning Balance	\$ (3,292,589)	\$ (14,248,524)	\$ (13,463,255)	\$ (5,804,891)	\$ (1,470,291)
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	1,731,221	1,555,861	45,000	4,334,600	150,000
Adjustment for Budgetary Purposes	(12,687,156)	6,887,772	0	0	0
June 30th Ending Balance	\$ (14,248,524)	\$ (5,804,891)	\$ (13,418,255)	\$ (1,470,291)	\$ (1,320,291)
Capital Cash					
Beginning Cash July 01,	\$ (14,273,017)	\$ (11,708,330)	\$ (10,923,061)	\$ (7,669,029)	\$ (3,334,429)
Resources Less Budgeted Reserves	4,702,929	2,383,059	3,375,000	4,407,526	3,975,000
Expenditures Plus Reserve Balances	(2,971,708)	(827,198)	(3,330,000)	(72,926)	(3,825,000)
Adjustment for Budgetary Purposes	833,466	2,483,440	0	0	0
Ending Cash June 30,	\$ (11,708,330)	\$ (7,669,029)	\$ (10,878,061)	\$ (3,334,429)	\$ (3,184,429)

Note: The combined Water Operating and Water Capital fund balances are available in the event that either fund projects a negative June 30th ending fund balance.

Note: Below are the Water Capital projects in the FY 2022-23 Budget. More information about the project can be found in the CIP Section.

	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Revised	FY 2022-23 Budget	Total
8077 - I-15 Water Distribution (PYs \$647,522)	\$ 359,103	\$ 825,859	\$ 5,000	\$ 2,760,000	\$ 4,597,484
8087 - Reclaimed Water Distribution System (PYs \$4,553,228)	2,612,555	0	0	0	7,165,783
8089 - G Avenue Water Line Repair	0	0	5,000	0	5,000
8090 - Recoat 5.0 MG Water Tank Plant 22	0	0	0	0	0
8091 - Roof Replace Plant 14A & 25	0	951	63,926	0	64,877
8092 - FY 19-20 Water Svc Line Relocate	50	388	4,000	350,000	354,438
8093 - Roofing Replacement and Repairs - Plant 5	0	0	0	115,000	115,000
8094 - Recoat Exterior Water Tank - Plant 23	0	0	0	600,000	600,000
Total Projects	\$ 2,971,708	\$ 827,198	\$ 77,926	\$ 3,825,000	\$ 12,902,582

FUND BALANCE SUMMARY

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Water District - Water Capital Rehab & Replace Fund 703

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 11,917	\$ 4,511	\$ 4,800	\$ 2,000	\$ 2,400
Bond/Loan Proceeds	0	0	0	0	0
<u>Transfers In</u>					
Fund 700 - Water Operations	0	0	500,000	500,000	1,375,000
Total Transfers In	0	0	500,000	500,000	1,375,000
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 11,917	\$ 4,511	\$ 504,800	\$ 502,000	\$ 1,377,400
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 11,917	\$ 4,511	\$ 504,800	\$ 502,000	\$ 1,377,400
FUND BALANCE					
July 1st Beginning Balance	\$ 1,404,803	\$ 1,416,720	\$ 1,421,939	\$ 1,421,231	\$ 1,923,231
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	11,917	4,511	504,800	502,000	1,377,400
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ 1,416,720	\$ 1,421,231	\$ 1,926,739	\$ 1,923,231	\$ 3,300,631
Reserve Cash					
Beginning Cash July 01,	\$ 1,404,803	\$ 1,414,379	\$ 1,419,598	\$ 1,420,506	\$ 1,922,506
Resources Less Budgeted Reserves	11,917	4,511	504,800	502,000	1,377,400
Expenditures Plus Reserve Balances	0	0	0	0	0
Adjustment for Budgetary Purposes	(2,341)	1,616	0	0	0
Ending Cash June 30,	\$ 1,414,379	\$ 1,420,506	\$ 1,924,398	\$ 1,922,506	\$ 3,299,906

FUND BALANCE SUMMARY

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Water District - Water Contamination Mitigation Fund 704

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 11,117	\$ 4,578	\$ 4,800	\$ 3,000	\$ 3,500
Bond/Loan Proceeds	0	0	0	0	0
<u>Transfers In</u>					
Fund 700 - Water Operations	500,000	500,000	500,000	500,000	80,000
Total Transfers In	500,000	500,000	500,000	500,000	80,000
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 511,117	\$ 504,578	\$ 504,800	\$ 503,000	\$ 83,500
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ 511,117	\$ 504,578	\$ 504,800	\$ 503,000	\$ 83,500
<u>FUND BALANCE</u>					
July 1st Beginning Balance	\$ 900,000	\$ 1,411,117	\$ 1,917,524	\$ 1,915,695	\$ 2,418,695
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	511,117	504,578	504,800	503,000	83,500
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	\$ 1,411,117	\$ 1,915,695	\$ 2,422,324	\$ 2,418,695	\$ 2,502,195
Reserve Cash					
Beginning Cash July 01,	\$ 900,000	\$ 1,408,786	\$ 1,915,193	\$ 1,914,888	\$ 2,417,888
Resources Less Budgeted Reserves	511,117	504,578	504,800	503,000	83,500
Expenditures Plus Reserve Balances	0	0	0	0	0
Adjustment for Budgetary Purposes	(2,331)	1,524	0	0	0
Ending Cash June 30,	\$ 1,408,786	\$ 1,914,888	\$ 2,419,993	\$ 2,417,888	\$ 2,501,388

FUND BALANCE SUMMARY

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Water District - Sewer Operations Fund 710

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 4,620,762	\$ 5,100,177	\$ 5,277,514	\$ 5,335,200	\$ 5,539,344
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	45,000	232,557	528,897
Total Resources (Revenue and Budgeted Reserves)	\$ 4,620,762	\$ 5,100,177	\$ 5,322,514	\$ 5,567,757	\$ 6,068,241
Total Expenditures	\$ 4,582,822	\$ 5,271,520	\$ 5,260,277	\$ 5,567,757	\$ 6,068,241
<u>Transfers Out</u>					
Fund 713 - Sewer Rehabilitation & Replace.	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 4,582,822	\$ 5,271,520	\$ 5,260,277	\$ 5,567,757	\$ 6,068,241
Difference Total Resources and Expenditures and Transfers Out	\$ 37,940	\$ (171,343)	\$ 62,237	\$ 0	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ 14,475,548	\$ 14,513,488	\$ 14,726,625	\$ 14,553,014	\$ 14,320,457
Budgeted Reserves	0	0	(45,000)	(232,557)	(528,897)
Prior period adjustment	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	37,940	(171,343)	62,237	0	0
Adjustment for Budgetary Purposes	0	210,869	0	0	0
June 30th Ending Balance	\$ 14,513,488	\$ 14,553,014	\$ 14,743,862	\$ 14,320,457	\$ 13,791,560
Operating Cash					
Beginning Cash July 01,	\$ 10,898,430	\$ 12,193,327	\$ 12,406,464	\$ 13,233,675	\$ 13,001,118
Resources Less Budgeted Reserves	4,620,762	5,100,177	5,277,514	5,335,200	5,539,344
Expenditures Plus Reserve Balances	(4,582,822)	(5,271,520)	(5,260,277)	(5,567,757)	(6,068,241)
Adjustment for Budgetary Purposes	1,256,957	1,211,691	0	0	0
Ending Cash June 30,	\$ 12,193,327	\$ 13,233,675	\$ 12,423,701	\$ 13,001,118	\$ 12,472,221

Note: Because Water and Sewer are proprietary funds, the expenditures for actuals shown in Sections 'D' and 'F' are on a budgetary basis and will not trace to the above numbers.

FUND BALANCE SUMMARY

[return to TOC](#)

Water District - Sewer Capital Fund 711

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 393,869	\$ 320,628	\$ 206,632	\$ 564,826	\$ 558,800
<u>Transfers In</u>					
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	2,483,368	0	3,286,200
Total Resources (Revenue and Budgeted Reserves)	\$ 393,869	\$ 320,628	\$ 2,690,000	\$ 564,826	\$ 3,845,000
Total Expenditures	\$ 559,710	\$ 1,500,350	\$ 2,690,000	\$ 80,032	\$ 3,845,000
<u>Transfers Out</u>					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 559,710	\$ 1,500,350	\$ 2,690,000	\$ 80,032	\$ 3,845,000
Difference Total Resources and Expenditures and Transfers Out	\$ (165,841)	\$ (1,179,722)	\$ 0	\$ 484,794	\$ 0
FUND BALANCE					
July 1st Beginning Balance	\$ 4,886,466	\$ 5,279,637	\$ 3,687,810	\$ 5,465,265	\$ 5,950,059
Budgeted Reserves	0	0	(2,483,368)	0	(3,286,200)
Prior period adjustment	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(165,841)	(1,179,722)	0	484,794	0
Adjustment for Budgetary Purposes	559,012	1,365,350	0	0	0
June 30th Ending Balance	\$ 5,279,637	\$ 5,465,265	\$ 1,204,442	\$ 5,950,059	\$ 2,663,859
Capital Cash					
Beginning Cash July 01,	\$ 4,307,785	\$ 4,608,370	\$ 3,016,543	\$ 3,037,774	\$ 3,522,568
Resources Less Budgeted Reserves	393,869	320,628	206,632	564,826	558,800
Expenditures Plus Reserve Balances	(559,710)	(1,500,350)	(2,690,000)	(80,032)	(3,845,000)
Adjustment for Budgetary Purposes	466,426	(390,874)	0	0	0
Ending Cash June 30,	\$ 4,608,370	\$ 3,037,774	\$ 533,175	\$ 3,522,568	\$ 236,368

2007-08 Available Fund Balance

Note: The combined Sewer Operating and Sewer Capital fund balances are available in the event that either fund projects a negative June 30th ending fund balance.

Note: Because Water and Sewer are proprietary funds, the expenditures for actuals shown in Sections 'D' and 'F' are on a budgetary basis and will not trace to the above numbers.

	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Revised	FY 2022-23 Budget	Total
7153 - FY 19-20 St Improve Project	\$ 0	\$ 135,000	\$ 0	\$ 0	\$ 135,000
9018 - Maple Ave Sewer Line Replace	1,172	60,592	62,032	1,000,000	1,123,796
9019 - Main St Sewer Improvements	0	0	0	0	0
9020 - Township Wastewater Improvements	0	0	0	5,000	5,000
9021 - I-15 Corridor Sewer	557,838	1,304,758	18,000	1,840,000	3,720,596
9022 - Bear Valley Manhole Repairs	58,694	0	0	0	58,694
9023 - Hesperia Wastewater Treatment Plant	0	0	0	1,000,000	1,000,000
	\$ 617,704	\$ 1,500,350	\$ 80,032	\$ 2,845,000	\$ 5,043,086

FUND BALANCE SUMMARY

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Water District - Sewer Rehabilitation and Replacement Fund 713

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 3,025	\$ 1,036	\$ 850	\$ 1,200	\$ 1,300
<u>Transfers In</u>					
Fund 710 - Sewer Capital	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 3,025	\$ 1,036	\$ 850	\$ 1,200	\$ 1,300
Total Expenditures	\$ 58,694	\$ 0	\$ 0	\$ 0	\$ 0
<u>Transfers Out</u>	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 58,694	\$ 0	\$ 0	\$ 0	\$ 0
Difference Total Resources and Expenditures and Transfers Out	\$ (55,669)	\$ 1,036	\$ 850	\$ 1,200	\$ 1,300
FUND BALANCE					
July 1st Beginning Balance	\$ 240,674	\$ 243,699	\$ 244,588	\$ 244,736	\$ 245,936
Budgeted Reserves	0	0	0	0	0
Prior period adjustment	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(55,669)	1,036	850	1,200	1,300
Adjustment for Budgetary Purposes	58,694	1	0	0	0
June 30th Ending Balance	\$ 243,699	\$ 244,736	\$ 245,438	\$ 245,936	\$ 247,236
Reserve Cash					
Beginning Cash July 01,	\$ 240,674	\$ 300,182	\$ 301,071	\$ 247,271	\$ 248,471
Resources Less Budgeted Reserves	3,025	1,036	850	1,200	1,300
Expenditures Plus Reserve Balances	(58,694)	0	0	0	0
Adjustment for Budgetary Purposes	115,177	(53,947)	0	0	0
Ending Cash June 30,	\$ 300,182	\$ 247,271	\$ 301,921	\$ 248,471	\$ 249,771

FUND BALANCE SUMMARY

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Water District - Recycled Water Operations Fund 720

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 0	\$ 0	\$ 300,000	\$ 60,258	\$ 377,964
<u>Transfers In</u>					
Fund 700 - Water Operations	0	0	200,000	200,000	200,000
Total Transfers In	0	0	200,000	200,000	200,000
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 0	\$ 0	\$ 500,000	\$ 260,258	\$ 577,964
Total Expenditures	\$ 0	\$ 80,047	\$ 262,556	\$ 243,836	\$ 255,656
<u>Transfers Out</u>	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	\$ 0	\$ 80,047	\$ 262,556	\$ 243,836	\$ 255,656
Difference Total Resources and Expenditures and Transfers Out	\$ 0	\$ (80,047)	\$ 237,444	\$ 16,422	\$ 322,308
FUND BALANCE					
July 1st Beginning Balance	\$ 0	\$ 0	\$ (234,636)	\$ 6,764,050	\$ 6,780,472
Budgeted Reserves	0	0	0	0	0
Prior period adjustment	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	0	(80,047)	237,444	16,422	322,308
Adjustment for Budgetary Purposes	0	6,844,097	0	0	0
June 30th Ending Balance	\$ 0	\$ 6,764,050	\$ 2,808	\$ 6,780,472	\$ 7,102,780
Operating Cash					
Beginning Cash July 01,	\$ 0	\$ 0	\$ (234,636)	\$ (234,636)	\$ (218,214)
Resources Less Budgeted Reserves	0	0	500,000	260,258	577,964
Expenditures Plus Reserve Balances	0	(80,047)	(262,556)	(243,836)	(255,656)
Adjustment for Budgetary Purposes	0	(154,589)	0	0	0
Ending Cash June 30,	\$ 0	\$ (234,636)	\$ 2,808	\$ (218,214)	\$ 104,094

FUND BALANCE SUMMARY

[return to TOC](#)

Hesperia Fire Protection District PERS Fund 210

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 8,776	\$ 2,163	\$ 0	\$ 6,573	\$ 8,036
<u>Transfers In</u>					
Fund 100 - General Fund	1,394,000	2,226,934	1,043,000	1,043,000	1,130,815
Total Transfers In	1,394,000	2,226,934	1,043,000	1,043,000	1,130,815
Budgeted Reserves	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	\$ 1,402,776	\$ 2,229,097	\$ 1,043,000	\$ 1,049,573	\$ 1,138,851
 Total Expenditures	 \$ 874,510	 \$ 975,994	 \$ 1,042,420	 \$ 1,007,746	 \$ 1,130,815
<u>Transfers Out</u>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Transfers Out	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
 Total Expenditures and Transfers Out	 \$ 874,510	 \$ 975,994	 \$ 1,042,420	 \$ 1,007,746	 \$ 1,130,815
Difference Total Resources and Expenditures and Transfers Out	\$ 528,266	\$ 1,253,103	\$ 580	\$ 41,827	\$ 8,036
 FUND BALANCE					
July 1st Beginning Balance	\$ 1,296,025	\$ 1,824,291	\$ 3,075,231	\$ 3,077,394	\$ 3,119,221
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	528,266	1,253,103	580	41,827	8,036
June 30th Ending Balance	\$ 1,824,291	\$ 3,077,394	\$ 3,075,811	\$ 3,119,221	\$ 3,127,257

Note: Effective November 1, 2018 the operations of the Hesperia Fire Protection District (HFPD) were annexed to the San Bernardino County Fire Department. This fund was created to pay the PERS obligation of the former employees and is funded by a transfer from the City of Hesperia General Fund.

To build additional reserves for the payment of obligations related to the District's former personnel, an additional transfer of \$1,217,358 has been scheduled for the FY 2020-21 Revised, for a FY 2020-21 Revised General Fund transfer of \$2,226,934.

FUND BALANCE SUMMARY

[return to TOC](#)

TOTAL ALL FUNDS

	2019-20 Actual	2020-21 Actual	2021-22 Budget	2021-22 Revised	2022-23 Budget
Total Revenue	\$ 83,937,304	\$ 91,903,671	\$ 131,534,779	\$ 117,513,196	\$ 144,010,399
Bond/Loan Proceeds	0	0	0	0	0
<u>Transfers In</u>					
Total Transfers In	9,542,770	15,771,714	10,478,290	14,878,290	10,842,487
Budgeted Reserves	0	0	5,951,412	1,082,961	13,088,386
Budgeted Reserves for Loan	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	\$ 93,480,074	\$ 107,675,385	\$ 147,964,481	\$ 133,474,447	\$ 167,941,272
Total Expenditures	\$ 72,713,459	\$ 82,634,415	\$ 130,777,772	\$ 83,758,444	\$ 133,605,549
<u>Transfers Out</u>					
Total Transfers Out	9,542,770	15,771,714	10,478,290	14,878,290	10,842,487
Total Expenditures and Transfers Out	\$ 82,256,229	\$ 98,406,129	\$ 141,256,062	\$ 98,636,734	\$ 144,448,036
Difference Total Resources and Transfers Out	\$ 11,223,845	\$ 9,269,257	\$ 6,708,419	\$ 34,837,713	\$ 23,493,236
Establishment of Reserve Balance (Transfers Out)					
Permanent Water Rights	0	0	0	0	0
1998A Retirement	0	0	0	0	0
Total Reserve Balances	0	0	0	0	0
Total Resources/Expenses & Reserve Balance	\$ 11,223,845	\$ 9,269,257	\$ 6,708,419	\$ 34,837,713	\$ 23,493,236
FUND BALANCE					
July 1st Beginning Balance	\$ 163,813,767	\$ 173,861,459	\$ 179,633,225	\$ 187,630,051	\$ 221,384,803
Budgeted Reserves	0	0	(5,951,412)	(1,082,961)	(13,088,386)
Established Reserves	(1)	0	0	0	0
Difference Total Resources and Transfers Out	11,223,845	9,269,257	6,708,419	34,837,713	23,493,236
Adjustment for Budgetary Purposes	(1,176,156)	4,499,333	0	0	0
June 30th Ending Balance	\$ 173,861,455	\$ 187,630,048	\$ 180,390,232	\$ 221,384,803	\$ 231,789,653

Note: Because Water and Sewer are proprietary funds, the expenditures for actuals shown in Sections 'D' and 'F' are on a budgetary basis and will not trace to the above numbers.

S U P P L E M E N T A L I N F O R M A T I O N

- *Operating Budget Adoption Resolutions*
- *Combined Compensation Schedules*
 - *Resolution No. 2022-55*
 - *HHA No. 2022-05*
 - *HWD No. 2022-11*
- *City of Hesperia – Total Indirect Cost Allocation Plan Fiscal Year 2022-23*
- *Long Range Financial Plan*
- *Significant Accounting Policies*
- *List of Acronyms*
- *Glossary of Terms*
- *Community Profile*
- *Index*

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SUPPLEMENTAL INFORMATION

RESOLUTION NO. 2022-40

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HESPERIA,
CALIFORNIA, ADOPTING THE ANNUAL FISCAL YEAR 2022-23 OPERATING
BUDGET**

WHEREAS, the City Manager has prepared the proposed operating and capital budget for Fiscal Year 2022-23 for the City of Hesperia; and

WHEREAS, the City Council has received the Fiscal Year 2022-23 proposed operating budget and held a public workshop concerning its adoption; and

WHEREAS, the final budget document will be the City's official Program of Services for the City of Hesperia for Fiscal Year 2022-23.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF HESPERIA AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this Resolution are true and correct.

Section 2. To accept, approve, and adopt the Fiscal Year 2022-23 Operating Budget (including transfers) as proposed and presented by staff and as adjusted by Council direction, as the official budget document and Program of Services for the City of Hesperia for Fiscal Year 2022-23, which includes:

Section 2a. City General Fund expenditures of \$41,548,438.

Section 2b. Other City funds expenditures of \$8,806,354 are from the following funds, exclusive of transfers:

<u>Fund No.</u>	<u>Fund Name</u>	<u>Expenditure</u>
251	CDBG Administration	\$ 84,087
256	Beverage Recycling Grant	66,156
263	Street Maintenance Fund	3,977,636
306	Development Impact Fee (DIF) 2018-Streets	2,270,250
309	DIF 2018-City Hall Facilities	85,000
402	Water Rights Acquisition	1,442,075
403	2013 Civic Plaza Refinancing	<u>881,150</u>
	Total	\$8,806,354

Section 2c. Transfers Out of City and Other funds in the amount of \$7,287,487 are from the following funds:

<u>Fund No.</u>	<u>Fund Name</u>	<u>Amount</u>
100	General Fund	\$2,572,890
204	Measure I Renewal	1,750,000
205	Gas Tax	1,400,000
206	Gas Tax Swap	595,794
255	AB3229-Supplemental Law	200,000
309	DIF 2018-City Hall Facilities	<u>768,803</u>
	Total	\$7,287,487

SUPPLEMENTAL INFORMATION

Section 3. That the City Council approves the following position classification changes included in the 2022-23 Budget as follows:

Section 3a. That the City Council approves the change of classification for the non-represented Economic Development Manager position from At-Will classification to Management classification.

Section 3b. That the City Council approves the increase in the salary range for the Assistant City Clerk position from range 35 to range 37, which is a non-represented professional/supervisory classification.

Section 3c. That the City Council approves the increase in the salary range for the Code Enforcement Supervisor position from range 37 to range 39, which is a non-represented professional/supervisory classification.

Section 3d. That the City Council approves the increase in the salary range for the Maintenance Crew Supervisor position from range 37 to range 38, which is a non-represented professional/supervisory classification.

Section 3e. That the City Council approves the increase in the salary range for the Facilities Supervisor position from range 36 to range 38, which is a non-represented professional/supervisory classification.

Section 3f. That the City Council approves the increase in the salary range for the Fleet/Warehouse Supervisor position from range 36 to range 37, which is a non-represented professional/supervisory classification.

Section 3g. That the City Council approves the new position classification title of Traffic Signal Technician, which is a represented classification with a salary range of 14.

Section 4. That the City Council approves the increase of a 4.5% Cost of Living Adjustment (COLA), for all non-represented salaries to be effective the first full pay period of Fiscal Year 2022-23.

Section 5. That the City Manager and department head staff shall have the authority to transfer funds as incorporated in the Fiscal Year 2022-23 Budget and consistent with the policy adopted by the City Council.

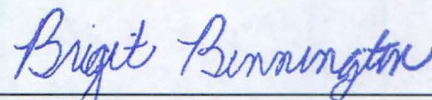
Section 6. That the City Clerk shall certify to the passage and adoption of this resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 7th day of June 2022.

ATTEST:



Erin Baum, Assistant City Clerk



Brigit Bennington, Mayor

SUPPLEMENTAL INFORMATION

RESOLUTION NO. 2022-41

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HESPERIA, CALIFORNIA, APPROVING THE FISCAL YEAR 2022-23 ARTICLE XIII B LIMIT (GANN APPROPRIATIONS LIMITATION)

WHEREAS, Article XIII B of the California Constitution (Proposition 4) was passed by voters in 1979; and

WHEREAS, Article XIII B sets a limit on the annual spending or appropriations levels of the state, local governments, and schools according to changes in inflation and population, the base year levels being set in Fiscal Year 1978-79; and

WHEREAS, said limit is known as the Gann Appropriations Limitation and must be adopted annually by the governing body of each jurisdiction; and

WHEREAS, said annual limitation is established by multiplying either the increase of the jurisdictional change in per capita income or assessed valuation, whichever is greater, by the change in population; and multiplying the resulting figure by the previous fiscal year's limitation; and

WHEREAS, upon incorporation, the Local Agency Formation Commission (LAFCO) set the base Gann Appropriations Limitation for the City of Hesperia at \$12,000,000; and

WHEREAS, said limitation has been properly adjusted for the City of Hesperia each fiscal year, including Fiscal Year 2022-23, by the Finance Division according to the State's formula as shown below; and

WHEREAS, it is required that each jurisdiction's governing body adopt their adjusted Gann Appropriations Limitation on an annual fiscal year basis.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF HESPERIA AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this resolution are true and correct.

Section 2. Approves the annual Fiscal Year 2022-23 Article XIII B Limit (Gann Appropriations Limitation) of \$112,333,641 for the City of Hesperia.

Appropriations limit for fiscal year ended June 30, 2022			\$104,343,438
Adjustment factors for the fiscal year ended June 30, 2023			
Inflation	Population	Combined	
<u>Factor</u>	<u>Factor</u>	<u>Factor</u>	
1.0755	1.001	1.0766	<u>x 0.076576</u>
Adjustment for inflation and population			7,990,203
Appropriations limit for fiscal year ended June 30, 2023			<u>\$112,333,641</u>

Section 3. That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 7th day of June 2022.



Brigit Bennington, Mayor

ATTEST:



Erin Baum, Assistant City Clerk

SUPPLEMENTAL INFORMATION

CITY OF HESPERIA AND HESPERIA FIRE DISTRICT SCHEDULE OF ANNUAL APPROPRIATIONS (GANN LIMITS) FISCAL YEARS 1989/90 through 2022/23

Fiscal Year	Change In Factor 1 Population	Factor 2 Per Capita Income	Calculation of Factor	City Balance	City Gann Limit	Fire District Balance	Fire District Gann Limit	Total Gann
1988/90	- incorporation - LAFCO base amount				\$12,000,000			
1989/90	0.0000	0.0498	1.0498	\$12,000,000	12,597,600		\$2,937,542	\$15,535,142
1990/91	1.0550	1.0421	1.099416	12,597,600	13,850,003	\$2,937,542	3,229,581	17,079,584
1991/92	1.0829	1.080477	1.170049	13,850,003	16,205,182	3,229,581	3,778,768	19,983,950
1992/93	1.0525	1.079359	1.136025	16,205,182	18,409,492	3,778,768	4,292,775	22,702,267
1993/94	1.0392	1.150802	1.195913	18,409,492	22,016,151	4,292,775	5,133,785	27,149,936
1994/95	1.0177	1.124327	1.144228	22,016,151	25,191,496	5,133,785	5,874,221	31,065,717
1995/96	1.0120	1.0071	1.019185	25,191,496	25,674,795	5,874,221	5,986,918	31,661,713
1996/97	1.0132	1.0467	1.060516	25,674,795	27,228,531	5,986,918	6,349,222	33,577,753
1997/98	1.0042	1.0467	1.051096	27,228,531	28,619,800	6,349,222	6,673,642	35,293,442
1998/99	1.0181	1.0415	1.060351	28,619,800	30,347,034	6,673,642	7,076,403	37,423,437
1999/00	1.0138	1.0453	1.059725	30,347,034	32,159,511	7,076,403	7,499,041	39,658,552
2000/01	1.0209	1.0491	1.071026	32,159,511	34,443,672	7,499,041	8,031,668	42,475,340
2001/02	1.0189	1.0782	1.098578	34,443,672	37,839,060	8,031,668	8,823,414	46,662,474
2002/03	1.0286	0.9873	1.015537	37,839,060	38,426,965	8,823,414	8,960,503	47,387,468
2003/04	1.0362	1.0231	1.060136	38,426,965	40,737,809	8,960,503	9,499,352	50,237,161
2004/05	1.0309	1.0328	1.064714	40,737,809	43,374,116	9,499,352	10,114,093	53,488,209
2005/06	1.0759	1.0526	1.132492	43,374,116	49,120,839	10,114,093	11,454,129	60,574,968
2006/07	1.0520	1.0396	1.093659	49,120,839	53,721,448	11,454,129	12,526,911	66,248,359
2007/08	1.0705	1.0442	1.117816	53,721,448	60,050,694	12,526,911	14,002,782	74,053,476
2008/09	1.0246	1.0429	1.068555	60,050,694	64,167,469	14,002,782	14,962,743	79,130,212
2009/10	1.0106	1.0062	1.016866	64,167,469	65,249,718	14,962,743	15,215,105	80,464,823
2010/11	1.0050	0.9746	0.979473	65,249,718	63,910,337	15,215,105	14,902,785	78,813,122
2011/12	1.0065	1.0251	1.031763	63,910,337	65,940,321	14,902,785	15,376,142	81,316,463
2012/13	1.0068	1.0377	1.044756	65,940,321	68,891,546	15,376,142	16,064,317	84,955,863
2013/14	1.0061	1.0512	1.057612	68,891,546	72,860,526	16,064,317	16,989,814	89,850,340
2014/15	1.0049	0.9977	1.002589	72,860,526	73,049,162	16,989,814	17,033,801	90,082,963
2015/16	1.0083	1.0382	1.046817	73,049,162	76,469,105	17,033,801	17,831,272	94,300,377
2016/17	1.0090	1.0537	1.063183	76,469,105	81,300,652	17,831,272	18,957,905	100,258,557
2017/18	1.0096	1.0369	1.046854	81,300,652	85,109,913	18,957,905	19,846,159	104,956,072
2018/19	1.0132	1.0367	1.050384	85,109,913	89,398,091	19,846,159	20,846,088	110,244,179
2019/20	1.0130	1.0385	1.052001	89,398,091	94,046,881	20,846,088	21,930,105	115,976,986
2020/21	1.0093	1.0373	1.046947	94,046,881	98,462,100	21,930,105	22,959,658	121,421,758
2021/22	1.0023	1.0573	1.059732	98,462,100	104,343,438	22,959,658	24,331,084	128,674,522
2022/23	1.0010	1.0755	1.076576	104,343,438	112,333,641	24,331,084	26,194,261	138,527,902

SUPPLEMENTAL INFORMATION

RESOLUTION HHA 2022-02

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE HESPERIA HOUSING AUTHORITY, CITY OF HESPERIA, CALIFORNIA, ADOPTING THE ANNUAL FISCAL YEAR 2022-23 OPERATING BUDGET

WHEREAS, the Executive Director of the Hesperia Housing Authority has prepared the proposed operating budget for Fiscal Year 2022-23; and

WHEREAS, the Hesperia Housing Authority Board has received the Fiscal Year 2022-23 proposed operating budget and held a public workshop concerning its adoption; and

WHEREAS, the final budget document will be the Board's official Program of Services for the Housing Authority for Fiscal Year 2022-23.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE HESPERIA HOUSING AUTHORITY OF THE CITY OF HESPERIA AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this resolution are true and correct.

Section 2. To accept, approve, and adopt the Fiscal Year 2022-23 Budget as proposed and presented by staff and as adjusted by Board direction, as the official budget document and Program of Services for the Housing Authority for Fiscal Year 2022-23, which includes budgeted expenditures totaling \$72,586.

Section 3. That the Board of Directors approves the following position classification change included in the 2022-23 Budget as follows:

Section 3a. That the Board of Directors approves the change of classification for the non-represented Economic Development Manager position from At-Will classification to Management classification.

Section 4. That the Board of Directors approves the increase of a 4.5% Cost of Living Adjustment (COLA), for all non-represented salaries to be effective the first full pay period of Fiscal Year 2022-23.

Section 5. That the Board and department head staff shall have the authority to transfer funds as incorporated in the Fiscal Year 2022-23 Budget and consistent with the policy adopted by the Authority's Board.

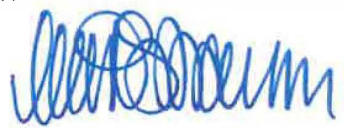
Section 6. That the Secretary of the Housing Authority shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 7th day of June 2022.



Brigit Bennington, Chair

ATTEST:



Erin Baum, Secretary to the Board

SUPPLEMENTAL INFORMATION

RESOLUTION HFPD 2022-02

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE HESPERIA FIRE PROTECTION DISTRICT, CITY OF HESPERIA, CALIFORNIA, ADOPTING THE ANNUAL FISCAL YEAR 2022-23 OPERATING BUDGET

WHEREAS, the Executive Director has prepared the proposed operating budget for Fiscal Year 2022-23 for the Hesperia Fire Protection District; and

WHEREAS, the Board of Directors has received the Fiscal Year 2022-23 proposed operating budget and held a public workshop concerning its adoption; and

WHEREAS, the final budget document will be the District's official Program of Services for the Hesperia Fire Protection District for Fiscal Year 2022-23.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE HESPERIA FIRE PROTECTION DISTRICT AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this resolution are true and correct.

Section 2. To accept, approve and adopt the Fiscal Year 2022-23 Budget as proposed and presented by staff and as adjusted by Board direction, as the official budget document and Program of Services for the Hesperia Fire Protection District for Fiscal Year 2022-23 which includes budgeted expenditures totaling \$1,130,815.

Section 3. That the Executive Director and department head staff shall have the authority to transfer funds as incorporated in the Fiscal Year 2022-23 Budget and consistent with the policy adopted by the District's Board of Directors.

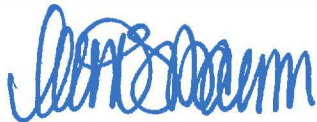
Section 4. That the Secretary of the Board of Directors shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 7th day of June 2022.



Brigit Bennington, Chair

ATTEST:



Erin Baum, Assistant City Clerk

SUPPLEMENTAL INFORMATION

RESOLUTION HFPD 2022-03

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE HESPERIA FIRE PROTECTION DISTRICT, HESPERIA, CALIFORNIA, APPROVING THE FISCAL YEAR 2022-23 ARTICLE XIIIIB LIMIT (GANN APPROPRIATIONS LIMITATION)

WHEREAS, Article XIIIIB of the California Constitution (Proposition 4) was passed by voters in 1979; and

WHEREAS, Article XIIIIB sets a limit on the annual spending or appropriations levels of the state, local governments, and schools according to changes in inflation and population, the base year levels being set in Fiscal Year 1978-79; and

WHEREAS, said limit is known as the Gann Appropriations Limitation and must be adopted annually by the governing body of each jurisdiction; and

WHEREAS, said annual limitation is established by multiplying either the increase of the jurisdictional change in per capita income or assessed valuation, whichever is greater, by the change in population; and multiplying the resulting figure by the previous fiscal year's limitation; and

WHEREAS, said limitation has been properly adjusted for the Hesperia Fire Protection District fiscal year, including Fiscal Year 2022-23, by the Finance Division according to the State's formula as shown below; and

WHEREAS, it is required that each jurisdiction's governing body adopt their adjusted Gann Appropriations Limitation on an annual fiscal year basis.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF HESPERIA FIRE PROTECTION DISTRICT AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this resolution are true and correct.

Section 2. Approves the annual Fiscal Year 2022-23 Article XIIIIB Limit (Gann Appropriations Limitation) of \$26,194,261 for the Hesperia Fire Protection District.

Appropriations limit for fiscal year ended June 30, 2022	\$24,331,084
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Adjustment factors for the fiscal year ended June 30, 2023

Inflation Factor	Population Factor	Combined Factor	
1.0755	1.0010	1.07657	x 0.076576

Adjustment for inflation and population	1,863,177
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Appropriations limit for fiscal year ended June 30, 2023	<u>\$26,194,261</u>
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Section 3. That the Board Secretary shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 7th day of June 2022.

Brigit Bennington

Brigit Bennington, Chair

ATTEST:

Erin Baum

Erin Baum, Assistant City Clerk

SUPPLEMENTAL INFORMATION

CITY OF HESPERIA AND HESPERIA FIRE DISTRICT SCHEDULE OF ANNUAL APPROPRIATIONS (GANN LIMITS) FISCAL YEARS 1989/90 through 2022/23

Fiscal Year	Change In		Calculation of Factor	City Balance	City Gann Limit	Fire District Balance	Fire District Gann Limit	Total Gann
	Factor 1 Population	Factor 2 Per Capita Income						
1988/90	- incorporation - LAFCO base amount				\$12,000,000			
1989/90	0.0000	0.0498	1.0498	\$12,000,000	12,597,600		\$2,937,542	\$15,535,142
1990/91	1.0550	1.0421	1.099416	12,597,600	13,850,003	\$2,937,542	3,229,581	17,079,584
1991/92	1.0829	1.080477	1.170049	13,850,003	16,205,182	3,229,581	3,778,768	19,983,950
1992/93	1.0525	1.079359	1.136025	16,205,182	18,409,492	3,778,768	4,292,775	22,702,267
1993/94	1.0392	1.150802	1.195913	18,409,492	22,016,151	4,292,775	5,133,785	27,149,936
1994/95	1.0177	1.124327	1.144228	22,016,151	25,191,496	5,133,785	5,874,221	31,065,717
1995/96	1.0120	1.0071	1.019185	25,191,496	25,674,795	5,874,221	5,986,918	31,661,713
1996/97	1.0132	1.0467	1.060516	25,674,795	27,228,531	5,986,918	6,349,222	33,577,753
1997/98	1.0042	1.0467	1.051096	27,228,531	28,619,800	6,349,222	6,673,642	35,293,442
1998/99	1.0181	1.0415	1.060351	28,619,800	30,347,034	6,673,642	7,076,403	37,423,437
1999/00	1.0138	1.0453	1.059725	30,347,034	32,159,511	7,076,403	7,499,041	39,658,552
2000/01	1.0209	1.0491	1.071026	32,159,511	34,443,672	7,499,041	8,031,668	42,475,340
2001/02	1.0189	1.0782	1.098578	34,443,672	37,839,060	8,031,668	8,823,414	46,662,474
2002/03	1.0286	0.9873	1.015537	37,839,060	38,426,965	8,823,414	8,960,503	47,387,468
2003/04	1.0362	1.0231	1.060136	38,426,965	40,737,809	8,960,503	9,499,352	50,237,161
2004/05	1.0309	1.0328	1.064714	40,737,809	43,374,116	9,499,352	10,114,093	53,488,209
2005/06	1.0759	1.0526	1.132492	43,374,116	49,120,839	10,114,093	11,454,129	60,574,968
2006/07	1.0520	1.0396	1.093659	49,120,839	53,721,448	11,454,129	12,526,911	66,248,359
2007/08	1.0705	1.0442	1.117816	53,721,448	60,050,694	12,526,911	14,002,782	74,053,476
2008/09	1.0246	1.0429	1.068555	60,050,694	64,167,469	14,002,782	14,962,743	79,130,212
2009/10	1.0106	1.0062	1.016866	64,167,469	65,249,718	14,962,743	15,215,105	80,464,823
2010/11	1.0050	0.9746	0.979473	65,249,718	63,910,337	15,215,105	14,902,785	78,813,122
2011/12	1.0065	1.0251	1.031763	63,910,337	65,940,321	14,902,785	15,376,142	81,316,463
2012/13	1.0068	1.0377	1.044756	65,940,321	68,891,546	15,376,142	16,064,317	84,955,863
2013/14	1.0061	1.0512	1.057612	68,891,546	72,860,526	16,064,317	16,989,814	89,850,340
2014/15	1.0049	0.9977	1.002589	72,860,526	73,049,162	16,989,814	17,033,801	90,082,963
2015/16	1.0083	1.0382	1.046817	73,049,162	76,469,105	17,033,801	17,831,272	94,300,377
2016/17	1.0090	1.0537	1.063183	76,469,105	81,300,652	17,831,272	18,957,905	100,258,557
2017/18	1.0096	1.0369	1.046854	81,300,652	85,109,913	18,957,905	19,846,159	104,956,072
2018/19	1.0132	1.0367	1.050384	85,109,913	89,398,091	19,846,159	20,846,088	110,244,179
2019/20	1.0130	1.0385	1.052001	89,398,091	94,046,881	20,846,088	21,930,105	115,976,986
2020/21	1.0093	1.0373	1.046947	94,046,881	98,462,100	21,930,105	22,959,658	121,421,758
2021/22	1.0023	1.0573	1.059732	98,462,100	104,343,438	22,959,658	24,331,084	128,674,522
2022/23	1.0010	1.0755	1.076576	104,343,438	112,333,641	24,331,084	26,194,261	138,527,902

SUPPLEMENTAL INFORMATION

RESOLUTION HWD 2022-06

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE HESPERIA WATER DISTRICT, CITY OF HESPERIA, CALIFORNIA, ADOPTING THE ANNUAL FISCAL YEAR 2022-23 OPERATING BUDGET

WHEREAS, the General Manager has prepared the proposed operating and capital budget for Fiscal Year 2022-23 for the Hesperia Water District; and

WHEREAS, the Board of Directors has received the Fiscal Year 2022-23 proposed operating budget and held a public workshop concerning its adoption; and

WHEREAS, the final budget document will be the District's official Program of Services for the Hesperia Water District for Fiscal Year 2022-23.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE HESPERIA WATER DISTRICT AS FOLLOWS:

Section 1. In all respects, the facts as set forth in this resolution are true and correct.

Section 2. To accept, approve, and adopt the Fiscal Year 2022-23 Operating Budget as proposed and presented by staff and as adjusted by Board direction, as the official budget document and Program of Services for the Hesperia Water District for Fiscal Year 2022-23 which includes water operating expenditures of \$21,620,365, sewer operating expenditures of \$6,068,241, and Reclaimed Water Operations of \$255,656, for a Water District operating total of \$27,944,262.

Section 2b. Transfers Out of Water District funds in the amount of \$3,555,000 are from Fund 700.

Section 3. That the Board of Directors approves the following position classification changes included in the 2022-23 Budget as follows:

Section 3a. That the Board of Directors approves the increase in the salary range for the Customer Service Supervisor position from range 36 to range 37, which is a non-represented professional/supervisory classification.

Section 3b. That the Board of Directors approves the increase in the salary range for the Fleet/Warehouse Supervisor position from range 36 to range 37, which is a non-represented professional/supervisory classification.

Section 3c. That the Board of Directors approves the increase in the salary range for the Maintenance Crew Supervisor position from range 37 to range 38, which is a non-represented professional/supervisory classification.

Section 3d. That the Board of Directors approves the increase in the salary range for the Facilities Supervisor position from range 36 to range 38, which is a non-represented professional/supervisory classification.

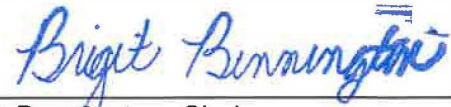
Section 4. That the Board of Directors approves the increase of a 4.5% Cost of Living Adjustment (COLA), for all non-represented salaries to be effective the first full pay period of Fiscal Year 2022-23.

SUPPLEMENTAL INFORMATION

Section 5. That the General Manager and department head staff shall have the authority to transfer funds as incorporated in the Fiscal Year 2022-23 Budget and consistent with the policy adopted by the District's Board of Directors.

Section 6. That the Secretary of the Board of Directors shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 7th day of June 2022.



Brigit Bennington, Chair

ATTEST:



Erin Baum, Assistant City Clerk

SUPPLEMENTAL INFORMATION

Combined Compensation Schedules

CITY OF HESPERIA
HESPERIA WATER DISTRICT
COMBINED COMPENSATION SCHEDULE
INCLUDES CITY OF HESPERIA, HESPERIA WATER DISTRICT AND HESPERIA HOUSING AUTHORITY

APPROVED AND ADOPTED: July 2, 2022
REVISED AND ADOPTED: July 19, 2022 Effective: July 2, 2022

<i>Non-Represented Full-Time Monthly Rates</i>	<i>Benefit Group</i>	<i>Range#</i>	<i>1</i>	<i>2</i>	<i>3</i>	<i>4</i>	<i>5</i>	<i>6</i>	<i>7</i>	<i>8</i>	<i>9</i>	<i>10</i>	<i>11</i>
Accountant	GEN	33	5,349	5,456	5,565	5,676	5,790	5,906	6,024	6,145	6,268	6,393	6,521
Accounting Technician	GEN	31	4,851	4,948	5,047	5,148	5,251	5,356	5,463	5,572	5,683	5,797	5,913
Administrative Aide	GEN	27	3,990	4,070	4,151	4,234	4,319	4,405	4,493	4,583	4,675	4,769	4,864
Administrative Analyst	PRO/SUP	34	5,617	5,729	5,844	5,961	6,080	6,202	6,326	6,453	6,582	6,714	6,848
Administrative Secretary	GEN	30	4,620	4,712	4,806	4,902	5,000	5,100	5,202	5,306	5,412	5,520	5,630
Animal Services Specialist	PRO/SUP	34	5,617	5,729	5,844	5,961	6,080	6,202	6,326	6,453	6,582	6,714	6,848
Animal Services Supervisor	PRO/SUP	37	6,503	6,633	6,766	6,901	7,039	7,180	7,324	7,471	7,620	7,772	7,927
Assistant City Clerk	PRO/SUP	37	6,503	6,633	6,766	6,901	7,039	7,180	7,324	7,471	7,620	7,772	7,927
Assistant City Manager	AW SR. MGT	53	14,195	14,479	14,769	15,064	15,365	15,672	15,985	16,305	16,631	16,964	17,303
Assistant Engineer	PRO/SUP	38	6,828	6,965	7,104	7,246	7,391	7,539	7,690	7,844	8,001	8,161	8,324
Assistant Planner	PRO/SUP	35	5,898	6,016	6,136	6,259	6,384	6,512	6,642	6,775	6,911	7,049	7,190
Associate Planner	PRO/SUP	38	6,828	6,965	7,104	7,246	7,391	7,539	7,690	7,844	8,001	8,161	8,324
Budget/Finance Specialist	GEN	33	5,349	5,456	5,565	5,676	5,790	5,906	6,024	6,145	6,268	6,393	6,521
Code Enforcement Supervisor	PRO/SUP	39	7,169	7,312	7,458	7,607	7,759	7,914	8,072	8,233	8,398	8,566	8,737
Community Development Supervisor	PRO/SUP	37	6,503	6,633	6,766	6,901	7,039	7,180	7,324	7,471	7,620	7,772	7,927
Community Relations Specialist	PRO/SUP	34	5,617	5,729	5,844	5,961	6,080	6,202	6,326	6,453	6,582	6,714	6,848
Construction Inspector	GEN	35	5,898	6,016	6,136	6,259	6,384	6,512	6,642	6,775	6,911	7,049	7,190
Customer Service Supervisor	PRO/SUP	37	6,503	6,633	6,766	6,901	7,039	7,180	7,324	7,471	7,620	7,772	7,927
Deputy City Clerk	GEN	28	4,190	4,274	4,360	4,447	4,536	4,627	4,720	4,814	4,910	5,008	5,108
Deputy Community Development Director	SR. MGT	45	9,608	9,800	9,996	10,196	10,400	10,608	10,820	11,036	11,257	11,482	11,712
Deputy Development Services Director	SR. MGT	45	9,608	9,800	9,996	10,196	10,400	10,608	10,820	11,036	11,257	11,482	11,712
Deputy Finance Director	SR. MGT	46	10,088	10,290	10,496	10,706	10,920	11,138	11,361	11,588	11,820	12,056	12,297
Deputy Human Resources/Risk Management Director	SR. MGT	45	9,608	9,800	9,996	10,196	10,400	10,608	10,820	11,036	11,257	11,482	11,712
Director of Administrative Services	AW SR. MGT	52	13,519	13,789	14,065	14,346	14,633	14,926	15,225	15,530	15,841	16,158	16,481
Director of Government Services/ City Clerk	AW SR. MGT	50	12,262	12,507	12,757	13,012	13,272	13,537	13,808	14,084	14,366	14,653	14,946
Director of Public Works	AW SR. MGT	45	9,608	9,800	9,996	10,196	10,400	10,608	10,820	11,036	11,257	11,482	11,712
Economic Development Manager	MGT	44	9,150	9,333	9,520	9,710	9,904	10,102	10,304	10,510	10,720	10,934	11,153
Environmental Compliance Inspector	GEN	35	5,898	6,016	6,136	6,259	6,384	6,512	6,642	6,775	6,911	7,049	7,190
Facilities Supervisor	PRO/SUP	38	6,828	6,965	7,104	7,246	7,391	7,539	7,690	7,844	8,001	8,161	8,324
Field Services Supervisor	PRO/SUP	37	6,503	6,633	6,766	6,901	7,039	7,180	7,324	7,471	7,620	7,772	7,927
Financial Analyst	PRO/SUP	35	5,898	6,016	6,136	6,259	6,384	6,512	6,642	6,775	6,911	7,049	7,190
Fleet/Warehouse Supervisor	PRO/SUP	37	6,503	6,633	6,766	6,901	7,039	7,180	7,324	7,471	7,620	7,772	7,927
Geographical Information Systems Manager	MGT	41	7,904	8,062	8,223	8,388	8,556	8,727	8,902	9,080	9,262	9,447	9,636
Geographical Information Systems Technician	GEN	32	5,094	5,196	5,300	5,406	5,514	5,624	5,737	5,852	5,969	6,088	6,210
Human Resources Analyst	PRO/SUP	37	6,503	6,633	6,766	6,901	7,039	7,180	7,324	7,471	7,620	7,772	7,927
Information Systems Manager	MGT	44	9,150	9,333	9,520	9,710	9,904	10,102	10,304	10,510	10,720	10,934	11,153
Information Systems Specialist	MGT	37	6,503	6,633	6,766	6,901	7,039	7,180	7,324	7,471	7,620	7,772	7,927
Information Systems Technician	GEN	32	5,094	5,196	5,300	5,406	5,514	5,624	5,737	5,852	5,969	6,088	6,210
Maintenance Crew Supervisor	PRO/SUP	38	6,828	6,965	7,104	7,246	7,391	7,539	7,690	7,844	8,001	8,161	8,324
Management Analyst	PRO/SUP	37	6,503	6,633	6,766	6,901	7,039	7,180	7,324	7,471	7,620	7,772	7,927
Office Assistant	GEN	26	3,800	3,876	3,954	4,033	4,114	4,196	4,280	4,366	4,453	4,542	4,633
Personnel Technician	GEN	32	5,094	5,196	5,300	5,406	5,514	5,624	5,737	5,852	5,969	6,088	6,210
Plans Examiner	PRO/SUP	37	6,503	6,633	6,766	6,901	7,039	7,180	7,324	7,471	7,620	7,772	7,927
Project Construction Manager	MGT	43	8,714	8,888	9,066	9,247	9,432	9,621	9,813	10,009	10,209	10,413	10,621
Public Works Supervisor	MGT	40	7,528	7,679	7,833	7,990	8,150	8,313	8,479	8,649	8,822	8,998	9,178
Risk Manager	MGT	40	7,528	7,679	7,833	7,990	8,150	8,313	8,479	8,649	8,822	8,998	9,178
Secretary to the City Manager and City Council	PRO/SUP	35	5,898	6,016	6,136	6,259	6,384	6,512	6,642	6,775	6,911	7,049	7,190
Senior Accountant	MGT	38	6,828	6,965	7,104	7,246	7,391	7,539	7,690	7,844	8,001	8,161	8,324
Senior Code Enforcement Officer	GEN	35	5,898	6,016	6,136	6,259	6,384	6,512	6,642	6,775	6,911	7,049	7,190
Senior Community Development Technician	GEN	32	5,094	5,196	5,300	5,406	5,514	5,624	5,737	5,852	5,969	6,088	6,210
Senior Management Analyst	MGT	40	7,528	7,679	7,833	7,990	8,150	8,313	8,479	8,649	8,822	8,998	9,178
Senior Office Assistant	GEN	28	4,190	4,274	4,360	4,447	4,536	4,627	4,720	4,814	4,910	5,008	5,108
Senior Office Specialist	GEN	28	4,190	4,274	4,360	4,447	4,536	4,627	4,720	4,814	4,910	5,008	5,108
Senior Planner	MGT	41	7,904	8,062	8,223	8,388	8,556	8,727	8,902	9,080	9,262	9,447	9,636

City Manager Contract* Annually: \$258,825; Monthly: \$21,569

*Employment Agreement approved by City Council February 20, 2018, June 2, 2020, and Resolution 2021-09

SUPPLEMENTAL INFORMATION

Combined Compensation Schedules (Continued)

CITY OF HESPERIA
HESPERIA WATER DISTRICT
COMBINED COMPENSATION SCHEDULE
INCLUDES CITY OF HESPERIA, HESPERIA WATER DISTRICT AND HESPERIA HOUSING AUTHORITY

APPROVED AND ADOPTED: July 2, 2022
REVISED AND ADOPTED: July 19, 2022 Effective: July 2, 2022

Teamsters, Local 1932, Full -Time Monthly Rates

	<i>Benefit Group</i>	<i>Range #</i>	<i>A</i>	<i>B</i>	<i>C</i>	<i>D</i>	<i>E</i>
Animal Care Technician	TEAMSTERS	8	3,676	3,860	4,053	4,256	4,469
Animal Control Officer	TEAMSTERS	12	4,469	4,693	4,928	5,174	5,433
Building Inspector	TEAMSTERS	18	5,990	6,290	6,605	6,935	7,282
Code Enforcement Officer	TEAMSTERS	17	5,705	5,990	6,290	6,605	6,935
Community Development Technician	TEAMSTERS	12	4,469	4,693	4,928	5,174	5,433
Custodian	TEAMSTERS	8	3,676	3,860	4,053	4,256	4,469
Customer Service Representative	TEAMSTERS	10	4,053	4,256	4,469	4,693	4,928
Equipment Operator	TEAMSTERS	12.5	4,580	4,809	5,050	5,303	5,568
Equipment Operator/Water	TEAMSTERS	13	4,693	4,928	5,174	5,433	5,705
Facilities Maintenance Technician	TEAMSTERS	12	4,469	4,693	4,928	5,174	5,433
Maintenance Worker	TEAMSTERS	10	4,053	4,256	4,469	4,693	4,928
Maintenance Worker/Water	TEAMSTERS	10.5	4,154	4,362	4,580	4,809	5,050
Meter Reader	TEAMSTERS	10	4,053	4,256	4,469	4,693	4,928
Pump Operator	TEAMSTERS	12.5	4,580	4,809	5,050	5,303	5,568
Senior Account Clerk	TEAMSTERS	12	4,469	4,693	4,928	5,174	5,433
Senior Animal Control Officer	TEAMSTERS	14	4,928	5,174	5,433	5,705	5,990
Senior Custodian	TEAMSTERS	10	4,053	4,256	4,469	4,693	4,928
Senior Maintenance Worker	TEAMSTERS	13	4,693	4,928	5,174	5,433	5,705
Senior Maintenance Worker/Water	TEAMSTERS	13.5	4,809	5,050	5,303	5,568	5,846
Senior Pump Maintenance Worker	TEAMSTERS	14.5	5,050	5,303	5,568	5,846	6,138
Senior Pump Operator	TEAMSTERS	14.5	5,050	5,303	5,568	5,846	6,138
Senior Warehouse Technician	TEAMSTERS	12	4,469	4,693	4,928	5,174	5,433
Traffic Signal Technician	TEAMSTERS	14	4,928	5,174	5,433	5,705	5,990
Utility Line Locator	TEAMSTERS	10	4,053	4,256	4,469	4,693	4,928
Water Quality Specialist	TEAMSTERS	14.5	5,050	5,303	5,568	5,846	6,138
Water Quality Technician	TEAMSTERS	12.5	4,580	4,809	5,050	5,303	5,568

Non-Represented Part-Time Hourly Rates

	<i>Benefit Group</i>	<i>Range #</i>	<i>1</i>	<i>2</i>	<i>3</i>	<i>4</i>	<i>5</i>	<i>6</i>	<i>7</i>	<i>8</i>	<i>9</i>	<i>10</i>	<i>11</i>
Administrative Intern - Part-Time	PART-TIME		15.00										
Animal Care Technician - Part-Time	PART-TIME	8	20.59	21.61	22.69	23.83	25.02						
Custodian- Part-Time	PART-TIME	8	20.59	21.61	22.69	23.83	25.02						
Customer Service Representative - Part-Time	PART-TIME	10	22.69	23.83	25.02	26.27	27.59						
Facilities Electrician - Part-Time	PART-TIME	35	34.03	34.71	35.40	36.11	36.83	37.57	38.32	39.09	39.87	40.67	41.48
Maintenance Worker - Part-Time	PART-TIME	10	22.69	23.83	25.02	26.27	27.59						
Office Assistant - Part-Time	PART-TIME	26	21.92	22.36	22.81	23.27	23.74	24.21	24.69	25.19	25.69	26.20	26.73
Receptionist - Part-Time	PART-TIME	6	18.67	19.60	20.59	21.61	22.69						

GEN = General

PRO/SUP = Professional/Supervisory

MGT = Management

TEAMSTERS = Teamsters Local 1932

SR, MGT = Senior Management

AW SR, MGT = At-Will Senior Management

SUPPLEMENTAL INFORMATION

Combined Compensation Schedules (Continued)

RESOLUTION NO. 2022-55

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HESPERIA,
CALIFORNIA, APPROVING THE CITY'S REVISED COMBINED
COMPENSATION SCHEDULES**

WHEREAS, in compliance with California Public Employees' Retirement System (CalPERS) and Title 2 of California Code of Regulations Section 570.5, the City Council of the City of Hesperia must approve and adopt a Compensation Schedule that lists all employee positions; and

WHEREAS, the City Council of the City of Hesperia adopted a revised Combined Compensation Schedule on August 3, 2021; and

WHEREAS, Joint Resolution No. 2022-45, Exhibit A prescribes the salaries, benefits, and other related policies for employees of the City not represented by an employee labor relations organization and commonly called Non-Represented Employees; and

WHEREAS, Resolution 2022-35 Exhibit A prescribes a Memorandum of Understanding and the salaries, benefits, and other terms and conditions for employees of the City of Hesperia represented by the Teamsters, Local 1932; and

WHEREAS, on June 2, 2020, the City Council approved an Employment Agreement with the City Manager which prescribes his salaries and benefits; and

WHEREAS, Resolution 2022-23 approves the annual Fiscal Year 2022-23 Operating Budget

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF HESPERIA AS FOLLOWS:

Section 1. That the recitals above are true and correct.

Section 2. That the City Council approves the attached revised Combined Compensation Schedules effective November 3, 2022, February 16, 2022, July 1, 2022, and July 2, 2022. The schedules list all employee positions, clearly indicates the time base for salaries, base pay rates only and includes the effective and revised dates of the schedule. The schedules will be posted on the City's internet page once approved.

Section 3. That the City Clerk shall certify to the passage and adoption of this Resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 19th day of July 2022.


Brigit Bennington, Mayor

ATTEST: 
Erin Baum, Assistant City Clerk

SUPPLEMENTAL INFORMATION

Combined Compensation Schedules (Continued)

RESOLUTION HHA NO. 2022-05

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE HESPERIA HOUSING AUTHORITY OF THE CITY OF HESPERIA, CALIFORNIA, APPROVING THE AUTHORITY'S REVISED COMBINED COMPENSATION SCHEDULES

WHEREAS, in compliance with California Public Employees' Retirement System (CalPERS) and Title 2 of California Code of Regulations Section 570.5, the Board of Directors of the Hesperia Water District must approve and adopt a Compensation Schedule that lists all employee positions; and

WHEREAS, Resolution HHA 2022-04 Exhibit A prescribes the salaries, benefits, and other related policies for employees of the Hesperia Housing Authority not represented by an employee labor relations organization and commonly called Non-Represented Employees; and

WHEREAS, Resolution HHA 2022-02 approves the annual Fiscal Year 2022-23 Operating Budget.

NOW THEREFORE, BE IT RESOLVED BY BOARD OF DIRECTORS OF THE HESPERIA HOUSING AUTHORITY AS FOLLOWS:

Section 1. That the recitals above are true and correct.

Section 2. That the Board of Directors approves the attached revised Combined Compensation Schedules effective November 3, 2022, February 16, 2022, July 1, 2022, and July 2, 2022. The schedules list all employee positions, clearly indicates the time base for salaries, base pay rates only and includes the effective and revised dates of the schedule. The schedules will be posted on the City's internet page once approved.

Section 3. That the Secretary to the Housing Authority shall certify to the passage and adoption of this resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 19th day of July 2022.


Brigit Bennington, Mayor

ATTEST:


Erin Baum, Assistant City Clerk

SUPPLEMENTAL INFORMATION

Combined Compensation Schedules (Continued)

RESOLUTION HWD NO. 2022-11

A RESOLUTION OF THE HESPERIA WATER DISTRICT OF THE CITY OF HESPERIA, CALIFORNIA, APPROVING THE DISTRICT'S REVISED COMBINED COMPENSATION SCHEDULES

WHEREAS, in compliance with California Public Employees' Retirement System (CalPERS) and Title 2 of California Code of Regulations Section 570.5, the Board of Directors of the Hesperia Water District must approve and adopt a Compensation Schedule that lists all employee positions; and

WHEREAS, the Board of Directors of the Hesperia Water District adopted a revised Combined Compensation Schedule on August 3, 2021; and

WHEREAS, Resolution HWD 2022-09 Exhibit A prescribes the salaries, benefits, and other related policies for employees of the Hesperia Water District not represented by an employee labor relations organization and commonly called Non-Represented Employees; and

WHEREAS, Resolution HWD 2022-05 Exhibit A prescribes a Memorandum of Understanding and the salaries, benefits, and other terms and conditions for employees of the Hesperia Water District represented by the Teamsters, Local 1932; and

WHEREAS, Resolution HWD 2022-06 approves the annual Fiscal Year 2022-23 Operating Budget.

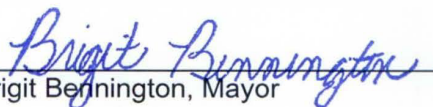
NOW THEREFORE, BE IT RESOLVED BY BOARD OF DIRECTORS OF THE HESPERIA WATER DISTRICT AS FOLLOWS:

Section 1. That the recitals above are true and correct.

Section 2. That the Board of Directors approves the attached revised Combined Compensation Schedules effective November 3, 2022, February 16, 2022, July 1, 2022, and July 2, 2022. The schedules list all employee positions, clearly indicates the time base for salaries, base pay rates only and includes the effective and revised dates of the schedule. The schedules will be posted on the City's internet page once approved.

Section 3. That the Secretary to the Board of Directors shall certify to the passage and adoption of this resolution and enter it into the book of original resolutions.

ADOPTED AND APPROVED this 19th day of July 2022.


Brigit Bennington, Mayor

ATTEST:


Erin Baum, Assistant City Clerk

SUPPLEMENTAL INFORMATION

Total Indirect Cost Allocation for Fiscal Year (FY) 2022-23

The cost allocation plan has seven (7) central service departments identified, which are funded by the General Fund. The central service departments are the City Council, City Attorney, City Manager, Finance, Human Resources/Risk Management, Information Technology, and Public Works - Building Maintenance. The cost allocation plan serves to identify the costs that are related to the rendering of general and administrative services and allocate those costs to programs that received the services in a fair and equitable manner. These programs are identified as the operating departments.

Operating Department	
General Fund	
Animal Control	\$475,846
Building & Safety	\$381,536
Economic Development	\$90,876
Code Enforcement	\$456,298
Engineering	\$416,427
Planning	\$295,667
Police	\$557,298
Public Works Street Main	
263: Public Works Street Main	\$687,975
Hesperia Housing Authority	
370: Hesperia Housing Authority	\$9,487
Sewer Operating	
710: Sewer Operating	\$580,069
Water Operations	
700: Water Operations	\$2,505,861
Reclaimed Water Operations	
720: Reclaimed Water Operations	\$3,435
Community Dev Block Grant	
251: Community Dev Block Grant	\$20,426
Grand Total	\$6,481,201

Staff has elected to only charge Water Operations and Sewer Operations for general and administrative services that are rendered by the central service departments. The following chart identifies the amounts of the cost allocation that were previously included in the FY 2021-22 Budget and the cost allocation for the FY 2022-23 Budget.

	Cost Allocation for FY 2021-22	Cost Allocation for FY 2022-23	Difference
Water Operating	\$ 2,273,119	\$ 2,505,861	\$ 232,742
Sewer Operating	494,937	580,069	85,132
Total to Transferred to the General Fund	\$ 2,768,056	\$ 3,085,930	\$ 317,874

SUPPLEMENTAL INFORMATION

LONG-RANGE FINANCIAL PLAN

Revenue

A multi-year forecast is useful to begin the planning process for the next budget cycle. Based on the current data, the long-range financial plan is generated for the major operating funds, which for the FY 2022-23 Budget is the General Fund. The health of the General Fund is paramount to the financial health of the City of Hesperia. This forecast includes the current adopted budget and five additional fiscal years.

General Fund Assumptions:

The General Fund has Sales and Use Tax as its largest revenue source followed by Vehicle License Fees. Other revenues include Transient Occupancy Tax, Franchise Fees, and Property Tax.

- The City relies on a consultant for providing the Sales and Use Tax estimates. The consultant provided projections for FY 2022-23, with an estimated 23% increase due in part to the continued consumer spending habits, the stronger than anticipated performance in several business sectors, and lastly the continual relaxing of pandemic related restrictions. Starting in FY 2023-24, it is assumed that consumer habit will return and it is also anticipated that sales tax revenue will increase by 3% each year thereafter.
- The Vehicle License Fees (VLF) is anticipated to increase by 6% for FY 2022-23 and 3% for FY 2023-24 through FY 2027-28.
- Property Tax is forecasted to increase 3% for each fiscal year.
- Transient Occupancy Tax (TOT) revenue projection for FY 2022-23 assumes an increase of \$0.2 million or 15% and is expected to remain flat.
- The Franchise Fees for FY 2022-23 are expected to increase by 9% due to the utility franchise increases and 2.0% each fiscal year after.
- Leased Water Rights is forecasted to remain relatively flat with a 1% increase each fiscal year. This revenue source is directly tied to the water lease market which, historically has remained flat.
- Development Related revenues is expected to increase 32% in FY 2022-23 due to the increase in residential, commercial and industrial development activity. It should be noted that this revenue is tied directly to the national and state economy and can fluctuate due to the state of the economy.
- All Other revenues are expected to remain flat.

Approximately 51% of the FY 2022-23 General Fund expenditure budget is allocated to Police Contractual, as the San Bernardino County Sheriff's Department provides law enforcement services to the City. The following are the assumptions for the expenditure budgets.

- The Salary and Benefit classification is anticipated to increase by 20% in FY 2022-23, due to position additions, salary increases (such as the cost of living adjustment (COLA) increase of 4.5%), benefit changes (such as the \$126 increase to the City's health contribution), and 4% each year after.
- Materials & Operations is anticipated to increase by 10% for FY 2022-23 due to citywide utilities increases. It is anticipated to increase by 2% each year thereafter.
- Contractual related expenditures will increase by 33% in FY 2022-23 due to an increase in insurance premiums, the transfer of the Geographic Information System (GIS) program into Information Technology, additional engineering services due to the increase in development activity, and consultant services to commence the conversion of legacy software to a new application. It is assumed that contractual related expenditures will remain flat each year after.
- As mentioned, the largest General Fund expenditure is the law enforcement contract. It is assumed that the contract will increase by 2% for each year into the future.
- General Fund Capital Improvement Program includes \$200,000 for the Golf Course Trails project. For FY 2022-23 it is anticipated that plans, specifications, and design work will begin and be completed in FY 2023-24, with an estimated cost of \$0.4 million. This portion of the project will be funded by Prop 68 Per Capita grant and once additional funding is available, construction will commence in the future.
- Other Operating is increasing 32% or \$0.2 million due to the November 2022 election costs, off-site training and education due to less restrictions related to COVID-19, and increased maintenance needed at City-owned facilities.

SUPPLEMENTAL INFORMATION

LONG-RANGE FINANCIAL PLAN (Continued)

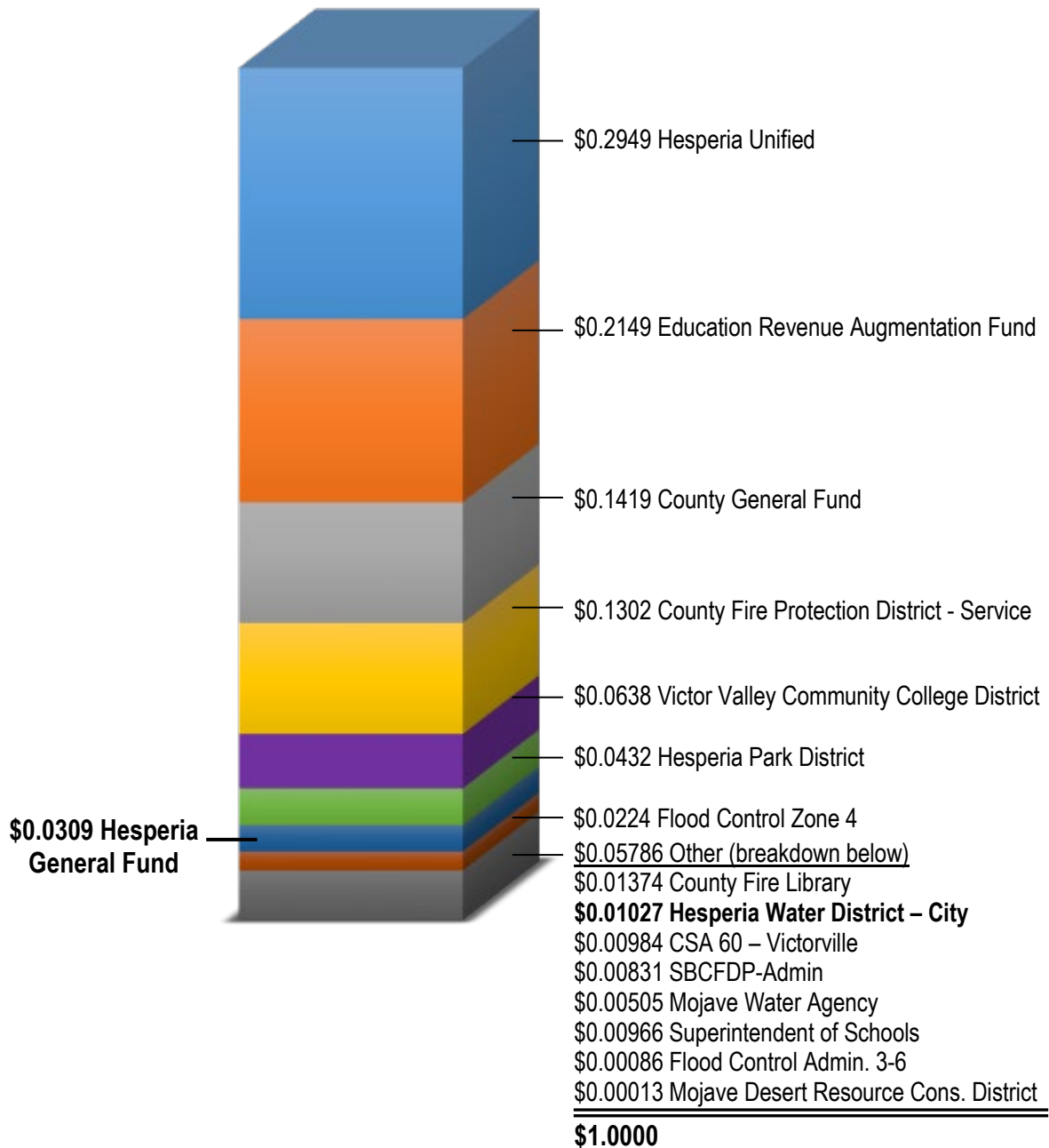
General Fund Assumptions (Continued):

- For FY 2022-23 Capital Outlay is increasing by 29% for additional hardware and software that is needed to upgrade the City's back-up system and the equipment to upgrade the current server data switches and other components that were a carry-over from the FY 2021-22 Budget .

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
General Fund	Budget	Projection	Projection	Projection	Projection	Projection
Resources						
Revenue						
Sales and Use Tax	\$ 13,900,000	\$ 14,317,000	\$ 14,746,510	\$ 15,188,905	\$ 15,644,572	\$ 16,113,910
VLF Swap Triple Flip	10,463,724	10,777,636	11,100,965	11,433,994	11,777,014	12,130,324
Secured Property Tax	1,033,459	1,064,463	1,096,397	1,129,289	1,163,167	1,198,062
Transient Occupancy Tax	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Franchise Fees	4,090,296	4,172,102	4,255,544	4,340,655	4,427,468	4,516,017
Leased Water Rights	2,063,685	2,084,322	2,105,165	2,126,217	2,147,479	2,168,954
Development Related Revenues	3,378,681	3,446,255	3,515,180	3,585,483	3,657,193	3,730,337
Indirect Cost Allocation	3,085,930	3,116,789	3,147,957	3,179,437	3,211,231	3,243,343
All Other General Fund Revenues	4,780,132	4,780,132	4,780,132	4,780,132	4,780,132	4,780,132
<i>Total Fund Revenue</i>	<i>44,295,907</i>	<i>45,258,698</i>	<i>46,247,849</i>	<i>47,264,111</i>	<i>48,308,256</i>	<i>49,381,079</i>
Budgeted Reserves	0	0	0	0	0	0
Net Transfer In	200,000	210,000	220,500	231,525	243,101	255,256
Total Resources	\$ 44,495,907	\$ 45,468,698	\$ 46,468,349	\$ 47,495,636	\$ 48,551,357	\$ 49,636,335
Expenditures:						
Salaries and Benefits	12,456,030	12,954,271	13,472,442	14,011,340	14,571,793	15,154,665
Materials and Operations	2,068,897	2,110,275	2,152,480	2,195,530	2,239,441	2,284,229
Contractual	5,670,892	5,670,892	5,670,892	5,670,892	5,670,892	5,670,892
Police Contractual	20,176,408	20,579,936	20,991,535	21,411,366	21,839,593	22,276,385
Other Operating	1,025,496	1,025,496	1,025,496	1,025,496	1,025,496	1,025,496
Capital Outlay	350,715	0	0	0	0	0
Subtotal General Fund Expenditures	41,748,438	42,340,870	43,312,845	44,314,623	45,347,215	46,411,667
Net Transfer Out	2,572,890	2,624,348	2,676,835	2,730,371	2,784,979	2,840,678
Total Expenditures	\$ 44,321,328	\$ 44,965,218	\$ 45,989,680	\$ 47,044,995	\$ 48,132,194	\$ 49,252,346
Difference Total Resources and Expenditures and Transfers Out	\$ 174,579	\$ 503,480	\$ 478,669	\$ 450,641	\$ 419,164	\$ 383,990

SUPPLEMENTAL INFORMATION

PROPERTY TAX DOLLAR BREAKDOWN
CITY OF HESPERIA



SUPPLEMENTAL INFORMATION

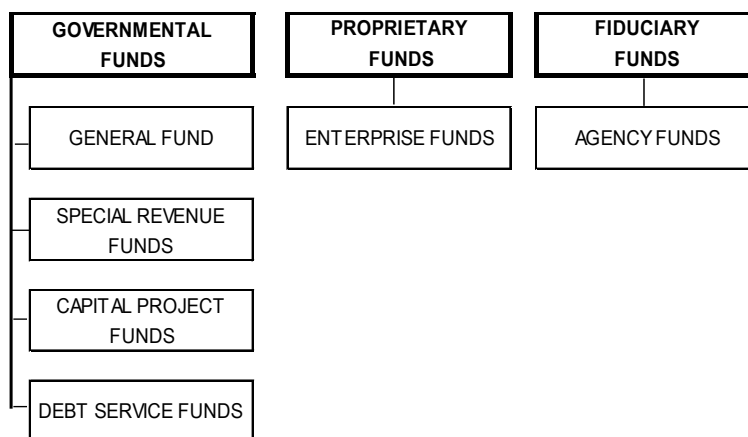
SIGNIFICANT ACCOUNTING POLICIES

DESCRIPTION OF FUNDS

Fund Accounting System

The City uses funds and account groups to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain City functions or activities.

A fund is an accounting entity with a self-balancing set of accounts established to record the financial position and results of operations of a specific governmental activity. An account group is a financial reporting device designed to provide accountability assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The City maintains the following fund types and account groups:



Types of Funds

Governmental Fund Types

General Fund is the general operating fund of the City and accounts for all unrestricted financial resources except those required to be accounted for in another fund.

Special Revenue Funds account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or capital projects) that are restricted by law or administrative action to expenditures for specified purposes.

Capital Projects Funds account for financial resources segregated for the acquisition of major capital projects facilities (other than those financed by proprietary funds types).

Debt Service Funds account for the accumulation of resources for and the payment of, interest and principal on general long-term and related costs.

Proprietary Fund Types

Enterprise Funds account for operations in a manner similar to private business enterprises where the intent is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis is to be financed or recovered primarily through user charges.

Fiduciary Fund Types

Agency Funds account for assets held by the City as trustee or agent for individuals, private organizations, other governmental units, and/or other funds. These funds are custodial in nature (assets correspond with liabilities) and do not involve measurement of results of operations.

SUPPLEMENTAL INFORMATION

SIGNIFICANT ACCOUNTING POLICIES (Continued)

Account Groups

General Fixed Assets Account Group accounts for all City general fixed assets, other than those in the proprietary funds, of long-term character such as land, building and structures, and major equipment.

General Long-Term Debt Account Group accounts for the City's outstanding long-term liabilities that are expected to be paid from future revenues of the governmental funds.

The following table displays which fund each Division and/or Program is part of:

	GOVERNMENTAL		PROPRIETARY		FIDUCIARY
	General Fund	Special	Water	Sewer	
City Council	X				
City Attorney	X				
City Manager	X	X			
Information Technology	X				
Finance	X				
Human Resources/Risk Management	X				
Non-Departmental	X				
Economic Development	X				
Hesperia Housing Authority		X			X
Community Development Block Grant		X			
Planning	X				
Building and Safety	X				
Code Enforcement	X				
Animal Control	X				
Street Maintenance-Public Works		X			
Traffic-Public Works		X			
Engineering-Public Works	X				
Building Maintenance-Public Works	X				
Source of Supply-Water			X		
Production-Water			X		
Distribution-Water			X		
Pipeline Maintenance-Water			X		
Engineering-Water			X		
Customer Service-Water			X		
Utility Billing-Water			X		
Administration-Water			X		
Property Management-Water			X		
Operations-Sewer				X	
Engineering-Sewer				X	
Utility Billing-Sewer				X	
Administration-Sewer				X	
Police	X				

SUPPLEMENTAL INFORMATION

SIGNIFICANT ACCOUNTING POLICIES (Continued)

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement.

All governmental funds use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Their revenues are recognized when they become measurable and available as net current assets. Agency funds are purely custodial (assets equal liabilities) and thus do not involve measurement of results of operations.

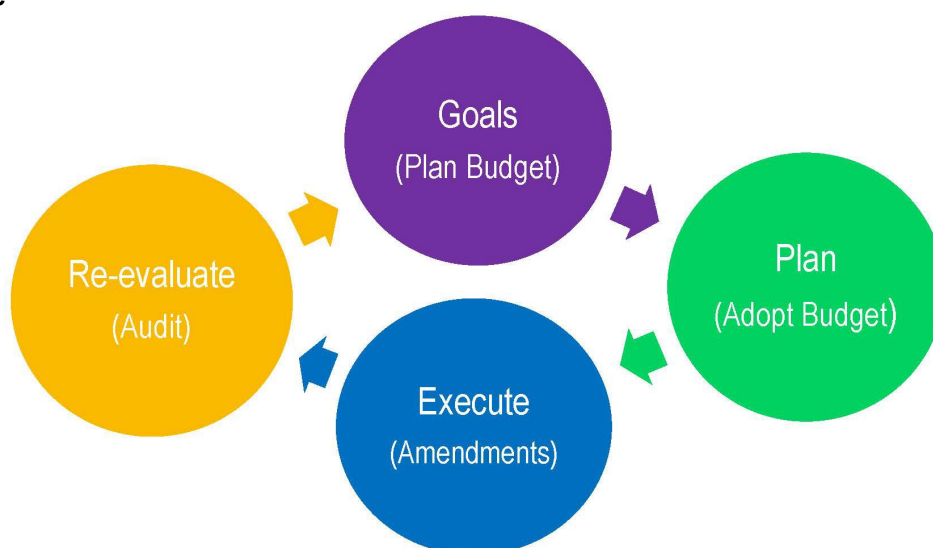
For governmental type funds, expenditures are generally recognized under the modified accrual basis accounting when the related fund liability is incurred; principal and interest on general long-term debt is recognized when due.

All proprietary funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Their revenues are recognized when they are earned and become measurable; expenses are recognized when they are incurred if measurable.

Budget Basis of Accounting

Budgets for governmental funds are adopted on a basis consistent with generally accepted accounting practices (GAAP), except that, for budgeting purposes only, depreciation is not budgeted. The City utilizes the modified accrual basis of budgeting; obligations of the City are budgeted as expenses, but revenues are recorded when we know how much to expect (measurable) and we receive the revenues within the time needed to make payments for costs incurred within the fiscal year. All annual appropriations (authorizations to expend funding) lapse at the end of the fiscal year. The budget is the City's financial plan for delivering effective services and efficiently managing the revenues, which support those services.

Budget Cycle



SUPPLEMENTAL INFORMATION**LIST OF ACRONYMS**

The budget document includes acronyms and abbreviations. This list of acronyms is provided to assist the reader in identifying the organization, term, etc. meant by the acronym.

AB	Assembly Bill	FY	Fiscal Year
ABC	Department of Alcoholic Beverage Control	G&A	General and Administrative
AC	Asphalt Concrete	GAAP	Generally Accepted Accounting Principles
ADA	American Disabilities Act	GASB	Governmental Accounting Standards Board
AF	Acre-Foot	GASS	General Accepted Auditing Standard
ALS	Advanced Life Support	GEMT	Ground Emergency Medical Transportation
AMI	Advanced Meter Infrastructure	GF	General Fund
AMR	Automated Meter Reader	GFOA	Government Finance Officers Association
APN	Assessor's Parcel Number	GIS	Geographic Information System
AQMD	Air Quality Maintenance District	H&SC	Health and Safety Code
ARRA	American Recovery and Reinvestment Act of 2009	HAZMAT	Hazardous Materials
AS	Assessment District	HCD	Department of Housing & Community Development
AWWA	American Water Works Association	HCRA	Hesperia Community Redevelopment Agency
BAP	Base Annual Production	HDGC	High Desert Government Center
BBA	British Banker's Association	HDMWA	High Desert Mountain Water Association
BOE	Board of Equalization	HFPD	Hesperia Fire Protection District
BNSF	Burlington Northern Santa Fe Corporation	HHA	Hesperia Housing Authority
CALTRANS	State of California Transportation Department	HMMP	Habitat Mitigation & Monitoring Plan
CalPERS	California Public Employees' Retirement System	HOME	Home Investment Partnership Programs
CAPER	Consolidated Annual Performance & Evaluation Report	HPAL	Hesperia Police Activities League
CDBG	Community Development Block Grant	HRLP	Housing Rehabilitation Loan Program
CDC	Community Development Commission	HSGP	Homeland Security Grant Program
CEQA	California Environmental Quality Act	HUD	Department of Housing & Urban Development
CERT	Community Emergency Response Team	HVAC	Heating, Ventilation, and Air Conditioning System
CFD	Community Facilities District	HWD	Hesperia Water District
CIP	Capital Improvement Program	IDIS	Integrated Disbursement and Information System
CIWQS	California Integrated Water Quality System	IMD	Interstate Maintenance Discretionary
CLEEP	California Law Enforcement Equipment Program	IT	Information Technology Division (City)
CMAQ	Congestion Mitigation and Air	JAG	Justice Assistance Grant
CMIA	Corridor Mobility Improvement Account	JPA	Joint Powers Authority
CO	Construction Order	LAFCO	Local Agency Formation Commission
COLA	Cost of Living Adjustment	LAIF	Local Agency Investment Fund
COP	Certificate of Participation	LAMP	Local Agency Management Plan
CPUC	California Public Utilities Commission	LED	Light-Emitting Diode
CSMFO	California Society of Municipal Finance Officers	LIBOR	London Interbank Offered Rate
CTC	California Transportation Commission	LLEBG	Local Law Enforcement Block Grants
DAP	Down Payment Assistance Program	LMI	Low-Moderate Income
DDA	Dispensation and Development Agreements	LMIHF	Low-Moderate Income Housing Fund
DIF	Development Impact Fees	LOC	Letter of Credit
DOF	California Department of Finance	LT	Limited-Term Firefighter
DRC	Development Review Committee (City)	LTF	Local Transportation Fund
DRGR	Disaster Recovery Grant Reporting	LU	Legacy for Users
DS	Development Services Department (City)	MAP	Mortgage Assistance Program
DUI	Driving Under the Influence	MDAQMD	Mojave Desert Air Quality Management District
DWR	California Department of Water Resources	MG	Millions of Gallons
ED	Environmental Document	MLHP	Major Local Highway Program
EDD	Economic Development Department (City)	MOU	Memorandum of Understanding
EDRLF	Economic Development Revolving Loan Fund	MS4	Municipal Storm Sewer System
EIR	Environmental Impact Report	MWA	Mojave Water Agency
EMS	Emergency Medical Response	NEPA	National Environmental Policy Act
EOC	Emergency Operations Center	NSP	Neighborhood Stabilization Program
ERAF	Educational Revenue Augmentation Fund	OHV	Off Highway Vehicles
EZ	California Enterprise Zone	OPA	Owner Participation Agreements
FEMA	Federal Emergency Management Agency	OSHA	Occupational Safety and Health Administration
FHWA	Federal Highway Administration	OTC	Over-The-Counter
FOG	Fat, Oils, and Grease	OTS	California Office of Traffic Safety
FPA	Free Production Allowance	PA&ED	Project Approval & Environmental Document
FSE	Food Service Establishments	PDS	Project Development Support
FTE	Full-Time Equivalent	PEPRA	California Public Employees' Pension Reform Act

SUPPLEMENTAL INFORMATION**LIST OF ACRONYMS (Continued)**

PERS	Public Employees' Retirement System (California)
PLC	Programmable Logic Controllers
P/M	Parcel Map
PSA	Professional Services Agreement
PS&E	Plans, Specifications, and Engineer's Estimate
PSOC	Public Safety Operations Center
PSR	Project Study Report
PVC	Polyvinyl Chloride (Pipe)
PY	Program Year
QSD	Qualified SWPPP Developer
QSP	Qualified SWPPP Practitioner
RCB	Reinforced Concrete Box
RDA	Redevelopment Agency
REACH	Restoring the Environment for a Cleaner Hesperia
RFB	Request for Bids
RFP	Request for Proposals
RIP	Regional Improvement Program
RLF	Rancho Las Flores
RMDZ	Recycling Market Development Zone
RMRA	Road Repair and Accountability Act
ROW	Right-of-Way
RPTTF	Redevelopment Property Tax Trust Fund
SA	Successor Agency
SAFARI	Santa Fe Avenue Relief Interceptor
SAFER	Staffing for Adequate Fire & Emergency Response Grant
SAFETEA	Safe, Accountable, Flexible, Efficient Transportation Equity Act
SANBAG	San Bernardino Associated Governments
SB	Senate Bill
SBCAC	San Bernardino County Auditor-Controller
SBCTA	San Bernardino County Transportation Agency
SBPEA	San Bernardino Public Employees Association
SBSD	San Bernardino County Sheriff's Department
SCADA	Supervised Control and Data Acquisition System
SCAG	Southern California Association of Governments
SCBA	Self-Contained Breathing Apparatus
SCE	Southern California Edison
SFR	Single Family Residential (Permit)
SLPP	State-Local Partnership Program
SRF	State Revolving Fund
STIP	State Transportation Improvement Program
SWPPP	Stormwater Pollution Prevention Plan
SWRCB	State Water Resources Control Board
TDA	Transportation Development Act
TNR	Trap, Neuter, and Release Program
TOT	Transient Occupancy Tax
UAL	Unfunded Accrued Liability
USACE	U.S. Army Corps of Engineers
USA/Dig Alert	Underground Service Alerts
VLF	Vehicle License Fee
VVEDA	Victor Valley Economic Development Authority
VVTA	Victor Valley Transit Authority
VVWRA	Victor Valley Wastewater Reclamation Authority
WEX	Work Experience/Community Service Program

SUPPLEMENTAL INFORMATION

GLOSSARY OF TERMS

ACCRUAL BASIS – The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events, and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

ACTUAL – Represents the actual costs from the results of operations.

ADOPTED – Represents the budget as approved by the City Council.

AMORTIZATION – The process of paying off debt over time in regular installments of interest and principal sufficient to repay the loan in full by its maturity date.

APPROPRIATION – A legal authorization granted by the City Council to make expenditures and incur obligations for specific purposes.

AUDIT – A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

BALANCED BUDGET – Where operating revenues (on going) and transfers in for a particular fund are greater or equal to operating (on-going) expenses and transfers out, with budgeted reserves being used for one-time expenditures.

BALANCE SHEET – The financial statement disclosing assets, liabilities, and equity of an entity at a specified date.

BUDGET – A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

BUDGETARY CONTROL – The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

BUDGETARY BASIS ADJUSTMENT – Adjustments for items that appear on the City's Annual Comprehensive Financial Report, but are not budgeted due to there being no cash outlay, such as depreciation.

CAPITAL EXPENDITURES – Expenditures resulting in the acquisition of or addition to the government's general fixed assets having a unit cost of greater than \$5,000 and a useful life exceeding one year.

CAPITAL FUNDS – Funds are used to account for the construction or acquisition of fixed assets such as buildings, equipment, and infrastructure.

CAPITAL IMPROVEMENT PROGRAM (CIP) – A comprehensive program, which projects the capital needs of the community. Generally, a cyclical process projects the needs for a set number of years. CIPs are essential to sound infrastructure and financial planning. The annual capital budget is derived from the long-term CIP.

CAPITAL OUTLAY – Expenditures that qualify as capital costs according to accounting standards. This includes furniture, fixtures, machinery, equipment, and other relatively minor fixed assets, also consider capital assets.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – Funds allocated to local government from the federal government, based on a formula, but required to be applied for and required to be used within a broad functional area such as community development.

ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR) – City financial statement comprising the financial report that complies with the accounting requirements set forth by the Governmental Accounting Standards Board (GASB).

SUPPLEMENTAL INFORMATION

GLOSSARY OF TERMS (Continued)

DEBT SERVICE FUND – A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Sometimes referred to as a Sinking Fund.

DEPRECIATION – An accounting method of allocating the cost of a tangible asset over its useful life. Further, the City does not budget depreciation and considers it to be a budgetary basis adjustment.

ENCUMBRANCE – Obligations in the form of purchase orders, contracts, or other commitments. They cease to be encumbrances when paid, cancelled, or when the actual liability is set up.

ENTERPRISE FUNDS – A proprietary fund type that is used to account for services provided to the public on a user charge basis. The Water Operating, Water Capital, Sewer Operating, and Sewer Capital funds are examples of enterprise funds.

ESTIMATED (OR REVISED) – Represents the original adopted budget plus any approved changes and anticipated year-end adjustments.

EXPENDITURES – Decreases in net financial resources that include current operating expenses that require the current or future use of net current assets, debt services, and capital outlays.

FEES – Charges for specific services.

FIDUCIARY FUND – Assets held in a trust for others. Which include four classification: Agency Funds, Investment Trust Funds, Pension and employee benefit trust funds and Private-Purpose Trust Funds.

FISCAL YEAR – The period designated by the City for the beginning and ending of financial transactions. The fiscal year begins July 1 and ends June 30.

FRANCHISE – A special privilege granted by a government, permitting the continued use of public property, such as refuse disposal and cable television, and usually involving the elements of monopoly and regulation.

FULL-TIME EQUIVALENTS (FTE) – The amount of time a position has been budgeted for in terms of the amount of time a regular, full-time employee normally works in a year. Most full-time employees are paid for 2,080 hours in a year.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equities or balances and changes therein which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE – The balance of net financial resources that is spendable or available for appropriation.

GANN APPROPRIATIONS LIMIT – This term refers to Article XIII B of the California State Constitution that places limits on the amount of proceeds from taxes that state and local governmental agencies can receive and spend each year.

GENERAL FUND – The fund used to account for all financial resources except those required to be accounted for in another fund (i.e., enterprise or grant funds). Usually the General Fund is the largest fund in a municipality.

GENERALLY ACCEPTED ACCOUNTING PRINCIPALS (GAAP) – The uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

SUPPLEMENTAL INFORMATION

GLOSSARY OF TERMS (Continued)

GOALS – The desired result of accomplishments within a given time frame.

GOVERNMENTAL FUND TYPES – Funds are used to account for the operations, debt, and capital projects of the City. The City uses the following governmental fund types: General Fund, Special Revenue Fund, Capital Projects Fund, and Debt Service Funds.

GRANTS – Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity, or facility.

MAJOR FUND – Funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

MODIFIED ACCRUAL BASIS – The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments are recognized when they become susceptible to accrual that is when they become both “measurable” and “available” to finance expenditures of the current period. Expenditures are recognized when the fund liability is incurred except for inventories of materials and supplies that may be considered expenditures either when purchased or when used. All governmental funds, expendable trust funds, and agency funds are accounted for using the modified accrual basis for accounting.

NON-MAJOR FUNDS – Special revenue funds, debt service funds, and capital projects funds.

OBJECTIVES – The necessary steps that need to be accomplished to achieve a desired goal.

OPERATING BUDGET – Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

OPERATIONS & MAINTENANCE – Supplies and other materials used in the normal operations of City departments. Includes items such as staff costs, maintenance materials, and contractual services.

PROPRIETARY FUND TYPES – Funds used for business-like activities, usually operate on an accrual basis (see Enterprise Funds).

REVENUES – The yield of taxes and other sources of income that a governmental unit collects and receives for public use.

SPECIAL ASSESSMENT – A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

SPECIAL REVENUE FUNDS – Funds that are required to account for the use of revenue earmarked by law for a particular purpose, such as Gas Tax.

STRUCTURALLY BALANCED BUDGET – Where recurring revenues match or exceed recurring expenditures.

TAXES – Compulsory charges levied by a government to finance services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges.

TRANSFERS – Authorized exchanges of cash or other resources between funds.

USER CHARGES/FEEs – The payment of a fee for direct receipt of a public service by the party benefiting from the service (i.e., building permit fees, engineering plan check fees).

SUPPLEMENTAL INFORMATION

HESPERIA COMMUNITY PROFILE

Date Incorporated.....July 1, 1988

Form of Government.....General Law

Population as of January 1, 2022 (Ca State Dept. of Finance est.)..... 100,324

Population 2018-2021 - 5 Years + 5,197 or 5.46%

	Jan. 1 ,2018	Jan. 1 ,2019	Jan. 1 ,2020	Jan. 1 ,2021	Jan. 1 ,2022
Population	95,127	96,362	96,393	100,225	100,324
Change: Amount	994	1,235	31	3,832	99
Change: Percent	1.06%	1.30%	0.03%	3.98%	0.10%

Median Family Income.....\$54,149

Altitude.....3,250 Feet

Rainfall.....Normal (Under 10 Inches)

Location.....45 Miles NE of Ontario Along I-15

Area.....74.77 Square Miles

Streets.....550.6 Miles

City Maintained Streets.....524.5 Miles

Fire Protection (San Bernardino County Fire):

Number of Stations.....3

Number of Staff – Firefighters/Officers.....67

Number of Staff – Non-Safety.....4

Police Protection (Contract with San Bernardino County):

Number of Stations.....1

Number of Sworn Officers.....61.00

Number of Staff – Non-Sworn.....16.00

Education (Hesperia Unified School District):

Number of Schools.....25

Number of Teachers.....1,045

Number of Students.....23,047

Recreation and Culture Parks.....9

Hotels/Motels – Number of Lodging Properties.....10

City of Hesperia Employees (Full & Part-Time Positions).....192.85

Water District:

Water Service Connections.....28,000

Sewer Service Connections.....5,760

Active Well Sites.....16

Reservoirs.....15

SUPPLEMENTAL INFORMATION

HESPERIA COMMUNITY PROFILE

(Continued)

TOP 25 SALES TAX PRODUCERS

Business Name	Business Category
Arco AM PM	Service Stations
AutoZone	Automotive Supply Stores
Best Food & Gas	Service Stations
Chevron	Service Stations
Fastrip	Service Stations
G & M	Auto Repair Shop
I 15 RV	Trailers/Auto Parts
In N Out Burger	Quick-Service Restaurants
Main Street Shell	Service Stations
Marshalls	Family Apparel
McDonalds	Quick-Service Restaurants
PGS Westside I	Building Materials
Pilot Travel Center	Service Stations
Raising Cane's	Quick-Service Restaurants
Ranchero Chevron	Service Stations
Rebel Oil Company	Service Stations
Ross	Family Apparel
Shell	Service Stations
Stater Bros	Grocery Stores
Target	Discount Dept Stores
Texas Roadhouse	Casual Dining
Tripco Mart	Service Stations
United Rentals	Repair Shop/Equip. Rentals
Walmart Supercenter	Discount Dept Stores
Winsupply	Plumbing/Electrical Supplies

Listed Alphabetically

As of 07/25/2022

Period: January 2022 Thru March 2022

Source: The HdL Companies

TOP EMPLOYERS

	Number of Employees
Arizona Pipeline Company	225
City of Hesperia	251
County of San Bernardino	655
Double Eagle Transportation	128
Hesperia Recreation & Park District	144
Hesperia Unified School District	2,772
In N Out (2 locations)	154
Robar Ent/Hi Grade Materials	135
Stater Bros (3 locations)	314
Super Target	273
Wal-Mart Supercenter	426

SALES VALUE HISTORY

Single Family Residential

Year	Full Value Sales	Average Price	Median Price
2019	1,347	\$ 278,355	\$ 275,000
2020	1,351	\$ 303,009	\$ 300,000
2021	664	\$ 348,159	\$ 350,000

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